

Digitized by the Internet Archive  
in 2012 with funding from  
CARLI: Consortium of Academic and Research Libraries in Illinois



# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1991-92









ANNUAL REPORT  
of the Board of Trustees  
Southern Illinois University

1991-92





Southern Illinois University - Board of Trustees  
CARBONDALE, ILLINOIS 62901-6801



June 30, 1992

The Honorable Jim Edgar  
Governor of the State of Illinois  
Springfield, Illinois 62706

Dear Governor Edgar:

We have the honor to submit to you herewith, in compliance with the law, the forty-first annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1991 to June 30, 1992.

Respectfully yours,

*George T. Wilkins, Jr.*

George T. Wilkins, Jr.  
Secretary  
Board of Trustees

GTW:sh





BOARD OF TRUSTEES  
(as of June 30, 1992)

B. Barnard Birger  
John Brewster  
Molly D'Esposito  
Don Flack  
William L. Hall  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr.  
George T. Wilkins, Jr.

Collinsville  
Marion  
Winnetka  
Edwardsville  
Carbondale  
Rolling Meadows  
Jacksonville  
Springfield  
Edwardsville

OFFICERS

A. D. VanMeter, Jr., Chair  
Molly D'Esposito, Vice-Chair  
George T. Wilkins, Jr., Secretary  
Sharon Holmes, Executive Secretary  
C. Richard Grunz, Board Legal Counsel  
Donald W. Wilson, Board Treasurer and  
Vice-Chancellor for Financial Affairs

COMMITTEES

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
William L. Hall  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
B. Barnard Birger  
Don Flack

EXECUTIVE COMMITTEE

A. D. VanMeter, Jr., Chair  
Harris Rowe  
George T. Wilkins, Jr.

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Harris Rowe





## CONTENTS

### Minutes of Meetings

July 10, 1991 (Special) . . . . .	3
July 11, 1991 . . . . .	4
August 14, 1991 (Special) . . . . .	49
September 12, 1991 . . . . .	56
October 10, 1991 . . . . .	108
November 14, 1991 . . . . .	144
December 12, 1991 . . . . .	151
February 13, 1992 . . . . .	170
March 12, 1992 . . . . .	240
April 9, 1992 . . . . .	280
May 13, 1992 (Special) . . . . .	339
May 14, 1992 . . . . .	341
June 10, 1992 (Special) . . . . .	370
June 11, 1992 . . . . .	371
Index . . . . .	388

NOTE: Copies of all matters furnished to the Board in connection with personnel transactions appear in the monthly minutes as approved by the Board of Trustees and are on file in the Office of the Board of Trustees.



July 10, 1991

1

CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . .	3
---	---

July 11, 1991

Roll Call . . . . .	4
Introduction of John Brewster, newly-appointed member of the Board of Trustees . . . . .	5
Election of Board Representative and Appointments by the Chairman . . . .	5
Trustee Reports . . . . .	6
Committee Reports . . . . .	7
Finance Committee . . . . .	7
Academic Matters Committee . . . . .	7
Architecture and Design Committee . . . . .	8
Executive Officer Reports . . . . .	8
Application for Appeal of David Dobill, SIUE . . . . .	9
Reports of Purchase Orders and Contracts, May, 1991, SIUC and SIUE . . . . .	9
Schedule of Meetings of the Board of Trustees for 1992 . . . . .	10
Approval of Plans and Specifications and Award of Contracts: Construction of Building, Phase II, Cooperative Wildlife Research, SIUC . . . . .	10
Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Center, SIUC . . . . .	12
Approval of Plans and Specifications and Award of Contract: Roof Replacement, Trueblood Hall, SIUC . . . . .	13
Approval of Plans and Specifications and Award of Contract: Floor Replacement, Student Recreation Center, SIUC . . . . .	14
Salary Increase Plans for Fiscal Year 1992 . . . . .	15
Operating RAMP Guidelines for Fiscal Year 1993 . . . . .	21
Change in Student Medical Benefit Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2-b</u> ] . . . . .	26



Computer System Upgrade, SIUE . . . . .	27
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1993:	
Executive Summary . . . . .	29
Planning Statements, Program Reviews, New Program Request, Program and Institutional Support Budget Requests, and Special Analytical Studies, SIUC, including School of Medicine . . . . .	30
Planning Statements, Program Reviews, Review of Undergraduate Education, New Program Request, Program and Institutional Support Budget Requests, and Special Analytical Studies, SIUE . . .	40
Approval of the Minutes of the Meetings held June 12 and 13, 1991 . . . .	47

July 10, 1991

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 10, 1991

A special meeting of the Board of Trustees of Southern Illinois University convened at 5:14 p.m., July 10, 1991, in the International Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

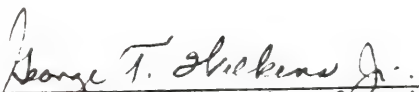
Mr. B. Barnard Birger  
Mr. John Brewster  
Mrs. Julian D'Esposito  
Mr. Don Flack  
Mr. William L. Hall  
Mr. William R. Norwood  
Mr. Harris Rowe, Vice-Chairman  
Mr. A. D. VanMeter, Jr., Chairman  
Dr. George T. Wilkins, Jr., Secretary

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, Dr. Earl E. Lazerson, President, SIUE, and Mr. C. Richard Gruny, Board Legal Counsel.

A quorum was present.

Dr. Wilkins moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:49 p.m.

  
George T. Wilkins, Jr., Secretary

Computer System Upgrade, SIUE . . . . . 27

Resource Allocation and Management Program (RAMP)  
Planning Documents, Fiscal Year 1993:

    Executive Summary . . . . . 29

    Planning Statements, Program Reviews, New Program Request,  
    Program and Institutional Support Budget Requests, and  
    Special Analytical Studies, SIUC, including School of  
    Medicine . . . . . 30

    Planning Statements, Program Reviews, Review of Undergraduate  
    Education, New Program Request, Program and Institutional  
    Support Budget Requests, and Special Analytical Studies, SIUE . . . 40

Approval of the Minutes of the Meetings held June 12 and 13, 1991 . . . . 47

July 10, 1991

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 10, 1991

A special meeting of the Board of Trustees of Southern Illinois University convened at 5:14 p.m., July 10, 1991, in the International Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

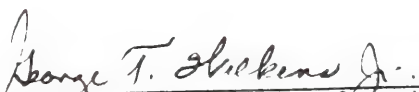
Mr. B. Barnard Birger  
Mr. John Brewster  
Mrs. Julian D'Esposito  
Mr. Don Flack  
Mr. William L. Hall  
Mr. William R. Norwood  
Mr. Harris Rowe, Vice-Chairman  
Mr. A. D. VanMeter, Jr., Chairman  
Dr. George T. Wilkins, Jr., Secretary

Also present were Dr. Lawrence K. Pettit, Chancellor of Southern Illinois University, Dr. Earl E. Lazerson, President, SIUE, and Mr. C. Richard Gruny, Board Legal Counsel.

A quorum was present.

Dr. Wilkins moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 8:49 p.m.

  
George T. Wilkins, Jr., Secretary



The Chair stated that the Board's representative to the Merit Board of the State Universities Civil Service System was elected. Mr. Norwood nominated John Brewster to the Merit Board of the State Universities Civil Service System. The motion was duly seconded. The Chair called for a roll call vote. Mr. Brewster was elected by the following recorded vote: Aye, Don Flack, William L. Hall; nay, none; B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the meeting of the Southern Illinois University Foundation Executive Committee meeting on June 28. She stated that the meeting included the topics of the Foundation's Fiscal Year 1992 goals and objectives. She continued that the agenda included examples of planned giving brochures which members were asked to evaluate. She explained that the members had gone over the development report, and the proposed FY-92 budget report in great detail. She stated that she had met the members of the Executive Committee who were all very dedicated supporters of the Carbondale campus. She continued that she had also had a welcome opportunity to visit the Foundation office and meet the staff.

Mr. Brewster reported that his term as Chairman of the SIU Foundation Board officially expired June 30 and that Harold Kuehn will be the new Chairman. He stated that Mr. Kuehn is a former President of the Alumni Association which will hopefully herald an even closer degree of cooperation between the Alumni Association and the Foundation in achieving the goals that the University and both of those groups have set out for the next ten years.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on July 9. She stated that Dr. Wagner's report on action of the General Assembly was quite frustrating since there had

July 11, 1991

7

been none. She stated that at this July meeting the statistical data on minority and female student participation was distributed, which prompted a great deal of discussion. She continued that SIU has made great progress and the report showed in its statistics SIU's commitment to minority and female participation at all levels. She stated that the Data Book of Illinois Higher Education and Profiles and Trends had been received, and she was going to ask Dr. Wagner's office to send the SIU Board members a copy of it. She announced that the Committee on Scope, Structure, and Productivity had requested that the four systems and the Illinois Community College Board provide two reports to help prospective students and parents become informed about their choice of colleges and universities in Illinois. She stated that examples of those documents had been distributed and that the SIUE brochure had been highlighted. She reported that she had also attended the meeting of the Committee on Underserved Areas as well as Dr. John Haller and Dr. William Eaton.

Mr. Norwood reported that he was invited to throw out the game ball as a representative of SIU on June 29 when the Chicago Cubs played the St. Louis Cardinals at Wrigley Field.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center at 9:00 a.m. She gave the following report:

The minutes of the June 13 meeting were approved. We would like to place on the omnibus motion the following items: O, Salary Increase Plans for Fiscal Year 1992; P, Operating RAMP Guidelines for Fiscal Year 1993, as revised; Q, Change in Student Medical Benefit Fee, SIUC [Amendment to 4 Policies of the Board B-2-b]; and R, Computer System Upgrade, SIUE, as revised. Dr. Pettit and Mr. Wilson stated their concerns about the current fiscal crisis of the state and the impact that would have on the RAMP summary for Fiscal Year 1992.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee welcomed Mr. Brewster to the Committee and congratulated Mr. Hall for being reappointed to the Committee. We received the minutes and reviewed the RAMP Documents. We had discussions with Vice-Presidents Shepherd and Werner. It was very enlightening to all of us to get a little insight into the RAMP planning, the documents, exactly what they mean, and also some insight into the backlog of items that have been approved by this Board and also recommended by the Board of Higher Education that have not been funded so far. We received information that the Faculty Senate and the Graduate Council of SIUC will be working with the President and the Academic Vice-President in looking at the RAMP documents in the future. We request that Item S, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1993, be placed on the omnibus motion.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

We welcomed Don Flack to our Committee, joining Mr. Birger and me. We considered the following four items and ask that they be placed on the omnibus motion: K, Approval of Plans and Specifications and Award of Contract: Construction of Building, Phase II, Cooperative Wildlife Research, SIUC; L, Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Center, SIUC; M, Approval of Plans and Specifications and Award of Contract: Roof Replacement, Trueblood Hall, SIUC, as revised; and N, Approval of Plans and Specifications and Award of Contract: Floor Replacement, Student Recreation Center, SIUC.

Under Executive Officer Reports, Chancellor Pettit stated that he hoped the impasse in Springfield would break so that payrolls can be met. He outlined the various contingency plans. He reported that on the federal level the House, last week, completed its action on Fiscal '92 appropriations. He continued that the Senate subcommittee mark-ups will take place some time this morning and it is expected that the whole process will be finished by Labor Day if they remain on schedule. He explained in that various House bills were preserved which gave direct funding for several ongoing programs at SIUC. He stated that the Department of Defense Appropriations Bill included a provision to add \$91 million for medical research so that the SIU School of Medicine would be eligible and a likely recipient of some of that \$91 million in research. He announced that President Lazerson had been invited to attend an Institute of International Education Program in Brussels in late September and



July 11, 1991

9

early October on the relationship between the United States and the European economic community from the perspective of universities.

Chancellor Pettit stated that the June Board meeting was the first meeting of the Board that was held ten calendar days or more after his report on the Application for Appeal of David Dobill, SIUE. He continued that at that meeting the applicant had requested in writing that the matter be postponed until the July meeting. The Chancellor continued that his recommendation was that the Application for Appeal be refused. He explained that no action by the Board is required in order to implement his recommendation; if the Board takes no action, the effect is to refuse the appeal. He stated that if, however, any member of the Board desires to grant the Application for Appeal of David Dobill, in spite of the absence of a positive recommendation by the Chancellor, this is the meeting at which any motion to that effect must be made. He stated that if such a motion is duly seconded and approved by a majority of voting members present, the Application for Appeal is granted, and the substance of the appeal may be considered by the Board. He continued that if no such motion is approved, the Bylaws provide that the Application for Appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's recommendation would stand.

The Chair explained the procedure for the Board's omnibus motion; and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
MAY, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of May, 1991, were mailed to the members of the Board in advance of this meeting,



copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1992

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 13, 1992	Southern Illinois University at Carbondale
March 12, 1992	Southern Illinois University at Edwardsville
April 9, 1992	Southern Illinois University at Carbondale
May 14, 1992	Southern Illinois University at Edwardsville, School of Dental Medicine, Alton
June 11, 1992	Southern Illinois University School of Medicine, Springfield
July 9, 1992	Southern Illinois University at Edwardsville
September 10, 1992	Southern Illinois University at Carbondale
October 8, 1992	Southern Illinois University at Edwardsville
November 12, 1992	Southern Illinois University at Carbondale
December 10, 1992	Southern Illinois University at Edwardsville

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
CONSTRUCTION OF BUILDING, PHASE II, COOPERATIVE WILDLIFE  
RESEARCH, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts for the second phase of a project to construct a building for the Cooperative Wildlife Research program.

July 11, 1991

The estimated cost of Phase II was \$164,500. The low bids totaled \$115,872. The sources of funding are appropriated and nonappropriated accounts within Academic Affairs.

#### Rationale for Adoption

At its meeting on February 8, 1990, the Board of Trustees gave its approval to a phased project to construct a building for the Cooperative Wildlife Research program. The contract for Phase I was approved by the Board at its meeting on July 12, 1990. The Board also gave its approval to a request to revise the project budget up to \$436,500 at its meeting on April 11, 1991.

Favorable bids for the construction of Phase II totaling \$115,872 have been received and the award of contracts is requested at this time. It is noted that a single bid was received for the plumbing and heating work.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for the plumbing and heating work for Phase II be and is hereby awarded to H & H Mechanical and Electrical Contractors, Inc., Carbondale, Illinois, in the amount of \$67,800.
- (2) The contract for the ventilation work be and is hereby awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, in the amount of \$16,177.
- (3) The contract for the electrical work be and is hereby awarded to Wilson Electric Co., Carbondale, Illinois, in the amount of \$31,895.
- (4) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
ROOF REPLACEMENT, STUDENT CENTER, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of a contract for a project to replace certain sections of the roof on the Student Center.

The estimated cost of this project was \$215,000. The recommended low bid is \$168,980. Funding for this project will come from Student Center revenue.

Rationale for Adoption

At its meeting on March 14, 1991, the Board of Trustees gave its approval to a project to replace the roof on certain sections of the Student Center. This project will reroof ten of the highest areas containing approximately 68,800 square feet. There is a tentative plan to reroof the remaining sections of the building during the summer, 1992.

The estimated cost of this present work was \$215,000. The low bid is \$168,980 and the award of contract is requested at this time. Funding for this work will come from Student Center revenue.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace certain sections of the roof on the Student Center be and is hereby awarded to Whitehead Roofing and Insulation, Inc., St. Louis, Missouri, in the amount of \$168,980.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

July 11, 1991

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
ROOF REPLACEMENT, TRUEBLOOD HALL, SIUC

Summary

This matter requests the approval of plans and specifications and the award the contract for the project to replace the roof on Trueblood Hall.

The estimated cost of this project is \$120,000. The recommended low bid is \$102,350. Funding for this work will come from housing revenue.

Rationale for Adoption

At its regular meeting on March 14, 1991, the Board of Trustees gave its approval to a project to replace the roof membrane on Trueblood Hall, which is the dining hall and commons building for the University Park residence halls.

The estimated cost was \$120,000. The recommended low bid is \$102,350, and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roof on Trueblood Hall be and is hereby awarded to the Dan Jewett Construction Co., Greenville, Illinois, in the amount of \$102,350.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: FLOOR REPLACEMENT, STUDENT RECREATION  
CENTER, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for the project to replace the original gymnasium floor in the Student Recreation Center.



The estimated cost of this project was \$153,000. The recommended low bid is \$162,800. Funding for this project will come from insurance proceeds in the amount of \$80,000, and the remaining \$82,800 will come from Student Recreation Center reserves revenue.

#### Rationale for Adoption

At its meeting on May 9, 1991, the Board of Trustees gave its approval to a project to replace the main gymnasium floor in the Student Recreation Center. This work is necessary because of flooding onto the floor caused by storm water runoff and inadequate drainage. It is believed that these problems have been corrected by appropriate site work.

The estimated cost was \$153,000. Funding will come from insurance proceeds of \$80,000 and from Recreation Center reserves revenue in the amount of \$82,800. The recommended low bid is \$162,800 and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This matter has been shared with the members of the Intramural-Recreational Sport Advisory Board.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the gymnasium floor in the Student Recreation Center, be and is hereby awarded to the Missouri Floor Company, St. Louis, Missouri, in the amount of \$162,800.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



## SALARY INCREASE PLANS FOR FISCAL YEAR 1992

### Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1992. These plans do not intend to establish specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases will be made, assuming that new appropriations are made available for that purpose.

Salary increase plans have been prepared for SIUE, SIUC, and central administration. They have been approved by the Chancellor and are attached as Exhibits A, B, and C, respectively.

### Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds made available through appropriations. The plans do not address changes in salaries established through collective bargaining, nor do the plans address salary increases funded through internal reallocation.

At the time of this writing, it is doubtful that general salary increase funds will be made available through new appropriations. Nonetheless, this matter is necessary should such funds be made available prior to, or during, Fiscal Year 1992.

The Chancellor and the Presidents will be prepared to discuss other, more limited salary increases which might be made during FY-92 from internal reallocation. Such increases could include those made for equity or market adjustments, promotions in rank, changes in duties or responsibilities, or to match offers from other employers.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

At SIUE, guidelines for faculty employees are based on the faculty salary plan adopted in 1981. The plan was developed by the Faculty Senate, the Academic Deans, and the Provost, before being recommended to the Chancellor by the President. Guidelines for professional staff and for civil service employees were developed by the University Staff Senate, and the Vice-President for Administration before being approved by the President and Chancellor.

At SIUC, guidelines are the same as those for FY 1991 and were developed in consultation with the appropriate constituency groups and, in each case, were endorsed by the constituency groups before approval by the President and subsequently by the Chancellor.

At the School of Medicine, guidelines were approved by the School of Medicine's Executive Committee prior to approval by the Dean, President, and Chancellor.

Plans for central administration were developed internally without direct constituency involvement.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1992, as presented (attached as Exhibits A, B, and C), be approved; and

BE IT FURTHER RESOLVED, That the implementation date of these plans shall be consistent with the date indicated for salary increase allocations in the appropriation process.

### EXHIBIT A

#### Salary Increase Plans for Fiscal Year 1992, SIUE

#### 1. Guidelines for Faculty Employees

- a. Of the full allocation for salary increases for faculty, expressed as a percentage, 3% shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority vote of the faculty members of each school or equivalent unit.
- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendation on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.

- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increase. The salary plan recommends that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.
- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at higher salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.
- i. A faculty member may also receive an equity adjustment based on the faculty salary equity study completed in FY 1991. Equity adjustments will be funded through internal reallocations.

2. Guidelines for Professional Staff Employees Not Represented By a Bargaining Agent

- a. Salary increase monies equivalent to the approved percentage of increase for professional staff not represented by a bargaining agent shall be available for distribution to unrepresented professional staff employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 2.b. and 2.c. below.
- b. Employees whose unsatisfactory job performance can be documented shall be excluded from receiving this increase.
- c. In accord with the professional staff rules and regulations, the supervisor of each unrepresented professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the appropriate functional area head (with copies given to the employee) that no salary increase be awarded to the employee. In such a case, a second performance review shall be conducted during the summer quarter to



determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate functional area head that a salary increase in accordance with the original percentage basis become effective October 1, 1991.

- d. An unrepresented professional staff employee may also receive an equity adjustment based on the professional staff salary equity study completed in FY 1991. Equity adjustments will be funded through internal reallocations.
3. Guidelines for Civil Service Open Range Employees and for Civil Service Employees Excluded from Bargaining Units as Confidential, Managerial, or Supervisory Employees.
- a. Salary increase monies equivalent to the approved percentage of increase for civil service employees shall be available for distribution to civil service open range employees and to civil service employees excluded from bargaining units as confidential, managerial, or supervisory employees. Across-the-board increases of the approved percentage shall be distributed subject to the conditions of 3.b. and 3.c. below.
  - b. Employees whose unsatisfactory job performance can be documented shall be excluded from receiving this increase.
  - c. In accordance with civil service employee evaluation procedures at SIUE, the supervisor of each civil service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance has been demonstrably unsatisfactory and the supervisor documents that it has not improved, the supervisor may recommend through channels to the appropriate functional area head (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may recommend through channels to the appropriate functional area head that a salary increase in accordance with the original percentage basis become effective October 1, 1991.
  - d. An open range civil service employee may also receive an equity adjustment based on the open range civil service salary equity study completed in FY 1991. Equity adjustments will be funded through internal reallocations.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1992, SIUC

1. Guidelines for Faculty, except those at the School of Medicine

If the state allocation for salary increases is 3% or less, the increase shall be distributed as follows:

- a. Funds for promotional increases shall be taken from the salary increase pool prior to any other salary increases.
- b. The remainder of funds will be available as a baseline merit salary increment provided to each faculty member as an across-the-board increase.
- c. Funds totaling 0.5% of any monies beyond the 3.0% (referenced in #1 above) shall constitute discretionary funds (to include equity and market adjustments) assigned to the Vice-President for Academic Affairs who shall make known the total amount and the procedures and criteria used for market and equity adjustments.
- d. All other salary increase monies shall be distributed based on performance.

2. Administrative/Professional Staff, except those at the School of Medicine

- a. If the state allocation for salary increases is 4.0% or less, the entire amount shall be distributed as a straight percent, across-the-board increase.

If a supervisor wishes not to assign this increase to an individual, they must submit a justification in writing, through appropriate Vice-President reporting channels, to the President.

- b. If the state allocation for salary increases is 4.01%-6.99%, the increases shall be distributed as follows:

1. 3.0% across-the-board.

If a supervisor wishes not to assign this increase to an individual, they must submit a justification in writing, through appropriate Vice-President reporting channels, to the President.

2. Any monies beyond the 3.0% (referenced in #1 above) shall constitute discretionary (to include market, equity, or merit) increase monies to be assigned at the discretion of unit supervisors.

- c. If the state allocation for salary increases is 7% or above, the salary increases shall be distributed as follows:



1. 4.0% across-the-board.

If a supervisor wishes not to assign this increase to an individual, they must submit a justification in writing, through appropriate Vice-President reporting channels, to the President.

2. Any monies beyond the 4.0% (referenced in #1 above) shall constitute discretionary (to include market, equity, or merit) increase monies to be assigned by the unit supervisors.

3. Civil Service--Range, except those at School of Medicine at Springfield

All funds will be distributed across-the-board as a percentage of current salary. Ranges will be adjusted appropriately.

All Faculty, Administrative/Professional Staff, and Civil Service Range employees hired on or before March 31, 1991, will be eligible for an increase.

4. Faculty and Administrative/Professional Staff, School of Medicine

Salary increase funds allocated by the state will be distributed as follows:

1. Up to 1.0% of the state allocation will be reserved for market and/or equity adjustments, promotions, and special merit for outstanding teaching.
2. The remainder of the funds will be available in each responsibility area for distribution. The appropriate unit administrator will, in making his/her recommendation, utilize salary administration principles of merit, cost of living, internal equity, and market value.

All Faculty and Administrative/Professional Staff hired on or before March 31, 1991, will be eligible for an increase.

The Dean and Provost will review salary increase recommendations with unit administrators.

5. Civil Service, School of Medicine at Springfield

Salary increase funds allocated by the state will be distributed as a straight percent, across-the-board increase.

All persons hired on or before December 31, 1990, will be eligible for salary increases, except learners and trainees, who would be eligible upon completion of the learner and trainee programs should such occur during FY-92.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1992  
Central Administration

1. Guidelines for Appointed Board Officers and Professional Staff

Salary increases will be distributed to appointed Board officers and professional staff according to the following priorities:

- a. If average state funds are less than 3%, the entire percentage shall be distributed across-the-board on a percentage basis.
- b. If average state funds are 3% or more, salary increases will be distributed according to the following priorities:
  - 1) Market adjustments.
  - 2) Merit.

2. Guidelines for Civil Service Range Employees will be distributed as follows:

- a. If average state funds are less than 3%, the entire percentage shall be distributed across-the-board on a percentage basis.
- b. If average state funds are 3% or more, salary increases will be distributed on a merit basis.

OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1993

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1993 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for program and institutional support budget requests and other special items. At the Board's September meeting, the RAMP request will be submitted for approval in summary form, prior to its October 1, 1991, submission to the Illinois Board of Higher Education.

The guidelines were developed concurrently with campus plans for program and institutional support budget requests and other special items. Members of the Chancellor's staff met separately with SIUC and SIUE officers to discuss budget guidelines and funding requests. In June, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor issued to the Presidents of SIUE and SIUC a set of decision rules and percentages or dollar amounts for each element in the request. These proposals were reviewed with the Board's Finance Committee at its June meeting. The decision rules are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Wharton Econometrics, and any other reliable projections we can obtain.
2. With respect to library materials and utilities, we should follow the same course, relying more heavily upon demonstrable university experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds should be based on projected need.
4. The funding requested for the combination of program and institutional support budget requests and all other special items should be strongly documented and prioritized to reflect institutional needs and missions. The total funding requested in these categories should not exceed 3% of the previous year's total appropriated budget base (excluding retirement contributions).
5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented.

Applying the decision rules results in a budget request for new operating funds for SIUC of \$34,026,200 or 20.2%; for SIUE of \$12,602,800 or 18.6%; and for central administration of \$256,400 or 12.5%; for a University total of \$46,885,400 or 19.7%. This total does not include the request for retirement contributions or certain other technical adjustments. Each element of the request is discussed separately below and combined in tabular form in Exhibit A.

#### Base Adjustments

This year base adjustments are being included in the requests parameters. Adjustments are included for the phased tuition increases for the SIUC School of Law and the SIUE School of Dental Medicine which were previously approved by the Board. Also included are Legislative Audit Commission guideline adjustments known at this time.

#### Salary Increases

Adequate salary increases for our faculty and staff should continue to be our top priority. Our request will include funds necessary to meet projected inflation for Fiscal Year 1993 and to improve our faculty and staff salaries relative to their respective peer groups. Studies conducted by the IBHE, the campuses, and the Chancellor's staff indicate that sizable increases need to be provided if we are to compensate our faculty and staff at rates comparable to their respective counterparts at other universities and units of state government.



July 11, 1991

The latest IBHE Three Year Budget Plan called for annual salary increases of 10% from 1990-1992. As you are aware, Fiscal Year 1990 and 1991 funding will fall short of this recommended funding level, and it would appear that we will also lose ground in Fiscal Year 1992.

Thus, the recommendation for faculty, professional and administrative staff, and civil service salary increases (based on 95% of base) for Fiscal Year 1993 is 15%. This percentage takes into account both regular and catch-up amounts and is directed toward covering inflation and achieving appropriate peer-group levels.

The increases proposed are large (15%), but they would not, if funded, solve all our problems.

#### Support Cost Increase

Based on projected inflation and decision rule two, the following support cost increases are recommended:

General Price Items: 5%

Utilities: 5% generally, but 15% for electricity and 8% for natural gas at SIUE.

Library Materials: 15%

#### Operation and Maintenance

Projected funding needed to operate and maintain new space is \$35,000 for the Wildlife Research Facility at SIUC, and \$518,900 to complete and operate the Art and Design Facility at SIUE.

#### Unavoidable Costs

Public universities are required by the state and federal governments to pay certain costs, including Medicare coverage of employees hired since April 1986, unused sick leave accrued by terminated employees since January 1, 1984, and Workers' Compensation at the University of Illinois. Further, as a result of the federal budget agreement reached by Congress and the President this year, colleges and universities will be required to make Social Security contributions for university employees not covered by the retirement system. Included in this request is funding to cover these costs as projected for Fiscal Year 1993.

#### Program and Institutional Support Budget Requests

The amounts being sought for these areas, less those particulars which will be designated "special requests," are \$4,844,000 for SIUC and \$2,028,400 for SIUE. The details are included in other matters on today's agenda.

#### Special Requests

Decision rule five provides us with a means of designating certain items as special requests. A portion of our salary increase request has regularly been developed using the principles outlined in this decision rule. This year the special requests include the following:

1. In the past, the IBHE endorsed a request for a phased increase in funds which addresses the matter of civil service salaries at the School of Medicine in Springfield. A request will be submitted to address the goal of bringing these employees' salaries closer to the state average for comparable positions.

2. Funding to replace outdated equipment for the School of Medicine is being recommended. A large portion of the current equipment was installed at the time the Medical School was established, and was purchased with non-recurring federal and state funds. This type of need is similar to a repair and replacement need recognized by the Build Illinois Program.

3. A decade of diminished state funding relative to growing operation and maintenance costs incurred through use of affiliated hospital space leads to a request for an adjustment to the base of the budget for the School of Medicine. Failure to fund this request will impede the ability of the School to develop and maintain high quality educational programs.

4. Funding for updating instructional equipment at SIUC is being requested.

5. Funding for adequately addressing Hazardous Substances Management at SIUE is being requested.

6. Consistent with the latest Long Range Plan for Computing, initiatives are being recommended for both SIUC and SIUE.

### Conclusion

The operating budget increase proposed here would result in approximately a 19.7% increase over our hoped for FY 1992 base, a level which is consistent with past requests. The magnitude of this increase should not give false hope to our University colleagues. Success in obtaining this level of funding will depend on a number of variables, including significant improvements in the fiscal resources of the State of Illinois.



## SIU FY 1993 OPERATING BUDGET REQUESTS PARAMETERS(1)

(in thousands of dollars)	SIUC	SIUE	Central Administration	Total
FY 92 Budget Base (Governor's Level)	\$168,564.2	\$67,612.2	\$2,045.4	\$238,221.8
Base Adjustments				
Phased Tuition Increase	77.0	67.6	--	144.6
LAC Student Fees Only	36.5	--	--	36.5
Adjusted Base	\$168,677.7	\$67,679.8	\$2,045.4	\$238,402.9
Requested Incremental Increases:				
Salary	18,160.5	7,420.9	221.0	25,802.4
General Price	1,457.3	545.1	24.1	2,026.5
Unavoidable Costs				
Sick Leave Payout	516.9	228.2	6.7	751.8
Social Security	710.0	68.3	4.6	782.9
Utilities	333.6	374.2	--	707.8
Library Materials	634.7	199.3	--	834.0
SEOG Matching Funds	101.2	63.0	--	164.2
Total Incremental Increases	\$21,914.2	\$8,899.0	\$256.4	\$31,069.6
O & M Needs	\$35.0	\$518.9	--	\$553.9
Programmatic and Other				
New Program Requests	472.6	354.2	--	826.8
Expanded/Improved Program Requests	4,371.4	1,674.2	--	6,045.6
Special Analytical Studies	--	--	--	--
Total NEIPRS	4,844.0	2,028.4	0.0	6,872.4
Three Percent Guideline Limit for NEIPRS and SAS (2)	\$5,056.9	\$2,028.4	\$61.4	\$7,146.7
Special Requests				
School of Medicine Staff Support	1,022.6	--	--	1,022.6
School of Medicine Equipment	1,945.4	--	--	1,945.4
Affiliated Hospital O & M	1,079.5	--	--	1,079.5
Instructional Equipment Updating	1,500.0	--	--	1,500.0
Hazardous Substances Management	--	218.2	--	218.2
Computing Support for Instruction and Research	1,572.0	870.7	--	2,442.7
Total Special Requests	\$7,119.5	\$1,088.9	\$0.0	\$8,208.4
Net Change	\$34,026.2	\$12,602.8	\$256.4	\$46,885.4
Percent Increase	20.19%	18.64%	12.54%	19.68%
Total FY 93 Operating Budget Request	\$202,590.4	\$80,215.0	\$2,301.8	\$285,107.2

(1) Does not include retirement contributions and certain LAC activities.

(2) These amounts are the three percent allowable established maximums.

CHANGE IN STUDENT MEDICAL BENEFIT FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b]

Summary

This matter proposes that, effective Fall Semester 1991, students enrolled in the School of Medicine be assessed the same Student Medical Benefit fees (\$158.00) as the other students enrolled in the University.

Rationale for Adoption

Medical students have been assessed a reduced Student Medical Benefit Fee on the basis of partial duplicate coverage through the School of Medicine. Following study of this matter by a task force, a new means of providing health care to these students has been proposed.

All medical students would continue to participate in the benefits provided through the Student Medical Insurance Premium Fee. Further, first-year medical students would now receive primary care through the Student Health Service, rather than through the Family Practice Center in Carbondale, benefitting from all services in a manner similar to all other students.

Medical students at the Springfield Medical Facility would receive primary care through the Family Practice Center in Springfield. The Student Health Fee paid by these students would be collected by the University and reimbursed to the Family Practice Center in Springfield, in accordance with a written agreement.

Considerations Against Adoption

Though this is an additional cost to medical students, it will provide them with enhanced medical coverage.

Constituency Involvement

This matter comes as a recommendation from the Student Health Task Force established for this purpose by the School of Medicine.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1991, 4 Policies of the Board B-2-b be amended to read as follows:

2. b. General Fees. Students enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-6) with the following exception:

July 11, 1991

Effective Fall Semester, 1991, students attending the Springfield Medical Facility, including those enrolled in programs of physiology and pharmacology, shall be exempt from paying:

- a) Student Recreation Fee
- b) Student Center Fee
- c) Athletic Fee
- d) Revenue Bond Fee
- e) Students' Attorney Program Fee
- f) Campus Recreation Fee

Funds collected from the Student Health Fee for these students shall be paid to the Family Practice Center in Springfield to provide comparable health care for these students.

### COMPUTER SYSTEM UPGRADE, SIUE

#### Summary

This matter seeks Board of Trustees authorization to proceed with a planned upgrade of the University's central computing facilities by acquiring an IBM 9121-320 central processing unit, operating system conversion services, and systems programming training courses. This upgrade will provide more than a twofold increase in computing capability for the mainframe facility.

The equipment, conversion services, and training courses would be purchased from one vendor over a two-year period with three payments at a cost of \$1,127,139 plus finance charges. Separate requests for quotation on financing will be considered. The first payment will be made in September 1991, the second in September 1992, and the third in September 1993. Project costs and financing charges will be presented to the Board through the Finance Committee at its July 11, 1991, meeting.

#### Rationale for Adoption

#### Background

The Long Range Plan for Computing, Fiscal Years 1991-1995, presented to the Board of Trustees in the fall of 1990, called for an upgrade to the SIUE central computing system by moving to an appropriate model in the new series of IBM ES/9000 processors, or an equivalent machine. A justification document was presented to the Board of Trustees at its June 13, 1991, meeting and permission was granted to obtain vendor proposals.

The results of the Request for Proposal will be available in advance of the July 11, 1991, meeting and will be discussed in the Finance Committee on July 11.



### Basis for Recommendation

The IBM 9121-320 central processing unit incorporates current computing technology on the market. It provides more than twice the relative performance of the current IBM 4381-92E, contains twice the amount of central memory, and is capable of full functional use of current operating system software. There are currently two levels of upgradability from the 9121-320 to higher capacity machines in the air-cooled series and numerous upgrades to water-cooled processors in the ES/9000 line.

Requests for Proposal on the equipment, services and training, and Requests for Quotation on financing were opened on June 28, 1991. An analysis of those documents yielded the following results.

The best proposal for the package was for \$1,127,139. A four-year cost analysis was completed, which included projected residual value on July 1, 1995, maintenance, power consumption, and machine room floor space costs. This analysis indicated the selected proposal was the best alternative. The proposal has been put to competitive financing bids. Three payments over two years are planned. The results of the competitive financing bids and actual payment amount will be reported to the Finance Committee upon completion of the bid process.

### Conclusion

The selection of the IBM 9121-320, professional services to convert all current IBM operating system products to newer versions, and training courses for the systems programming staff will meet administrative and academic central computing system demands at SIUE as outlined in the justification document presented to the Board in June.

### Considerations Against Adoption

University budget projections for FY-92 and beyond are clouded by uncertainty regarding the State's fiscal condition. Postponement of the upgrade could result in lower costs as the product cycle of new computers advances. However, any delay will cause a concomitant postponement in implementation of the new Student Information System. That system is expected to benefit the University by providing support for enhanced recruitment, retention, academic records management, and delivery of other student services. Furthermore, interest rates, which are now relatively low, may increase in the future, resulting in increased costs.

### Constituency Involvement

Upgrade plans have been shared with the Advisory Committee on Administrative Computing, the Academic Computing Council, and the Faculty Senate.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the acquisition of a computer system upgrade as described in Requisition Number 39518Z, which includes an IBM 9121-320 central processing unit, professional services for software

conversion, and training courses, be and is hereby approved at a cost of \$1,127,139 plus financing charges.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
PLANNING DOCUMENTS, FISCAL YEAR 1993: EXECUTIVE SUMMARY

The SIU RAMP Planning Documents set forth priorities, plans, and program and related resource needs for Fiscal Year 1993. These documents reflect the goals and aspirations of each of the constituent institutions, are congruent with the Strategic Directions of the University, and reflect the Statewide Goals and Priorities of the Illinois Board of Higher Education. They contain the following sections: (1) Planning Statements; (2) a Five-Year Program Development Schedule; (3) Reports on Program Reviews: Academic Programs, Research and Public Service Centers and Institutes, and Support Functions; (4) New Program Requests; (5) Program and Institutional Support Requests; and (6) Special Analytical Study Requests. In addition, the SIUC and SIUE Documents contain an update on reviews of undergraduate education and on the assessment of undergraduate student learning outcomes.

Some elements of the Planning Documents are highlighted below:

SIUC (Including the School of Medicine)

New Program Requests. We are again repeating our request for funding for a Ph.D. program in Physics (\$131,816) for SIUC. The Board approved this program as a part of the FY 1991 RAMP request, and since that time, the proposal has continued under review by the Illinois Board of Higher Education and its consultants. The proposal was resubmitted in the FY 1992 RAMP, but did not receive IBHE approval. We hope in this cycle to obtain IBHE approval, especially since the proposed program in Physics was prioritized in relation to existing doctoral programs through a comprehensive program review process conducted by the Graduate Council. We are, therefore, repeating the funding request approved earlier by the Board of Trustees, adjusted for inflation.

Through its Cooperative Fisheries Research Laboratory (CFRL) activities, SIUC has established a leadership role in aquaculture and fish management. Accordingly, this RAMP request seeks funding for the establishment of an Aquaculture Research and Demonstration Center (\$340,800) which would provide for expansion of the activities of the CFRL and development of a coordinated program of research, training, demonstration, and technology transfer as an outgrowth of SIUC's long-standing leadership in fisheries and aquaculture.

Program and Institutional Support Budget Requests. A total of 21 Program and Institutional Support Budget Requests (formerly titled Expanded/Improved Program Requests), are included for SIUC and the School of Medicine. For SIUC, 8 of the repeat requests are for funds to support Undergraduate Quality efforts in Electrical Engineering, Physics, Mathematics, Liberal Arts and Science, Art and Design, Psychology, Foreign Languages and International Trade, and Business and Administration. Additionally, SIUC is requesting funds to support the M.P.A. in Aviation Administration, the M.S. in Food and Nutrition, the Molecular Biology Initiative, the M.S. in Manufacturing Systems, Assessment of Student Progress, the Illinois Minority Graduate Incentive



Program (IMGIP) and Illinois Consortium for Educational Opportunity (ICEOP), Advancing Minority Participation, Environmental Health and Safety: A Coordinated Program, and Minority Retention. Repeat requests for the School of Medicine include Staff Support and the Doctoral Student Support Program in Reproductive Biology. A new Program and Institutional Support Budget Request for the School of Medicine is the Recruitment and Preliminary Education Entry Facilitation and Retention of Minority Students. The School of Medicine also requests funds for Increased Affiliated Hospital Operations and Maintenance Costs.

Special Analytical Studies Requests for SIUC include a repeat request from FY-92 for funding for Instructional Equipment and a Computing Expansion Request. The Special Analytical Studies Request for the School of Medicine seeks funding for Phased Replacement of Equipment.

### SIUE

New Program Request. Only one new program request is included for SIUE, the Master of Social Work (\$354,184). This program request anticipates the establishment of a new academic unit, the Department of Social Work, which is required by the Council on Social Work.

Program and Institutional Support Budget Requests. Nine of these requests are presented for SIUE. Six are repeat requests which appeared in RAMP 92, were approved and recommended for funding by IBHE, but received no funding: B.S. in Management Information Systems; B.S. in Business Administration; Enhancement of Nursing Graduate Programs (including Nurse Anesthesia); Minority Incentives; Assessment of Student Progress; and Excellence in Undergraduate Teaching. Three other program and institutional support budget requests for SIUE include: Master of Marketing Research; M.S. in Environmental Studies; and Minority Engineering Program.

Special Analytical Studies Requests for SIUE seek funding for Computing Support for University Academic Programs and for Hazardous Substances Management.

The New Program Requests, Program and Institutional Support Budget Requests, and Special Analytical Studies Requests are consistent with the missions and purposes of SIUC, the School of Medicine, and SIUE and funding levels sought are appropriate to program needs.

### RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1993 (PLANNING STATEMENTS, PROGRAM REVIEWS, NEW PROGRAM REQUEST, PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUC, INCLUDING SCHOOL OF MEDICINE

### Summary

The Fiscal Year 1993 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education (IBHE) and in conformity with University planning processes. They present the University's programmatic priorities and

July 11, 1991

goals for Southern Illinois University at Carbondale (SIUC) and the School of Medicine (SOM) for Fiscal Year 1993 and a planned schedule of initiatives for the short-range future.

Planning Statements are included for enhancing the quality of undergraduate education; clarifying priorities for graduate education; advancing SIUC's reputation as a research institution; facilitating student recruitment and increasing access for educational opportunity; expanding international programming; and promoting economic development. Planning Statements for the School of Medicine address strengthening graduate and professional education and research; encouraging diversity in students; and responding to society's health care concerns.

Reviews of academic and support functions conducted during Academic Year 1990-91 are reported for both SIUC and the School of Medicine. Review schedules for academic and support functions and for organized research and public service units are also included.

SIUC New Program Requests for Fiscal Year 1993 include the resubmission of the request for a Ph.D. in Physics; and 2) Aquaculture Research and Demonstration Center.

The Program and Institutional Support Budget Requests for SIUC are: (1) Master of Public Affairs, Concentration in Aviation Administration; (2) M.S., Food and Nutrition; (3) Molecular Biology Initiative; (4) M.S., Manufacturing Systems; (5) Undergraduate Program Quality: Electrical Engineering; (6) Undergraduate Program Quality: Physics; (7) Undergraduate Program Quality: Mathematics; (8) Undergraduate Program Quality: College of Liberal Arts and College of Science; (9) Undergraduate Program Quality: School of Art and Design; (10) Undergraduate Program Quality: Psychology; (11) Undergraduate Program Quality: Foreign Language and International Trade; (12) Undergraduate Program Quality: College of Business and Administration; (13) Minority Retention; (14) Assessment of Student Progress; (15) Illinois Minority Graduate Incentive Program (IMGIP) and Illinois Consortium for Educational Opportunity Program (ICEOP); (16) Advancing Minority Participation; (17) Special Analytical Study: Instructional Equipment; (18) Environmental Health and Safety: A Coordinated Program; and (19) Special Study: Computing Expansion.

The Program and Institutional Support Budget Requests for the School of Medicine are: (1) Staff Support; (2) The Recruitment and Preliminary Education Entry Facilitation and Retention of Minority Students; (3) Doctoral Student Support Program in Reproductive Biology; (4) Increased Affiliated Hospital Operation and Maintenance Costs; and (5) Special Analytical Study: Phased Replacement of Equipment.

#### Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1993 for SIUC, including the School of Medicine. They are the official documents by which SIUC communicates its priorities, plans, and resource needs to the Chancellor and are used subsequently by the Chancellor in communicating University needs to the Board of Trustees and the IBHE. The documents originate from

an ongoing planning process which identifies directions in which the institution may move while assessing the current status of existing programs.

### Considerations Against Adoption

University officials are aware of none.

### Constituency Involvement

The Planning Statements, New Program Requests, and Program and Institutional Support Budget Requests have been developed following broad involvement of students, faculty, and staff within the respective academic and support units. In all instances, the documents carry the recommendation of the various program directors and deans. In preparing the various requests, SIUC officials have followed the regular planning process to identify priorities and have sought the recommendations of the constituencies affected. Academic program requests from the University have been recommended either by the Graduate Council or the Faculty Senate, and for the School of Medicine by the Executive Committee.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1993 for Southern Illinois University at Carbondale, including Southern Illinois University School of Medicine, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.

### SIUC NEW PROGRAM REQUESTS

#### Ph.D. in Physics

\$ 131,816

A broad-based doctoral program in physics with an emphasis on physical phenomena related to materials science, coal, and coal-related materials is proposed. The program would enhance existing scientific and engineering disciplines within the University and provide highly trained physicists to meet the increasing demand for these scientists.



July 11, 1991

Aquaculture Research and Demonstration Center

\$ 340,800

SIUC continues to be a leader in the area of aquaculture and fish management. Since 1986 when the University increased the number of state supported faculty assigned .75 time to the Cooperative Fisheries Research Laboratory (CFRL) from two to four faculty, the amount of external funding support for fisheries research increased from \$488,000 in 1986 to \$1,100,000 in 1990. The establishment of a Center would expand the activities of the CFRL and provide a coordinated program of research, training, demonstration, and technology transfer which would be an outgrowth of SIUC's long-standing leadership in fisheries in general and aquaculture in particular.

## TOTAL NEW PROGRAM REQUESTS

\$ 472,616

SIUC PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTSM.P.A., Aviation Administration

\$ 68,100

This request seeks the remainder of funding required to complete implementation of the new concentration in Aviation Administration in the Master of Public Affairs program. This program was first approved for FY-90 with \$134,500 of new state resources provided for that fiscal year. The first partial class was admitted for January of 1990, and the first full class has been admitted for the Fall of 1990.

M.S., Food and Nutrition

\$ 115,422

This request for a M.S. in Food and Nutrition, with a concentration in community nutrition, was approved by IBHE and recommended for full funding in FY-91. Absent any appropriation for this program in FY-91 and FY-92, the request is being resubmitted for FY-93.

Molecular Biology Initiative

\$ 540,120

This proposal was first submitted in SIUC's FY-87 RAMP Planning Documents. IBHE recommended funding for this program in FY-87, FY-88, FY-89, FY-90, and FY-91. Since \$270,000 was appropriated for this activity for FY-90, the balance of the original request is being submitted for FY-93.

M.S., Manufacturing Systems

\$136,915

This request seeks the remainder of funding required to complete implementation of the Master of Science Degree in Manufacturing Systems which received IBHE approval in May, 1987.

UG Quality: Electrical Engineering

\$ 122,343

This request seeks the remainder of funding required to complete full implementation of the expansion proposal which was originally recommended for funding by IBHE for FY-88. The IBHE again recommended that this proposal be funded at a level of \$125,600 in FY-89 and FY-90. With this amount now appropriated for this purpose since FY-90, the University is seeking the outyear funding for this expansion.

UG Quality: Physics

\$ 302,402

This request was first submitted in SIUC's FY-90 RAMP Planning Documents. It was resubmitted in the FY-91 and FY-92 RAMP Planning Documents and recommended for funding by IBHE. Since no appropriation was received for this request for FY-91 and FY-92, the proposal is being resubmitted in the FY-93 RAMP Planning Documents.

UG Quality: Mathematics

\$ 124,062

This request was first submitted in SIUC's FY-90 RAMP Planning Documents. It was resubmitted in the FY-91 and FY-92 RAMP Planning Documents and recommended for funding by IBHE. Since no appropriation was received for this request for FY-91 and FY-92, the proposal is being resubmitted in the FY-93 RAMP Planning Documents.

UG Quality: College of Liberal Arts and College of Science

\$ 177,232

This request was first submitted in the FY-90 RAMP Planning Documents. The request was resubmitted in the FY-91 and FY-92 RAMP Planning Documents and recommended for funding by IBHE. Since no appropriation was received for this request for FY-91 and FY-92, the proposal is being resubmitted in the FY-93 RAMP Planning Documents.

UG Quality: School of Art and Design

\$ 209,000

The School of Art and Design in the College of Communications and Fine Arts seeks additional resources which will enable the unit to continue to improve and provide quality education for both majors and non-majors. This request was first submitted in SIUC's FY-91 RAMP Planning Documents. Although it was recommended by IBHE for funding, no appropriation was received for this request for FY-91 and FY-92. The proposal is being resubmitted in the FY-93 RAMP Planning Documents.

UG Quality: Psychology

\$ 115,520

Funds are being sought for creating and implementing the computer management of GE-B 202, an introductory Psychology course now enrolling 1,400 students each term. The course serves the General Education population and Psychology majors. If funding is secured, substantial portions of the course will be converted to a self-instruction format.



July 11, 1991

UG Quality: Foreign Languages and International Trade

\$ 111,380

Approved without new state funding in 1986, Foreign Languages and International Trade has since become one of the growth programs of SIUC. Federal grants and ad hoc internal funding have supported it up to now. Because such funding cannot be relied on systematically and because continuing base budget support is necessary for stability and planned growth, application is now being made for state funding.

UG Quality: College of Business and Administration

\$ 350,000

State funds are requested for faculty positions, computer equipment, and Other Than Salaries (OTS) support to further advance undergraduate program quality in the College of Business and Administration (COBA). These new resources would support additional undergraduate courses in information systems, international business, and entrepreneurship.

Minority Retention

\$ 276,610

This request was first submitted in the FY-90 RAMP Planning Documents. Although IBHE recommended funding, the dollars were not appropriated for FY-91 and FY-92. Hence, the request is being resubmitted as part of the FY-93 RAMP Planning Documents.

Assessment of Student Progress

\$ 156,750

The \$100,000 recommended by IBHE and received in FY-90 for this purpose has been used to defray expenses incurred in developing and piloting measures to assess student learning objectives in General Education, baccalaureate-level skills, and the academic major. This request seeks additional funding to cover expenses associated with an assessment process that is designed to assess all students, rather than a representative sample. This request was recommended for funding for FY-92, but is being resubmitted for FY-93 because no appropriation was received for this activity for FY-92.

Illinois Minority Graduate Incentive Program (IMGIP) and Illinois Consortium for Educational Opportunity Program (ICEOP)

\$ 99,189

Resources were requested with the FY-91 RAMP to be added to SIUC's base budget for the administration of two statewide graduate minority fellowship programs: The Illinois Graduate Minority Incentive Program; and the Illinois Consortium for Educational Opportunity Program. Both programs have the goal of increasing the number of minority faculty and staff at Illinois colleges and universities via the provision of graduate fellowships and other program supports. Since there was no appropriation for this program in FY-92, the request is being resubmitted for FY-93.

Advancing Minority Participation

\$ 220,480

Resources are requested to fund a scholarship program which targets minorities and women in areas such as engineering, science, agriculture, and teacher education, where these populations are underrepresented. This request represents a continuation of SIUC's effort to advance minority participation by targeting the recruitment of promising Black and Hispanic high school and community college graduates, and in addition, the inclusion of women who wish to major in those disciplines which are underrepresented.

Special Analytical Study: Instructional Equipment

\$1,500,000

Technological advances require that universities devote increasing amounts of their resources to the purchase of equipment to enable students to receive up-to-date instruction. In an attempt to focus this problem, SIUC has carried out a Special Analytical Study on Instructional Equipment. This request was recommended by IBHE for funding for FY-92, but it is being resubmitted for FY-93 because no appropriation was received.

Environmental Health and Safety: A Coordinated Program

\$ 352,800

The State of Illinois and SIUC in particular are being faced with increasing regulation on environmental concerns affecting the health and safety of their employees and of the general public. Partial recognition of this is contained in the FY-92 capital budget recommendations made by the Illinois Board of Higher Education (IBHE) to the General Assembly and to the Governor. These recommendations contain two projects which are very similar in nature and which received IBHE statewide priorities of no. 3 for the University of Illinois and no. 4 for SIUC, respectively. Further recognition of the importance of these environmental projects is found in the Governor's Capital Budget Plan for FY-92. These two projects were among a very few projects to receive his endorsement.

With capital funding all but assured, the proposal presented herein requests that the State of Illinois should recognize the wider implications of environmental control of chemicals in the workplace and support the development at SIUC of a wide-ranging but coordinated effort in environmental health and safety encompassing not only hazardous waste disposal but also employee health and safety training and monitoring. These efforts would be housed in the proposed new building and, along with existing and proposed academic programs in occupational education and environmental studies, would constitute a coordinated and effective response to environmental health and safety in the University.

July 11, 1991

Special Study: Computing Expansion

\$1,572,000

This request is a modification of the FY-92 request which received a recommendation for partial funding by the IBHE. The request has two principal components: (1) undergraduate instruction facilities; and (2) central computing facilities.

School of Medicine Staff Support (SOM)

\$1,022,600

Southern Illinois University School of Medicine has found the salaries paid to its civil service employees substantially below the salaries paid to individuals employed by the state code departments and other local employers and has contributed to excessive turnover rates.

In an effort to correct the deficiencies in employee salaries, the School of Medicine has developed a Staff Support program that would restore competitiveness of Civil Service salary ranges and actual salaries paid.

The Recruitment and Preliminary Education, Entry Facilitation, and Retention of Minority Students (SOM)

\$ 829,305

In downstate Illinois there is no proactive systematic program pathway for minority students to enter the health professions. This proposal will build such a program at SIU-SM that will encompass recruitment, preliminary education, entry facilitation, and retention of underrepresented minorities.

Doctoral Student Support Program in Reproductive Biology (SOM)

\$ 63,800

The Department of Physiology proposes to develop an interdepartmental doctoral student support program in reproductive biology with faculty from both the Physiology and the Anatomy units. This is not a new program, rather it is a substantial improvement of an existing effort to train superior young scientists in the field of reproductive biology.

Increased Affiliated Hospital Operations and Maintenance Costs (SOM)

\$1,079,505

A decade of diminished state funding relative to growing operation and maintenance costs incurred through use of affiliated hospital space leads the School to request a base adjustment to its budget. Failure to fund this request will impede the School's ability to develop and maintain high-quality educational programs.



Special Analytical Study: Phased Replacement of Equipment (SOM) \$1,945,400

The School of Medicine is including an updated special analytical study of equipment replacement for consideration for state funding in Fiscal Year 1993. The updated study of the equipment replacement needs of the School of Medicine forms the basis for a request of \$1,945,400 each year from Fiscal Year 1993 through Fiscal Year 1997.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAM AND  
INSTITUTIONAL SUPPORT BUDGET REQUESTS \$11,490,935



TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS,  
FISCAL YEAR 1993, SOUTHERN ILLINOIS UNIVERSITY  
AT CARBONDALE, INCLUDING THE SCHOOL OF MEDICINE

<u>Program</u>	<u>Requested New State Appropriations</u>
<u>New Program Requests</u>	
Ph.D. in Physics	\$131,816
Aquaculture Research and Demonstration Center	340,800
Total New Program Requests	\$ 472,616
<u>Program and Institutional Support Budget Requests</u>	
Master of Public Affairs	\$ 68,100
M.S., Food and Nutrition	115,422
Molecular Biology	540,120
M.S., Manufacturing Systems	136,915
UG Quality: Electrical Engineering	122,343
UG Quality: Physics	302,402
UG Quality: Mathematics	124,062
UG Quality: COLA and COS	177,232
UG Quality: School of Art and Design	209,000
UG Quality: Psychology	115,520
UG Quality: Foreign Languages and International Trade	111,380
UG Quality: College of Business and Administration	350,000
Minority Retention	276,610
Assessment of Student Progress	156,750
IMGIP/ICEOP	99,189
Advancing Minority Participation	220,480
Special Analytical Study: Instructional Equipment	1,500,000
Environmental Health and Safety: A Coordinated Program	352,800
Special Study: Computing Expansion	1,572,000
School of Medicine Staff Support (SOM)	1,022,600
The Recruitment and Preliminary Education, Entry Facilitation, and Retention of Minority Students (SOM)	829,305
Doctoral Student Support Program in Reproductive Biology (SOM)	63,800
Increased Affiliated Hospital Operations and Maintenance Costs (SOM)	1,079,505
Special Analytical Study: Phased Replacement of Equipment (SOM)	<u>1,945,400</u>
Total Program and Institutional Support Budget Requests	\$11,490,935
Total Program Requests for SIUC, Including the School of Medicine	\$11,963,551

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1993 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, REVIEW OF UNDERGRADUATE EDUCATION, NEW PROGRAM  
REQUEST, PROGRAM AND INSTITUTIONAL SUPPORT BUDGET  
REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUE

Summary

The SIUE mission statement approved by the Board of Trustees in 1985, and included in RAMP 1987, continues to reflect the University's purposes and directions. The Planning Statements describe the ways in which SIUE is fulfilling its mission through specific plans for FY 1993. The Statements contain fourteen principal sections, organized according to the Strategic Directions of Southern Illinois University and the Statewide Goals and Priorities of the Illinois Board of Higher Education: Institutional Values and Mission; Maintaining and Enhancing the Quality of Comprehensive Undergraduate Education; Cooperating with Other Educational Institutions; Strengthening Graduate and Professional Education and Research; Responding to Society's Health Care Concerns; Extending Educational Opportunities to All; Providing Necessary Services for Students' Learning and Growth; Supporting and Enhancing Human Resources; Cultivating and Sustaining an Ecological Commitment; Cultivating and Sustaining a Global Perspective; Supporting Economic, Social, and Cultural Development; Contributing to Public Understanding of, and to Solutions to, Society's Needs and Problems; Accountability and Cost Effectiveness; and Supporting the Educational Environment. A Five-Year Program Development Schedule follows the Planning Statements.

The RAMP Program Review section includes a description of the review process, unchanged from that which was submitted in RAMP 1987; a description of a revised program review process for the two years preceding semester conversion in Fall, 1993; the results of all program reviews conducted in 1988-89; a revised, seven-year review schedule for all academic programs; reports on follow-up questions for two reviews in RAMP 92; the results of reviews conducted for three research and public service units (Center for Management Studies, Papers on Language and Literature, and Regional Research and Development Services); a review schedule for research and public service units; the results of this year's support unit reviews; and a schedule for support unit reviews.

A Review of Undergraduate Education at Southern Illinois University at Edwardsville, including an Update on Undergraduate Assessment, is also included.

One New Program Request is presented: the Master of Social Work. A cover sheet with abstract is included, as well as revised budget tables. In addition, revisions regarding admissions criteria and internal reallocation are described, in accordance with ongoing discussions with IBHE staff. The remainder of the Request, identical to that contained in RAMP 92, is not repeated in RAMP 93.

Nine Program and Institutional Support Budget Requests are presented. Six of these appeared in RAMP 92 and were approved and recommended for funding by IBHE: B.S. in Management Information Systems, B.S. in Business Administration, Enhancement of Nursing Graduate Programs (including Nurse Anesthesia),

July 11, 1991

Minority Incentives, Assessment of Student Progress, and Excellence in Undergraduate Teaching, (the latter three were also recommended for funding by IBHE in RAMP 91). No funding was received for any of these. Since they are unchanged from RAMP 92, the presentations in RAMP 93 are considerably abbreviated, containing in most cases only the title page and revised budget tables.

Three of the Program and Institutional Support Budget Requests were not included in RAMP 92. These are presented as complete proposals: Master of Marketing Research (this had been included in RAMP 91 requesting supplemental funding after initial program approval in RAMP 85), M.S. in Environmental Studies, and Minority Engineering Program.

Two Special Analytical Studies are presented: Computing Support for Instruction and Research, and Hazardous Substances Management.

#### Rationale for Adoption

The institutional mission statement continues to express the objectives of SIUE. The program evaluation procedures and the results of all reviews respond to and reflect the needs of the institution and conform to Illinois Board of Higher Education requirements. The New Program Request, Program and Institutional Support Budget Requests, and Special Analytical Studies are appropriate to SIUE's instructional and service priorities, and the funding levels sought are appropriate to program needs.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The New Program Request and the Program and Institutional Support Budget Requests were evaluated and ranked by the University Planning and Budget Council. The Special Analytical Studies were prepared following extensive discussions by University officers. The President, SIUE, subsequently recommended them and received the concurrence of the Chancellor.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1993 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.



SIUE NEW PROGRAM REQUESTMaster of Social Work

\$ 354,184

This proposal seeks approval of and funding for a master's degree in Social Work (MSW) at SIUE. The objectives of the MSW program are: (1) Preparation of advanced social work practitioners in one of two areas of program emphasis: children and family services or community health care services; and (2) Preparation of advanced social work practitioners who will take an active professional role in the social development of the University's service region. There is no evidence that this program will compete with other graduate social work programs in the state. Program faculty will consist of the four current faculty of the SIUE undergraduate social work program and four additional positions. A request for the establishment of a new academic unit, the Department of Social Work, in response to requirements of the Council on Social Work Education will be forthcoming.

TOTAL NEW PROGRAM REQUEST

\$ 354,184

SIUE PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTSB.S. in Management Information Systems

\$ 100,000

This proposal is a request for funding for the newly-approved undergraduate degree program in management information systems (MIS). The proposal was developed in concert with the MIS Advisory Committee, a group of MIS executives from the area served by SIUE. Previously, MIS students had been prepared under the MIS specialization in the Bachelor of Science in Business Administration degree program (BSBA). The major objective of the newly-approved program is to prepare students for positions in management information systems or business-related computer positions in the area served by SIUE. Current levels of financial support for the program need to be increased in order to permit the employment of one additional faculty member. Requests for the purchase of necessary computer hardware and software are included in the Special Analytical Study on academic computing that is part of this RAMP document.

Assessment of Student Progress

\$ 60,000

The proposal is intended to support continuing implementation of the Plan for the Assessment of Undergraduate Education at Southern Illinois University at Edwardsville. The Assessment Plan specifies requirements to be completed by undergraduate students from their initial enrollment through the senior year. Those requirements include tests in college-entry skills, a paper to assess whether objectives in writing and critical thinking have been attained, and a senior assignment to assess



July 11, 1991

attainment of general education objectives and proficiency in the major. The purpose of the Assessment Plan is to enable the University to improve continually (a) the quality of its undergraduate program and (b) the benefits that accrue to students from participation in that program. The request is put forward at the level of funding recommended by IBHE for Fiscal Year 1992.

Bachelor of Science in Business Administration

\$ 208,000

The purpose of this request is to permit the School of Business to implement proposed revisions in the requirements for the Bachelor of Science in Business Administration in a systematic and comprehensive manner. If the School is forced to rely upon internal resources to implement the proposed changes, it is uncertain as to how much of the plan can be implemented and, therefore, how effective the implementation of the curriculum changes will be. The revisions in the curriculum include more emphasis on the liberal arts and sciences as a foundation for study in business, team-teaching, more structure in the sequencing of course material, continuous evaluation of the student's writing skills, and the development of multicultural and international perspectives.

Enhancement of Nursing Graduate Programs

\$ 305,000

This request for state funding provides for implementation of the Master of Science Degree in nursing, Nurse Anesthesia Specialization, and for improvement of graduate programs in general. State funding for initiation of the Nurse Anesthesia program was requested in RAMP 91 and in RAMP 92; although IBHE approved the program and the funding requests, no funding was allocated.

Excellence in Undergraduate Teaching/Honors Academy

\$ 480,956

This proposal has a dual thrust, that of enhancing general education and introductory-level courses in mathematics and in English composition and that of providing resources to enhance SIUE's Honors Academy program. Thus, students from both ends of the academic spectrum, those requiring a strengthening of their skills and those students who excel, will be served. The new resources that are requested will enable SIUE to employ full-time faculty members for assignment to general education and introductory-level courses in mathematics and English composition, thus improving the quality of the institution's programs by having regular faculty members in lower-division courses rather than teaching assistants or auxiliary faculty as is sometimes the case at present. The SIUE Honors Academy has been approved to develop and offer a structured honors program to students who have the necessary qualifications and who will benefit from it. Small class sizes, interdisciplinary courses, and a participatory learning environment are features of the program. Experienced faculty with a commitment to honors education will be assigned to participate in the program.

Minority Incentives

\$ 245,000

The components of SIUE's Minority Incentives proposal address the priorities set forth by the Illinois Board of Higher Education for Minority Preparation and Retention Initiatives in state universities. The proposal describes and explains three interrelated activities: (1) Summer Science Awareness Bridge Program; (2) Pre-College Program for High School Juniors Who Need Academic Assistance; and (3) College Awareness Program for 7th, 8th, 9th graders in East St. Louis District #189, Alton Community Unit No. 11, and St. Louis Public Schools.

M.S. in Environmental Studies

\$ 45,260

The program currently receives its staffing from volunteer faculty through departmental cooperation in the Schools of Sciences and Social Sciences. This program request will allow the program to employ part-time faculty who are professionals and are current in environmental matters and to secure additional secretarial assistance. This program has had an increasing enrollment and an expanding spectrum of issues and interests. It therefore has corresponding increased needs for additional faculty who are available for assignment, who perform environmental research, and who can provide thesis suggestions and support. Lapsed salaries are now being used for other urgent purposes, and funding for call staff has become insufficient to meet all the program needs.

Master of Marketing Research

\$ 105,000

The graduate program in marketing research (MMR) was first approved in 1985. Initial new state resources (FY 1987) were used primarily for equipment and support services and later to provide for an MMR faculty position (FY 1989). The initial request also projected a need for an additional faculty member to staff the program adequately and to provide much needed specialization. Therefore, the current request for additional faculty is a follow-up to new program implementation as it was conceived in the original program design in 1985. For the successful implementation of this program, it is imperative that funds be made available to hire additional faculty. This proposal requests funds primarily for personnel and administrative costs and other support needs for bringing the program to maturity. The successful implementation and development of this program depend critically on this request for additional funding.

July 11, 1991

\$ 125,000

Minority Engineering Program

In the years 1974 to 1985, only two minority students graduated from engineering programs at SIUE despite the fact that twenty minority students were enrolled in each of those years. Since the inception of the SIUE Minority Engineering Program in 1985, minority enrollments have risen to near the national average of 10.5%, and SIUE has graduated 36 minority engineers. In order to continue these efforts, an expansion of the Minority Engineering Program is proposed to support a summer residential "bridge" for entering minority freshmen and transfer students, and to fund an academic support system for all enrolled minority engineers.

TOTAL PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS

\$1,674,216

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS,  
FISCAL YEAR 1993, SIUE

<u>Program</u>	<u>Requested New</u> <u>State Appropriations</u>
----------------	---

New Program Request

Master of Social Work	\$354,184
-----------------------	-----------

TOTAL NEW PROGRAM REQUEST, SIUE	\$ 354,184
---------------------------------	------------

Program and Institutional Support Budget Requests

B.S. in Management Information Systems	\$100,000
Assessment of Student Progress	60,000
Bachelor of Science in Business Administration	208,000
Enhancement of Nursing Graduate Programs	305,000
Excellence in Undergraduate Teaching	480,956
Minority Incentives	245,000
M.S. in Environmental Studies	45,260
Master of Marketing Research	105,000
Minority Engineering Program	<u>125,000</u>

TOTAL PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS	\$1,674,216
---	-------------

TOTAL PROGRAM REQUESTS FOR SIUE	<u>\$2,028,400</u>
---------------------------------	--------------------



SIUE SPECIAL ANALYTICAL STUDIESHazardous Substances Management

\$ 218,242

According to the Environmental Protection Agency (EPA), the University is classified as a small quantity waste generator--that is, one that generates more than 100 kilograms (220 pounds) but less than 1,000 kilograms of hazardous waste per month. As a small quantity hazardous waste generator, the University is required by the EPA to protect human health and the environment from contamination by its wastes. It must, therefore, collect, treat, store, transport, and dispose of hazardous waste in accordance with the Resource Conservation and Recovery Act of 1976. The proposed program will enable the University to maintain and upgrade its waste management program in accordance with federal and state regulations. The request provides for the training of personnel, the development of a computerized inventory, the conduct of research, and the provision for assisting common schools and regional colleges in hazardous waste management.

Computing Support for Instruction and Research

\$ 870,700

This proposal requests academic computing support for university curricula and faculty research. The University's Academic Computing Council, noting that computing and telecommunications facilities directly support the quality of instructional programs, have determined that faculty in every school need tools to develop innovative applications of computer technology in teaching and research. In the years ahead, the use of networked classrooms and microcomputer facilities will continue to increase. Faculty need access to "intelligent" desktop workstations, to file servers, and to networks linking them to external databases and communications systems. Objectives of this study are to enhance faculty knowledge of the instructional and research applications of computing technology; to equip campus microcomputer laboratories with state-of-the-art tools for instruction; to design networked computerized classrooms to support specific curricula; to provide faculty with access to external data and research networks such as the Internet and NSFNet; and to retain technical support specialists to provide consulting and technical help for ongoing operations.

## TOTAL SPECIAL ANALYTICAL STUDY REQUESTS

\$1,088,942



July 11, 1991

TOTAL NEW STATE RESOURCES REQUESTED FOR SPECIAL  
ANALYTICAL STUDIES, FISCAL YEAR 1993, SIUE

<u>SAS Title</u>	<u>Requested New State Appropriations</u>	
Hazardous Substances Management	\$218,242	
Computing Support for Instruction and Research	<u>870,700</u>	
TOTAL SPECIAL ANALYTICAL STUDIES FOR SIUE		\$1,088,942

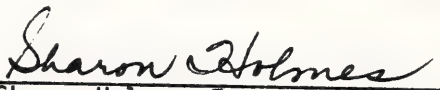
Mr. Norwood moved the agenda which included reception of Reports of Purchase Orders and Contracts, May, 1991, SIUC and SIUE, and the approval of the Minutes of the Meetings held June 12 and 13, 1991; Changes in Faculty-Administrative Payroll, SIUC and SIUE; Schedule of Meetings of the Board of Trustees for 1992; Approval of Plans and Specifications and Award of Contracts: Construction of Building, Phase II, Cooperative Wildlife Research, SIUC; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Center, SIUC; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Trueblood Hall, SIUC, as revised; Approval of Plans and Specifications and Award of Contract: Floor Replacement, Student Recreation Center, SIUC; Salary Increase Plans for Fiscal Year 1992; Operating RAMP Guidelines for Fiscal Year 1993, as revised; Change in Student Medical Benefit Fee, SIUC [Amendment to 4 Policies of the Board B-2-b]; Computer System Upgrade, SIUE, as revised; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1993: Executive Summary; Planning Statements, Program Reviews, New Program Request, Program and Institutional Support Budget Requests, and Special Analytical Studies, SIUC, Including School of Medicine; Planning Statements, Program Reviews, Review of Undergraduate Education, New Program Request, Program and Institutional Support Budget Requests, and Special Analytical Studies, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack,

William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that a news conference would follow in the International Room following the regular meeting and that lunch would follow in the Oak-Hackberry Room. Guests at the luncheon will be members of the faculty involved in the assessment program.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:55 a.m.

  
Sharon Holmes, Executive Secretary

CONTENTS

Roll Call . . . . . 50

Acceptance of Resignation of the Chancellor . . . . . 51

Appointment of interim Chancellor of The Southern  
Illinois University System . . . . . 52

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
AUGUST 14, 1991

A special meeting of the Board of Trustees of Southern Illinois University convened at 10:00 a.m., August 14, 1991, in the Mississippi-Illinois Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Julian D'Esposito  
Don Flack  
William L. Hall  
William R. Norwood  
Harris Rowe, Vice-Chairman  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

Also present were Sharon Holmes, Executive Secretary of the Board, C. Richard Gruny, Board Legal Counsel, Donald W. Wilson, Board Treasurer, John C. Guyon, President, SIUC, and Earl E. Lazerson, President, SIUE.

The Secretary reported a quorum was present.

Mr. Norwood moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, with no action to be taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none. The Trustees retired to the International Room together with Board Legal Counsel C. Richard Gruny and Executive Secretary Sharon Holmes.

The special meeting reconvened in open session at 10:55 a.m.

The Chair stated that the purpose of the executive session was for the purpose of discussion of appointment, employment or dismissal of employees



August 14, 1991

or officers, and that no action had been taken. He continued that the call for this meeting stated two items on the agenda: first, the resolution in the matter of the acceptance of the resignation of the Chancellor.

The following matter was presented:

### ACCEPTANCE OF RESIGNATION OF THE CHANCELLOR

#### Summary

Lawrence K. Pettit has proffered his resignation from the position of Chancellor and requested a Professional Development Leave, both effective September 1, 1991; the leave is to expire with the beginning of academic year contracts for the 1992-93 Academic Year at Southern Illinois University at Carbondale. This matter responds to those requests.

#### Rationale for Adoption

Dr. Pettit holds tenure as a professor in the Department of Educational Administration and Higher Education, College of Education, Southern Illinois University at Carbondale. Upon his departure from the position of Chancellor it is reasonable and proper to grant a Professional Development Leave during which Dr. Pettit may prepare to resume faculty duties. The leave will be spent as a senior fellow for the American Council on Education.

#### Constituency Involvement

Pursuant to Board Policy, the concerned constituency will be primarily responsible for establishing the terms upon which Dr. Pettit will take up his faculty duties.

#### Considerations Against Adoption

Dr. Pettit could be immediately reassigned to the faculty without a period of preparation. To do so would be a disservice to his prospective students.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proffered resignation of Lawrence K. Pettit as Chancellor is hereby accepted effective September 1, 1991;
- (2) Dr. Pettit is hereby placed on Professional Development Leave with pay for the period September 1, 1991, to August 15, 1992;
- (3) During the term of such leave Dr. Pettit will be responsible for his own expenses; and

- (4) Dr. Pettit may retain possession of his assigned living quarters and automobile through September 1991 or until he departs the area to commence his professional development, whichever soonest occurs.

Mr. Norwood moved acceptance of the resignation pursuant to the above resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that it was necessary that an interim Chancellor be appointed commencing September 1, 1991, since Dr. Pettit's resignation takes effect as of that date. He stated that appointment of an interim chancellor was also included as an agenda item in the call of the meeting.

Mrs. D'Esposito stated that she wanted it publicly explained that this resolution carries no terminal time for Dr. Brown's appointment and that he will serve at the Board's pleasure month to month.

The following matter was presented:

#### APPOINTMENT OF INTERIM CHANCELLOR OF THE SOUTHERN ILLINOIS UNIVERSITY SYSTEM

##### Summary

To fill the position of Chancellor pending selection of a permanent incumbent.

##### Rationale for Adoption

The prospective appointee has served as the Chief of Board Staff, Acting Chancellor, and Vice-Chancellor prior to his retirement.

##### Considerations Against Adoption

None are apparent.

##### Constituency Involvement

None sought because of pressures of time. Constituencies will be involved in the search for a permanent incumbent.

August 14, 1991

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Dr. James M. Brown be and is hereby appointed as interim Chancellor of The Southern Illinois University System, effective September 1, 1991, to serve at the pleasure of the Board. Salary shall be paid at the rate of \$10,417 per month and the use of a University vehicle. No University-owned housing or a housing allowance shall be furnished.

Mr. Rowe moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Rowe made the following presentation:

I have been reading the recent articles in the newspaper and it seems like an occasion, such as a Chancellor's departure, brings a lot out of the woodwork. After reading a lot of these comments, I went back and re-read the five-year report that was submitted to us after we had had the Chancellor's system for five years. It was an exhaustive report. We held public hearings, and would you remember with me that very few faculty showed any interest in this report, and didn't come to the hearings or anything of the kind. We then went into open session on December 13, 1984, and we expressed the reasons why we approved the report, why we approved the Chancellor's system, and as far as I'm concerned in re-reading this, those reasons are still valid, and I would like to see us begin the process as reasonably soon as possible of searching for a permanent Chancellor. Now, that's not to say that we shouldn't charge Dr. Brown with the responsibility of looking where we've been these last five years. If we've got some dead wood any place, I'm for getting rid of it. And so, I don't think we've appointed a caretaker. I think we've appointed someone with the knowledge, the knowhow, and the respect in Springfield that can carry us on as we look for a permanent Chancellor. But as far as I'm concerned, we have reaffirmed the necessity for a Chancellor's office. If it needs some redefining, if we need to streamline, maybe that's not the word, I'm for any of those things. The system is there, I think it's working, and if we can change it and improve upon it, I'm all for that.

Mr. Hall made the following comments:

I, too, have read with interest much in the media lately and heard much public comment regarding SIU's system office. I'm concerned that any evaluation of our system office must also take into consideration the statewide system of systems as it's been described recently, and that any proposals for change, radical change, in SIU's university system must also take into consideration the effect that that would have on the University from a statewide perspective.



The Chair commented that the employment of Dr. Brown is on a month-to-month basis for the very reason that the Board is not setting up a date by which something has to be accomplished. He continued that the Board has asked him to come and to act, forcibly act, as Chancellor of the University during this period. He stated that the Board did not look upon this as a matter of just standing still. He stated that he agreed with Mr. Rowe's comments but that didn't mean that the Board wasn't going to be doing some fine-tuning and looking at the governance of the University in order to find what is best for the total of the University. He continued that during this process, it does give a specific opportunity to listen, probably a little more than we would be listening otherwise because the opportunity is there, and if people have comments in regard to the Chancellor and University, those will be shared and discussed. He stated that after all the real interest is what is best for the total of Southern Illinois University. With that in mind, he outlined the following way in which the Board intended to proceed: Dr. Brown will put together the necessary procedures to be followed in accordance with the Bylaws for the selection of a permanent Chancellor. He explained that this will be one of his early responsibilities. He re-emphasized that Dr. Brown is being asked to come on board for an indefinite period of time while the Board makes an orderly and proper search for a permanent replacement.

Dr. Brown expressed his appreciation to the Board for the confidence it has displayed in making this appointment today. He stated he will do his best to work for the benefit of the University and in support of the Board that deserves that confidence and looked forward to working with the Board.

The Chair stated that the Board appreciated the fact that he came out of retirement to assume this responsibility.



August 14, 1991

55

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:15 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

# CONTENTS

Roll Call . . . . .	57
Trustee Reports . . . . .	57
Comments Related to a Search for a Chancellor . . . . .	59
Committee Reports . . . . .	63
Finance Committee . . . . .	63
Academic Matters Committee . . . . .	64
Architecture and Design Committee . . . . .	64
Executive Officer Reports . . . . .	64
Application for Appeal of Anthony A. Paparo . . . . .	67
Reports of Purchase Orders and Contracts, June and July, 1991, SIUC and SIUE . . . . .	68
Annual Internal Budget for Operations, Fiscal Year 1992 . . . . .	69
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Operating Budget Request (as amended) . . . . .	76
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Capital Budget Priorities . . . . .	79
Revised Project Budget Approval, Approval of Plans and Specifications, and Award of Contract: Roof Replacement, 913 North Rutledge, Springfield Medical Campus, SIUC . . . . .	86
Recommendation of Engineer: Heating and Refrigeration Plant Burner Conversion, SIUE . . . . .	89
Project Approval: Exterior Lighting Improvements, SIUE . . . . .	90
Authorization for Grant of Easement by Southern Illinois University Foundation, Evergreen Terrace, SIUC . . . . .	91
Abolition of Degree Program: Master of Science, Major in Policy Analysis, School of Social Sciences, SIUE . . . . .	94
Approval of the Minutes of the Meetings held July 10 and 11, 1991 . . . . .	103
Recognition of Ivan A. Elliott, Jr. . . . .	104

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
SEPTEMBER 12, 1991

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 12, 1991, at 11:15 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito  
Don Flack  
William L. Hall  
William R. Norwood  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following members were absent:

B. Barnard Birger  
Harris Rowe, Vice-Chairman

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
David Werner, Vice-President and Provost, SIUE  
John C. Guyon, President, SIUC

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended the SIUC Commencement on August 3 and it was very enjoyable. He stated that those who don't attend many commencements don't realize how much fun it is to see how happy the students and parents are and it was a pleasure for him to attend.

Mrs. D'Esposito reported that she had attended the August 6 meeting of the subcommittee on underserved areas of the Illinois Board of Higher

Education. She stated that she had also attended the September 3, 1991, meeting of the Illinois Board of Higher Education on the campus of Northern Illinois University. She announced that the IBHE had approved the facility plan for NIU's Hoffman Estates Center and \$60 million for the institutional grants program, \$9.6 million of which is the HECA grants. She explained that the IBHE has two subcommittees currently meeting and those committees will be returning information in December and January to the full IBHE. She reported that the master plan for Illinois higher education 1991 had been distributed to all board members, and it was an excellent overview of the issues challenging coordinating boards in the 1990s.

Mr. Brewster reported that he had attended the Executive Committee meeting of the SIU Foundation on August 15. He stated that the Executive Committee had met and approved the appointment of Dr. Gola Waters as the Acting President of the Foundation necessitated by the resignation of Rex Ball. He explained that subsequent to that meeting, there had been a meeting between the representatives of the Foundation, the Alumni Association, and Dr. Guyon looking at various possibilities to include the development effort of the University through the vehicle of the Alumni Association and the Foundation. He explained that several alternatives had been discussed and that Dr. Waters, the representatives of the Alumni Association, and Dr. Guyon were continuing to explore those alternatives. He stated that there had been a great deal of cooperation and interest voiced in improving the development effort of the University because of the need for additional funding; and the obvious answer to that is, the only real available source of additional monies is through that development effort through the Alumni Association and the Foundation.

The Chair explained that Mr. Birger is a member of the Illinois Coalition and has asked that Larry Hengehold present his report in his absence.



On Mr. Birger's behalf, Mr. Hengehold reported that the Illinois Coalition High Performance Computing and Networking Work Group had concluded its assigned tasks and that two reports will be published this month. He continued that the first report documents the case for statewide networking; the second is an inventory of high performance computing capabilities within the State of Illinois. He explained that the work group was composed of volunteers from across Illinois who worked for four months on the projects and they had compiled a sizable quantity of information along with excellent recommendations for the State of Illinois. He continued that in addition a high performance computing public relations brochure was prepared and is currently at the printers. He stated that it will be used to justify federal research grants for the Illinois research institutions. He announced that as an Illinois research institution, SIU is included in the brochure along with the University of Illinois, Northwestern, University of Chicago, Fermi Lab, and Argonne National Laboratory.

The Chair announced that on a topic of great interest and importance to the Board of Trustees and the entire University community, namely the search for a permanent Chancellor, interim Chancellor Brown has been charged by the Board to develop for Board approval a set of recommendations leading to the formulation of specific criteria and related guidelines upon which a successful search can be based. He stated that the Board seeks initially to develop a concept and definition of the Chancellor position, which will be a clear guide for the procedures used in seeking the new permanent Chancellor. He continued that when these basic considerations have been determined, then the next logical and necessary steps will be authorized and undertaken. He reported that at this time the Board will not set schedules for the development of these fundamental considerations because it feels deadlines often force decisions, and the Board is determined to avoid being rushed into action before it is

positive about the basics, which are crucial to the success of this enterprise. He stated that the Board will announce developments of its plans and procedures when it feels they have matured, and in no way will the Board jeopardize this important task by risking premature decisions or actions not fully deliberated and studied. He thought this reaffirmed the statement made on behalf of the Board at the August 14 meeting. He continued that at that time the Board was only taking action to ask Dr. Brown to assume the duties of Chancellor, that the Board has given him these specifics, and as time progressed, and as other items come to the Board's attention, it will probably be giving him other specific jobs to do and come back and give the Board very important recommendations. In line with that, he stated that Dr. Donald Paige, President, SIUC Faculty Senate, and Dr. Hans Rudnick, Chairman, SIUC Graduate Council, have indicated a desire to address the Board on matters relating to the Chancellor's search. He explained that he had talked with them previously and requested that they keep their comments within a framework of ten minutes.

The Chair stated that now or at any other time if a constituency head of this University or community have items which they think should be brought to the attention of the Board in setting up the standards and conducting the search within the guidelines set forth, that Dr. Brown's office will be open to them and you may feel free to sit down with him and make any information available to him which he in turn will share with the Board. He repeated that as always the constituency groups are welcome to address this Board at any time.

Dr. Donald Paige made the following remarks:

Thank you very much and I support your statement that you have just read. I'd like to address you quickly, and if you can listen fast I'll try to talk fast. The number one point the faculty is concerned about is the national trend and, indeed, an international trend. If you look at Time Magazine this week where Britain and Europe's having the same trouble with financing, the United States is having, AP just came out with a big report this week, "Costly lessons, student/college face rise in costs, and the State of Massachusetts

September 12, 1991

this year lost 17% of their funds for higher education. Illinois in this study stayed at 1.1% increase. But included in this AP national report is in Illinois funding is up fractionally, quote, quote, quote. All ten state universities are hiking tuition by 5%. Universities are postponing maintenance, trimming travel, and delaying administrative hiring. That's from an AP staff report. My office has been flooded in the last month with reports from faculty that look like this, signed by all members of their faculty. I'll just read the top one. The Department of Foreign Language and Literatures, facing extreme fiscal measures, no money for travel, extremely limited funds for long distance telephone calls, severe shortages of Ditto and Xerox supplies, reduction in student work, etc. We do not have money to run this department according to my view, and I've got that from a lot of other departments. I've got a letter or a report here that came to the Faculty Senate yesterday, and what's happening to the impact of the University this year because of the budget reductions. One college is losing two positions. Science, 5; Education, 10; engineering, 3; business, liberal arts, the library's losing 3½ people. They're all being cut on travel, the equipment supplies are going down, they're all losing GAs. The University is losing a lot of funding at this source, and OTS is one of the big things. One of the problems that I want to stress is that the fruit at the top of the tree is nice, but let's not just look at the fruit at the top of the tree, let's look at the tap root of the University. That's the College of Liberal Arts and Sciences. I think it's dying from lack of nutrition. That's my personal point of view. I'm from a professional school. We have lots of grants. Liberal Arts is dying. I also have some brief remarks to make about the growth of bureaucracies. A lot of us have seen that. Bureaucracies do three things. They grow, they play games, and they produce paper. Growth in bureaucracies is, if you've got an administrator that doesn't have enough to do, he hires two assistants so he can put in his lesson or his study that "I'm supervising" and then that keeps repeating and when you look the other way, assistants to people become assistants. And that happens in the growth of bureaucracies. Bureaucracies play games. They tell you that this is the industrial age. We're the industrial counterpart. We're CEOs, and then the minute something happens to the CEO, he wants tenure, and he wants to come back at a high salary. That's happened three times in the last 15 years, I think. Bureaucracies produce paper. System Guidelines have been produced in the last 10 years. This book's been produced in the last 10 years. No involvement on my part. I was involved with the production of this book. The \$2 million doesn't bother me. What bothers me is the time that went into the production of that strategic plan, and I have an autographed copy up in the front that says, this copy presented to Donald Paige, autographed by hand. The time that went into the production of this, we had one meeting with 278 people at it for a half a day. It's not the money, it's the eating up of our time producing paper that is killing the campus. That's from bureaucracies. The next point I want to make is an old quote. Every dollar spent for administration that does not directly impact on teaching, research, and service is considered by administrators to be a waste of money. The primary function is teaching, research, and service. Don't kill us preparing reports for people that are going to gather dust and that aren't evaluated too well either. One faculty member that read it carefully whom I respect, looked at me and said, "for this they cut trees?" Next, I'd like to talk about the faculty survey which we have done. We've been bombarded with about 630 plus. We haven't looked at all of them. They're in this box. Anybody can have them and look at them in the Faculty Senate Office later. One of them says we are not about students. Why is it that services are being cut? Another one says, OTS in my department went



from 53,000 in 1979 to 50,000. That's microbiology. Another person says, Chancellor Pettit has protected the campuses from the Board. I don't know what that means. But that was a positive rating. There's another positive one that says this is an asinine survey. We just copied the one they did in '84 folks. It would be absolutely irresponsible of them to make this appointment without a thorough re-evaluation. Please, no timidity on this issue. Unsigned. We do have a lot of signed ones. Very thoughtful. Take a look at the office, and take a look at the two ways it's been run. Completely differently. Your statement earlier, we need to define exactly what it's suppose to do. Is it suppose to be the Chancellor of a system, or is it the chief academic officer of one system that has two campuses? And there are a lot of thoughtful statements in this report. And one strange thing came into my office. I received a copy of a newsletter underlined, and the article quoted, and the title of the article is, "The Spirit of Insubordination." I don't consider this insubordination. I consider it doing my job to try to help get this ship back on track, and we've got stormy weather coming, and we've got to trim the sails. Next, I'd like to hand out the summary to the Board of the 1991 evaluation on one side, the 1984 evaluation is on the other side. We have copies for other people that want them. I'm not going to repeat what's on it. It speaks for itself. Just briefly, in the excellent category, the highest one is one percent as I glance at it. We have two formal things which you know, which was in the letter that I sent to you. One of them is we hope you will consider suspending the use of a headhunter. We have the talent, not at this table maybe, but at the head table up there, to conduct this search without resorting to headhunters. I don't think they've been successful in the past for our institution. We would like you not to do that. I would like to close and turn this over to Hans with a brief quote from the Eisenhower era when General of the Army's Eisenhower came back to the University life in 1948, he gave an eloquent talk to the faculty and kept saying, if you do this, the University will take care of you. And the students were there, and he said, if you do this the University will take care of you. Unknown is the faculty member from the back of the room that raised his hand and said, General, you have one thing wrong. We are the University. Thank you.

Dr. Rudnick made the following presentation:

In that sense, I want to thank you first for your consideration of our ideas that we tried to bring before you. The governance problem certainly is a high priority to all of us on this campus. I just repeat something that you probably know, that we are a community of scholars, teachers, and students, and are in the pursuit of knowledge and truth, and our real action happens in the classroom between the teachers and the students. And in that sense too, administration is paperwork that does not contribute that much to the educational purposes of an educational institution. So, if you can relieve us sometimes of this kind of work, we would be very happy because that means research, teaching, and service gets more of our time. Because we are committed professionals. We're not loafing, even though it may sometimes seem that we are seen during daylight somewhere outside. With regard to governance, the past situation, I think, was such that arrows flew, and I'm using the Chancellor's words, more vertically than horizontally. That was one of his words. At the academy we are equals and exchange ideas, and on that ground, we are creative and find the results. We were having the feeling that there was too much authority exerted by that office on this campus. The CEO model was one that does not work in education. It works in business. It works in industry. But in the academy, I would like to tell you that it is rather



September 12, 1991

stifling because it interferes with the creativity of the individuals. We had the feeling that there were two Presidents on campus. We would like to avoid that in the future. And I think that at this time you have given us the opportunity to address this question wisely and learn from our past mistakes, and hopefully we will find a good solution to the problem that we are now facing with the choice, whatever system we are going to choose. Thank you very much.

The Chair recognized Dr. Mary Ann Boyd who made the following statement:

I wanted to inform you that a letter has been sent to you as Chairman of the Board at the request of our Faculty Senate requesting that a study be conducted to determine whether or not the functions of the Office of the Chancellor are necessary, and whether or not the functions are being carried out in the most cost effective manner. Additionally, I'd like to offer our help in participating in any committee or deliberations that need to be done out of the acting Chancellor's office. And from a personal point of view, if I might add, it's always interested me that it could cost more to run the Office of the Chancellor than it does to educate from my school, the School of Nursing, the undergraduate and the graduate nursing education for all of Southern Illinois. And so, I think that it's important for you to understand our perspective when we look at the cost of the Office of the Chancellor. Thank you.

The Chair explained that the statement he made on behalf of the Board says that the avenue is open for you to make comments and to get information to the Board, and this forum, these meetings will be open as we progress. He continued that as Dr. Brown begins to make recommendations to the Board and you begin to see those, he was sure that you all will have comments on them and the Board will listen to them.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center at 9:00 a.m. She gave the following report:

The Finance Committee met this morning and we would like to place the following items on the omnibus motion: Board agenda item J, Annual Internal Budget for Operations, Fiscal Year 1992, which also includes the budget for Stone House; and K, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Operating Budget Request, as amended in Committee. These are the only two items that will be on the omnibus motion. However, we did have a motion within our committee concerning bonding activities, and that would be found in the minutes of our meeting which will be on file with Mrs. Holmes.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We have one item for recommendation for the omnibus motion and that's Item G, Abolition of a Master of Science, Major in Policy Analysis, School of Social Sciences, SIUE. We had an information report on the Fifth Annual Report to the Southern Illinois University Board of Trustees on Goals and Plans to Improve the Participation and Success of Minority, Women, and Disabled Students in Academic Programs, and the Recruitment and Retention of Minority, Women, and Disabled Faculty and Staff. We had comments from both campuses and we are thankful for the report and enjoy the progress that they are making. Some of the programs they have in place are looking very, very good. The last item we had was an athletics update from Southern Illinois University at Carbondale. We had Associate Athletic Director West and Athletic Director Hart who gave us a brief update of what the academic area is doing at SIUC in assisting the student athlete. It was a good report. They have some ideas in place that will hopefully help the students become even better students.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

We have five items that we would like to have placed on the omnibus motion. They are: L, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Capital Budget Priorities; M, Revised Project Budget Approval, Approval of Plans and Specifications, and Award of Contract: Roof Replacement, 913 North Rutledge, Springfield Medical Campus, SIUC; N, Recommendation of Engineer: Heating and Refrigeration Plant Burner Conversion, SIUE; O, Project Approval: Exterior Lighting Improvements, SIUE; and P, Authorization for Grant of Easement by Southern Illinois University Foundation, Evergreen Terrace, SIUC. We also had a discussion of several items on both campuses of physical improvements either in the future or presently going to be built.

The Chair welcomed Dr. David Werner, Vice-President and Provost, SIUE, representing President Earl Lazerson. He explained that President Lazerson was making very good progress after his surgery.

Under Executive Officer Reports, Dr. Werner reported that SIUE had received the final results of the accreditation visit for engineering programs held last fall and the programs in civil and electrical engineering were re-accredited and the program in industrial engineering received initial accreditation. He explained that SIUE had started a program of mechanical

September 12, 1991

engineering last fall and that had not been presented for accreditation because it was not yet suitably placed. He expected that that would be up for review in the next two to three years. He announced that enrollment for the summer of 1991 was 6,479 students, an increase of 209 over the prior summer and represents the highest enrollment at SIUE since 1977. He stated that some months ago President Lazerson had reported to the Board about a partnership agreement entered into with District 189, centering around plans at a junior high school in East St. Louis. He reported that that was one of the HECA projects that had been funded so there will be increased impetus in carrying out that project. He recognized Mr. John Ulrich, SIUE Budget Director, who will be retiring from the University at the end of this month after 29 years of service in a variety of positions. He stated that his talents are going to be greatly missed. He asked Mr. Ulrich to stand and be recognized.

President Guyon introduced Dr. Gerald Stone, the new Dean of the College of Communications and Fine Arts. He stated that Dr. Stone joins SIUC from Memphis State University, his academic discipline is journalism, and SIUC is most pleased that after nearly 2½ years to have found the right man for the job. He stated that the SIU School of Medicine had had an absolutely remarkable presentation on the technique of using simulated patients for medical education which had been presented on national television on the Today Show. He explained that the tape of this show could be viewed on the VCR and television outside in the lobby.

Chancellor Brown made the following presentation on health and insurance benefits for University employees:

Historically, these benefits have been determined by negotiations taking place between the Department of Management Services, representing the State, and AFSCME, representing State Code Department employees. University employees have not been directly represented in these negotiations, an unfortunate circumstance which this year has borne some very troublesome fruit. In the most recent round of negotiations, CMS agreed to a package of reduced health insurance benefits, increased employee-paid premiums, and special early



retirement incentives, all of which combined to reduce costs for the State; in return, employees of State Code Departments received significant salary increases to be spread over the next few years including what amounts to a 4% increase in take-home pay effective in January of 1992. The reductions in health benefits and the increases in premiums for those benefits apply to University employees as well as to Code Department employees; the incentives to early retirement and the increases in salary, however, do not apply to University employees, since practices governing these matters in universities do not fall under Code Department authority. It is a fundamental irony and a tragic miscarriage of equity that the negotiations leading to this situation took place without any participation of higher education representatives and with no opportunity for public colleges and universities to anticipate and thus to plan for dealing with the additional costs which now must be met by our employees. For many SIU faculty and staff, if not most of them, the changes in health benefits and premium costs results in a reduction in take-home pay in a year when there were no general salary increases. For university administrations across the state an additional complication has arisen in demands by unions representing university employees that these reductions and additional costs be subject to bargaining. These demands have led to the filing of Unfair Labor Practice charges across the state, with SIU experiencing at least three such charges. These charges will in the ordinary course of action in such matters be adjudicated before the Illinois Educational Labor Relations Board. Recently the Director of Central Management Services has added to the confusion by indicating publicly that public colleges and universities have the capability to offset the additional costs to employees which CMS negotiations have created for them. Whether such offsets are possible is subject to debate, but it is certain that without representation in the negotiations and participation in the agreement reached at the bargaining table, university officials had no means of planning on ways to avoid or minimize the consequences of CMS negotiation. Now to the announcement: in an effort to develop and coordinate strategies of response to these unfortunate circumstances, the IBHE has appointed a task force which will have SIU representation on it, to examine the matter of higher education participation in the decision-making process affecting the benefit packages for its employees and, specifically, to review the desirability of amending the State Universities Retirement System statute to allow for an early retirement option comparable to that now available to Code Department employees. I bring this matter to your attention because it is of great concern to the university community and because these issues will no doubt be the subject of our attention in the future.

Dr. Mary Ann Boyd, President, SIUE Faculty Senate, made the following statement:

The SIUE Staff and Faculty Senates are very concerned about the newly approved benefits package, and we appreciate that you are also concerned, Dr. Brown. The health insurance coverage and premiums were changed without any awareness on the part of either the faculty or the staff. The situation is confusing, and the faculty and the staff are requesting that the situation be reversed and that action be undertaken that would lead to the restoration of lost benefits. The following is our understanding of the situation: the benefits package was negotiated with little if any input from state universities. The outcome of the negotiation was that the health benefit package contracted with CMS now costs more, but the benefits are reduced. These costs have been passed on to the employees of the University. The immediate problem



is determining what can be done this year in order to prevent additional costs to employees. The Senates would like the problem to be rigorously pursued by the administration and the Board and will be happy to participate in the process. In the long-term, the lack of communication between the universities and agencies with whom benefits are negotiated needs to be addressed. The Senates would like to further discuss the problem and be apprised of progress as future benefit negotiations are undertaken. Thank you for your consideration of this matter.

Dr. Brown stated that he shared their concerns but that it was difficult to see exactly what positive actions are possible and can be taken. He explained that they will all be explored and that SIU will work with the representation from the Faculty Senates and anyone else to try to make some positive progress on this important and troublesome matter.

Dr. Brown continued with the following announcements:

At this time state revenues are significantly lower than projections. For instance, the sales tax receipts for August are 11% below what was projected. Other sources of revenue for the state are following a similar and unanticipated kind of pattern. We read headlines in the newspapers each day about the state borrowing money, and all of it boils down to the fact that sooner or later we are apt to face severe financial difficulties. It is still problematical about whether we will face a rescission at the middle of the year, but it is becoming less and less problematic. We might wisely look ahead and begin to tighten our belts for a very austere winter which doesn't have any optimistic sign in it. In connection with matters of state, the Governor has been active lately signing legislation. He still has a number of bills to review that we have an interest in, including the one-half tuition waiver for university employees, due process for NCAA investigations, comparable worth legislation, veteran's preference bills, lapse period reduction, and future education account. This legislation still has not been acted on by the Governor. We look forward to ascertaining his action on these matters and adjusting our practices accordingly. At the federal level, the Congress is facing thirteen appropriations bills which must be passed by October 1, if expenditures as authorized and planned will continue. There are other fundings in the federal hopper that are of deep interest to us including groundwater research, natural mine reclamation, state coal research program, centers for international business, education, and research, and although the action is some distance in the future, the rewriting of the Higher Education Act is not to be completed until next year, it has already undergone subcommittee markups. We will follow that also.

Dr. Brown stated that this was the first meeting ten days following Dr. Pettit's recommendation to the Board on the Application for Appeal of Anthony A. Paparo, SIUC. He explained that Dr. Pettit had recommended that this Application for Appeal be granted, and the matter be considered by the Board, which implies neither agreement nor disagreement with either party's

position but instead was an indication that the Chancellor viewed the matter as appropriate for consideration by the full Board. He stated that on the other hand Chancellor Pettit had also recommended that the substantive appeal itself be denied. He joined in both of those recommendations, namely that the Application for Appeal be granted, and that the underlying appeal itself be denied.

Mr. VanMeter explained that the matter before the Board was a question of whether to grant or deny the Application for Appeal of Anthony A. Paparo, SIUC. He continued that the Bylaws provide that the grant of the application shall be by majority vote. He stated that if the application is denied, the administrative action which is the subject of the grievance shall stand. He explained that if the application is granted, then the substantive appeal will be considered.

Mrs. D'Esposito moved that the Application for Appeal of Anthony A. Paparo be granted, but that the underlying substantive appeal be denied. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair explained the procedure for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JUNE AND JULY, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 1991, were mailed to the members of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1992

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1992. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1991, at this meeting is in accordance with the Board of Trustees schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of the University and its constituent institutions. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Campus recommendations, as they were prepared for submission to central administration for approval, were developed in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees, as was the section for central administration. In addition, SIUC reviewed its proposed budget recommendations with the President's Budget Advisory Committee, and SIUE developed its budget recommendations with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1992, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.

REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS,  
FISCAL YEAR 1992

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of Southern Illinois University by major functions and activities for Fiscal Year 1992. The primary source of funding is appropriations from the State of Illinois. This source, excluding



retirement, accounts for about 56.65% of the total operating budget. State appropriated funds consist of general funds (General Revenue Fund and Education Assistance Fund, both of which come from tax dollars) and income fund collections (derived primarily from tuition and fees). General Revenue Fund dollars will support about 39.82% of the projected Fiscal Year 1992 budget, Education Assistance Fund dollars about 2.73%, and Income Fund collections are expected to support about 14.10%. The remaining 43.35% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student and university center operations; and revenues received from other self-supporting auxiliary enterprises and activities which were funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1992 estimates revenue from all sources, except retirement contributions to be \$416,686,957, an increase of \$10,749,936 or 2.65% over Fiscal Year 1991 budget revenues. (Retirement contributions are budgeted at \$10,236,300, an increase of \$25,200 over 1991.) Following is information for each campus and central administration which summarizes changes in budget levels for appropriated and nonappropriated funds:

	Central Administration	SIUC	SIUE	Total
<b>State Appropriated</b>				
Operating Funds				
FY 1992	\$ 2,020,500	\$167,036,800	\$ 66,979,100	\$236,036,400
FY 1991	2,035,900	167,645,100	66,795,200	236,476,200
Change	(15,400)	(608,300)	183,900	(439,800)
% of Change	-0.76%	-0.36%	0.28%	-0.19%
<b>Nonappropriated Funds</b>				
FY 1992	\$ 8,712,573 <sup>a</sup>	\$135,270,227	\$ 36,667,757	\$180,650,557
FY 1991	7,077,554	129,950,734	32,432,533	169,460,821
Change	1,635,019	5,319,493	4,235,224	11,189,736
% of Change	23.10%	4.09%	13.06%	6.60%
<b>Combined Funds</b>				
FY 1992	\$10,733,073	\$302,307,027	\$103,646,857	\$416,686,957
FY 1991	9,113,454	297,595,834	99,227,733	405,937,021
Change	1,619,619	4,711,193	4,419,124	10,749,936
% of Change	17.77%	1.58%	4.45%	2.65%

<sup>a</sup>Funds for self-insurance activities. These funds are under the Fiscal Officership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.



	Central Administration	SIUC	SIUE	Total
Retirement				
FY 1992	\$ 87,700	\$ 7,185,300	\$ 2,963,300	\$ 10,236,300
FY 1991	87,500	7,167,600	2,956,000	10,211,100
Change	200	17,700	7,300	25,200
% of Change	0.23%	0.25%	0.25%	0.25%
Total				
FY 1992	\$10,820,773	\$309,492,327	\$106,610,157	\$426,923,257
FY 1991	9,200,954	304,763,434	102,183,733	416,148,121
Change	1,619,819	4,728,893	4,426,424	10,775,136
% of Change	17.60%	1.55%	4.33%	2.59%

### Appropriated Funds

Schedule A-1 of the 1991-1992 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among Central Administration, SIUC, and SIUE. The following comments and attached Table 1 summarize the changes made in state appropriations. Table 2 displays the various phases this budget went through from our RAMP request through the appropriations process.

### ADJUSTMENTS TO THE FY 1991 APPROPRIATION BASE

#### Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting university activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate University Income Funds and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC was recommended for a positive adjustment of \$2,800 and SIUE an adjustment of \$60,000.

#### Tuition Waiver Adjustment

A board of Higher Education policy adopted in 1971, and amended in 1989, limits the amount of undergraduate institutional tuition waivers a campus may grant to 3% of undergraduate enrollment. Statutory waivers and waivers for Civil Service staff are excluded from this limitation. This budget includes negative adjustments recommended for SIUC of \$66,700 and SIUE of \$66,400 in order to ensure that General Revenue Funds do not subsidize tuition waivers above the established limit.

#### Professional School Tuition Annualization

Phased tuition increases were approved by the Board of Trustees in the spring of 1990 to be implemented during FY-91. This adjustment annualized the phased increases and makes adjustments to the budget for SIUC of \$38,400

for the School of Law and for SIUE of \$93,700 for the School of Dental Medicine.

#### Other Adjustments

A negative adjustment of \$617,100 for SIUC is required because of the planned down sizing of the cost recovery instructional programs offered by SIUC at various locations around the world.

A negative adjustment is also called for because space being vacated by SIUC will no longer require operations and maintenance costs calculated at \$15,100.

#### VARIOUS RECOMMENDED INCREASES

As is customary, the bill which appropriates funds for the normal operations of the University is introduced at the level recommended by the Illinois Board of Higher Education. The Senate, the chamber in which the bill originates, amended the bill to the level recommended by the governor. The increases indicated in Table 1 reflect the IBHE distribution of SIU's share of the governor's recommended budget level for higher education.

#### Unavoidable Costs

These are increases recommended to cover costs over which the University has no control because the costs have been mandated by either federal or state statute. These unavoidable costs include the employer's portion of medicare for those employees hired on or after April 1, 1986, the employer's portion of Social Security for those persons not covered by the State Universities Retirement System, and to cover the cost of accumulated sick leave not used by persons separating employment with the University.

#### General Cost Increases

A general cost increase rate of 2% was recommended to offset inflation in the purchase of goods and services by the University.

#### Utility Cost Increases

Funds are recommended for utility cost increases of 2%.

#### Library Cost Increases

Funds were recommended for a 10% increase for libraries to cover the ever increasing costs of materials.

#### O & M of New Buildings

Funds were recommended to cover the costs of operating and maintaining two new facilities at SIU. \$273,000 was recommended for the Small Business Incubator at SIUC and \$95,700 for the Art and Design Facility at SIUE.

September 12, 1991

## Program and Institutional Support

The only item included in this category was \$50,000 for SIUC to implement the public institutions' cooperative transfer data project.

## GENERAL BUDGET REDUCTION

### The Illinois Budget Crisis

The appropriation bill for SIU, SB 304, was passed out of the Senate to the House of Representatives at the level recommended by the governor. Because the overall state spending plan was not resolved at the time for final committee action in the second chamber, the House appropriations committee recommended a reduction in the SIU appropriations of \$1.00. This amendment was sustained by the full House which moved the bill to conference committee.

The Illinois Constitution requires that the budget for the state be balanced. Furthermore, the governor indicated that he wanted the entire spending plan forwarded to him at one time rather than piecemeal. After considerable negotiating, a spending plan for the state was devised. To create a balanced budget, the general revenue appropriations for higher education were reduced by 1.3% of the governor's recommended funding level. This reduction was across the board by line item. For SIU this reduction amounted to \$2,316,000. The distribution of this reduction is shown in Table 1.

## RETIREMENT CONTRIBUTIONS

This appropriation reflects funding at the level recommended by the governor and amount to 40% of estimated gross benefit payout requirements. The \$10,236,300 appropriated to SIU is an increase of \$25,200 over FY 1991.

### Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1992 amount to \$180,650,557, an increase of \$11,189,736 (6.6%) over such revenues budgeted in Fiscal Year 1991. Nonappropriated funds consist of the fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1991-1992 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student/university center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by campus, along with comparison of budgets of the previous year, is shown below.



	<u>Budgeted FY 1992</u>	<u>Budgeted FY 1991</u>	<u>Change</u>	<u>% of Change</u>
<u>Central Administration</u>				
Other Auxiliary Enterprises and Activities (Schedule A-5)	\$ 8,712,573 <sup>a</sup>	\$ 7,077,554	\$ 1,635,019	23.10
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 47,100,000	\$ 44,991,000	\$ 2,109,000	4.69
Unrestricted Nonappropriated Funds (Schedule A-3)	22,293,900	20,549,300	1,744,600	8.49
Revenue Bond Auxiliary Enterprises (Schedule A-4)	29,581,217	28,097,914	1,483,303	5.28
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>36,295,110</u>	<u>36,312,520</u>	<u>(17,410)</u>	<u>-0.05</u>
Total - SIUC	\$135,270,227	\$129,950,734	\$ 5,319,493	4.09
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 17,016,164	\$ 14,299,370	\$ 2,716,794	19.00
Unrestricted Nonappropriated Funds (Schedule A-3)	1,207,613	919,528	288,085	31.33
Revenue Bond Auxiliary Enterprises (Schedule A-4)	8,956,529	8,480,756	475,773	5.61
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>9,487,451</u>	<u>8,732,879</u>	<u>754,572</u>	<u>8.64</u>
Total - SIUE	\$ 36,667,757	\$ 32,432,533	\$ 4,235,224	13.06
Total - SIU	\$180,650,557	\$169,460,821	\$11,189,736	6.60

<sup>a</sup>Funds for self-insurance activities. These funds are under the fiscal officership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the campus to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.



Table 1

SUMMARY OF FY-92 STATE APPROPRIATED OPERATING BUDGET FOR  
SOUTHERN ILLINOIS UNIVERSITY<sup>a</sup>

(In thousands of dollars)

	<u>Central Ad- ministration</u>	<u>SIUC</u>	<u>SIUE</u>	<u>Total</u>
FY-91 General Revenue	\$ 1,916.1	\$115,757.6	\$47,208.3	\$164,882.0
FY-91 Income Fund	119.8	7,881.7	3,386.4	11,387.9
FY-91 Income Fund	0.0	44,005.8	16,200.5	60,206.3
FY-91 Appropriation	2,035.9	167,645.1	66,795.2	236,476.2
Adjustments to FY-91				
Appropriations				
Financial Guidelines	0.0	2.8	60.0	62.8
Cost Recovery Instruction	0.0	(617.1)	0.0	(617.1)
Prof School Tuition				
Annualization	0.0	38.4	93.7	132.1
Tuition Waiver Adjustment	0.0	(66.7)	(66.4)	(133.1)
Vacated Space	0.0	(15.1)	0.0	(15.1)
Total Adjustments	0.0	(657.7)	87.3	(570.4)
Percent of Adjustments	0.0	-0.4	0.1	-0.2
Increases				
Social Security Requirements	0.0	105.5	126.7	232.2
Medicare Increases	0.0	27.5	113.8	141.3
Sick Leave Payout Increase	0.0	40.0	18.0	58.0
General Cost Increase	9.5	544.3	199.7	753.5
Utility Cost Increase	0.0	151.5	55.6	207.1
Library Cost Increase	0.0	385.0	120.2	505.2
O & M of New Buildings	0.0	273.0	95.7	368.7
Program and Institutional				
Support	0.0	50.0	0.0	50.0
Total Increases	9.5	1,576.8	729.7	2,316.0
Percent Increases	0.5	0.9	1.1	1.0
General Budget Reduction	(24.9)	(1,527.4)	(633.1)	(2,185.4)
Net Change from FY-91	(15.4)	(608.3)	183.9	(439.8)
Percent of Net Change	-0.8	-0.4	0.3	-0.2
FY-92 Appropriation	2,020.5	167,036.8	66,979.1	236,036.4
Source of Appropriated Funds				
General Revenue	1,900.7	115,942.3	48,080.2	165,923.2
Education Assistance Fund	119.8	7,881.7	3,386.4	11,387.9
Income Fund	0.0	43,212.8	15,512.5	58,725.3
Total Appropriated Funds	2,020.5	167,036.8	66,979.1	236,036.4

<sup>a</sup> Does not include Retirement Contributions.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
SUBMISSIONS, FISCAL YEAR 1993: OPERATING BUDGET REQUEST

Summary

This matter presents the Southern Illinois University Fiscal Year 1992 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1991. Separate sets of RAMP forms for the operating budget requests will be submitted for Southern Illinois University at Carbondale, with subcomponents for Carbondale and the School of Medicine; Southern Illinois University at Edwardsville, with subcomponents for Edwardsville and the School of Dental Medicine; and the Office of the Chancellor in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are included in Table A.

The guidelines used in the preparation of these operating requests were approved by this Board at its July 11, 1991, meeting. Following is a review of those guidelines:

Incremental Increase Guidelines

General Price: 5%

Utilities: 5% generally, but 15% for electricity  
and 8% for natural gas at SIUE

Library Materials: 15%

Salaries: Faculty, Professional Staff, Civil Service, and  
RAMP-Defined Administrators - 15% on 95% of base

Other Increases

Operation and Maintenance: SIUC - Carbondale, \$35,000 Wildlife  
Research Facility; SIUE - \$518,900 to complete and operate the Art and Design  
Facility.

Programmatic and Other: SIUC - \$11,963,500  
SIUE - \$3,117,300

General Comments

Details relating to the Programmatic and Other and Special Requests were set forth in back-up materials to Item S on the July 11, 1991, agenda.

Other Comments

The requests for employer retirement contributions and Financial Guidelines Programs are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines, respectively.

September 12, 1991

### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1993. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

### Considerations Against Adoption

None are known.

### Constituency Involvement

The University request was developed using the guidelines approved by the Board of Trustees at the July 11, 1991, meeting. These guidelines have been reviewed by various constituency groups from both SIUC and SIUE.

### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program (RAMP) Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program (RAMP) Operating Budget Request of Southern Illinois University for Fiscal Year 1993 as summarized and presented herewith in Table A be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments that are necessary for Financial Guidelines Programs as per Illinois Board of Higher Education guidelines, and to make such other adjustments as are necessary to reflect actions of this Board, the General Assembly, the Governor of the State of Illinois, and the Illinois Board of Higher Education.

TABLE A

## SIU FY 1993 OPERATING BUDGET REQUESTS(1)

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY 92 Budget Base (P.A. 87-0052)	\$167,036.8	\$66,979.1	\$2,020.5	\$236,036.4
Base Adjustments				
Phased Tuition Increase	77.0	67.6	--	144.6
LAC Student Fees Only	36.5	--	--	36.5
Adjusted Base	\$167,150.3	\$67,046.7	\$2,020.5	\$236,217.5
Requested Incremental Increases:				
Salary	17,989.1	7,346.4	218.3	25,553.8
General Price	1,143.2	542.5	23.8	1,709.5
Unavoidable Costs				
Sick Leave Payout	516.9	228.2	6.7	751.8
Social Security	710.0	68.3	4.6	782.9
Utilities	1,766.3	366.7	--	2,133.0
Library Materials	634.7	199.3	--	834.0
SEOG Matching Funds	101.2	63.0	--	164.2
Total Incremental Increases	\$22,861.4	\$8,814.4	\$253.4	\$31,929.2
O & M Needs	\$35.0	\$518.9	--	\$553.9
Programmatic and Other				
New Program Requests	472.6	354.2	--	826.8
Expanded/Improved Program Requests	4,371.4	1,674.2	--	6,045.6
Special Analytical Studies	--	--	--	--
Total NEIPRS	4,844.0	2,028.4	0.0	6,872.4
Three Percent Guideline Limit for NEIPRS and SAS (2)	\$5,011.1	\$2,009.4	\$60.6	\$7,081.1
Special Requests				
School of Medicine Staff Support	1,022.6	--	--	1,022.6
School of Medicine Equipment	1,945.4	--	--	1,945.4
Affiliated Hospital O & M	1,079.5	--	--	1,079.5
Instructional Equipment Updating	1,500.0	--	--	1,500.0
Hazardous Substances Management	--	218.2	--	218.2
Computing Support for Instruction and Research	1,572.0	870.7	--	2,442.7
Total Special Requests	\$7,119.5	\$1,088.9	\$0.0	\$8,208.4
Net Change	\$34,973.4	\$12,518.2	\$253.4	\$47,745.0
Percent Increase	20.94%	18.69%	12.54%	20.23%
Total FY 93 Operating Budget Request	\$202,010.2	\$79,497.3	\$2,273.9	\$283,781.4

(1)Does not include retirement contributions and certain LAC activities.

(2)These amounts are the three percent allowable established maximums.



September 12, 1991

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1993: CAPITAL BUDGET PRIORITIES

Summary

The following capital projects for FY 1993 have been prioritized into a University-wide list presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed for the campuses are concerned with greatly needed permanent facilities and with capital renewal to preserve existing facilities.

In reformulating the campus requests into priority listings by categories, the following project priority considerations were recognized:

- A. Projects of an emergency nature.
- B. Projects for which planning funds have previously been appropriated.
- C. Previous priority accorded to projects carried over from the past.
- D. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.
- E. Capital renewal projects to address critical infrastructure needs and to update academic and research space.

Considerations Against Adoption

None is known.

Constituency Involvement

Each campus administration has worked with appropriate groups to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached lists of Capital Projects consisting of:

Regular Projects	\$67,875.6
Capital Renewal Projects	13,761.8
Total Capital Projects	<u>\$81,637.4</u>

be approved as the University-wide Priority List for Southern Illinois University for Fiscal Year 1993.

Southern Illinois University  
University-wide Capital Budget Priority List

REGULAR CAPITAL PROJECTS  
Fiscal Year 1993

Priority  
University-  
wide

(Thousands)

Project Description

SIUC

SIUE

1

High Temperature Water Distribution System  
Renovation

\$5,156.4

This project will fund a complete renovation of the high temperature water distribution system on the Edwardsville Campus. Planning funds of \$321,100 from FY-91 Build Illinois appropriations have been proposed for release by the Governor's Spending Control Committee. The system, 25 years old, presents increasingly severe maintenance problems and would compromise the University's ability to function if a system failure occurred at any of several critical locations. The cost of the total project is projected at \$5,477,500.

2

Engineering Annex

\$11,392.9

This project provides for construction of an annex to the Engineering and Technology Building at SIUC for the Department of Electrical Engineering. The new 52,970 GSF facility will provide approximately 31,390 NASF, including 10,000 NASF for classroom laboratories, 15,030 NASF for research laboratories, and 6,360 NASF for offices. The total estimated cost of the engineering annex is \$14,310,000, including future year allocations for equipment and utilities extensions. Planning funds of \$817,100 were appropriated and approved in the FY-90 Science and Technology Initiative.

Priority University- wide	Project Description	(Thousands)	
		<u>SIUC</u>	<u>SIUE</u>
3	<u>Engineering Facility Planning and Construction</u>  This project will provide funds to complete planning and to construct a facility to house laboratories, classrooms, and offices of the School of Engineering at SIUE. Planning has begun, funded by \$843,500 appropriated in FY-90. The proposed facility will consist of approximately 60,000 NASF. The cost of the total project, including planning, construction, and equipment is expected to be \$23,620,200.		\$18,636.2
4	<u>Planning - Research and Education Facility</u>  As the School of Medicine reaches full maturity, resolutions of space allocation conflicts among research and instructional programs have become progressively more difficult. Leased facilities are increasingly ineffective and costly. This request will support design of a building to permit expansion of grant supported research, ensure compatible development of educational resource capabilities and maximize future opportunities to consolidate related functions. The total cost of design, construction, and equipment for the building is estimated at \$24,700,700.	\$1,133.5	
5	<u>Supporting Services Annex</u>  Funding for this initiative will provide for construction of additional supporting services facilities on the Edwardsville Campus to accommodate the activities of three units: Contract Archaeology, University Police, and the University Museum. The new facilities also will include general-purpose storage space. Plans call for construction of 20,000 Gross Square Feet (15,000 Net Assignable Square Feet).		\$ 2,799.0

Priority University- wide	Project Description	(Thousands)	
		SIUC	SIUE
6	<u>Morris Library Annex</u>	\$1,000.0	
	This project provides the first part of planning funds for construction of an annex building containing 340,000 gross square feet and 200,000 net square feet. The total estimated cost of the project is \$59,662,000.		
7	<u>Land Acquisition and Construction of Day Care Facility</u>	\$ 756.3	
	Funds are requested to support the planning, land acquisition, construction, and equipping of a Day Care Center for the School of Medicine at Springfield. The operation costs of the completed Day Care facility are expected to be supported from the operating revenues of the center. The availability of a Day Care Facility will enable the school to more effectively compete for high quality employees in the Springfield job market.		
8	<u>Property Acquisition and Expansion - Outpatient Care Center</u>	\$27,001.3	
	Funds are requested to purchase and expand the Outpatient Care Center which will be located directly south of other owned facilities of the School at Springfield. The 100,000 gross square foot building is currently being considered for lease by the School and will house the outpatient clinical areas of the Departments of Surgery, Medicine, Psychiatry, Alzheimer's Disease Center, and Obstetrics and Gynecology. Funds are also requested to expand the building to 166,000 gross square feet to facilitate the relocation and consolidation of a major portion of the School's faculty offices out of expensive hospital space.		
Campus Totals		<u>\$41,284.0</u>	<u>\$26,591.6</u>
University-wide Total			<u>\$67,875.6</u>



September 12, 1991

## Southern Illinois University

CAPITAL RENEWAL PROJECTS  
Fiscal Year 1993

(Thousands)

SIUCProject DescriptionUnderground Electric, Phase III

\$1,000.0

This project provides for an upgrade of the underground electrical distribution system. Work to be undertaken includes replacement of four transformers, loop switches, approximately 5,000 linear feet of duct and 20,000 linear feet of electric cable in feeder #8.

Asbestos Abatement, Phase I

\$1,000.0

Initial request of funds to remove friable building materials containing asbestos and to provide replacement materials with similar insulating qualities.

Neckers Building, Renovations

\$1,455.0

This request will provide for A & E services through the schematic design phase for a major renovation of the Physics and Chemistry departments' instructional and research laboratories in C wing, and of the air conditioning system throughout the entire building. The original plans and the construction of the building provided no space for research laboratories. This project will renovate approximately 50,000 sq. ft. of space for use as research laboratories. In addition, inadequate capacity of the air conditioning system has been a constant problem throughout the building. The total project cost will be approximately \$9,700,000.

Renovate Classrooms and Academic Offices--Lingle Hall

\$ 400.0

This project will provide funding for renovating the classrooms and administrative and faculty offices located on the first floor. Many areas have partial partitions and the lighting and air conditioning systems will be upgraded to normal levels.

Replace Cooling Tower Screens--Neckers

\$ 350.0

Glass screens with steel supports are on three sides of the roof top cooling towers as concealment of the equipment. The steel supports and the heavy glass panels are to be replaced with light weight aluminum louvered panels.

Replace Carpeting--Faner, Phase II

\$ 200.0

This is a continuation of replacing 17 year old carpet that is worn in many places to the extent that it becomes hazardous to pedestrian traffic. Classrooms and academic offices are the areas of greatest concern.

Replace Fan Speed Control

\$ 150.0

This project will replace on/off switching mechanisms with variable speed controls to reduce the surges and the stress associated with frequent cycling of fans. This second phase will replace the units in the Wham Education Building.

Replace Roofs--Morris Library, Anthony, Miles Halls

\$ 350.0

This project will replace the 10-15 year old single membrane roofs on the 7th floor roof of Morris Library and the entire roof of Miles Hall. The clay tile roof on Anthony Hall is to be renovated and resealed.

Connect Morris Library to Central Chilled Water System

\$ 100.0

The stand alone chilled water unit at Morris Library is to be connected to the main campus system for more effective use of its capacity and for maintenance flexibility.

Complete Renovation of Pulliam Gym and Auditorium

\$ 436.0

This project will provide funding for renovating and air conditioning the gymnasium and the main auditorium in Pulliam Hall. Funds were not adequate for the needed work in these two sections during the recent major renovation of the building.

Exterior Door Replacement and Monitoring MIF

\$ 210.0

The entrance doors to the Medical Instructional Facility (MIF) are deteriorating from wear. Replacement door hardware and closures are no longer available from the manufacturer. Some of the aluminum frames are warped by wind and wear to a point where security has been compromised. To improve access for handicapped, automatic doors will be installed at three locations. The requested funds would replace the exterior door frames of MIF and provide an electronic monitoring system to ensure proper access control.

Handicapped Access Improvements

\$ 180.0

Current rest room facilities in 801/911/913 North Rutledge are built to a handicapped access standard that is now obsolete. These funds will permit renovation/expansion of rest room facilities to meet the current preferred handicapped access standard.

Total SIUC

\$5,831.6

September 12, 1991

SIUEProject DescriptionEast St. Louis Center Safety Renovations

\$ 820.0

This project will fund the renovation of three interior fire exits and the replacement of two exterior exits at the East St. Louis Center. It also will provide for the removal of an old, non-functioning smokestack.

Chilled Water Unit Replacement

\$2,871.5

This project will fund the replacement of four obsolescent chiller units in the Edwardsville Campus Heating and Refrigeration Plant. The twenty-five year old existing chillers are 750 ton per hour, single-stage lithium bromide units. They will be replaced by similar capacity, two-stage units. The new chillers are expected to operate with at least 30% greater energy efficiency than the equipment being replaced.

Science Laboratory Casework Renovation and Replacement

\$2,987.3

This project will provide for the renovation or replacement of laboratory casework and fixtures in the Science Laboratory Building on the Edwardsville Campus. Facilities to be renovated serve the instructional and research activities of the Biology, Chemistry, and Physics Departments.

Door and Window Hardware Repair and Replacement

\$ 665.9

Doors, windows, and associated hardware in a number of facilities at both campuses and the East St. Louis Center have deteriorated significantly. It has become prohibitively expensive to accommodate problems on a case-by-case basis. Funding for this project will provide for the repair or replacement of complete locking systems, door frames, hinges, closers, panic bars, and other accessories as well as windows and window frames.

Mechanical Systems Renovation

\$ 585.5

Mechanical systems in a number of facilities at both campuses and the East St. Louis Center are obsolescent or becoming increasingly unreliable because of wear. Funding for this project will provide for upgrades or replacements of air compressors, heat exchangers, generators, motors, supply and return fans and HVAC systems.

Total SIUE

\$ 7,930.2

Total for SIUC and SIUE

\$13,761.8



REVISED PROJECT BUDGET APPROVAL, APPROVAL OF PLANS  
AND SPECIFICATIONS, AND AWARD OF CONTRACT: ROOF  
REPLACEMENT, 913 NORTH RUTLEDGE, SPRINGFIELD  
MEDICAL CAMPUS, SIUC

Summary

This matter seeks an increase in the project budget, approval of plans and specifications and the award of contract for a complete roof replacement for the School of Medicine facility located at 913 North Rutledge. The revised project budget is \$182,000 which will come from the revenues received by the School for rental of a portion of the Rutledge Manor complex.

Rationale for Adoption

At its meeting on May 9, 1991, the Board of Trustees gave its approval to an architect and a budget of \$160,000 for a project to reroof the 913 North Rutledge facility on the Springfield Medical Campus. The current roof is in failure and it is necessary that the roof replacement be completed before winter to avoid further interior damage to the building.

The architect, Steckel-Parker of Springfield recommended the regrading of the property immediately north of the building to facilitate drainage from the roof and to prevent further damage to the building when roof run-off flows against the north wall of the building and through the brick. Alternate bids were solicited for the regrading and for a higher quality tapered roof insulation which has a low capacity for water retention. Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

One bid was received for this project. In addition to the required advertising, telephone calls were placed to the four area firms that were prequalified and were potential bidders. Offers were made to each firm to answer any questions they might have and they were each encouraged to bid. Three of the four firms indicated they would bid on the project, but only one bid was received. The bid received was from Henson-Robinson, Springfield, Illinois, one of the most reputable roofing contractors in the area. The bid, including both alternates, was \$165,860.00. The bid is higher than originally estimated but the majority of the increase is due to the addition of the alternates. It is recommended that both alternates be accepted and that a contract be awarded to Henson-Robinson for the bid price.

The total project cost at the bid price, including architect's fee, will be \$182,000. It is recommended that the project budget be revised to this level.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (2) The revised project budget to complete the roof replacement of the facility at 913 North Rutledge at the Springfield Medical Campus be and is hereby approved at \$182,000.
- (3) A contract for the complete roof replacement of 913 North Rutledge at the Springfield Medical Campus be and is hereby awarded to Henson-Robinson, Springfield, Illinois, in the amount of \$165,860.00.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



September 12, 1991

RECOMMENDATION OF ENGINEER: HEATING AND REFRIGERATION  
PLANT BURNER CONVERSION, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the engineering firm to provide planning services for the capital project, Heating and Refrigeration Plant Burner Conversion, SIUE. The project will be funded from a FY-90 Build Illinois program appropriation to the Capital Development Board for the University.

Rationale for Adoption

At its April 11, 1991 meeting, the Board approved the capital project, Heating and Refrigeration Plant Burner Conversion, at an estimated cost of \$126,500.

Identification of the firm recommended as engineer followed the University's customary procedure: solicitation of interest from appropriate firms; composition of an appropriate review committee; communication with the Architecture and Design Committee about the firms solicited, the members of the review committee and the project; review of credentials of interested firms; interviews with selected firms; recommendation to the Vice-President for Administration of a finalist firm; interview and discussion of the finalist by the Vice-President for Administration; and recommendation of the firm to the President.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, availability of appropriate disciplines, experience with similar projects, size of staff and anticipated workload, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included representatives of the Assistant Vice-President for Planning and Information Systems, the Vice-President for Administration, and Plant Operations.

This matter is recommended to the Chancellor for adoption by the Vice-President for Administration and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of McCoy and Howard Consulting Engineers, Inc., Mt. Vernon, Illinois, be and is hereby recommended to the Capital Development Board for retention as the engineer for the capital project, Heating and Refrigeration Plant Burner Conversion, SIUE.

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### PROJECT APPROVAL: EXTERIOR LIGHTING IMPROVEMENTS, SIUE

#### Summary

This matter would grant project and budget approval for the capital project, Exterior Lighting Improvements, SIUE.

The estimated cost of the project is \$310,000. Funds for the project will be provided by revenue from parking and traffic activities at SIUE.

In addition, this matter requests that the project be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

#### Rationale for Adoption

There has not been a general upgrade in the exterior lighting system that serves parking lots, walkways, and roadways since inception of the campus. An evaluation by Hurst-Rosche Engineers of the existing lighting system indicated a need for a number of improvements. The present system in some parking lots and along some walkways does not meet Illuminating Engineers Society standards for adequate lighting. The proposed project was developed to correct these technical deficiencies, to address issues of safety, and to reduce energy use.

The project will install more efficient, lower wattage lighting fixtures on all campus walkways; install additional lighting in the Supporting Services parking lot; and install new lighting in parking lots C, P1, P2, P3, and P15.

Funding for the project in the amount of \$310,000 will be provided by revenue from parking and traffic activities at SIUE.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The proposed project resulted from recommendations by the University Parking and Traffic Committee and members of the University community. This matter is recommended for adoption by the Vice-President for Administration and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The capital project, Exterior Lighting Improvements, SIUE, be and is hereby approved at an estimated cost of \$310,000 with funding for the project to be from SIUE parking and traffic revenues.
- (2) The project approved herein, including the budget and funding source, be recommended to the Illinois Board of Higher Education for approval as a non-instructional capital improvement.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AUTHORIZATION FOR GRANT OF EASEMENT BY SOUTHERN  
ILLINOIS UNIVERSITY FOUNDATION, EVERGREEN TERRACE, SIUC

Summary

This matter requests that the Board of Trustees give its consent to the Southern Illinois University Foundation for the purpose of granting a public utility easement that will be along the west edge of the Evergreen Terrace property. The purpose of this easement is to extend sanitary sewer service to a proposed southwest water treatment plant, which is to be constructed by the City of Carbondale.

It further requests the consent of the Board for the City of Carbondale to connect this proposed sewer line into the University's existing sanitary sewer system at Evergreen Terrace.

Rationale for Adoption

The City of Carbondale has requested a 35-foot-wide easement running along the west edge of the Evergreen Terrace property, which is owned by the SIU Foundation. Such easement is requested for the purpose of extending sanitary sewer service to the City's proposed southwest water treatment plant, which is to be constructed on the City's property approximately one-quarter mile south of Evergreen Terrace. Because of the future obligation of the Foundation to reconvey the Evergreen Terrace tracts to the Board of Trustees, the consent of the Board is requested for such a grant of an easement by the Foundation.

The City's proposed sewer line is to be used solely for the purpose of providing regular domestic sewer service to the water plant building, and it will contain no hazardous wastes and very little organic matter. University officials have determined that the projected use by the City will not adversely affect the University's service. All existing and proposed lines have been engineered with ample capacity to preclude any foreseeable interruption of University service that may be caused by the southwest water plant usage. The City has indicated a willingness to pay for its share of any replacement or enlargement of the University's line if and when such actions may become necessary. This project will be in a portion of Tract #32-1.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Consent be and is hereby given to the Southern Illinois University Foundation to grant an easement to the City of Carbondale, such to be located along the west side of the Evergreen Terrace tracts, for the purpose of constructing, using, and maintaining an extension of sanitary sewer service to the City's proposed southwest water treatment plant.
- (2) The easement to be given to the City of Carbondale shall be as set forth in the legal description submitted herewith to the Southern Illinois University Foundation for its consideration and action, and on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) Consent be and is hereby given to the City of Carbondale to connect its proposed sanitary sewer line into the University's existing sewer system at Evergreen Terrace.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### EASEMENT

THIS INDENTURE MADE THIS \_\_\_\_\_ day of \_\_\_\_\_, 199\_, by and between Southern Illinois University Foundation, Carbondale, Illinois, hereinafter called "Foundation," and the City of Carbondale, Illinois, hereinafter called "City," WITNESSETH:

That for and in consideration of the benefits to be gained by the construction, maintenance, and repair of the improvements to be made to the land described herein, and the sum of \$1.00, Cash in hand paid, the receipt of which is hereby acknowledged, and other good and valuable consideration, the parties hereto agree as follows:

1. That the land affected by this agreement is located in the County of Jackson, State of Illinois and is more particularly described as follows:

Part of the Northwest Quarter of the Northeast Quarter of Section 32, Township 9 South, Range 1 West of the 3rd Principal Meridian, Jackson County, Illinois.

2. On such land affected, City shall have, and the Foundation hereby bargains, sells, transfers, and delivers as hereinafter described, a Permanent Easement to construct, maintain, and repair a sanitary sewer force main together with other appurtenances and connections. City shall have the right to excavate and refill ditches and/or trenches for the location of the facilities described in the paragraph, and shall have the further right to do all other necessary things, including removal of trees, bushes, undergrowth, and other obstructions interfering with the location, construction, and maintenance of said facilities. This easement is more particularly described as follows:

The West 35 feet of the Northwest Quarter of the  
Northeast Quarter of Section 32, Township 9 South,  
Range 1 West of the 3rd Principal Meridian, Jackson  
County, Illinois.

to have and to hold said Permanent Easement and Right of Way unto City, and unto its successors and assigns forever. Foundation does hereby covenant with City that it lawfully seized and possessed of the strip of land above described, that they have a good and lawful right to convey it, or any part thereof, and it is free from all encumbrances, and that they do and will forever warrant and defend the title thereto against the claim of all persons or parties whomsoever.

3. City shall have such permanent rights of entry upon, passage over, and storage of equipment and material on the land herein described as being affected by such Permanent Easement and Right of Way, as may be necessary or useful for future construction, maintenance, and repair.

4. Premises of the Foundation shall be left neat and clean, with all rubbish and excess earth removed and with holes filled and leveled. Existing fences and driveways shall be restored. City shall pay reasonable damages for damage to crops, trees, and shrubbery that cannot be restored except in the area described herein as Permanent Easement.

Subject to the above provisions, the Foundation hereby waives all claims for damages of every name and nature that may accrue to him or to his property because of the exercise of the rights granted herein, it being understood and agreed that this waiver does not apply to acts of negligence by the City or by its contractors.

This indenture shall extend to and be binding upon the heirs, executors, administrators, successors, and assigns of the parties hereto.

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands and seals the day and year first above written.

\_\_\_\_\_  
Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Name

\_\_\_\_\_  
Title



STATE OF ILLINOIS )  
 ) SS.  
 COUNTY OF JACKSON )

I, \_\_\_\_\_, a Notary Public in and for the County and State aforesaid, do hereby certify that \_\_\_\_\_ personally known to me to be the same person(s) whose name(s) subscribed to the foregoing instrument, appeared before me this day in person and acknowledged that \_\_\_\_\_ signed, sealed, and delivered said instrument as \_\_\_\_\_ free and voluntary act for the uses and purposes therein set forth.

Given under my hand and Notary Seal this \_\_\_\_\_ day of \_\_\_\_\_, 1991.

\_\_\_\_\_  
 Notary Public

ACCEPTANCE

Accepted pursuant to authority contained in a certain motion passed by the City Council of Carbondale, Illinois, on the \_\_\_\_\_ day of \_\_\_\_\_, 1991.

CITY OF CARBONDALE, ILLINOIS

\_\_\_\_\_  
 Mayor

ATTEST:

\_\_\_\_\_  
 City Clerk

ABOLITION OF DEGREE PROGRAM: MASTER OF SCIENCE,  
MAJOR IN POLICY ANALYSIS, SCHOOL OF SOCIAL  
SCIENCES, SIUE

Summary

This matter proposes the abolition of the degree program, Master of Science, Major in Policy Analysis, in the School of Social Sciences of Southern Illinois University at Edwardsville. A moratorium was placed on admissions to the program on May 16, 1990. Students remaining in the program have been afforded an opportunity to complete it, and there are now no students in the program. Students with interests in policy analysis will be able to take relevant courses in the Master of Public Administration program. No staffing changes will result from the abolition. One faculty member in policy analysis has resigned from the University in an action unrelated to the abolition herein proposed and the other, after two years' leave to pursue a Ph.D., has returned



September 12, 1991

to the Department of Public Administration and Policy Analysis and will continue to teach courses in that department, including courses in policy analysis.

#### Rationale for Adoption

Student demand for a policy analysis degree separate from Public Administration has sharply declined, due in part to changes in the job market. To secure employment, policy analysis graduates have had to market their complementary skills in computing, finance, or non-profit management. As of the initiation of this request, the number of students pursuing a separate policy analysis degree had dropped from 17 students in Fall, 1987 to 2 students in Fall, 1989. Table 1 provides recent admissions, enrollment, and graduation figures. The University judges that the insights of policy analysis are more efficiently and effectively delivered as an area of emphasis within the Master of Public Administration.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This request was originated within the Department of Public Administration and Policy Analysis and has the support of the Dean of the School of Social Sciences, the other departments in the School of Social Sciences, and the Dean of the School of Business. It was recommended by the Graduate Council and the Dean of the Graduate School, by the Program Expansion and Retrenchment Committee of the University Planning and Budget Council, and by the Council itself. It has the support of both the Provost and Vice-President for Academic Affairs and the President.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science degree program, Major in Policy Analysis, School of Social Sciences, SIUE, be and is hereby abolished effective December 31, 1991.

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

ABOLITION OF DEGREE PROGRAM: MASTER OF SCIENCE,  
MAJOR IN POLICY ANALYSIS, SCHOOL OF SOCIAL  
SCIENCES, SIUE

I. Program Inventory Data:

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATIONS</u>	<u>DEGREE</u>	<u>DEPARTMENT/ SCHOOL</u>
44.0501	Policy Analysis		Master of Science	Public Adminis- tration and Policy Analysis/Social Sciences

II. Reason for Proposed Action:

Student demand for a policy analysis degree separate from Public Administration has sharply declined. This is partly because the job market has changed. Moreover, the University judges that the insights of policy analysis are more efficiently and effectively delivered as an area of emphasis within the Master of Public Administration.

The change will have an effect on the curriculum of the Department of Public Administration and Policy Analysis. Three courses will be updated and modified to serve other students as well as those pursuing an area of emphasis in policy analysis, and one course will be dropped. These changes are in line with what has informally occurred in the department as the decline in student demand for the separate policy analysis degree has resulted in a realignment of the Department's academic and fiscal resources.

III. Anticipated Budgetary Effects:

The University anticipates no change in the budget of the Department of Public Administration and Policy Analysis and no change in the Department's normative costs.

IV. Arrangements to be made for Affected Faculty, Staff, and Students, and for Affected Equipment and Physical Facilities:

A moratorium was placed on admissions to the program on May 16, 1990. Students remaining in the program have been afforded an opportunity to complete it; in accordance with Graduate School policy and procedures, students admitted during the six-year period prior to Spring, 1990 (the quarter of Graduate Council approval) were informed of the anticipated termination and advised to contact the Department immediately. There are now no students in the program. Table 1 provides recent admissions, enrollment, and graduation figures.

No staffing changes will result from the abolition. One faculty member in policy analysis has resigned from the University in an action unrelated to the abolition herein proposed and the other, after two years' leave to pursue a Ph.D., has returned to the Department of Public Administration and Policy Analysis and will continue to teach courses in that department, including courses in policy analysis. Several other

faculty members who teach primarily public administration courses can teach policy analysis courses when this is needed. This assures that public administration students who wish to pursue an emphasis in policy analysis can do so. No equipment or physical facilities are affected by the requested change.

V. Other Educational Units, Curricula, or Degrees Affected by this Action:

Termination of the policy analysis degree is not expected to have any effect on other programs in the University. Other departments in the School of Social Sciences, as well as the Dean of the School of Business, have expressed their concurrence in the abolition. Policy analysis courses will still be available to students from other departments.

VI. Catalog Copy to be Deleted:

See attachments.

VII. Requested Effective Date of Implementation:

December 31, 1991.

Table 1

## Applications/Admissions/Enrollments in Policy Analysis\*

YR/TRM	NEW APPL	ADM/ ENRL	ADM/ NOT ENRL	TOTAL ADM	DENIED	OTHER	ENR	FY GRAD
F 86	27	14	3	17	3	7	16	
W 87	5	3	0	0	0	2	16	
S 87	1	0	0	0	0	1	15	
Su 87	1	1	0	0	0	0	14	
Totals	34	18	3	17	3	10	61	15
F 87	28	15	4	19	0	9	17	
W 88	10	5	1	6	0	4	17	
S 88	3	1	1	2	0	1	14	
Su 88	6	4	0	4	0	2	19	
Totals	47	25	6	31	0	16	67	11
F 88	9	1	4	5	0	4	9	
W 89	1	0	0	0	1	0	7	
S 89	0	1**	0	1**	0	0	4	
Su 89	0	0	0	0	0	0	4	
Totals	10	2	4	6	1	4	24	14
F 89	6	0	2	2	2	2	2	
W 90	0	0	0	0	0	0	2	
S 90	1	1	0	1	0	0	0	
Su 90	1	0	0	0	0	1	0	
Totals	8	1	2	3	2	3	4	0

\*Taken from Graduate School application records

\*\*Includes one from previous term



CATALOG COPY TO BE DELETED

*Policy Analysis* 151

## POLICY ANALYSIS

The Department of Public Administration and Policy Analysis offers the Master of Science degree in policy analysis. The interdisciplinary curriculum is designed to prepare students for a variety of careers that require proficiency in policy analysis techniques and a broad understanding of domestic policy problems in the United States. The program is suited for persons currently employed in public service occupations and for those who require graduate training in order to qualify for entry level positions in such fields as city, state and federal administration, policy planning, and community development.

The curriculum has two principal components: (1) interdisciplinary social science courses dealing with the contemporary domestic policy scene, and (2) instruction in the policy analysis methods needed to perform basic public sector professional roles. Contributions of the social sciences to the understanding of domestic policy phenomena are discussed in team-taught seminars. Decision making methods of policy analysis are taught in the Public Problems Laboratories, where, working in small groups, students explore the application of these methods to real world problems on behalf of clients who are decision makers in state and local public agencies. Opportunity to relate directly to real clients in the laboratory setting is a unique feature of the program.

In a typical year's full-time program, students learn how to conduct issue analysis, design and evaluate programs, and budget and plan the strategy for an organization. They receive training in the quantitative techniques employed in public service careers. Those students without public service work experience participate in an internship program featuring placement with national consulting firms, regional planning agencies, and local public and non-profit organizations. Among program objectives is the familiarization of the student with the character of public sector decision making jobs, the nature of a variety of fields of public service delivery, and the theoretical foundations needed for understanding the contemporary domestic policy scene. The program is designed to aid students in intelligent planning for careers in public service and in the acquisition of knowledge for carrying out on-the-job assignments that characterize the work of public agencies.

### ADMISSION

Applicants must satisfy admission requirements of the Graduate

### 152 *Policy Analysis*

School and be approved for admission by the policy analysis faculty. Included in the Graduate School requirements is an undergraduate cumulative grade-point average of at least 3.5 (A=5.0). Applicants should also arrange for three letters of recommendation to be sent directly to the director of the program. Transcripts from all schools that the applicant attended should be sent by those schools directly to the Graduate School.

The following additional information is considered by the program faculty as appropriate:

A. **Work experience.** The faculty will consider the extent and nature of the applicant's work experience in public sector-related occupations.

B. **Interviews.** Interviews with the program faculty may be required.

C. **Graduate Record Examination (GRE).** An applicant may present GRE scores as additional evidence for consideration for admission.

D. **Written work.** An applicant may choose to submit an example of written work, drafted either for a university course or within an organizational setting, to be reviewed as part of the admission process.

Inquiries about admission to graduate study in policy analysis should be sent to the director of the program.

### PROGRAM OF STUDY

Entering students are assigned an academic adviser at the beginning of the program. This graduate faculty member assists in program and career planning, defining an area of emphasis, and choosing an internship experience, when appropriate.

Candidates for the degree must complete 54 quarter hours of graduate study, at least two-thirds of which must be policy analysis course work. All students must take the core courses: the interdisciplinary seminars (PAPA 501, 502, 503), Public Problems Laboratory (PAPA 510a, 510b, 510c, 510d), Quantitative Analysis for Public Management (PAPA 515), and Computer Applications for Public Managers (PAPA 516). The remainder of the student's program is planned in consultation between the student and the academic adviser.

In addition to the core courses, all students must take a minimum of 12 hours in an area of emphasis. Courses in the area of emphasis may be chosen from a wide variety of social science and other relevant electives approved by the academic adviser. Fields from which

*Political Science* 153

students may select elective courses include public administration, public sector planning, and public finance, to name only a few. All courses in the student's degree program must be approved by the academic adviser.

In addition to the 54 hours of course work, students who have had no significant public service experience must complete a supervised work internship in a public agency..

## RESEARCH PAPER AND COMPREHENSIVE EXAMINATION PLANS

In addition to taking the core courses in policy analysis, students choose between two basic plans for completion of the degree. The first is to take 12 hours of course work in an area of emphasis and 4 hours of independent research (PAPA 590). To complete 590 successfully, the student is required to write a research report that demonstrates proficiency in formulating and analyzing a selected research topic and to defend the paper orally before a committee comprised of three graduate faculty members.

The second plan for completing degree requirements consists of satisfactory completion of 16 hours in an area of emphasis and a comprehensive examination consisting of both written and oral components. This examination is administered by at least three graduate faculty members.

**515—4 QUANTITATIVE ANALYSIS FOR PUBLIC MANAGEMENT.** Skills and knowledge for statistical applications in public administration and policy analysis: descriptive statistics; contingency tables; hypothesis testing; regression; techniques for decision-making and planning.

**516—4 COMPUTER APPLICATIONS FOR PUBLIC MANAGERS.** Computing in a governmental context: organizational and societal impacts of computers; database systems, electronic spreadsheets and other end-user computer tools and techniques.

**520—2 to 4 SEMINAR IN THE DESIGN AND EVALUATION OF URBAN PROGRAMS.** Techniques, methods of program design and evaluation. Value questions, arguments in program evaluation field: accountability; client and needs analysis; objective-setting; goal attainment scaling. May be repeated to a maximum of 4 hours so long as no topic is repeated.

**521—4 URBAN SERVICE DELIVERY: PRODUCTIVITY.** Productivity analyst's perspective on policy questions. Efficiency problems positioned within context of distributional, consumer satisfaction dimensions of service provision.

~~**522—4 URBAN SERVICE DELIVERY: ANALYSIS OF COST.** How cost considerations are integrated into decision analyses on issue, program, agency, community-wide levels. Case determinations frequently revolve around differing interpretations of cost factors involved.~~

**523—4 URBAN SERVICE DELIVERY: FEDERAL GRANTS AND THE CITIES.** Federal urban grants' evolution: general revenue sharing, block grants, categorical. Legislative background, economic rationales, politics of passage and implementation, administrative characteristics, assessment of grant impacts.

**524—4 THEORIES AND BEHAVIORS OF PUBLIC ADMINISTRATION.** Formal, informal, and societal characteristics of public organizations. Additional emphasis on processes of interpersonal and group dynamics.

**525—4 PUBLIC PERSONNEL ADMINISTRATION.** Theory and practice; evolution, structure, recruitment, staffing, job evaluation, work-systems design, performance appraisal, and compensation.

**528—4 PUBLIC ADMINISTRATION INTERNSHIP.** Three month's service in an approved public administration work assignment



Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, June and July, 1991, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held July 10 and 11, 1991; Annual Internal Budget for Operations, Fiscal Year 1991; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Operating Budget Request, as amended; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1993: Capital Budget Priorities; Revised Project Budget Approval, Approval of Plans and Specifications, and Award of Contract: Roof Replacement, 913 North Rutledge, Springfield Medical Campus, SIUC; Recommendation of Engineer: Heating and Refrigeration Plant Burner Conversion, SIUE; Project Approval: Exterior Lighting Improvements, SIUE; Authorization for Grant of Easement by Southern Illinois University Foundation, Evergreen Terrace, SIUC; and Abolition of Degree Program: Master of Science, Major in Policy Analysis, School of Social Sciences, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair stated that pursuant to notice the Board of Trustees had had dinner with retired Trustee, Mr. Ivan Elliott. He continued that the gathering was social in nature. In that regard, the Chair stated that there was no way you can put into a written form, reward form, gift, or anything else, the service that Mr. Elliott has given to the University.

The following matter was presented:

## Recognition of

IVAN A. ELLIOTT, JR.

Resolution

WHEREAS, Ivan A. Elliott, Jr. served as a member of the Board of Trustees of Southern Illinois University for four six-year terms, amounting to 24 years, almost to the day;

WHEREAS, During this period as a Board member he served variously as Chairman of the Board (4 years), Vice-Chairman (3 years), Chairman of the Finance Committee (11 years), a member of the Executive Committee (5 years), and on more than a dozen major special and Ad Hoc Committees of the Board dealing with University governance and organization, Board procedures and policies, Chancellor selection, and other basic responsibilities of the Board;

WHEREAS, He served as the representative of the Board of Trustees to the State Universities Civil Service Merit Board for almost 24 years, including 20 years as chairman of that Board, providing consistent, thoughtful, and sensitive leadership in the complex and vital area of public university Civil Service operations throughout the state;

WHEREAS, He was active in the deliberations leading to the establishment of the two universities which function under the authority of the Board, and has since their establishment been consistently aware of and responsive to the needs of each institution;

WHEREAS, He early on established an intimate and wide-ranging knowledge of University resources and operations and through perseverance and constant study kept that knowledge up-to-date, developing and mastering the art of the possible in University practices, including especially the crucial management areas of financing, budgeting, and auditing;

WHEREAS, He characteristically displayed elegant, discreet, and consummate skill in the recognition and management of political sensitivities in the many contexts where they might affect the University, working always within political reality to carry out and support the appropriate function and effectiveness of the Board;

WHEREAS, His service with the Board encompassed periods of prosperity and progress for the University and its institutions as well as stressful times of varying severity and notoriety, and in all contexts his performance remained level-headed and sensible, providing calm, thoughtful leadership in whatever role the Board asked him to undertake; and

WHEREAS, Throughout his service with the Board he has generously and freely given of his time, energy, and creative thinking in his dedication to the improvement and development of the University, the fulfillment of the responsibilities of the Board of Trustees, and the maintenance of quality public higher education in the State of Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees in regular meeting assembled, That Ivan A. Elliott, Jr., be herewith formally recognized for his long term, unselfish, dedicated, and talented service to the mission of the Board of Trustees, to the development and welfare of Southern Illinois University, and to the role of public higher education in Illinois; and

BE IT FURTHER RESOLVED, That the Board of Trustees express its profound appreciation of his participation in the activities of the Board and declare for the record its enduring gratitude for his contributions in defining the goals of the Board and his whole-hearted involvement in achieving those goals.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Dr. Donald Paige, President, SIUC Faculty Senate, stated that the Faculty Senate had passed the following resolution on Tuesday, September 10, 1991:

BE IT RESOLVED, That the Faculty Senate acknowledge and thank Mr. Ivan Elliott for his twenty years of dedicated service to the Board of Trustees and to Southern Illinois University, and we'd like to add our thanks to the many hours he's put in to help this institution.

The Chair stated that Mr. Rowe, who had served almost as many years as Mr. Elliott on this Board, had a prior commitment which he couldn't get out of and had asked that the following statement be placed in the record:

No one could in a few words adequately describe the contributions of Ivan Elliott to Southern Illinois University. Hence, I will not try, but I do want to say a few words about the gentle, scholarly way he went about his work on this Board. We have not always agreed, but even in disagreement, one could not become angry with him. He left the rhetoric to others and relied upon his intellect to do his reasoning. Time after time, he would counsel his colleagues to do only what was best for SIU, and under his leadership, we brought the constituency groups to a prominent place in our meetings, with microphones, to be sure we had an input they wished to give. So today, it is thank you, Ivan, well done thou faithful servant of Southern Illinois University.



Mr. Norwood stated that the interesting thing about Ivan was that Board members would be sitting around discussing things and telling how we should do it and how we shouldn't do it, and Ivan would be very quiet, and then after we all finished discussing, we would all look at Ivan as if to say, is that okay. He continued that Ivan would always be quiet and he would nod yes or no, and we would know we were on the right track. He thanked him for all the years and all of the education which he had given to all of them.

Mr. Elliott responded with the following comments:

I was bound and determined that this was not going to seem like a funeral, which reminds me of the funeral in which the nice things were said about the corpse and the widow and the young son were listening, and finally, at the end of the nice remarks, the widow said to the young son, son, go look in the casket and see if that's Dad. I'm reminded of another story about a baseball coach. He had a couple of rookies he was trying to work into the line, and so he told this rookie, I want you to go out in left field. So, he went out in the left field, and the first ball came out to left field, and it was a zinger right on the ground, and it went right between his legs and he missed it. And the coach hollered at him, rookie, get on the ball, get down there and get that ball. Well, the next one went to left field, and this particular time, it hit in front of him and bounced over his head. He had a bad bounce. And, oh, the manager was red-faced, too, because he felt bad about having missed it. And the next one also went to left field. It went way up in the air, and he lost it in the sun and dropped it. Rookie, get in here, get in here, and let me show you how to play left field. So, the red-faced rookie replaced the furious red-faced manager, and the manager went out into left field. Guess what. The next one also went out into left field. And it went up in the air, too, and the manager ran over for it, and he had his hands up to catch it, and stubbed his toe and fell. And, of course, he missed the ball. He got up. He was so mad, he could spit. He was so mad and he came running into the bench, and he said, rookie, see what you've done, you've messed up left field so nobody can play it.

I can't resist one last time, Mr. Chairman, to summarize something I've learned over 24 years. And maybe I don't talk too much, Mr. Norwood, but this has been learned through mistakes. We've made a number of mistakes in 24 years, and I just have to comment to you as to what my counsel is and then you can go do as you want to.

I want to say that players come and players go, but the University structure is sound. Left field is in good shape. Now, this is not a time for a substantial retrospective, but I can't pass up the opportunity to summarize one major accomplishment. And that is the adoption of a sound governance structure. I've worked with the structure of total centralization, the conflict and chaos of total decentralization, and a number of steps in between. In 24 years I've served on every committee examining this process, and have been a part of mistakes as well as the victories. The most worthy, mature, and effective structure is the present system. I recently re-read the 1979 report



which recommended the present structure, and the 1984 five-year review of the present structure. They're commended to you for your re-reading. They're in the Board Minutes, and I'm sure that Sharon Holmes would be glad to provide you with a copy if you don't have access to the Minutes. In my opinion, these reports are equally valid today. SIU, in my opinion, has the best administrative structure of any system in Illinois. The University doesn't need to waste its energy in re-inventing the wheel. The balance of central control of external affairs, and the establishment of long-range policy compared with operational autonomy of the separate universities has already been carefully delineated. Fine-tuning may be sometimes needed, but a major revision is not necessary. I listened with interest to the reports this morning, the requests from the faculty; that's in the nature of fine-tuning. And, of course, we want to make administration as simple as possible and cut down on paperwork. But, nevertheless, the structure we have can be fine-tuned, and there's no need for a major revision in my opinion. I wish you well as you look into the storm clouds on the horizon. The fight for limited monetary resources will be fierce. You'll need all the legislative strength that you can muster from all of Southern Illinois as well as what we can get from Springfield and Chicago to hold your own in the constant Illinois competition between the Systems and between public and private Universities. The present governance structure is suited to this end. SIU is a great University. It has been my pleasure to work with marvelous people for 24 years. I wish you God speed on the University's continued journey.

The Chair stated that the applause for Mr. Elliott speaks volumes of the respect the University community has for him.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:20 p.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

CONTENTS

Roll Call . . . . .	109
Trustee Reports . . . . .	109
Committee Reports . . . . .	116
Finance Committee . . . . .	116
Academic Matters Committee . . . . .	117
Architecture and Design Committee . . . . .	117
Presentations by Donald Paige and William Feeney . . . . .	117
Executive Officer Reports . . . . .	119
Reports of Purchase Orders and Contracts, August, 1991, SIUC and SIUE . .	123
Approval of Plans and Specifications: University Center Bookstore Renovation, SIUE . . . . .	123
Project Approval and Selection fo Architect: Construction of Coal Gasification Plant, Illinois Coal Development Park, SIUC . . . . .	125
Approval of Plans and Specifications: Student Fitness Center, SIUE . . .	127
Approval of Minutes of the Meetings held August 14 and September 12, 1991 (as corrected) . . . . .	128
Notice of Proposed Change: Revision of Tuition and Fee Schedules, SIUE [Amendment to 4 <u>Policies of the Board</u> C-1, C-5, and C-14] . . . . .	129

October 10, 1991

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
OCTOBER 10, 1991

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 10, 1991, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito  
Don Flack  
William L. Hall  
William R. Norwood  
Harris Rowe, Vice-Chairman  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Steve Kraft was representing the SIUC Graduate Council and Brad Cole was representing the SIUC Undergraduate Student Government.

Under Trustee Reports, Mr. Norwood reported that he had attended the quarterly meeting of the State Universities Retirement System on September 19 and September 20 and had also attended the Investment Committee meeting on

September 19. He announced that the retirement system had instituted a more formal structure for hiring investment managers. He stated that at present 8% of the retirement fund was in indexed foreign investment fund. He explained that the SURS is encouraging its managers to have affirmative action attitudes toward brokerage houses and that this will be one of the requests made to the managers. He stated that this year, for the first time, the employer and employee contributions and the investment income will fall short of covering the responsibilities for payout by about \$50 million. He reported that there is \$72 million cash on hand, there will be about \$20 million in dividends, and that is where the SURS will get the \$50 million. He reported that SURS will conduct a five-year review of its consultant, Ennis, Knupp, and Associates. He announced that SURS had voted for a vehicle allowance for its Executive Director. He explained that there had been four different ways to approach the problem of a vehicle: 1) to buy a vehicle; 2) to lease; 3) use a University vehicle; and 4) a vehicle allowance. He stated that the vehicle allowance was the best of the four alternatives. He reported that SURS had had a visit from William Gross, a partner in Pacific Management Investment Company, who does a lot of its fixed-active income investment and who also has a connection with Salomon Brothers. He continued that none of the SURS money or none of the bidding on the excess of the 35% constraint on bonds is at risk; that PEMCO never participated in it directly. He announced that state employees have a five and five option for retirement and that the Executive Director of the State Universities Retirement System will be visiting around the state and will be questioned on this item as far as the possibility of getting the option for university personnel. He explained that his answer will probably not be overly enthusiastic about this concept. He explained that the Executive Director will be speaking from the point of view as to what is the status of the pension fund and how this will impact upon the funding of the pension fund. He stated that



October 10, 1991

he wanted everyone to know that it was not that he was not for these improvements or opportunities for improvements for the participants in the funds, but that he's speaking from a point of view that it will impact the fund greatly. He explained that he had given members of the Board and the constituency table a pamphlet put together by Wyatt which gives you an idea of what the pension fund might look like. He explained that at present the retirement system was unfunded about 47%. He stated that if the SURS has the same funding that it presently has across the board, it could be in jeopardy, particularly if the five and five is passed, and it is estimated that 30% of the people will take advantage of it. He explained that the state is not required to fund the pension fund at a certain level, but the state guarantees to the recipients that they will get the pension earned when they retire. He continued that if we have level funding, at the year 2015 the pension fund of the SURS will go broke, and since the state guarantees the payment of the benefits to the beneficiaries of this system the state will then have to come up with a few billion dollars to pay the annuitants.

Mr. Norwood reported that he had attended the SIU Alumni Board of Directors meeting on October 4. He stated it was gratifying to see the cooperation between the SIUC Alumni Association and the SIU Foundation. He reported that Dr. Gola Waters had been appointed acting President of the SIU Foundation with the departure of Dr. Ball. He announced that there would be another kickoff campaign on January 11 to encourage people to become members of the Alumni Association. He continued that the kickoff campaign would also be in conjunction with the basketball game that will be on ESPN. He stated that the college constituencies are becoming more and more active in the Alumni Association and it was pointed out again at that meeting that the trend has changed from state general revenue funding for higher education for public universities and appropriations from the general revenue fund as a percentage

of the budget for the SIUC operation were down to 41.5% for SIUC. He cited the new agreement between the Alumni Association and the Board of Trustees wherein the Alumni Association is going to get out of the active management of their fund and put it into a cash account which will be co-mingled into the investment fund we have right now. He stated that he thought President Guyon was working very hard and effectively in getting the two organizations to work more closely together.

Dr. Guyon stated that the spirit of understanding and cooperation is maturing rapidly and SIUC may soon be in a position that the cooperation will be so successful that the capital campaign for the institution can be put underway, but until that cooperation and spirit of working together is there it would be unwise for us to pursue that. He stated that he appreciated Mr. Norwood's comments.

Mr. Norwood reported that he had attended SIUC homecoming on October 5. Unfortunately, he reported the football team didn't win its game. He stated that Mr. Jim Price, Class of 1941, was Grand Marshal for the parade.

Mr. Brewster reported that he had attended his first meeting of the State Universities Civil Service System on September 24 in Urbana. He reported that there had been six discharge cases presented at that meeting: five were voted affirmatively, one was rejected. He stated that Mr. Elliott had served as Chair of that board for many years. He reported that Mr. William Hoffee, representative for the Board of Governors, was chosen as Chair. He explained that Mr. Hoffee is an attorney from Fairfield and had previously been Vice-Chair. He reported that Mr. Milton McClure, representative for the Board of Regents, had been chosen as Vice-Chair. He stated that this group meets quarterly and the next meeting will be in January.

Mr. Brewster reported that he had attended the October 4 meeting of the SIU Foundation Board of Directors. He stated that an ongoing agenda item

October 10, 1991

of the Board of Directors is a report of the money manager from the Foundation, Boatmen's Trust Company. He explained that a copy of the report from Boatmen's Trust Company has been placed by each Board member's seat. He explained that there had been questions about the investments of the Foundation and this report was in response to that inquiry. He stated that the return on the Foundation's funds through Boatmen's, which manages approximately \$17 million for the Foundation, over the last year was 10.1%; annualized since Boatmen's took over the management of the fund in 1983 is 11% return. He continued that the mix was equities 24%, fixed income 72%, and cash equivalent 4%. He reported that the fund balance, as indicated at the previous meeting, of total Foundation funds as of the end of the fiscal year were a little over \$21 million; revenues at the end of the fiscal year were a little over \$6 million. He stated that that represented a \$4 million approximate contribution back to SIU in scholarships and other expenditures on behalf of the University. He drew attention to the last page of the report where it showed that in 1983 fund balances of the Foundation were a little over \$5 million; net contributions from the University since that period of time, excess of revenues over expenditures, have been a little over \$4 million. He stated that interest and increase in value of the fund through financial management had been a little over \$7 million for the total of approximately \$17 million which exists today as managed by Boatmen's Trust Company. He stated that as indicated to this group previously, and as preached to the University and to the Foundation, this is our one opportunity to get real new money for this University which we need very desperately. He continued that we have a university we can be proud of; we have a lot of people who have accumulated a great deal of wealth as a result of their experiences at SIU, and he stated that that was where the real horizon lies in terms of raising money for Carbondale, Edwardsville, Springfield, and all of the other constituent parts.

Mrs. D'Esposito reported that she had attended the October 1 meeting of the Illinois Board of Higher Education. She reported that Dr. Diego Redondo, one of the longest serving members of the IBHE, had passed away in September. She explained that he had served as Vice-Chairman of the Board since 1979 and had died of complications from an additional series of strokes that had occurred after the September meeting. She stated that Dr. Diego was a wonderful person and was an example of a person who took a handicap disability and did not let it affect his willingness to serve his community and his state. She continued that he was also able to maintain a wonderful sense of humor and that he will be missed very much. She explained that the most interesting report made at that meeting was the first draft of the report from the Commission to Study Preparation of the Work Force. She thanked Dr. John Haller for assisting SIU in a review of that draft. She stated that there had been 38 recommendations, some of which were quite startling. She explained that this would be a very interesting time for the board to sort through what is appropriate for the state to look at in these fiscally pressed times, and what really should be more of a burden on the business community as opposed to the academic. She thanked John Washburn, faculty member from SIUC, who had been very active in helping this committee.

Mrs. D'Esposito brought to the attention of the Board a letter from Mr. Arthur Quern, Chairman of the IBHE. She stated that this letter had been received by all Board members, as well as all presidents and chancellors of public and private colleges and universities in Illinois. She continued that Mr. Quern, with the full support of Governor Edgar, had outlined his concerns about the escalating increase in the cost of higher education at a time when the taxpayer and the tuition payer have empty pockets. She continued that he called for making choices to support quality and eliminate less effective programs. She read the closing paragraph of the letter: "If we are to



October 10, 1991

reaffirm public confidence in the wisdom of our spending priorities and our willingness to recognize our responsibilities to taxpayers and tuition payers, it must be based on a commitment that begins and ultimately ends with what happens at each institution of higher education in this state. If we are to be advocates, we must be leaders. To lead at this time, we must set aside old rhetoric and move to make the difficult choices and find the innovative new ideas. The quality of higher education in Illinois is dependent upon the willingness we all have to face these challenges." She stated that Mr. Quern was very serious about this initiative and hopefully the academic community will join together and support him in doing all it can to prioritize what's important to our mission.

Mr. Birger gave an update on the Illinois Coalition. He explained that Southern Illinois is well represented in playing a key role on the coalition. He stated that Dr. Brown is a member of the coalition, President Guyon is involved on the Governor's Science Advisory Committee. He reported that Larry Hengehold and Martha Cropper, also involved in the coalition, will all be in attendance at the next meeting. He stated that Governor Edgar and his chief of staff, Kirk Dillard, will also be present at that meeting. He stated that the subject is the Illinois Task Force Advanced Telecommunication and Networking. He reported that on September 19, 1991, Governor Edgar had announced by executive order a formation of the Illinois Task Force on Telecommunications and Networking. He stated that this initiative had come about as a direct result of the primary recommendation of the Illinois Coalition working group on computing network. He stated that he and Larry Hengehold had served on this group and that the mission of the task force is to make recommendations on how state government can help achieve a more effective and efficient utilization of Illinois' telecommunications infrastructure in order to channel technology advancements into meaningful application through

Illinois businesses, primary, small, or medium-sized, to become more productive. He announced that Martha Cropper, Director of the Technology Center, SIUC, has been selected by the Governor as one of the 26 members of the task force, and had been placed on the task force at the suggestion of Larry Hengehold and the people at the SIUC Small Business Incubator. He continued that her role is to provide a direct perspective on the effectiveness and potential of state-supported and university-based programs to provide technical assistance to small business in technology and telecommunications utilization. He stated that Martha will be directly involved with the Illinois Coalition as the Governor's representative.

Mr. Hall reported that the Illinois Board of Higher Education Student Advisory Committee, which he chairs, had had the pleasure of being guests for its annual orientation meeting at the campus of SIUE on September 28 and 29, 1991. He explained that the Student Advisory Committee consists of the student body presidents or their designees of Illinois public universities, private universities and colleges, and community colleges. He reported that this orientation was the best in his experience on the Student Advisory Committee. He thanked SIUE, Mike Shelton and his student government, President Earl Lazerson, Provost David Werner, and Mr. B. B. Birger for their assistance in providing the accommodations for this meeting. He stated we can be truly proud of the hospitality extended to these statewide student leaders by SIUE. He added that it was no mere coincidence that the meeting at which SIUE was the host had also been the most productive meeting that this committee has had in at least five years.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center at 9:00 a.m. She gave the following report:

We discussed a Notice of Proposed Change for Revision of Tuition and Fee Schedules, SIUE. We discussed that the coal demonstration project at SIUC would be coming up in the Architecture and Design Committee. We have also received quarterly reports of audits. We have nothing to put on the omnibus motion today.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We had an information report on accreditation at SIUC and SIUE. We were impressed by the volume of accreditation practices and reports that we have at each of the Universities and how involved the Universities are at all times with some type of accreditation other than the institutional accreditation. I think we should applaud the persons who go through this as an extra effort of the faculty, staff, and students. We also had an updated report on athletics from SIUE. It was a very interesting and commendable report from Athletic Director Cindy Jones, Dr. Nancy Parker, and Dr. John Meisel. It was informative and educational for the entire committee.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

We have three items we would like to have placed on the omnibus motion. Item K, Approval of Plans and Specifications: University Center Bookstore Renovation, SIUE; Item L, Project Approval and Selection of Architect: Construction of Coal Gasification Plant, Illinois Coal Development Park, SIUC; and Item M, Approval of Plans and Specifications: Student Fitness Center, SIUE.

The Chair stated that in keeping with the procedures of the Board, he would recognize Dr. Donald Paige, President of the SIUC Faculty Senate, who has asked that he be allowed to present a matter to the Board. The Chair stated he has asked Dr. Paige to limit his time to five minutes.

Dr. Paige made the following presentation:

Thank you, Mr. Chairman. A little background. I've been invited the last weeks to a coalition of unions that are meeting between the two campuses as an observer for our faculty, and they have asked if they could present an item to the Board today. I would like you to recognize Professor Feeney from SIUE who is an informal spokesman for a coalition of all the unions of the two campuses.



Mr. Feeney made the following presentation:

Mr. Chairman, I address the Board today as a member of a coalition representing thousands of employees at Southern Illinois University, both at Carbondale and Edwardsville. Our coalition includes both represented and unrepresented employee groups among the faculty, civil service, and administrative/professional staff of the University. We have come together as a coalition to express our collective objection to a recent change in our group health insurance coverage, a change which has been imposed unilaterally by the University administration, and which we believe is entirely inappropriate and unwarranted. To be specific, the administration has for the first time recently taken the following unilateral actions directly affecting all employee groups' insurance benefits: 1) the deduction of money from employees' paychecks for a portion of the monthly single dental insurance premium; 2) the imposition of higher annual deductibles for health insurance coverage; and 3) the imposition of higher out-of-pocket costs to employees for use of non-PPO health care providers. In addition, starting January 1, 1992, the administration plans to begin deducting from employees' paychecks a portion of the cost of the single monthly insurance premium. These actions are being taken unilaterally by the University administration without the prior authorization of the employees and without prior negotiations with the respective collective bargaining representatives. The administration has attempted to argue that these changes in the employees' insurance benefits have been mandated by the Department of Central Management Services. However, in an August 19, 1991, memorandum to all Illinois university systems, CMS has clearly stated that universities are not required to automatically pass on any increased insurance costs to their employees. A copy of that August 19 memorandum from CMS is included in the materials I have provided for the Board's reference. We believe that the University has within its power the ability to substantially reduce the impact of such insurance changes on its employees. The insurance benefits that employees have received in the past are an important condition of employment at the University. The maintenance of such benefits enables the University to more successfully compete with other employers in attracting and retaining highly qualified employees. As a member of the SIUC and SIUE Coalition of University Unions and Employee Groups, I urge the Board of Trustees to prevail upon the administration to rescind these unilateral actions, promptly restore the previous insurance benefit levels and premium arrangements, and reimburse employees for any deductions which have been made from their pay without their authorization. Thank you very much.

Dr. Brown commented that SIU is very much aware of the concern which Professor Feeney has expressed and indeed has received communication from the group which he refers to as a coalition. He continued that the letter requested an audience with the Board, the Chancellor, and the two Presidents. He continued that rather than involve those officials in their question which we feel is not really subject to that much discussion, we sent a letter to Mr. Bell who was the spokesman for the group which included the following two



paragraphs: "We have reviewed the language on benefits in our various collective bargaining agreements covering represented SIU employees and believe that these changes fall within the terms of those agreements. Should the certified bargaining agents representing those various groups of employees wish to discuss this issue further, I suggest they contact Dale Dillard at Carbondale and Rick Hampton at Edwardsville as appropriate." He explained that this letter was signed by Michael Becker, Director of Employee Relations in the Office of the Chancellor.

Mr. Rowe asked if the Board would be getting any further information on this matter. He asked that if the Board responded to this request it would be like granting a pay increase which would cost the University a considerable number of dollars. He stated that this was something that was being forced on both parties.

Dr. Brown commented that both the University and the employees were victims in this situation, trapped in an arrangement in which we had no voice. He stated that he had spoken to the Board about this situation at the last meeting and outlined the dilemmas connected with the matter.

Under Executive Officer Reports, President Guyon announced that the University had recently completed a search for a replacement for retiring Dean of the Library, Dr. Kenneth Peterson. He stated he was most pleased to announce that SIUC has attracted an outstanding individual from the University of Indiana at Bloomington who will be the new Dean of the Library, Carolyn Snyder. He announced that Dr. Charlotte West had been named Outstanding Woman Administrator for 1991 for the National Association of Collegiate Women Athletic Administrators. He stated that this is the inaugural award and recognizes her outstanding contributions. President Guyon announced that renovation money for Wheeler Hall had been released.

The Chair welcomed President Lazerson back from his convalescence. President Lazerson thanked all the members of the Board and the Universities who extended best wishes to him during the period of his enforced vacation. President Lazerson reported that enrollment for the fall quarter at SIUE is at the 12,000 mark, the largest enrollment that the University has experienced since 1975. He introduced Sheila Cox, who for the past five years has been Director of Personnel at Western Illinois University, as the new Director of Personnel at SIUE. He introduced Reid Christenberry, head of the Financial Management Systems at the University of Georgia since 1977, who has moved to SIUE to become the new Director for Information Technology Systems. He reported that Governor Edgar had announced yesterday the release of the construction monies for the Art and Design Building at SIUE. He continued that SIUE will go out immediately for bids, and he hoped that construction could begin in the spring of 1992. He thanked the Board for its support of this project and acknowledged for public record the support that came from Dick Wagner who was very instrumental in helping this along.

The Chair stated that it speaks well for both Universities when funds are released in these times.

Mr. Birger explained that it was quite a surprise when the funds were released. He stated there were a lot of people to thank.

Chancellor Brown announced that he had been interviewed by a variety of representatives of the media yesterday. With regard to the IBHE committee meetings, Dr. Brown stated that John Washburn, SIUC, had helped on the Work Force Committee, and Bill Eaton, SIUC, had helped on the Underserved Areas Committee. He stated that the Quern letter referred to by Mrs. D'Esposito does signal the beginning of a major initiative. He explained that the letter can be boiled down essentially into three words: priorities, quality, and productivity. He stated that these are terms which have been used before, but

that he didn't think they've ever been meant before in exactly the same way that Mr. Quern means them. As announced, he stated that chancellors and presidents of higher education institutions in Illinois had received this letter. He proposed to the Board that he draft a response to Mr. Quern indicating SIU's desire to cooperate in this matter, and looking forward to positive, if not fiscally, extravagant results. He continued that he will submit the draft to the Chairman of the SIU Board for his consideration before it is sent. He stated that mention had been made about the retirement situation and the IBHE had appointed a task force to look into what is involved in applying a five plus five approach to the employees of the state not covered by the present legislation. He reported that that task force had met earlier this month and meets again on the 15th. He stated that its primary purpose right now is to gather enough data and information to allow some kind of reasonable assessment of what costs and what benefits may be involved in some kind of scheme which parallels that prior agreement. He anticipated that legislation would be necessary to accomplish goals which look feasible after the task force reports them and has accepted them.

Dr. Brown stated that in two weeks the fall veto session will begin and the principal interest still centers upon retirement with the provision in legislation of retirement benefits for auxiliary enterprise employees and also an extension of the current early retirement policy. He reported that the governor has completed his review of all substantive legislation and one of our chores is to read every enacted law to make sure that we haven't missed any applications to SIU. He stated that at the Federal level there had been several helpful developments. He reported that the Agriculture Appropriations Conference Committee met this past week and included in its mark-up the sum of \$750,000 for the Illinois Groundwater Consortium that originally started out as \$600,000. He stated he was very pleased with this increase and expressed

gratitude to Congressman Durbin for his support in this matter. He reported that the House and Senate Interior Appropriations Committee had included a \$1.5 million for the National Mine Land Reclamation Center, and he was pleased to have another year's support in this activity. He stated that the House Interior Appropriations Committee had included \$1.5 million for the State Coal Research Program. He explained that the Senate did not, but this was the routine way they have of handling this; in the past it has been inserted during conference committee activity and he anticipates that it will happen again the same way.

Chancellor Brown reported that he had sent to the Board of Trustees copies of interim guidelines for the use of Stone House. He explained that it was less than a page long and basically very simple. He stated that it limits the utilization of Stone House to University-related groups and encourages that those groups seek to use the facilities in the name of some special event or the presence of some person of consequence especially somebody from outside the University. He explained that President Guyon, President Lazerson, and he are included in the group who can seek to use the house. He stated it was anticipated that the best channel for seeking a reservation and a time to use the house is through the Vice-Presidents at each institution who are very familiar with the University-related groups that associate with them. He continued that he and President Guyon are at work in developing a proposal for the Board to consider regarding the permanent utilization of Stone House and anticipates there will be something on that by the November Board meeting.

Chancellor Brown reported that the staff of the Office of the Chancellor has been working on how to define the position of the Chancellor so that there will be a basis upon which to seek a new permanent Chancellor. He mentioned this to tell the Board that he had not forgotten the Board's charge



and its indication that it would rather see a patiently developed and well-tested definition produced without the pressure of a deadline.

Dr. Brown explained that with the departure of Vice-Chancellor Tom Britton, he had undertaken a reorganization of the office which reallocates with some modification the responsibilities which were held by the Vice-Chancellor for Administration. He anticipated that that reorganization will be ready to present to the Board for its approval in November. He continued that he would mail the material to Board members to examine during the month; if there are questions or concerns he asked the Board to let him know.

The Chair stated that pursuant to notice the Board of Trustees had had breakfast with Dr. David Ault, Dean of the School of Business, SIUE. He stated that these are continuing breakfasts and ones that have been suggested to the Board primarily by the President of each campus. He stated that the Board has found these to be most helpful and that this morning's breakfast was certainly a very, very excellent one.

The Chair explained the procedures for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
AUGUST, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of August, 1991, were mailed to the members of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

APPROVAL OF PLANS AND SPECIFICATIONS: UNIVERSITY  
CENTER BOOKSTORE RENOVATION, SIUE

Summary

This matter would approve the plans and specifications for the capital project, University Center Bookstore Renovation, SIUE, and authorize University officers to proceed with bidding the project.

The project will provide for renovating the University Center Bookstore at SIUE. The project, expected to cost \$249,900, will be funded from SIUE Repair and Replacement Reserves.

#### Rationale for Adoption

At its meeting of February 14, 1991, the Board approved the project, the project budget, and source of funds. On June 13, 1991, the Board approved retention of Artec, Inc., Belleville, Illinois, as the architectural firm for the project.

The project will involve removing several partitions, a divider wall and all existing carpet; replacing the current cash register control system; constructing a wall, three private offices, an open office area and a multi-purpose room; installing specialty lighting throughout the store; and painting old fixtures and installing some new fixtures.

Artec, Inc., the architectural firm for the project, has completed the plans and specifications. The plans and specifications have been submitted for filing with the Office of the Board of Trustees. Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The Project Design Committee, chaired by the Assistant Director of the University Center, included the Bookstore Manager, the Director of Plant Operations, the University Center Board President, the Assistant to the Assistant Vice-President for Planning and Information Systems, and a representative each of the Student Senate and the Physical Facilities Committee of the University Planning and Budget Council. The final plans and specifications, proposed herein, were modified based on comments received.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The plans and specifications for the capital project, University Center Bookstore Renovation, SIUE, be and are hereby approved as presented to the Board this date and officers of Southern Illinois University are authorized to bid the project in accordance with the plans and specifications herein approved.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever additional action may be required in the execution of this resolution in accordance with established policies and procedures.

October 10, 1991

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
CONSTRUCTION OF COAL GASIFICATION PLANT,  
ILLINOIS COAL DEVELOPMENT PARK, SIUC

Summary

This matter seeks project and budget approval to construct an experimental coal gasification plant at the Illinois Coal Development Park on the Carterville campus.

The estimated cost of the project is \$18,000,000. Funds are provided by a federal research grant and by state appropriations to the Illinois Department of Energy and Natural Resources.

This matter further requests approval for the plans and specifications to be prepared by a professional engineering firm.

Rationale for Adoption

The use of coal as a source of liquid fuels, principally kerosene or "coal oil," was first explored in the mid-1880s. Even though the first concerted effort to develop a coal-based synthetic fuels industry was initiated during the 1920-1923 oil shortage, the development of coal conversion technologies was stopped then and each time thereafter by new supplies of conventional fuels. Past research efforts have been directed toward the production of premium fuels, e.g., diesel fuels, motor and aviation gasoline, and high-btu gas, with the hope that these high-use products would achieve commercial success. However, the high-temperature, high-pressure processes that were required for these derived products were themselves commanding large investments of capital funds, and it was repeatedly revealed that the resulting products could not compete in an open market with the more conventional and less expensive fuels.

Mild gasification, an alternative approach to coal conversion, may be an affordable route to increased coal utilization in the present economic climate. Because of its mild operating conditions and process simplicity, the technology could be commercialized within the next decade. Current projects sponsored by the U.S. Department of Energy (USD OE) and some systems analysis studies by industry scientists all support this project.

Under the sponsorship of a USD OE grant, representatives from a group of coal-related industries recently completed a small scale test production of a few coal-related products that could be derived through the mild gasification process. As a consequence of its approval by the USD OE, this testing has now become the first phase of a four-phase project possibly leading up to the commercialization of the process.

On June 1, 1991, Congressman Glenn Poshard announced that funds for the second phase of the project had been approved, and that SIUC, through the efforts of its Coal Extraction and Utilization Research Center, was to become a major participant of a four member team that will construct a coal processing plant at the Illinois Coal Development Park on the Carterville campus. The \$18,000,000 cost of this phase will come from the USD OE in the amount of \$15,000,000, and \$3,000,000 will come from the Illinois Department of Energy and Natural Resources through the state's Coal Development Board.



This plant has a high potential to open up new markets for the high-sulfur coal found in southern Illinois. It will permit more extensive testing of the experimental mild gasification process which removes most of the coal properties that are environmentally objectionable. The coal-derived products of this facility then will be tested under industrial conditions by a separate team of five major manufacturing firms. The "form coke" will be evaluated for its usefulness in the blast furnaces of the steel making industry, the "char" will be evaluated as an improved fuel for the electric utility industry, and the coal liquids will be evaluated for fractionation into fuels and liquid chemicals. This plant is to be supported by an incinerator and a scrubber for environmentally acceptable disposal of all process generated gases and surplus coal liquids. The incinerator and scrubber will be part of the original construction thereby placing the major costs of environmental compliance within the construction budget. The facility will be evaluating coal from mines near Galatia, Illinois, and in West Virginia and Wyoming. Coal usage will be approximately 24 tons per day.

The project's four main team members and their roles in this project are: the Kerr-McGee Coal Corporation (KMCC), Oklahoma City, Oklahoma, is the prime contractor with USDOE and will manage and control the project; the Bechtel Group Inc., San Francisco, California, will be responsible for the design and construction of the process and the plant; the Institute of Gas Technology, Chicago, Illinois, will be responsible for the development and supervision of all technological matters and the product evaluation management; and SIUC will provide the site for the construction of the facility and will provide approximately 15 to 20 staff members for the day-to-day operation. Under the terms of the grant, the University will receive \$1,962,718 to pay the salaries of these new staff members, and the utilities and other direct costs of the operation.

The installation and test operation of this second phase at the Carterville site is intended to be temporary and to be operated only for the minimum period of time necessary, which is approximately three years. The length of time for all four phases is approximately twelve years. The four phases are titled: Process Research Unit, Process Development Unit, Demonstration Unit, and Commercial Plant.

Upon the completion of this second phase, the University will have the option of acquiring (or retaining) title to the facility, or, to have the facility dismantled and the site returned to its previous condition at no cost to the University. The entire facility is to be constructed on land that was deeded to the University through the U.S. Department of Education on July 28, 1989. In accordance with part III, (2), Conditions Subsequent of that deed, and pending the Board of Trustees action proposed herein, the University is formally requesting authorization from the Department for such use of the land and its improvements. The project will be in Tract #520.

It is noted that under the terms of the grant the preparation of plans and specifications for all parts of this project will be provided by the Bechtel firm. This firm has been associated with the mild gasification process through the first phase of experimental operating conditions that occurred from 1988 to 1991.

It is further noted that the Bechtel firm will be controlling the award of all contracts for the construction of this facility.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to construct a coal processing plant in the Illinois Coal Development Park be and is hereby approved at an estimated cost of \$18,000,000.
- (2) Funding for this project shall come from a \$15,000,000 grant from the U.S. Department of Energy, and \$3,000,000 in state appropriations through the Illinois Coal Development Board.
- (3) Under the terms of the grant, approval be and is hereby given for the plans and specifications to be prepared by the Bechtel Group Inc., San Francisco, California.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS: STUDENT  
FITNESS CENTER, SIUE

Summary

This matter would approve the plans and specifications for the capital project, Student Fitness Center, SIUE, and authorize University officers to proceed with bidding the project.

The project will construct approximately 55,000 gross square feet (50,100 net assignable square feet) of additional indoor recreation space at SIUE. The project, expected to cost \$6,566,470, will be funded from the sale of revenue bonds in the amount of \$6,700,000. Revenue generated from the Student Health and Fitness Center Fee at SIUE will pay the costs of debt service and other costs associated with the revenue bonds, and fund the operation and maintenance of the building.

Rationale for Adoption

At its meeting of October 11, 1990, the Board approved the project, the project budget, and the source of funds. On February 14, 1991, the Board approved retention of Hastings & Chivetta Architects, Inc., St. Louis, Missouri, as the architectural firm for the project.

The project will construct a facility adjacent to the Vadalabene Center and connected along the Center's west wall in the area of the existing racquetball courts. The structure will include four multi-purpose courts, a 200-meter elevated jogging track, a weight training center, an aerobics room, a student lounge, space to house the University Wellness Program, facilities for equipment issue and storage, and space to provide child care service for those using the facility.

Hastings & Chivetta Architects, Inc., the architectural firm for the project, has completed the plans and specifications. The plans and specifications have been submitted for filing with the Board's office. Mr. Charles Pulley, AIA, is reviewing the plans and specifications and his recommendations will be provided at a later date.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The preliminary design concept of the facility was reviewed with students, faculty, and staff in a series of design workshops. The Project Design Committee included representatives from the Office of the Vice-President for Administration, the Assistant Vice-President for Planning and Information Systems, the Office of the Vice-President for Student Affairs, and the Director of Campus Recreation. The final plans and specifications, proposed herein, were modified based on comments received.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The plans and specifications for the capital project, Student Fitness Center, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University are authorized to bid the project in accordance with the plans and specifications herein approved.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, August, 1991, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held August 14 and September 12, 1991, with the correction of Mrs. D'Esposito's name; Approval of Plans and Specifications: University Center Bookstore Renovation, SIUE; Project Approval and Selection of Architect:

Construction of Coal Gasification Plant, Illinois Coal Development Park, SIUC; and Approval of Plans and Specifications: Student Fitness Center, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED CHANGE: REVISION OF TUITION  
AND FEE SCHEDULES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-1, C-5, AND C-14]

Summary

This matter would approve amendments to SIUE's tuition and student fee schedules to extend the assessment of tuition and fees on a per-hour basis. Tuition would be assessed on a per-hour basis for students registering from one through eleven quarter hours and for those registering for more than eighteen hours. Some student fees would be assessed on a per-hour basis over a greater hours of enrollment range, while other fees would remain unchanged. Proposed tuition and fee rates have been calculated to produce the same overall revenue from tuition and from each fee as the current assessment structure.

This matter would also change the name of the Student Health and Fitness Center Fee to be the Student Fitness Center Fee.

Rationale for Adoption

At its July 13, 1983 meeting, the Board approved revision of SIUE's tuition and fees to establish the existing assessment structure. That action established per-hour assessment for students registering for 1 through 5 credit hours. Tuition and fee assessment blocks were continued for students registering for 6 through 11, for 12 through 18, and for 19 or more credit hours.

The proposed structure would assess tuition on a per credit hour basis for students registering for 1 through 11 credit hours, continue the assessment block for students registering for 12 through 18 hours, and return to per-hour assessment for students registering for more than 18 hours. The proposal follows the desire, expressed in the 1983 action, to create a more equitable tuition and fee assessment structure. Under the pre-1983 as well as the current structure, students who register for a number of hours in the lower range of an assessment block effectively subsidize tuition costs for students who register for a number of hours in the upper range of the block. Creating a more extensive per-hour structure was not feasible in 1983, given the student information systems in use at the time. The new Student Information System (SIS) will permit extending per-hour assessment as proposed.



SIEU's student fees are structured on a combination of principles: charges reflecting value received, as well as charges reflecting availability of services that may be equally used by students regardless of the number of hours of enrollment. This latter principle is the basis for several fees being assessed on a flat-rate across all hours of enrollment. Such fees include the Student Welfare and Activity Fee (SWAF) Publications, Recreation, and Student Medical Benefit subfees, and the Student Fitness Center Fee. Flat-rate assessment of these fees would be continued. Assessment of other fees would be on a per-hour basis through a specified number of hours and at a flat rate thereafter. The point at which a fee changes from per-hour to flat-rate varies among the fees and was determined by the objectives of generating the same revenue as the current structure, changing fee rates as little as necessary across the enrollment categories, and creating a structure that did not require costly customization of the SIS.

Implementing the revised structure is proposed for Spring Quarter, 1992, with the provision that implementation may be deferred in the event that Student Information System implementation is not completed according to schedule. Implementing the SIS to accommodate the tuition and fee structure could be affected by unforeseen problems in completing the upgrade of the operating system software portion of the University's computer system which was approved by the Board at its July, 1991 meeting, or by unforeseen technical problems in implementing the information system itself.

Changing the name of the Student Health and Fitness Center Fee to Student Fitness Center Fee is proposed to avoid confusion about whether Health Service would be located in the facility. Recreation program staff have found that a number of students erroneously assume from the fee name that Health Service will be housed in the Center.

#### Considerations Against Adoption

The proposed structure would result in increased costs at certain hours of enrollment levels. For example, total tuition and fee charges would increase for students registering for 5, 8 through 11, and 20 hours. Such increases could affect student decisions about enrollment at those credit hour levels where increases occur. University officers considered the possible impact of such increases when arriving at the proposal presented.

#### Constituency Involvement

The proposal presented was developed by administrative officers. The Student Senate reviewed the proposal at its November 30, 1990, meeting and concurred with the revision.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective with the assessment of tuition and fees for Spring Quarter, 1992, or of a later quarter if so authorized by the Chancellor and subsequently reported to the Board, 4 Policies of the Board C-1 and C-5 be amended as shown on Exhibit A attached hereto;



October 10, 1991

- (2) The title, Student Health and Fitness Center Fee, be changed to Student Fitness Center Fee in 4 Policies of the Board C-5 and C-14, effective Winter Quarter, 1992; and
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

EXHIBIT AC. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective with the collection of tuition for ~~Summer session, 1991~~, the spring term, 1992, for all on-campus students and students attending at an off-campus location in a non-cost-recovery course or program shall be:

Undergraduate

<u>Quarter Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	\$ 42.60	\$ 127.80	\$ 42.60
2	85.20	255.60	85.20
3	127.80	383.40	127.80
4	170.40	511.20	170.40
5	213.00	639.00	213.00
6-9			340.80
6-11	340.80	1,022.40	
10-11			1,022.40
6	255.60	766.80	255.60
7	298.20	894.60	298.20
8	340.80	1,022.40	340.80
9	383.40	1,150.20	383.40
10	426.00	1,278.00	1,278.00
11	468.60	1,405.80	1,405.80
12-18	511.40	1,534.20	1,534.20
19 and over	554.00 *	1,662.00 *	1,662.00 *

\*A student enrolled for more than 18 hours will be assessed tuition equal to the rate charged for 18 hours plus the 1 hour rate for each hour beyond 18.

Graduate

<u>Quarter Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	\$ 45.60	\$ 136.80	\$ 45.60
2	91.20	273.60	91.20
3	136.80	410.40	136.80
4	182.40	547.20	182.40
5	228.00	684.00	228.00
6-9			365.10
6-11	365.10	1,095.30	
10-11			1,095.30
6	273.60	820.80	273.60
7	319.20	957.60	319.20
8	364.80	1,094.40	364.80
9	410.40	1,231.20	410.40
10	456.00	1,368.00	1,368.00
11	510.60	1,504.80	1,504.80
12-18	548.10	1,644.30	1,644.30
19 and over	593.70 *	1,781.10 *	1,781.10

\*A student enrolled for more than 18 hours will be assessed tuition equal to the rate charged for 18 hours plus the 1 hour rate for each hour beyond 18.

5. General student fee schedule for Southern Illinois University at Edwardsville in effect ~~Summer~~ Spring term, ~~1991~~ 1992:

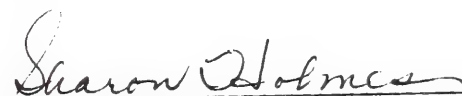
<u>Quarter Hours</u>	<u>Athletic Fee</u>	<u>Textbook Rental Fee</u>	<u>University Center Fee</u>	<u>Student-to-Student Grant Fee</u>	<u>Student Welfare and Activity Fee</u>	<u>Student Health-&amp; Fitness Center Fee</u>
1	\$ 2.10	\$ 2.85	\$ 9.80	\$ 0	\$21.30	\$15.00
2	4.20	5.70	19.60	0	<del>22.30</del> 22.20	15.00
3	6.30	8.55	29.40	0	<del>23.20</del> 23.10	15.00
4	8.40	11.40	39.20	0	<del>24.10</del> 24.00	15.00
5	10.50	14.25	<del>39.20</del> 48.00	0	<del>25.60</del> 24.90	15.00
6-11	<del>14.35</del>	<del>21.70</del>	<del>43.75</del>	1.50	<del>28.05</del>	<del>15.00</del>
6	12.60	17.10	48.00	1.50	28.05	15.00
7	14.70	19.95	48.00	1.50	28.05	15.00
8	16.80	22.80	48.00	1.50	28.05	15.00
9	18.90	25.65	48.00	1.50	28.05	15.00
10	20.35	28.50	48.00	1.50	28.05	15.00
11	20.35	31.00	48.00	1.50	28.05	15.00
12-18 and over	20.35	31.00	48.00	1.50	28.05	15.00
19-and-over	22.45	33.85	57.80	1.50	28.90	15.00

14. The Student ~~Health-and~~ Fitness Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.

The Chair announced that a news conference would follow in the International Room and that lunch would follow in the Oak-Hackberry Room. Guests at the luncheon will be members of the Faculty Senate Executive Committee, University Staff Senate officers, Student Senate, and University Planning and Budget Committee.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:10 a.m.

A handwritten signature in cursive script, reading "Sharon Holmes", is written over a horizontal line.

Sharon Holmes, Executive Secretary

# CONTENTS

Roll Call . . . . .	135
Trustee Reports . . . . .	136
Committee Reports . . . . .	138
Finance Committee . . . . .	138
Academic Matters Committee . . . . .	138
Architecture and Design Committee . . . . .	139
Executive Officer Reports . . . . .	139
Reports of Purchase Orders and Contracts, September, 1991, SIUC and SIUE . . . . .	141
Revision of Tuition and Fee Schedules, SIUE [Amendment to 4 <u>Policies of the Board</u> C-1, C-5, and C-14] . . . . .	141
Reorganization of the Office of the Chancellor . . . . .	144
Approval of Minutes of the Meeting held October 10, 1991 . . . . .	147
Proposal to Name Physical Component, SIUC [in commemoration of Dr. William H. "Bill" Freeberg] . . . . .	147



November 14, 1991

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
NOVEMBER 14, 1991

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 14, 1991, at 11:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito  
Don Flack  
William R. Norwood  
Harris Rowe, Vice-Chairman  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

William L. Hall

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Grunty, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair stated that pursuant to notice the Board of Trustees had attended a cocktail party at the home of Dr. Donald Paige, President, SIUC Faculty Senate. He explained that the invitation list had also included members of the Faculty Senate Executive Committee, the faculty members of the Graduate Council Expanded Executive Committee, and the medical school faculty representative. He reported that it was a very delightful and informative party and thanked Mrs. Paige and the others for a very enjoyable time.

The Chair stated that pursuant to notice the Board of Trustees had had breakfast with George Agich of the School of Medicine, Hans Rudnick of the Graduate Council, and Donald Paige of the Faculty Senate. He stated that the breakfast was held at approximately 7:30 a.m. in the Friends Room at Touch of Nature.

The Chair introduced Mr. Tony Svach, representing the SIUC Undergraduate Student Government.

Under Trustee Reports, Mr. Birger reported that at the October 25 meeting of the Southern Illinois University at Edwardsville Foundation Board of Directors the following people had been appointed as new members of the Board: Gary Berkley, publisher of the Belleville News-Democrat, E. Gayle Johnson, manager of the Wood River Manufacturing Plant, Shell Oil Company, and two SIUE alumni, Dale Keller, owner of Keller Construction Company, and Dennis Terry, President of the Mark Twain Edwardsville Bark. He reported that annual giving pledges for schools and departments were up 35% while non-salaried costs for conducting the annual giving program were reduced by 38% from the previous year. He stated that the average quarterly gain on investments as reported by the three investment managers for the quarter ending September 30 was 15.77% for endowment funds and 8.93% for non-endowment funds. He announced that on December 4 the SIUE Foundation and President Lazerson will host the first annual President's Council dinner. He explained that more than 100 invitations will be issued to those people whose contributions made them eligible for the President's Club, \$1,000 during the previous year; Goshen Society, a total of \$25,000; Benefactor, total of \$100,000; or Heritage Society of Planned Gift. He stated that the purpose of the dinner is to recognize and thank those donors who have made a significant personal commitment to the University.

Mr. Birger reported on the meeting of the Illinois Coalition. He explained that SIU has been well represented in State of Illinois activities.

November 14, 1991

He stated that he and Chancellor Brown are directors of the Governor's Illinois Coalition Board; President Guyon is a member of the Board of Directors of the Governor's Science Advisory Committee; he and Larry Hengehold were members of the Illinois Coalition High Performance Computing and Network Group, which recently completed its report; and now Martha Cropper is a member of the Governor's Task Force on Advanced Telecommunications and Networking. He continued that through these individuals, Southern Illinois University representatives are contributing to and influencing the determination of state government plans and directions. He reported that these committees discuss ways in which technology may be able to improve the business and economic climate of Illinois. He announced that advanced telecommunications and networking will provide a decided advantage for Illinois small and medium-sized businesses.

Mrs. D'Esposito reported that she had attended the November 5 subcommittee meeting of the Illinois Board of Higher Education, which is the Committee to Study Underserved Areas. She explained that although the committee had been charged with analyzing the concerns of areas without major state universities or educational resources, part of the reason for this committee coming into existence was the perceived turf battles that were occurring in the highly populated and in one way overserved areas of the collar counties of Cook. She continued that the committee had been asked to look at two distinct problems: one of the underserved, and one of the overserved. She reported that the committee had made its final proposals which will be brought to the full Board at the end of November. She announced that the committee proposes to establish regional consortia to provide a forum for the public and private educational institutions of Illinois to coordinate and cooperate to meet the educational needs of the state in a high-quality, cost-effective manner. She continued that the committee is envisioning approximately 10 of

these consortia which would be called together by the community colleges within each consortium area, but the senior institutions would have the opportunity to join as many of the consortia as they wished. She said that if SIU, for example, were going to make a major off-campus initiative in an area outside its geographical area then it could join the appropriate consortium. She stated that HECA grants would be the incentive to facilitate the cooperation by such institutions. She explained that the idea of the committee was to make the arrangements voluntary initially and then see what happens.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center at 9:00 a.m. She gave the following report:

We would like to place the following items on the omnibus motion: Board Agenda Item J, Revision of Tuition and Fee Schedules, SIUE [Amendment to 4 Policies of the Board C-1, C-5, and C-14] and Board Agenda Item L, Reorganization of the Office of the Chancellor. We also discussed a cash and investment report. The topic of student housing at SIUE was discussed at length and we wish to thank Dr. Rockingham, Dr. Werner, and Dr. Quillian for their excellent presentations.

Mr. VanMeter commented that there was a consensus of the Finance Committee and all Board members present of support in going forward in regard to the SIUE housing matter.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We had an update from the Illinois Task Force on Advanced Telecommunications from Larry Hengehold, Director of Computing Affairs, SIUC, and Martha Cropper, Director of Technology Commercialization Center, SIUC. It was a very interesting report and we appreciate the update. It also indicates how active members of the SIU community are on these different committees. We also had a report on faculty governance for SIUC. The report was given by Donald Paige, Chair of the Faculty Senate, Hans Rudnick, Chair of the Graduate Council, and George Agich, President of the Faculty Council of the SIU School of Medicine. It was interesting and also helped us to understand how these different councils work and how they relate from the faculty up through the chairs, deans, vice-presidents, and president.



November 14, 1991

Mr. VanMeter announced that the SIUE Faculty Senate will be making a similar presentation at the December Board of Trustees meeting.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

We would like to recommend passage of Board Agenda Item K, Proposal to Name Physical Component, SIUC, but that it not be placed on the omnibus motion. We also had a discussion of the Olympic Festival.

Under Executive Officer Reports, President Guyon asked that Dr. Paige make the report.

Dr. Paige pointed out that two years ago the SIUC Faculty Senate had appointed a select committee to bring forth a document which is called the 21st Century Task Force Report. He explained that the report was in press now and would be distributed and discussed this coming Monday at 3:00 p.m. at the annual faculty meeting in the Student Center. He invited anyone who would like to see what the faculty feels SIU should be doing in 15 years to attend that meeting.

Mr. Norwood announced that the SIUC Flying Club had placed second in the regionals this year and they were looking forward to going down to the nationals in Louisiana in April.

Chancellor Brown expressed his delight that Professor Paige had joined the ranks of those people who espouse reports when two months ago he was suggesting we should never have another report at all. He stated that he had received from President Guyon a draft report concerning the possible utilization of Stone House. He continued that a final version will be presented to the Board as soon as possible. With regard to government relations, he noted there were several key matters which needed to be mentioned. He reported that the veto of Senate Bill 1353, which provides for one-half tuition waivers for University employees with an employment record of 7 years or more, was

overridden by the legislature and the bill does take effect on January 1, 1991. He explained that a group has been formed to examine how SIU will proceed to implement the provisions of the statute. In response to a question from Mr. VanMeter, Dr. Brown responded that if you are at one university within the system governed by this Board of Trustees your child can attend SIUC or SIUE, whichever one it wishes under the provisions of this statute. He continued that House Bill 971 contained the extension of the present early retirement provision which allowed retirement at age 55 under certain conditions which has been in effect for a number of years now and has been continued. In addition, he stated that it permits the University to continue the practice of paying fringe benefits for auxiliary enterprise employees with state appropriated funds, an issue of longstanding between SIU and the Auditor General and some other interests in the legislature. He explained that the early retirement bill, 5 plus 5 concept, was close to being introduced during the veto session, but did not make it. He explained that the sponsor of that idea had indicated that he intended to pursue the introduction of that bill in the Spring session of the legislature. He recognized two significant legislators who have decided not to pursue re-election and whom SIU will miss severely: Bruce Richmond and "Doc" Davidson. He reported that during the National Land Grant Association meeting in Washington this past week he and Susan Morris had visited the offices of four congressmen: Representative Poshard, Representative Bruce, Representative Costello, and Representative Durbin. He outlined the new congressional districts and the legislators within those districts.

The Chair explained the procedures for the Board's omnibus motion, and he proposed that, after discussion, there would be taken up the following matters:

November 14, 1991

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
SEPTEMBER, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1991, were mailed to the members of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

REVISION OF TUITION AND FEE SCHEDULES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-1, C-5, AND C-14]

Summary

This matter would approve amendments to SIUE's tuition and student fee schedules to extend the assessment of tuition and fees on a per-hour basis. Tuition would be assessed on a per-hour basis for students registering from one through eleven quarter hours and for those registering for more than eighteen hours. Some student fees would be assessed on a per-hour basis over a greater range of enrollment range, while other fees would remain unchanged. Proposed tuition and fee rates have been calculated to produce the same overall revenue from tuition and from each fee as the current assessment structure.

This matter would also change the name of the Student Health and Fitness Center Fee to be the Student Fitness Center Fee.

Rationale for Adoption

At its July 13, 1983 meeting, the Board approved revision of SIUE's tuition and fees to establish the existing assessment structure. That action established per-hour assessment for students registering for 1 through 5 credit hours. Tuition and fee assessment blocks were continued for students registering for 6 through 11, for 12 through 18, and for 19 or more credit hours.

The proposed structure would assess tuition on a per credit hour basis for students registering for 1 through 11 credit hours, continue the assessment block for students registering for 12 through 18 hours, and return to per-hour assessment for students registering for more than 18 hours. The proposal follows the desire, expressed in the 1983 action, to create a more equitable tuition and fee assessment structure. Under the pre-1983 as well as the current structure, students who register for a number of hours in the lower range of an assessment block effectively subsidize tuition costs for students who register for a number of hours in the upper range of the block. Creating a more extensive per-hour structure was not feasible in 1983, given the student information systems in use at the time. The new Student Information System (SIS) will permit extending per-hour assessment as proposed.

SIUE's student fees are structured on a combination of principles: charges reflecting value received, as well as charges reflecting availability of services that may be equally used by students regardless of the number of hours of enrollment. This latter principle is the basis for several fees being assessed on a flat-rate across all hours of enrollment. Such fees include the Student Welfare and Activity Fee (SWAF) Publications, Recreation, and Student



Medical Benefit subfees, and the Student Fitness Center Fee. Flat-rate assessment of these fees would be continued. Assessment of other fees would be on a per-hour basis through a specified number of hours and at a flat rate thereafter. The point at which a fee changes from per-hour to flat-rate varies among the fees and was determined by the objectives of generating the same revenue as the current structure, changing fee rates as little as necessary across the enrollment categories, and creating a structure that did not require costly customization of the SIS.

Implementing the revised structure is proposed for Spring Quarter, 1992, with the provision that implementation may be deferred in the event that Student Information System implementation is not completed according to schedule. Implementing the SIS to accommodate the tuition and fee structure could be affected by unforeseen problems in completing the upgrade of the operating system software portion of the University's computer system which was approved by the Board at its July, 1991 meeting, or by unforeseen technical problems in implementing the information system itself.

Changing the name of the Student Health and Fitness Center Fee to Student Fitness Center Fee is proposed to avoid confusion about whether Health Service would be located in the facility. Recreation program staff have found that a number of students erroneously assume from the fee name that Health Service will be housed in the Center.

#### Considerations Against Adoption

The proposed structure would result in increased costs at certain hours of enrollment levels. For example, total tuition and fee charges would increase for students registering for 5, 8 through 11, and 20 hours. Such increases could affect student decisions about enrollment at those credit hour levels where increases occur. University officers considered the possible impact of such increases when arriving at the proposal presented.

#### Constituency Involvement

The proposal presented was developed by administrative officers. The Student Senate reviewed the proposal at its November 30, 1990, meeting and concurred with the revision.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective with the assessment of tuition and fees for Spring Quarter, 1992, or of a later quarter if so authorized by the Chancellor and subsequently reported to the Board, 4 Policies of the Board C-1 and C-5 be amended as shown on Exhibit A attached hereto;
- (2) The title, Student Health and Fitness Center Fee, be changed to Student Fitness Center Fee in 4 Policies of the Board C-5 and C-14, effective Winter Quarter, 1992; and



- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

EXHIBIT A

C. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective with the collection of tuition for the spring term, 1992, for all on-campus students and students attending at an off-campus location in a non-cost-recovery course or program shall be:

Undergraduate

<u>Quarter Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	\$ 42.60	\$ 127.80	\$ 42.60
2	85.20	255.60	85.20
3	127.80	383.40	127.80
4	170.40	511.20	170.40
5	213.00	639.00	213.00
6	255.60	766.80	255.60
7	298.20	894.60	298.20
8	340.80	1,022.40	340.80
9	383.40	1,150.20	383.40
10	426.00	1,278.00	1,278.00
11	468.60	1,405.80	1,405.80
12-18	511.40	1,534.20	1,534.20
19 and over*			

Graduate

<u>Quarter Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	\$ 45.60	\$ 136.80	\$ 45.60
2	91.20	273.60	91.20
3	136.80	410.40	136.80
4	182.40	547.20	182.40
5	228.00	684.00	228.00
6	273.60	820.80	273.60
7	319.20	957.60	319.20
8	364.80	1,094.40	364.80
9	410.40	1,231.20	410.40
10	456.00	1,368.00	1,368.00
11	510.60	1,504.80	1,504.80
12-18	548.10	1,644.30	1,644.30
19 and over*			

\*A student enrolled for more than 18 hours will be assessed tuition equal to the rate charged for 18 hours plus the 1 hour rate for each hour beyond 18.

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Spring term, 1992:

Quarter Hours	Athletic Fee	Textbook Rental Fee	University Center Fee	Student-to-Student Grant Fee	Student Welfare and Activity Fee	Student Fitness Center Fee
1	\$ 2.10	\$ 2.85	\$ 9.80	\$ 0	\$21.30	\$15.00
2	4.20	5.70	19.60	0	22.20	15.00
3	6.30	8.55	29.40	0	23.10	15.00
4	8.40	11.40	39.20	0	24.00	15.00
5	10.50	14.25	48.00	0	24.90	15.00
6	12.60	17.10	48.00	1.50	28.05	15.00
7	14.70	19.95	48.00	1.50	28.05	15.00
8	16.80	22.80	48.00	1.50	28.05	15.00
9	18.90	25.65	48.00	1.50	28.05	15.00
10	20.35	28.50	48.00	1.50	28.05	15.00
11	20.35	31.00	48.00	1.50	28.05	15.00
12 and over	20.35	31.00	48.00	1.50	28.05	15.00

14. The Student Fitness Center Fee, SIUE, shall be as stipulated in C-5 above, and shall be assessed of all students registered at the University unless assessment of the fee is waived by the President, SIUE.

### REORGANIZATION OF THE OFFICE OF THE CHANCELLOR

#### Summary

This matter presents a proposed reorganization of the Office of the Chancellor and requests the Board's approval of the organization represented by the attached chart and the assignments and titles contained therein.

#### Rationale for Adoption

The Board of Trustees, upon hiring Dr. James Brown as Chancellor, requested that he review the organization of the Office of the Chancellor. Chancellor Brown, having had discussions with individual Board members, the SIUC and SIUE Presidents, other University administrators, faculty, Chancellor's Office staff, and staff members, and other interested individuals, recommends the attached reorganizational plan. This plan is intended to reduce the administrative cost of the Office of the Chancellor and to promote a teamwork approach among the Chancellor, the Presidents, and the administrative staffs of the Office of the Chancellor, SIUC, and SIUE. The Board has been previously sent detailed background information on this proposed organization. The major aspects of this plan are:

1. Change of the office title from Central Administration to Office of the Chancellor.

2. Elimination of the position of Vice-Chancellor for Administration.

November 14, 1991

3. Reassignment of the duties of that position to the Chancellor and the remaining two Vice-Chancellors.

4. Change of titles of six administrative positions to reflect modified roles for these positions and incumbents.

This plan will also allow for future fine tuning of the Office of the Chancellor.

#### Considerations Against Adoption

None.

#### Constituency Involvement

The Chancellor has discussed this matter with individual Board members, the Presidents, and other University administrators, faculty, and staff members.

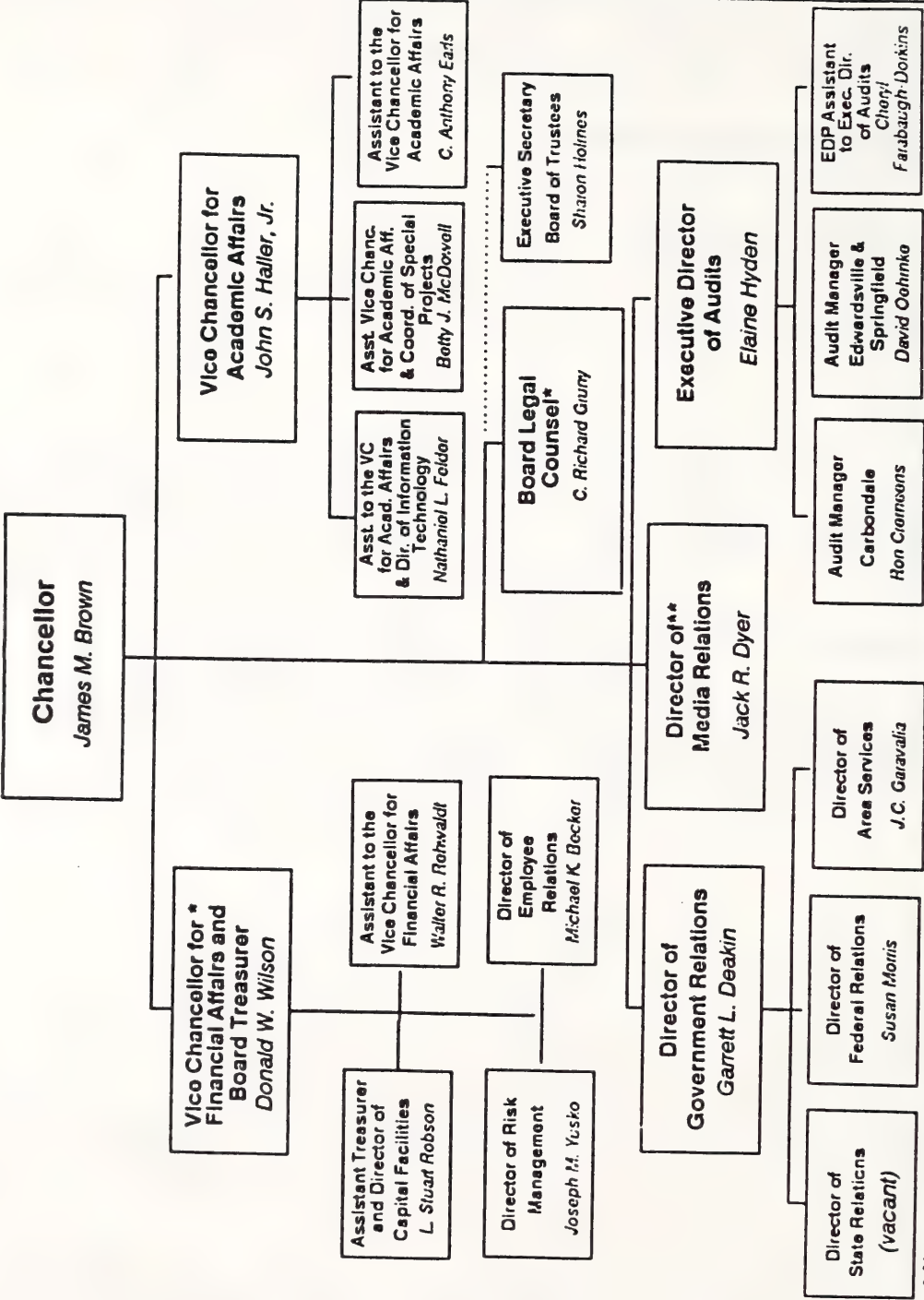
#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the Chancellor the organization represented by the attached chart is approved and the titles contained therein for the positions and individuals shown are approved.

BE IT FURTHER RESOLVED, That the Chancellor is hereby authorized to take whatever action is necessary to implement this resolution.

BE IT FURTHER RESOLVED, That the Chancellor, after consulting with the Chairman of the Board and the Chairman of the Finance Committee, is hereby authorized to make additional adjustments in positions and titles below the Vice-Chancellor level without further action of this Board.

**Southern Illinois University**  
**Office of the Chancellor**  
(Office Staff)



\* Also serves as Officer of the Board

\*\* Also serves as Executive Director of University Relations, SIUC



November 14, 1991

Mrs. D'Esposito moved the reception of Reports of Purchase Orders and Contracts, September, 1991, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held October 10, 1991; Revision of Tuition and Fee Schedules, SIUE [Amendment to 4 Policies of the Board C-1, C-5, and C-14] and Reorganization of the Office of the Chancellor. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

#### PROPOSAL TO NAME PHYSICAL COMPONENT, SIUC

##### Summary

This matter seeks approval to name the dining hall at the Touch of Nature Camp II in honor of Dr. William H. Freeberg for his conspicuous contributions to programs for handicapped children and for his long and distinguished service to the University.

##### Rationale for Adoption

William Henry "Bill" Freeberg was born in Chicago in 1920 and died in Carbondale in 1987. He came to the University as a freshman football player in 1938, and he retired from the faculty in 1980 leaving behind a legacy of national repute for his accomplishments with programs for disabled children.

Bill Freeberg was a star football player in high school in Princeton, Illinois, and he was recruited by Glenn "Abe" Martin, then coaching at Eastern Illinois University. When Coach Martin left Eastern to come to Carbondale, he also persuaded his new recruit to join him as a Southern Illinois Normal University "Maroon." Freeberg was a four-year letterman, he played both offense and defense, and he was a team captain for Martin's teams from 1938 to 1941. Even at that young age, his determination and leadership abilities were apparent to Coach Martin.

After receiving his bachelor's degree in 1942, he received his master's degree in education from the University of Illinois in 1945, and in 1950, his doctorate degree in recreation from Indiana University was the first such degree in the nation.

He joined the faculty in 1942 as an instructor in physical education and as an assistant football coach. From 1949 to 1953 he was an assistant

professor in physical education and the director of the intramurals programs. In 1952, his efforts led to the establishment of the first college-level curriculum in the nation that centered on recreation and outdoor education. From 1953 to 1965 he chaired that new academic unit which is known today as the Recreation Department. However, Dr. Freeberg's efforts were not limited to curriculum matters alone; he could see that this new program needed a special setting, a setting that could not be attained within conventional classrooms and laboratories. With Dr. Freeberg's inspiration, the University purchased its first tract of land at Little Grassy Lake in 1950, and the facility was known for many years as the Outdoor Education Laboratory. Current land holdings exceed 3,000 acres, and the facility is known today as the Touch of Nature Environmental Center.

Dr. Freeberg's vision was not limited merely to the creation of a new college-level program. He had a passion for creating opportunities for the disabled, and he quickly realized that the Little Grassy facility provided a medium within which these interests could be focused into some clear benefit for the disabled. As a cofounder of the Egyptian Association for Mentally Retarded Citizens, he was instrumental in starting the first residential camp for the disabled in 1954. He set up tents and borrowed picnic tables from the nearby Giant City State Park and held the camp for about thirty disabled children.

He initiated training programs for directors of day camps for the developmentally disabled. For twelve years he brought in nationally recognized speakers in day care, outdoor education, and recreation. Because of these early efforts, day camps for the handicapped now have been established all across the nation. In May, 1963, Ms. Eunice Kennedy Shriver was touring the nation visiting facilities for the handicapped. She was strongly impressed with the program at Little Grassy, and later, her husband, Sargent Shriver, the first director of the Peace Corps, brought Dr. Freeberg to Washington for a year and a half as a consultant to the Joseph P. Kennedy Foundation for developing national programs for the handicapped.

Dr. Freeberg's legacy is most visible in the Special Olympics program. In 1965, Ms. Anne M. Burke attended one of his summer training sessions, and when she returned to her office at the Chicago Park District she developed an idea for a city-wide track meet for the disabled. Using Dr. Freeberg's continuous encouragement and guidance, this revolutionary event began to take form. As the need for funding became apparent, Dr. Freeberg persuaded the Kennedy Foundation to sponsor the program. He also obtained permission from the International Olympic Committee to use the name for this event. What began as a local event ended up attracting disabled children and young adults from twenty-two states to the first Special Olympics, held at Chicago's Soldiers Field on July 20, 1968.

In 1980, Dr. Freeberg received the SIUC Alumni Achievement Award, in 1981 he was inducted into the SIUC Athletic Hall of Fame, and in 1985 he received the Award of Merit from the Educational Council of 100.

It seems appropriate that some additional form of recognition should be shown for Bill Freeberg's long and distinguished teaching career at SIUC, but especially shown for all the unknown thousands of handicapped children whose lives he touched both directly and indirectly, and that this gratitude should be shown in a suitable and dignified manner. This matter now proposes

that the dining hall at the Touch of Nature Camp II on Little Grassy Lake be named in his honor.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, these recommendations have the support of the groups which use the facilities to be named.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in recognition of his long and distinguished service to Southern Illinois University at Carbondale, and in recognition of his conspicuous contributions to programs for handicapped children, the dining hall at the Touch of Nature Camp II be and is hereby named in commemoration of Dr. William H. "Bill" Freeberg.

The Chair read the summary as contained in the Board matter. He stated that the matter had been omitted from the omnibus motion so that more emphasis could be placed on the matter.

Mr. Norwood commented that he thought it was appropriate for the matter to be excluded from the omnibus motion because of the many things Dr. Freeberg had done for this University. He stated that Dr. Freeberg was responsible for the different varieties of trees on the campus. He continued that when you walk through Thompson Woods and around other parts of the campus you should take time to pause and thank Dr. Freeberg.

Dr. Wilkins moved that the resolution be approved. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair announced that a news conference would be held in the Video Lounge and that lunch would follow in the Old Main Lounge.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:30 a.m.

Sharon Holmes  
Sharon Holmes, Executive Secretary



CONTENTS

Roll Call . . . . .	152
Trustee Reports . . . . .	153
Committee Reports . . . . .	154
Finance Committee . . . . .	154
Academic Matters Committee . . . . .	154
Architecture and Design Committee . . . . .	154
Executive Officer Reports . . . . .	155
Application for Appeal of Mark Feldman, SIUE . . . . .	155
Reports of Purchase Orders and Contracts, October, 1991, SIUC and SIUE . . . . .	159
Project Approval and Selection of Engineer: Heating and Cooling System Modifications, Wright Hall, SIUC . . . . .	160
Recommendation of Engineer: High Temperature Water Distribution System Renovation, SIUE . . . . .	161
Revised Project Approval: Construction fo Coal Gasification Plant, Illinois Coal Development Park, SIUC . . . . .	162
Approval of Minutes of the Meeting held November 14, 1991 . . . . .	165
Statutory Tuition Waivers for Children of SIU Employees . . . . .	165
Authorization for the Sale of Bonds: Student Fitness Center, SIUE; and Revenue Refunding Bonds of 1992 . . . . .	167

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
DECEMBER 12, 1991

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 12, 1991, at 10:20 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito  
William L. Hall  
William R. Norwood  
Harris Rowe, Vice-Chairman  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

Don Flack

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Grunty, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair stated that pursuant to notice the Board of Trustees had had breakfast with Dr. Mary Ann Boyd, President of the SIUE Faculty Senate. He stated that the breakfast was held at approximately 7:30 a.m. in the Maple Room of the University Center. He indicated that it was a most enjoyable breakfast.

The Chair also stated that pursuant to notice the Board of Trustees had attended a cocktail party at the home of President and Mrs. Lazerson on

December 12, 1991

Wednesday, December 11, 1991. He explained that the invitation list had also included members of the Executive Committee of the SIUE Faculty Senate. He stated that it was a most enjoyable time and the Board appreciated the opportunity to interact with members of the Faculty Senate.

The Chair announced that Dr. Phil Lindberg was representing the SIUC Administrative and Professional Staff Council. He also announced that Dr. Hans Rudnick was representing the SIUC Faculty Senate and the Graduate Council.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on November 26th in Chicago, Illinois. She explained that agenda item 4 had dealt with recommendations of the Committee to Study Preparation of the Work Force. She stated that there were 38 items on the agenda which the board had been asked to endorse. She continued that the last three items had covered various aspects of accountability and guarantees for the graduates of Illinois higher education; that these had caused much discussion and some remarkable exchanges among Board members. She reported that the IBHE staff had agreed not to implement the final three items until it had reported back to the board about its legal liability, feasibility, and scope. She announced that the motion had then carried with a unanimous vote. Regarding agenda item 6, she reported that this item related to priorities, quality, and productivity of Illinois higher education and that this initiative established the board as a committee of the whole to examine and evaluate strategies and statewide processes for determining priorities and implementing productivity improvement. She stated that each system was being asked to do the same. She explained that Dr. Brown would be discussing this matter further in his remarks. She reported that under agenda item 13 the IBHE had approved the exterior lighting improvements for SIUE.

Mr. Birger reported on the first annual President's Council dinner hosted by President Lazerson and the SIUE Foundation on December 4. He explained that the purpose of the dinner was to recognize and thank those donors who had made a significant personal commitment to the University. He stated that the 126 major donors in attendance represented a cumulative giving of \$5 million to the University. He continued that it was a festive night, there had been wonderful entertainment provided by the University Theater, and he had really enjoyed the evening. He thanked Dr. Buck for arranging the function and stated that he looked forward to the next dinner and the hope that additional major donors would be in attendance.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center at 9:00 a.m. She gave the following report:

Item M, Statutory Tuition Waivers for Children of SIU Employees has been recommended for approval to the Board and we ask that it not be placed on the omnibus motion. Item N, Authorization for the Sale of Bonds: Student Fitness Center, SIUE; and Revenue Refunding Bonds of 1992, was also recommended for approval. The Committee asks that it not be included on the omnibus motion. With regard to Item I, Changes in Faculty-Administrative Payroll, SIUE, the Committee would like to have noted on the omnibus motion that the item has been amended.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

Dr. Haller gave an information report on approval of reasonable and moderate extensions and requests for off-campus programs and locations. The Committee also had a very good report on faculty governance at SIUE presented by Dr. Mary Ann Boyd. The report was very informative and explained how well the system is working at SIUE. We congratulate Dr. Boyd on the excellent report and on the smooth operation of the Faculty Senate and interaction with the administration, particularly at this time when SIUE is changing from the quarter to semester system.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:



December 12, 1991

The Committee asks that the following three items be placed on the omnibus motion: J, Project Approval and Selection of Engineer: Heating and Cooling System Modifications, Wright Hall, SIUC; K, Recommendation of Engineer: High Temperature Water Distribution System Renovation, SIUE; and L, Revised Project Approval: Construction of Coal Gasification Plant, Illinois Coal Development Park, SIUC. He pointed out that Item L is exciting for the economic redevelopment of Southern Illinois. The Committee viewed a mock-up of the proposed Engineering Facility. The facility will be approximately 700 feet west of the University Center.

Under Executive Officer Reports, President Guyon recognized Pete Brown, Director of the University News Service, who is retiring after 34 years of service with the University. He stated that this was Mr. Brown's last Board meeting. He also reported that neither the women's or men's basketball teams have been defeated as yet and he stated he didn't think there was another Division I school wherein both men's and women's programs were undefeated.

President Lazerson informed the Board that one of SIUE's recent graduates, Molly Kramer, was one of 32 people selected this year for a Rhodes Scholarship. He continued that she will be attending Oxford for two years. He explained that in addition to her excellent qualities as a student Molly was a terrific advocate. He stated that she was the person who led the charge on getting the golf course resituated after the original determination had been made about where it might be sited. He reported that the Board was scheduled to ratify the appointment of Dan Corbett as budget director for the University. He continued that Dan had joined the SIUE family back in 1973, had worked in academic affairs for a number of years, and most recently had served as Assistant to the Vice-President for Administration with special responsibility in the budget area. He stated that he was pleased with the fact that once more SIUE has been able to develop capabilities and competencies in someone at the University which has enabled them to progress and take on more responsibility. President Lazerson recognized Mr. Corbett.

Chancellor Brown reported that on November 27 he had provided to the Board a notice of the Application for Appeal of Mark Feldman, SIUE. He stated

that this meeting was the first meeting ten days following his report to the Board on the Application for Appeal of Mark Feldman, SIUE. He continued that his recommendation was that the application for appeal be granted and that the matter be considered by the Board, which implied neither agreement nor disagreement with either party's position, but instead was an indication that he viewed the matter as appropriate for consideration by the full Board. He reported that he had also recommended that the substantive appeal itself be denied. He recommended that the Application for Appeal of Mark Feldman, SIUE, be granted and that the underlying appeal itself be denied.

The Chair stated that Dr. Feldman was in the audience and had distributed a copy of his statement to each member of the Board. He explained that the matter before the Board was the question or whether to grant or deny the Application for Appeal of Mark Feldman, SIUE. He announced that the Bylaws provided that the granting of the application shall be by a majority vote. He continued that if the application is denied, the administrative action which is the subject of the grievance shall stand; if the application is granted, then the substantive appeal will be considered. He stated that a motion to grant the application may include a motion to dispose of the substantive issue also. Mrs. D'Esposito moved that the Application for Appeal of Mark Feldman, SIUE, be granted, and she also moved that the underlying substantive appeal be denied. The motion was duly seconded. Mr. Hall offered the possibility that Dr. Feldman be allowed to make a statement to the Board. The Chair stated that if, under the Board's procedure, the motion was approved Dr. Feldman would not be granted the opportunity to make a statement. The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, William L. Hall. The motion carried by the following recorded vote: Aye, B. Barnard

December 12, 1991

Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Dr. Brown stated that a topic of major and significant interest to the University was the question of what may happen with regard to a possible rescission of funds appropriated to the University. He explained that the likelihood of a rescission was considered to be extremely high. He reported that both Universities were assessing their funding and their abilities and means for handling a request for return of funds. He continued that the University was trying to make sure it had considered all possibilities and was ready to handle whatever exigencies it might face.

He explained that SIU was very interested in recognizing the needs of its employees and that if a rescission did not take away significant funding that both Universities were considering the possibility of a salary increase in the range of perhaps 2½%, which would add up to slightly more given the fact that promotions, increases, and such do take place also. He cautioned that that action depended entirely on what happened with the possible rescission, but that it remained a sign that SIU is aware and sensitive to the needs and welfare of its employees. He explained that another possible action facing the legislative session had to do with the 5 plus 5 concept for early retirement. In that regard, he stated that there were two troublesome problems. He continued that when invoked, early retirement could result in possible savings within the University when a line is vacated and not refilled and the money remains. He reported that one of the problems was how to get this benefit for staff without costing the University the flexibility and the necessary funding that would result if and when the procedure is evoked. He continued that the other problem was the fact that retirements of the scope that this kind of legislation would bring about would seriously threaten the fiscal capability and stability of the retirement system.

With regard to the meeting of the Illinois Board of Higher Education, Dr. Brown reported that the IBHE has suggested that individual governing boards establish processes which parallel that of the IBHE in exploring the six areas of productivity goals. He continued that SIU has taken a look at the structure of the University and it would appear that the Board of Trustees already has in place machinery which will allow SIU to parallel the interests of the IBHE within the Finance and Academic Matters Committees.

In response to a question from Mr. VanMeter, Dr. Brown stated that he was suggesting that the Finance Committee and the Academic Matters Committee assume these additional responsibilities. The Chairs of the two Committees stated that they would assume these additional responsibilities.

The Chair stated that during private conversations with the Chairman of the Illinois Board of Higher Education it was evident that this was going to be an ongoing procedure within the University and that the University should start thinking about setting up an item at each of its Committee meetings directed to these various questions.

Dr. Wilkins commented that Mr. Quern, Chairman of the Illinois Board of Higher Education, had brought a new dynamic leadership to the IBHE. He explained that SIU should definitely want to be involved and very helpful.

In response to a comment from Mr. Norwood, Dr. Brown explained that he and the Presidents intended to conduct an inclusive study of the data of the past 10 or 12 years to be used as a basis for further action regarding productivity.

President Lazerson commented that at the IBHE meeting with regard to the matter guaranteeing the validity of the credentials of students graduating from SIU, he thought it was important for the Board and the University to know that Mrs. D'Esposito had spoken very forthrightly on the issue and it was partly as a result of what she said and some of her colleagues that the



question of not moving forward on those validation points was secure. He reported that that was a great victory for academic integrity and that SIU owed her a vote of thanks for her work there.

The Chair commented that Mr. Quern was a very organized and methodical person and knows where he's starting from and where he's going to end up. He continued that Mr. Quern had started this whole process by a letter to all of the systems. He stated that Dr. Brown had discussed the letter with the staff and the University Presidents and had prepared and sent back a response to Chairman Quern. Mr. VanMeter reported that Chairman Quern had commented to him that it was by far the most responsive letter of any that he had received. The Chair explained that SIU was off to a good start, but it still has a lot of responsibility in doing what has to be done. He stated this would be an ongoing and long-going process.

With regard to the 5 plus 5 option, Mr. Norwood explained that the Executive Director of the State Universities Retirement System would be speaking against that option because of the fact that the system is underfunded about 50% right now.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
OCTOBER, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1991, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND SELECTION OF ENGINEER: HEATING  
AND COOLING SYSTEM MODIFICATIONS, WRIGHT HALL, SIUC

Summary

This matter seeks project and budget approval to make certain modifications to the heating and cooling systems in Wright Hall, one of three triad dormitories in the University Park residence halls.

The estimated cost of this project is \$180,000. Funding for this project will come from student housing revenue.

This matter also requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Service.

Rationale for Adoption

The University Park residence halls were opened in 1965. During the past few years, mechanical problems in the original heating system have become more frequent. These problems have resulted in numerous water leaks and an inadequate supply of heat on many occasions.

It is proposed that most of the present heating system be abandoned and that modifications be made to the present cooling system that would allow it to provide both heating and cooling within the one system. The major benefits of these modifications will be increased comfort of the students and decreased costs of maintenance. There will be some modest energy savings also.

Projects similar to this one have been approved by the Board of Trustees on April 12, 1990, for Boomer Hall and on March 14, 1991, for Allen Hall. The results of these earlier projects have all been very satisfactory.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was shared with the Residence Hall Association last year as part of the rate increase proposal for FY-92.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to modify the heating and cooling systems in Wright Hall, SIUC, be and is hereby approved at an estimated cost of \$180,000.
- (2) Funding for this project shall be from student housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services is authorized to prepare the plans and specifications.

December 12, 1991

- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ENGINEER: HIGH TEMPERATURE WATER  
DISTRIBUTION SYSTEM RENOVATION, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the engineering firm to provide planning services for the capital project, High Temperature Water Distribution System Renovation, SIUE. Funds for planning the project will be from a FY-91 Build Illinois capital appropriation in the amount of \$321,000, appropriated to the Capital Development Board. Construction funds to complete this project are included in the University's FY-93 RAMP Capital Budget Requests in the amount of \$5,156,400.

Rationale for Adoption

At its September 12, 1991, meeting, the Board approved the capital project, High Temperature Water Distribution System Renovation, which was included in the University's FY-93 Capital Budget Priority list, at an estimated cost of \$5,477,400. Because the present system is deteriorating at an accelerating rate and must be replaced as soon as possible, planning for the initiative must be implemented immediately. Selection of an engineer to provide planning services will allow the planning process to begin.

Identification of the firm recommended as engineer followed the University's customary procedure: solicitation of interest from appropriate firms; composition of an appropriate review committee; communication with the Architecture and Design Committee about the firms solicited, the members of the review committee and the project; review of credentials of interested firms; interviews with selected firms; recommendation to the Vice-President for Administration of finalist firms; interviews and discussion of finalists by the Vice-President for Administration and other appropriate officers; and recommendation of a firm to the President.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, availability of appropriate disciplines, experience with similar projects, size of staff and anticipated workload, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included representatives from the Office of the Vice-President for Administration, Plant Operations, and the School of Engineering. This matter is recommended for adoption by the Vice-President for Administration and the President, SIUE.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Ross & Baruzzini of Illinois, Inc., Belleville, Illinois, be and is hereby recommended to the Capital Development Board for retention as the engineer for the capital project, High Temperature Water Distribution System Renovation, SIUE.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### REVISED PROJECT APPROVAL: CONSTRUCTION OF COAL GASIFICATION PLANT, ILLINOIS COAL DEVELOPMENT PARK, SIUC

#### Summary

This matter seeks a revision in the earlier project approval to construct an experimental coal gasification plant at the Illinois Coal Development Park on the Carterville campus.

#### Rationale for Adoption

At its regular meeting on December 8, 1988, the Board of Trustees gave its approval to acquire certain real property from the U.S. Department of Education. The acquisition was for 24.72 acres of land and two buildings on that land adjoining the University's Carterville campus. One of the conditions contained in that deed requires the University to obtain the prior written approval of the Department before any construction may occur anywhere on that acreage.

At its meeting on October 10, 1991, the Board of Trustees gave its approval to a project to construct an experimental coal gasification plant on the above acreage. The Board also authorized subsequent action by the University to further implement the planned construction. Immediately thereafter, the University's request for the needed approval was formally submitted to the Department.

The University has now received notification from the Department of Education that approval for construction of the coal gasification plant cannot be granted without violating some of the III Conditions Subsequent 5, (1) through 5, (5) contained in the deed. However, the Department has recommended an alternative method for gaining its approval of the project. This alternative method is contained in IV Covenants 14 of the deed, and it allows the University to seek abrogation of the Conditions Subsequent. In essence, the use of abrogation proceedings would allow the University to pay to the Department the appraised value of the 1.4 acres, and thereby remove this land from any further federal control.



December 12, 1991

This matter now proposes that the original project approval given by the Board of Trustees be revised to indicate explicitly the Board's approval of using the abrogation procedures as the recommended method of gaining the approval of the Department of Education for this project. Also, the format of the present Resolution was suggested by the Department to provide assurance to the Department that the Board is aware of the conditions under which the Conditions of the deed have been abrogated for this specific tract of land.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, this 12th day of December, 1991, a quorum being present, passed and adopted the following regarding certain property identified as the Illinois Coal Development Park on the Carterville campus:

WHEREAS, The aforesaid Board of Trustees did obtain certain real property situated in Williamson County, Illinois, by Quitclaim Deed dated July 28, 1989, from the United States of America, to be utilized for educational purposes;

WHEREAS, Said real property owned by Southern Illinois University Board of Trustees is subject to certain conditions subsequent as described in the aforesaid Quitclaim Deed and has been used for the purposes set forth in said deed of conveyance;

WHEREAS, Said real property is located in Carterville, Illinois, and more particularly described in Exhibit A, attached hereto and by reference incorporated herein, including any and all improvements thereon together with all and singular the tenements, hereditaments, and appurtenances thereunto belonging or in anywise pertaining; and

WHEREAS, It is desired to abrogate the conditions subsequent contained in said deed of conveyance from the United States of America in order that the Board of Trustees use said real property to construct an experimental coal gasification plant free from all restrictions;

NOW, THEREFORE, BE IT RESOLVED, That James M. Brown, Chancellor, be and he is hereby authorized, for and on behalf of said Southern Illinois University Board of Trustees, to do and perform any and all acts and things which may be necessary to accomplish the abrogation of the conditions subsequent contained in the Quitclaim Deed above referred to including the payment of any and all sums necessary to obtain a release of the said conditions subsequent from the United States of America.

EXHIBIT ATract #1, 2.20 AcresGENERAL DESCRIPTION

Situated in and a part of the Southwest Quarter of Section 13, Township 9 South, Range 1 East of the Third Principal Meridian, Williamson County, Illinois.

DETAIL DESCRIPTION

Commencing at the Northeast corner of the Southwest Quarter of Section 13, Township 9 South, Range 1 East of the Third Principal Meridian, Williamson County, Illinois; thence running South along the East line of the said Quarter Section, a distance of 1350.0 feet to a point; thence Westerly with a deflection angle of  $85^{\circ}-41'$ , a distance of 510.0 feet to the point of beginning for this description; from said point of beginning, thence continuing Westerly along the last described course and along the back tangent projected, a distance of 420.35 feet to a point; thence Southerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 228.0 feet to a point; thence Easterly with a deflection angle of  $90^{\circ}-00'$ , a distance of 420.35 feet to a point; thence Northerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 228.0 feet to the point of beginning, containing 2.20 acres more or less.

Tract #2, 22.52 AcresGENERAL DESCRIPTION

Situated in and a part of the Southwest Quarter of Section 13, Township 9 South, Range 1 East of the Third Principal Meridian, Williamson County, Illinois.

DETAIL DESCRIPTION

Commencing at the Northeast corner of the Southwest Quarter of Section 13, Township 9 South, Range 1 East of the Third Principal Meridian, Williamson County, Illinois, thence running South along the East line of the said Quarter Section, a distance of 1350.0 feet to a point; thence Westerly with a deflection angle of  $85^{\circ}-41'$ , a distance of 55.15 feet to the point of beginning for this description; from said point of beginning; thence continuing Westerly along the last described course and along the back tangent projected, a distance of 454.85 feet to a point; thence Southerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 228.0 feet to a point; thence Westerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 420.35 feet to a point; thence Southerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 941.84 feet to a point; thence Easterly with a deflection angle of  $86^{\circ}-49'$ , along a line parallel with the South line of aforesaid Quarter Section, a distance of 196.86 feet to a point; thence Southerly with a deflection angle of  $90^{\circ}-00'$ , a distance of 150.02 feet to a point located 55.0 feet distant Northerly from the South line of said Quarter Section; thence Easterly with a deflection angle of  $90^{\circ}-00'$ , along a line parallel with the South line of said Quarter Section, a distance of 584.82 feet to a point located 55.0 feet distant Westerly from the East line of said Quarter Section; thence Northerly with a deflection angle of  $88^{\circ}-52'$ , along a line parallel with the East line of said Quarter Section, a distance of 1366.92 feet to the point of beginning and containing 22.529 acres more or less and subject to Easements over and across portions of the herein described tract.

December 12, 1991

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, October, 1991, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC; the ratification of Changes in Faculty-Administrative Payroll, SIUE, as amended; and the approval of the Minutes of the Meeting held November 14, 1991; Project Approval and Selection of Engineer: Heating and Cooling System Modifications, Wright Hall, SIUC; Recommendation of Engineer: High Temperature Water Distribution System Renovation, SIUE; and Revised Project Approval: Construction of Coal Gasification Plant, Illinois Coal Development Park, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

#### STATUTORY TUITION WAIVERS FOR CHILDREN OF SIU EMPLOYEES

##### Summary

Public Act 87-793 directed the Board to offer 50% tuition waivers for undergraduate education to the children of persons who have been employed by the University for seven years or more, and further directed the Board to prescribe rules and regulations to implement and administer those waivers. The Governor's veto of this Bill was overridden in mid-November, and the effective date of the statute is January 1, 1992. This matter would authorize the Chancellor to publish interim regulations to handle the school terms which begin soon after the first of the year.

##### Rationale for Adoption

The time since enactment of this law has been too short to arrive at fully developed Board Legislation to implement it. Some implementing regulations will be required to guide student registrations early in the new year before the Board meets again. This matter authorizes the Chancellor to fill this void until we can achieve internal agreement between our Universities and external agreement with the Higher Education Systems of the State on the final form of regulations. A copy of a preliminary draft of interim rules is attached for your information and comments. This draft was produced in an internal group representing the financial aid and personnel offices of both



Universities and the School of Medicine and including the Board Treasurer and Legal Counsel.

#### Considerations Against Adoption

Board action would be preferable if time permitted.

#### Constituency Involvement

There has been insufficient time to gain full constituency involvement in this interim measure, but appropriate constituencies will be involved in producing the final regulations before they are brought to the Board for final approval and promulgation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Chancellor is hereby authorized and directed to publish interim rules and regulations to implement and administer Public Act 87-793 regarding partial tuition waivers for children of SIU employees.

Dr. Brown commented that this action by the legislature obviously benefits University employees through the partial waiver of tuition charges for their children. He continued that SIU finds itself totally in support of it. He pointed out, however, that there were some problems associated with it because a realistic estimate of what it will cost the University is unavailable. He stated that the action today was not final since a statewide stance regarding the procedures and specifics has not been developed. He reported that this matter calls for authority to be given to the Chancellor to authorize ways to handle the matter until such a statewide approach has been developed and can be put in place through more additional, formal action by this Board.

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:



December 12, 1991

AUTHORIZATION FOR THE SALE OF BONDS: STUDENT  
FITNESS CENTER, SIUE; AND REVENUE REFUNDING  
BONDS OF 1992

Summary

This matter requests Board authorization to issue new bonds; select Bond Counsel; select Managing Underwriter; select bond registrar and paying agent; issue Preliminary and Official Statements for bonds; and for the Treasurer and authorized officers to take actions necessary to complete this proposed bond sale.

Rationale for Adoption

At its February 14, 1991 meeting, this Board approved construction of a Student Fitness Center at SIUE. The total estimated construction cost of this project is \$6,566,470.

A preliminary review indicates that it would be desirable at this time to advance refund the Board's Athletic Facilities Revenue Bonds, Series 1987, and the Board's Recreational Facilities Revenue Bonds, Series 1988, by authorizing the issuance of additional new Housing and Auxiliary Facilities System Revenue Bonds of the Board.

The funding for this project, the advance refunding, the creation of reserves, and the payment of expenses will come from the sale of revenue bonds in an amount not in excess of \$15,000,000, such Bonds being payable from the net revenues of the housing and auxiliary facilities system, student fees, usage fees, and earned interest.

The selection of a Bond Counsel, a Managing Underwriter, and a bond registrar and paying agent is to be made without financial obligation should bonds not be sold.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

Construction of the building and creation of a student fee to fund construction and operation of the Center has been approved by the Student Senate and by SIUE students voting in a referendum in Spring, 1990. This matter was recommended to the Chancellor by the Vice-President of Student Affairs, the Vice-President for Administration, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") (i) construct a Student Fitness Center at the Edwardsville campus, (ii) advance refund the

Board's Athletic Facilities Revenue Bonds, Series 1987, and (iii) advance refund the Board's Recreational Facilities Revenue Bonds, Series 1988.

Section 2. In order to provide for the payment of the costs of the project, the advance refunding, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of housing and auxiliary facilities system revenue bonds of the Board in an amount not in excess of fifteen million dollars (\$15,000,000) (the "Bonds"), such Bonds being payable from the net revenues of the housing and auxiliary facilities system, student fees, usage fees, and earned interest.

Section 3. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the Bonds, with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 4. The LaSalle National Bank, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the Bonds, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 5. In order to offer the Bonds for sale, the Board Treasurer and the LaSalle National Bank be and are hereby authorized to prepare and distribute a Preliminary Official Statement and an Official Statement as shall be hereafter adopted by this Board of Trustees.

Section 6. The LaSalle National Bank of Chicago be hereby authorized to serve as bond registrar and paying agent for the Bonds.

Section 7. The Treasurer of this Board be hereby authorized to enter into a Purchase Contract with the LaSalle National Bank for the sale of the Bonds pursuant to a bond resolution to be hereafter adopted by this Board.

Section 8. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions, and all the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are ratified, confirmed, and approved.

Mrs. D'Esposito stated that the Finance Committee had recommended approval of this matter. She explained that the current fiscal condition of the bond market warranted this action as a very prudent move. She thanked Don Wilson for the work he had done in this matter. Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard

Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that a news conference would follow in the International Room and that lunch would be at 11:15 a.m. He stated that guests at the luncheon would be members of the Calendar Implementation Committee and the Committee for Higher Administrator Performance Appraisals.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:00 a.m.

Sharon Holmes  
Sharon Holmes, Executive Secretary

## CONTENTS

Roll Call . . . . .	172
Annual Election of Officers, Executive Committee, and Board Representatives, and Annual Appointments by the Chairman . . . . .	172
Trustee Reports . . . . .	176
Committee Reports . . . . .	178
Executive Committee . . . . .	179
Finance Committee . . . . .	179
Academic Matters Committee . . . . .	180
Architecture and Design Committee . . . . .	180
Executive Officer Reports . . . . .	181
Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1993 . . . . .	182
Reports of Purchase Orders and Contracts, November and December, 1991, SIUC and SIUE . . . . .	190
Recommendation of Engineering Firm: Exterior Lighting Improvements, SIUE . . . . .	190
Recommendation of Engineer: East St. Louis Center Infrastructure Repairs, SIUE . . . . .	191
Award of Contracts: University Center Bookstore Renovation, SIUE . . . .	192
Recommendation of Architect: Bursar Facilities Remodeling, SIUE . . . .	199
Project Approval and Selection of Architect: Roof Replacement, Student Center, SIUC . . . . .	200
Revised Project and Budget Approval: Rutledge Manor Complex Renovation, Springfield Medical Campus, SIUC . . . . .	201
Administrative Reorganization of the Office of the President of SIUC . . . . .	202
Approval of the Minutes of the Meeting held December 12, 1991 . . . . .	204
Southern Illinois University Housing and Auxiliary Facilities System Revenue Project and Refunding Bonds, Series 1992A . . . . .	205



February 13, 1992	171
Award of Contracts: Student Fitness Center, SIUE . . . . .	207
Software Piracy Policy Statement [Addition of V <u>Policies of the Board I</u> ] . . . . .	219
Searches for a Chancellor [Amendment to II <u>Statutes of the Board of Trustees 4-A-7</u> ] . . . . .	221
Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 <u>Policies of the Board B-15</u> ] . . . . .	229
Notice of Proposed Increase: Increase in University Housing Rental Rates, SIUE [Amendment to 4 <u>Policies of the Board C-12</u> ] . . . . .	236

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
FEBRUARY 13, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 13, 1992, at 10:53 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito  
Don Flack  
William L. Hall  
William R. Norwood  
Harris Rowe, Vice-Chairman  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

B. Barnard Birger

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Grunty, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that a Chairperson, Vice-Chairperson, and Secretary would be elected by secret ballot from its own membership and by

a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chair recognized Dr. Wilkins who nominated A. D. VanMeter, Jr. as Chairman of the Board of Trustees. Mr. Rowe moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. VanMeter was re-elected Chairman.

The Chair recognized Mr. Rowe who nominated Molly D'Esposito as Vice-Chair of the Board of Trustees. No further nominations being heard, Mr. Norwood moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secretary written ballot, Mrs. D'Esposito was elected Vice-Chair.

The Chair recognized Mr. Norwood who nominated George T. Wilkins, Jr. as Secretary of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Dr. Wilkins was re-elected Secretary.

The Chair stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mr. Rowe and Dr. Wilkins are serving as members of the Executive Committee.

The Chair recognized Mr. Norwood who nominated Harris Rowe and George T. Wilkins, Jr. as members of the Executive Committee of the Board of Trustees. The motion was duly seconded, and after a voice vote the Chair declared that Harris Rowe and George T. Wilkins, Jr. had been re-elected to serve with A. D. VanMeter, Jr. as members of the Executive Committee.

The Chair stated that Mr. Norwood is serving as the Board's representative to the State Universities Retirement System.

The Chair recognized Mr. Rowe who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Norwood had been unanimously re-elected.

The Chair stated that at present Mr. Brewster is serving as the Board's representative to the Merit Board of the State Universities Civil Service System.

The Chair recognized Mr. Rowe who nominated John Brewster to the Merit Board of the State Universities Civil Service System. The motion was duly seconded, and after a voice vote the Chair declared that Mr. Brewster had been unanimously re-elected.

The Chair stated that the standing committees of the Board are extremely important within the function of this Board. He stated that the Board has three standing committees: the Academic Matters Committee, Architecture and Design Committee, and the Finance Committee.

The Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
William L. Hall  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
B. Barnard Birger  
Don Flack

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Harris Rowe

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

John Brewster  
Molly D'Esposito, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

B. Barnard Birger  
George T. Wilkins, Jr., Alternate



February 13, 1992

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.  
Harris Rowe, Alternate

ILLINOIS BOARD OF HIGHER EDUCATION

A. D. VanMeter, Jr.  
Molly D'Esposito, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER STUDENTS  
AND FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY, INCORPORATED

William R. Norwood  
John Brewster, Alternate

The Chair announced that pursuant to notice members of the Board of Trustees had had dinner with Chancellor Brown. He reported that the Chancellor is an excellent cook and he highly recommended his lemon pie.

The Chair stated that pursuant to notice the Board of Trustees had had breakfast with Dr. Carolyn Snyder, Dean of Library Affairs, SIUC, and Mr. Larry Hengehold, Director of Computing Affairs, SIUC. He stated that the gathering was social in nature and was not held for the purpose of discussion of public business. He continued that it was a most informative meeting and that each of these breakfasts had given the Board the opportunity to get to know some of the people who are the real workers, shakers, and doers within each of the Universities.

The Chair announced that the Board of Trustees will conduct reviews of the Chancellor and the two Presidents according to the following schedule: the first half of the Chancellor's review with the Board in May; review session for President Guyon in June, and President Lazerson in July. He continued that the Board will meet again with the Chancellor in September to conclude the reviews. He reported that these sessions would be included in the notice of meetings.

The Chair introduced a very special guest in attendance at the Board meeting today. He stated that he was delighted he could come to campus, taking his own personal time to come down to meet with people on our campus, to look

at the campus, and to sit in on our meetings today. He introduced Mr. Ed Moore, who joined the Illinois Board of Higher Education in June. He stated that Mr. Moore is Vice-President of an electric metering company in Arlington Heights, Illinois. He stated that Mr. Moore was obviously taking his assignment to the IBHE extremely serious.

Under Trustee Reports, Mr. Norwood reported that he had attended the meeting of the Investment Committee of the State Universities Retirement System on December 12 and the quarterly Board meeting on December 13. He reported that 8% was established as the percent to be credited to the accounts of participants for the retirement effective rate of interest this year. He stated that 10.274 was established as the actuarial amount for the employer. He reported that \$200 million had been transferred from Pimco. He announced that the State Universities Retirement System will be sharing an office in Springfield with the State Universities Annuitant's Association and it will be opening an office in Oakbrook. He continued that the new building for SURS is set for occupancy in September of this year. He stated that only 1.36% of the 5% contingency fee for the building has been used. Mr. Norwood reported that Charles Wolff, President of the Board of Trustees of the University of Illinois and member of the State Universities Retirement System Board, had passed away.

Mrs. D'Esposito reported that the Illinois Board of Higher Education had met in Chicago on January 7. She stated that Dr. Wagner began with a discussion of the 3% rescission in the general fund base. She stated that Dr. Brown will be reviewing the operating budget recommendations for Fiscal Year 1993. She reported that Chairman Quern again reiterated that his goal was to change the priorities, change the culture, change the way that higher education does business and that we could not pick someone else's pocket to achieve this undertaking. She explained that this had been the theme that Chairman Quern had indicated throughout his tenure as Chair, and that it was

indicative that we must listen to his call and realize that he's very serious about seeing significant change. She reported that the recommendations of the Committee to Study Underserved Areas was passed by the Board and that these recommendations include establishing a regional consortium to promote cooperation among colleges and universities, to achieve quality and cost effectiveness, and to avoid duplication of efforts. She continued that ideally the consortium will coordinate planning and priority setting across institutions that serve various regions of the state. She reported that she had served on this committee and has high hopes for it. She continued that it was going to be expensive initially to create the consortium but hoped that our institutions would participate as best as we can where appropriate. She reported that the committee had also recommended the development of a statewide telecommunications based instructional delivery system. She announced that the IBHE had received the fourth annual report on underrepresented groups in public institutions of higher education in Illinois and that the report indicated that there had been a dramatic increase in minority enrollment, particularly among black students in the past year, and that Hispanic enrollment had also increased by 10% at public institutions, but had declined at community colleges. Mrs. D'Esposito reported that the first of three reports on undergraduate education entitled "Learning and Teaching" was presented. She continued that in this overview report, SIUE had been highlighted for its long-term commitment and success in providing quality undergraduate education. She announced that SIUC was mentioned for its support and focus of undergraduate education within the "Twenty-first Century Task Force Report."

Mrs. D'Esposito reported that she had attended the February 7 meeting of the Executive Committee of the SIU Foundation in Carbondale. She explained that Dr. Moy, Dean of the School of Medicine, had presented a proposal to set the stage for a capital campaign for the school. She continued that the first

step in this campaign is entitled, "Image Enhancement," and although that sounded like a buzz word, it really has a very important purpose. She reported that the School of Medicine is often not differentiated in the minds of the users of the school's services from the two hospitals that are located in Springfield and, as a result, it was felt that before an actual campaign began, this clarification of roles should be established in the minds of the users and the central Illinois population. She explained that that was what had begun with an RFP sent to a number of agencies to provide some assistance and coordination of the project. She noted that much of the work for the image enhancement will be done in house with the talented staff Dean Moy has there. She continued that there was a discussion concerning a proposal to increase requirements for endowments and that had concluded with a decision to accommodate a request from the deans of various colleges to delay the implementation of the new requirements until early 1993. She announced that Dr. Waters had given a lively update on development activities at the Foundation.

Mr. Brewster reported that he had attended the January 14 meeting of the Merit Board of the State Universities Civil Service System in Urbana. He announced that there were eight complaints seeking discharge which was a record, breaking the previous record of six at the last meeting. He stated he was happy to report that none of those were from this system. He explained that half of the complaints were from the University of Illinois system; six of the complaints were found basis for discharge, the other two were denied. He commented that the Merit Board is experiencing the same budgetary problems as the rest of the state. He reported that the next meeting is scheduled for May.

Under Committee Reports, Dr. Wilkins, Executive Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center at 8:30 a.m. He gave the following report:



The Executive Committee asks for discussion and a separate vote on Board agenda item V, Searches for a Chancellor [Amendment to II Statutes of the Board of Trustees 4-A-7].

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met following the Executive Committee meeting. She gave the following report:

The Committee received two notice items: Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC, and Notice of Proposed Increase: Increase in University Housing Rental Rates, SIUE. The Committee would like Item P, Southern Illinois University Housing and Auxiliary Facilities System Revenue Project and Refunding Bonds, Series 1992A, to be handled separately. The Committee does recommend Item P for approval. Dr. Brown and Dr. Guyon discussed Item U, Administrative Reorganization of the Office of the President of SIUC, and the Committee recommends approval and that it be placed on the omnibus motion. Mr. Wilson reported on his meetings of the Administrative Advisory Committees for the State Universities Civil Service System and the State Universities Retirement System. Those meetings are held quarterly and he'll be attending in the future. Dr. Brown referred to Senate Joint Resolution 107 and updated us on our commitment to fulfill the spirit of that resolution. The Finance and Architecture and Design Committees jointly considered the future use of Stone House after reviewing Chancellor Brown and President Guyon's written report which contained seven options with estimated costs of each. In listening to comments made, both the Finance and the Architecture and Design Committees concurred with the plan to implement option one which would convert a portion of Stone House into offices for SIUC Alumni Services while retaining portions for an entertainment-reception center and guest rooms. This option is the preferred alternate for a variety of reasons. It is the lowest cost alternative, and it meets two very real University needs. Alumni Services is presently cramped into quarters on the second floor of the Student Center with no available space to grow. In addition, the facilities are not very comfortable and do not make a good impression on visiting alumni. All of these issues could be corrected by housing Alumni Services at Stone House while still preserving the additional benefit of retaining a portion of the house for entertainment and guest lodging. I would specifically note that in concurring with the Chancellor and President's plan to implement option one, the Finance and Architecture and Design Committees appropriately agree to transfer the control and responsibility for Stone House to President Guyon and future Board involvement with Stone House would only be for general overview of the facility, just as we would for any other major University facility. There will be no vote on this matter by the full Board. We have concluded the review of Stone House within Finance Committee and feel that it has been appropriately handled there.

Mr. VanMeter stated that the matter of Stone House as reported is a matter that has been approved by both the Finance Committee and the Architecture and Design Committee and the significance as far as the Board is concerned is that the previous Board involvement in Stone House will cease with its use being turned over to President Guyon.

Mrs. D'Esposito continued that the final activity of the Finance Committee was a very extensive report from Dr. Lazerson on the past and future of SIUE, looking at it from a budget and also a planning perspective. I want to thank Dr. Lazerson for the excellent presentation.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We have a recommendation for approval and that Item R, Software Piracy Policy Statement [Addition of V Policies of the Board I] be included on the omnibus motion. We also had a report on minority engineering at SIUC and it appears that the program is very successful. We had a report an education from Dr. Albert Kent, Acting Dean, Dr. James Evers, Associate Dean, and Mr. Johnny Bar Patterson, the Director of Minority Engineering. We want to thank them and SIUC for the presentation.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

I would like to have the Minutes reflect that we completely agree with the actions of Mrs. D'Esposito and the Finance Committee in delegating Stone House back to the campus. Second, we ask that Board agenda Item Q, Award of Contracts: Student Fitness Center, SIUE, be brought up as a separate item which requires a roll call vote. Lastly, we ask that Items L, Recommendation of Engineering Firm: Exterior Lighting Improvements, SIUE; M, Recommendation of Engineer: East St. Louis Center Infrastructure Repairs, SIUE; N, Award of Contracts: University Center Bookstore Renovation, SIUE; O, Recommendation of Architect: Bursar Facilities Remodeling, SIUE; S, Project Approval and Selection of Architect: Roof Replacement, Student Center, SIUC; and T, Revised Project and Budget Approval: Rutledge Manor Complex Renovation, Springfield Medical Campus, SIUC, be placed on the omnibus motion.

Mr. Hall made the following presentation:

I appreciate you giving me the opportunity to raise a concern of the Student Trustee from Carbondale that is upcoming in the future, in the March agenda and in the April agenda. First, I wanted to say that I'd like to express my appreciation to this Board for the construction of the Board's meeting administratively, specifically the Committee Reports, which allows student leaders to speak freely and openly to this Board, and this Board's cooperation and facilitation of student leaders, and in addition to administrative leadership on the Carbondale campus has gone a long way over many years to helping students at SIU become student leaders across the state and in the United States. And I hope that we will be as successful in the future. Mr. Chairman, I asked for permission to speak today because of the recent rescission and what that means to tuition in the future. As everyone here knows, there's been much comment in the media, and many of the student constituency groups and the student organizations have been meeting to address our concerns about the possibility of a tuition increase in the near future.



February 13, 1992

The Undergraduate Student Senate has been looking at this issue. The Graduate and Professional Student Council has been looking at it, in addition to the Illinois Board of Higher Education Student Advisory Committee. The Illinois Student Association also is trying to help higher education find a way to provide the funds that are very necessary for our future. I might add that this Board will be glad to hear that the interim executive director that has just been hired for the Illinois Student Association is a past member of this Board, Phil Lyons. I'm sure we'll work closely with him in the future. Mr. Chairman, I am concerned that students are facing a tuition increase at a time when it will be especially difficult for them to shoulder that burden. In part because of a 3% rescission and because of the financial situation that the state private industry finds itself in today. When the Carbondale campus held a student work fair at the beginning of this academic year, there were many more students who came to the University administration looking for college work study jobs at a minimum wage than this campus will ever be able to hire. So many, if not most, of the students who were looking for work and employment are unable to find that in the community. In addition to that, student work and financial aid doesn't have the wherewithall to provide the necessary funds for students. Simply because of the inability of the University to afford to pay sufficient staff members to do the job. SIU students have been told that internal reallocation is necessary to provide for a 2% mid-year salary increase for faculty and staff in part to boost the low employee morale that currently exists on campus. I wonder what we can do to boost the low student morale. Student recipients of the Illinois Student Assistance Commission Monetary Award Program Grants, due to the 3% rescission have lost 12% of their grants. At the Carbondale campus that means anywhere from \$18 to \$142.67 per student. This is money that had already been credited to student accounts this semester. So, it is hitting those students especially hard. There are rumors of tuition hikes of anywhere from 4 to 25%. We have before us today an information item seeking an increase in housing rates. There are rumors that other student fee areas will be forced to seek increases to cover resources lost to the 3% rescission. Hiring positions have been frozen, and the Board of Higher Education Fiscal Year 1993 budget recommendations do not provide for any new or expanded programs, nor any new funds for library costs. All this translates to students that are being forced to pay more and more for less and less, or at the very least, more and more to maintain the status quo. Perhaps one thing we can do to boost student morale would be to find the necessary monies to cover the lost MAP awards. I believe we are talking about approximately \$600,000 for the Carbondale campus, and I'm unaware of the exact amount for SIUE. It is my understanding that this University has tried to stand for access. Let's protect access for those students hit the hardest by the 3% rescission. Thank you, Mr. Chairman.

Under Executive Officer Reports, President Lazerson reported that the University had received notification from the National Science Foundation that it was being awarded a grant of \$1.1 million for the purpose of extending the work of Professor Williams in the School of Education on his river project. He continued that Professor Williams is the principal investigator and the purpose of the project is to prepare curriculum that relate to the environment based on

national rivers. He stated that this is a very extensive undertaking and one that will involve institutions at a national level. He explained that he thought it was a rich tribute to the work that has been done in the past by Professor Williams and his colleagues in the School of Education. He continued that he was particularly pleased that in a time when NSF funding is very difficult to get, that SIUE has received such a substantial project with funding.

President Guyon reported that enrollment for this spring term is approximately 730 students higher than a comparable time last year. He stated that coupling that with a 3% rescission in general revenue, he was delighted to inform the Board that SIUC is vigorously pursuing the IBHE mandate to increase productivity.

Chancellor Brown presented the following matter:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS  
FOR FISCAL YEAR 1993

The Illinois Board of Higher Education, at its January 7, 1992, meeting, approved a Fiscal Year 1993 operations and grants budget recommendation of \$1,984.3 million for higher education. This is an increase of \$75.4 million, or 3.9% over Fiscal Year 1992 appropriations. Of this increase, \$56.3 million is recommended for universities, an increase of 4.1% over the current year original appropriations. Built into these recommendations is a tuition increase of 4% which averages \$77 per year. Attached as Table I is a summary of the recommended increases for all components of higher education. (Since the funding level of the Universities Retirement System is determined by Public Act 86-0273, recommendations pertaining to retirement are excluded from regular operations and grants recommendations for higher education and are dealt with separately.)

ADJUSTMENTS TO THE FY 1991 APPROPRIATION BASE

Tuition Waiver Adjustments

In December 1988, the Board of Higher Education adopted a policy to limit the amount of undergraduate tuition waived by public universities to 3% of potential undergraduate tuition revenue. Statutory waivers and waivers for civil service staff are excluded from the limitation. The budget recommendations include \$157,300 in negative base adjustments at three university campuses at which tuition waivers exceed 3%. These adjustments ensure that state general funds do not subsidize tuition waivers above the limit established by Board policy. The recommendations also include positive



February 13, 1992

adjustments of \$387,500 to restore resources to the four institutions that have reduced the value of waivers in excess of 3%.

#### Financial Guidelines Adjustments

Base adjustments are required to reflect cost and salary increases and the expansion or contraction of certain self-supporting university activities such as programs supported with fee revenues and instructional programs offered under contract. These activities have been included in the appropriations process since Fiscal Year 1980 in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited in the Universities Income Fund and expenditures are made from appropriations approved by the General Assembly and the Governor. Financial guidelines adjustments for Fiscal Year 1993 total \$1.5 million.

#### Other Adjustments to the Fiscal Year 1992 Appropriations Base

A negative adjustment of \$1.5 million to the University of Illinois' appropriation base is recommended to remove spending authority required in Fiscal Year 1992 for the conversion of the semester calendar system at the Chicago campus. This conversion created a shift in the academic calendar causing a larger portion of the summer 1992 semester to be accounted for in Fiscal Year 1992. For Fiscal Year 1993, the University will require funding for only one full summer session.

A positive base adjustment of \$550,000 for Southern Illinois University is recommended to increase expenditure authority for programs offered at military bases by the Carbondale campus. These programs are funded by the federal government with funds deposited in the University's Income Fund. The adjustment is recommended because there is a projected increase in program enrollments.

Several other adjustments to public university base appropriations are included in the recommendations. A positive adjustment of \$300,000 is recommended for Illinois State University to support the second year of the University's enrollment management initiative. Recommendations for Southern Illinois University include the reallocation of \$120,300 to the Carbondale campus from the Office of the Chancellor related to the transfer of personnel. A positive base adjustment of \$1.2 million is recommended for the University of Illinois at Chicago to provide for the operation and maintenance of two institutes which were transferred from the Department of Mental Health and Developmental Disabilities. Adjustments also are recommended to reallocate resources among the Board of Governors universities based on use of the Cooperative Computer Center and Educational Computing Network.

### RECOMMENDED INCREASES

#### Salary Increases

The quality of educational services offered by public universities depends on the qualifications and commitment of faculty and staff. Competitive salaries are essential to attract and retain the highest caliber of staff necessary to offer quality educational programs. According to the latest data, in Fiscal Year 1990, average salaries at Illinois public universities were 96.4% of median salaries at similar institutions in other states. In Fiscal Year 1991, when funds were appropriated for salary increases averaging 1.9%,

average salaries fell to 93.5% of the median salaries at these similar institutions. No funds were appropriated for salary increases in Fiscal Year 1992.

The Fiscal Year 1993 recommendations include \$45.2 million for average salary increases of 4.5% at public universities. To reflect savings from staff turnover and vacant positions, salary increases are calculated on 95% of the personal services base. The SIU portion of the \$45.2 million recommended is \$7.4 million.

#### Institutional Support

The Fiscal Year 1993 recommendations include \$8.7 million for non-salary cost increases and other institutional priorities. This provides funding to Board of Governors institutions for salary increases for employees of the Cooperative Computer Center and Educational Computing Network and provides funding to all institutions to cover increases in other personnel costs. Funds also are recommended for other improvements to institutional infrastructures such as the operation and maintenance of facilities and instructional computing. Of this \$8.7 million, SIU is recommended to receive \$2.3 million.

#### SUMMARY TABLES

The attached Table II summarizes the IBHE Fiscal Year 1993 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

#### CONCLUSIONS

The budget being recommended by the Illinois Board of Higher Education is by no means a reflection of the needs of the University. Furthermore, given the economy of the State of Illinois, it is an ambitious recommendation. Any reduction in these recommendations would negatively impact public higher education in the state which is already in dire straits.

TABLE I

## SUMMARY OF IBHE FY-93 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

(in thousands of dollars)

Resource Requirements	FY-92 Appropriations	FY-93 Recommendations	Recommended Dollar	Increases Percentage
Universities	\$1,386,465.1	\$1,442,715.9	\$ 56,250.8	4.1
Community Colleges	232,658.7	241,395.2	8,736.5	3.8
Illinois Student Assistance Commission	216,654.5	231,744.9	15,090.4	7.0
Financial Assistance to Private Institutions	17,211.7	17,762.5	550.8	3.2
Health Education Grants	18,790.9	18,039.8	(751.1)	-4.0
Institutional Grants Program	16,709.0	17,281.0	572.0	3.4
Capital Grants to Private Institutions	5,000.0	0.0	(5,000.0)	-100.0
Illinois Mathematics and Science Academy	12,327.3	12,142.4	(184.9)	-1.5
State Universities Civil Service System	899.1	937.0	37.9	4.2
Board of Higher Education	2,225.5	2,293.2	67.7	3.0
TOTAL - OPERATIONS AND GRANTS	\$1,908,941.8	\$1,984,311.9	\$ 75,370.1	3.9
Source of Appropriated Funds				
General Revenue Fund	\$1,443,654.5	\$1,503,134.3	\$ 59,479.8	4.1
Education Assistance Fund	111,236.3	111,236.3	0.0	0.0
Universities Income Fund	329,051.4	344,189.7	15,138.3	4.6
Other	24,999.6	25,751.6	752.0	3.0
TOTAL	\$1,908,941.8	\$1,984,311.9	\$ 75,370.1	3.9

TABLE II

## SUMMARY OF IBHE FY-93 OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)

	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-92 Appropriations	\$218,424.7	\$242,851.8	\$236,036.4	\$689,152.2	\$1,386,465.1
Adjustments to FY-92 Appropriations					
Financial Guidelines Adjustment	412.3	111.4	36.5	905.0	1,465.2
Tuition Waiver Adjustment	62.4	13.1	285.3	(130.6)	230.2
Cost Recovery Instruction			550.0		550.0
Enrollment Management Initiatives		300.0			300.0
Semester Conversion Adjustment				(1,455.3)	(1,455.3)
Mental Health Institute O & M				1,193.7	1,193.7
Total Adjustments	<u>474.7</u>	<u>424.5</u>	<u>871.8</u>	<u>512.8</u>	<u>2,283.8</u>
Percent of Recommended Adjustments	0.22%	0.17%	0.37%	0.07%	0.16%
Recommended Increases					
Salary Increase	\$ 7,231.7	\$ 7,986.2	\$ 7,438.5	\$ 22,573.5	\$ 45,229.9
Institutional/Office Support					
Social Security/Medicare	1,000.0	22.9	860.2		1,883.1
Sick Leave Payout Increase	492.5	84.6	131.7	305.6	1,014.4
Cooperative Computer Center	108.2				108.2
Educational Computing Network	25.0				25.0
Utility Support	140.0				140.0
O & M					
Instructional Computing		692.3	700.0	1,113.9	2,506.2
Support Staff Salaries		500.0	500.0	750.0	1,750.0
School of Law		125.0			125.0
School of Dental Medicine			77.0		77.0
Workers' Compensation			67.6	105.6	105.6
Other				935.0	935.0
Total Increases	\$ 8,997.4	\$ 9,411.0	\$ 9,775.0	\$ 25,783.6	\$ 53,967.0
Percent of Recommended Increases					
Net Change from FY-92	4.12%	3.88%	4.14%	3.74%	3.89%
Percent of Net Change	9,472.1	9,835.5	10,646.8	26,296.4	56,250.8
	4.34%	4.05%	4.51%	3.82%	4.06%
FY-93 Appropriation Recommendation	<u>\$227,896.8</u>	<u>\$252,687.3</u>	<u>\$246,683.2</u>	<u>\$715,448.6</u>	<u>\$1,442,715.9</u>



TABLE III

## SUMMARY OF IBHE FY-93 OPERATING BUDGET RECOMMENDATIONS FOR SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-92 Appropriations	\$167,036.8	\$66,979.1	\$2,020.5	\$236,036.4
Adjustments to FY-92 Appropriations				
Financial Guidelines Adjustment	36.5			36.5
Tuition Waiver Adjustment	259.4	25.9		285.3
Cost Recovery Instruction	550.0			550.0
Transfer from Chancellor's Office	120.3		(120.3)	0.0
Total Adjustments	<u>966.2</u>	<u>25.9</u>	<u>(120.3)</u>	<u>871.8</u>
Percent of Adjustments	0.58%	0.04%	-5.95%	0.37%
Recommended Increases				
Salary Increase	\$ 5,186.7	2,186.3	65.5	7,438.5
Institutional/Office Support				
Social Security/Medicare	790.9	64.8	4.5	860.2
Sick Leave Payout	101.8	29.9		131.7
O & M	700.0			700.0
Instructional Computing	300.0	200.0		500.0
School of Law	77.0	67.6		77.0
School of Dental Medicine				
Total Increases	\$ 7,156.4	\$ 2,548.6	\$ 70.0	\$ 9,775.0
Percent of Recommended Increases	4.28%	3.81%	3.46%	4.14%
Net Change from FY-92	\$ 8,122.6	\$ 2,574.5	\$ (50.3)	\$ 10,646.8
Percent of Net Change	4.86%	3.84%	-2.49%	4.51%
FY-93 Recommended Appropriation	<u>\$175,159.4</u>	<u>\$69,553.6</u>	<u>\$1,970.2</u>	<u>\$246,683.2</u>
Source of Appropriated Funds				
General Funds	\$128,963.0	\$52,123.9	\$1,970.2	\$183,057.1
Income Fund	<u>46,196.4</u>	<u>17,429.7</u>	<u></u>	<u>63,626.1</u>
Total	<u>\$175,159.4</u>	<u>\$69,553.6</u>	<u>\$1,970.2</u>	<u>\$246,683.2</u>

Chancellor Brown stated that this item encompasses in slightly over two pages of text and three pages of tables, the very complex result of the operations of the IBHE in developing appropriation recommendations for operating functions in higher education in the State of Illinois. He continued that it is so compressed, in fact, that no review is necessary. He commented that there were only two major points that should be mentioned: the overall result recommendation calls for a 4% increase in tuition for higher education institutions across the state and allows for a 4.5% increase in salary for higher education institutions across the state. He explained that the recommendations call for a \$75 million increase in all higher education institutions and for SIU the total increase is \$9,775,000. He noted that he would spend more time attempting to clarify some of the figures and the implications were it not for the fiscal situation in the state which makes much of the effort of the IBHE appropriation recommendations almost meaningless. Dr. Brown stated that one of the great troubles with Fiscal Year 1993 is Fiscal Year 1992. He commented that the State has piled \$350 million in a hole to get us level through Fiscal Year 1992 and there are other debts and obligations of the state which suggest even more trouble in Fiscal Year 1992. He explained that we cannot ignore the possibility that Fiscal Year 1992 will see another rescission. He announced that the Economic and Fiscal Commission for the State has predicted for Fiscal Year 1993 a flat income. He continued that despite the fact that the economy should grow \$600 million there is already a \$600 million debt there to be met by that growth and we cannot anticipate any kind of significant funding development for Fiscal Year 1993. He cited there are additional obligations which will have to be dealt with including public aid problems, entitlements of various kinds, the requirements of collective bargaining, the problem of early retirement, new prisons, and many other obligations of the State which are going to interfere with the possibility of funding for higher education. He stated that his sense of the matter in

connection with the budget proposed by the IBHE is that we'll be lucky if we get that for Fiscal Year 1993.

Mrs. D'Esposito moved that the matter be received. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Chancellor Brown commented that the IBHE is spearheading an effort to try to develop a proposal for early retirement for higher education personnel, which proposal will provide desirable benefits but will not incur unacceptable debt for the Retirement System. He stated that in looking at this question he felt the responsibility to see where the funding would come from before he urges the passage of legislation to authorize it. He assured the Board it was being actively examined by the Retirement System, by the system heads, and by the kind of committee that Don Wilson works on. He reported that the question of health benefits and how higher education is to deal with that kind of problem in the future is being worked on actively with a group of essentially system representatives who have taken it upon themselves to visit with Central Management Services, and discussions of this matter have proceeded to the point that we have been assured that higher education representatives will be involved in the next go-round. He explained that he didn't know exactly how or who will be involved, but at least they are aware that we are here and we feel that what happened last year should not happen again. With regard to salary increases for Fiscal Year 1992, he commented that a lot of people are concerned about them and it does involve a severe look at where the money will come from, not only in 1992, but in 1993 when it has to be annualized. He continued that whether it is wise to try to do this or not has not yet been concluded by those people who would have to find the money and have to propose to the Board that such an increase be authorized. He explained that it was not a lost cause; it is not a healthy cause.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
NOVEMBER AND DECEMBER, 1991, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December, 1991, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RECOMMENDATION OF ENGINEERING FIRM: EXTERIOR  
LIGHTING IMPROVEMENTS, SIUE

Summary

This matter would approve retaining the architectural and engineering firm to provide design services for the capital project, Exterior Lighting Improvements, SIUE.

The project, expected to cost \$308,901, will be funded by revenue from parking and traffic activities at SIUE.

Rationale for Adoption

At its September 12, 1991 meeting, the Board approved the Exterior Lighting Improvements project at an estimated cost of \$308,901. The Illinois Board of Higher Education approved the project as a noninstructional capital improvement on November 5, 1991.

Identification of the firm recommended as engineer followed the University's customary procedure: solicitation of interest from appropriate firms; composition of an appropriate review committee; communication with the Architecture and Design Committee about the firms solicited, the members of the review committee and the project; review of credentials of interested firms; interviews with selected firms; recommendation to the Vice-President for Administration of finalist firms; interviews and discussion of finalists by the Vice-President for Administration and other appropriate officers; and recommendation of a firm to the President.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, availability of appropriate disciplines, experience with similar projects, size of staff and anticipated workload, location of offices, and adequacy of performance for SIUE and other clients.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee, chaired by the Assistant to the Vice-President for Administration, included the Director of the Rape and Sexual Abuse Care Center, the Public Safety Counselor, the Assistant to the Assistant Vice-President for Institutional Studies and Planning, and a representative of the SIUE Student Senate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Crawford, Murphy & Tilly, Inc., Springfield, Illinois, be and is hereby retained to provide architectural services in connection with the capital project, Exterior Lighting Improvements, SIUE.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION OF ENGINEER: EAST ST. LOUIS CENTER  
INFRASTRUCTURE REPAIRS, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the engineering firm to provide planning services for the capital project. East St. Louis Center Infrastructure Repairs, SIUE. The project will be funded from a FY-91 Build Illinois program appropriation to the Capital Development Board for the University.

Rationale for Adoption

At its September 13, 1990 meeting, the Board approved the capital project, East St. Louis Center Infrastructure Repairs, which was included in the University's FY-92 Capital Budget Priority list, at an estimated cost of \$261,000.

Identification of the firm recommended as engineer followed the University's customary procedure: solicitation of interest from appropriate firms; composition of an appropriate review committee; communication with the Architecture and Design Committee about the firms solicited, the members of the review committee and the project; review of credentials of interested firms; interviews with selected firms; recommendation to the Vice-President for Administration of finalist firms; interviews and discussion of finalists by the Vice-President for Administration and other appropriate officers; and recommendation of a firm to the President.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, availability of appropriate disciplines, experience with similar projects, size of staff and anticipated workload, location of offices, and adequacy of performance for SIUE and other clients.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The selection committee included representatives from the Office of the Vice-President for Administration, the Office of the Director, East St. Louis Center, and Plant Operations.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of Kuhlmann Design Group, Edwardsville, Illinois, be and is hereby recommended to the Capital Development Board for retention as the engineer for the capital project, East St. Louis Center Infrastructure Repairs, SIUE.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### AWARD OF CONTRACTS: UNIVERSITY CENTER BOOKSTORE RENOVATION, SIUE

#### Summary

This matter would award contracts for the capital project, University Center Bookstore Renovation, SIUE.

The project will renovate the SIUE University Center Bookstore, and will be funded from SIUE Repair and Replacement Reserves. The budget approved for the project, including architect's fees and contingencies, is \$249,900.

#### Rationale for Adoption

At its meeting of February 14, 1991, the Board approved the project, the project budget, and the source of funds. On June 13, 1991, the Board approved retention of Artec, Inc., Belleville, Illinois, as the architect for the project. Plans and specifications for the project were approved by the Board on October 10, 1991.

Bids received for the project are within budget and the award of contracts is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, in connection with the capital project, University Center Bookstore Renovation, SIUE:

- (1) A contract in the amount of \$155,000 be awarded to Korte-Plocher, Inc., Highland, Illinois, for the general construction work.
- (2) A contract in the amount of \$1,697 be awarded to Lee Mechanical Contractors, Flat River, Missouri, for the heating, piping, refrigeration, and automatic temperature control systems work.
- (3) A contract in the amount of \$3,763 be awarded to Fritz, Inc., Belleville, Illinois, for the ventilating and distribution systems for conditioned air work.
- (4) A contract in the amount of \$48,916 be awarded to Fritz, Inc., Belleville, Illinois, for the electrical work.
- (5) A contract in the amount of \$4,386 be awarded to International Fire Sprinkler, St. Louis, Missouri, for the fire protection work.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BIDDING SUMMARY SHEET  
BOOKSTORE RENOVATION  
UNIVERSITY CENTER  
SOUTHERN ILLINOIS UNIVERSITY  
AT EDWARDSVILLE

Heating, Piping, Refrigeration, and Automatic Temperature Control; Ventilating and Distribution System for Conditioned Air; Electrical; and Fire Protection bid were taken at 2:30 p.m., November 20, 1991; General Work was taken at 2:30 p.m. on November 27, 1991.

**PROPOSED AWARDEES****BID PRICE****General Work**

Korte-Plocher Inc.  
P.O. Box 38  
Highland, IL 62249

Base Only \$124,700.00

Alternates  
1, 2, 3 \$ 30,300.00

**Heating, Piping  
Refrigeration, and  
Automatic Temperature  
Control Work**

Lee Mechanical Contractors  
P.O. Box 663  
Flat River, MO 63601

Base Only \$ 1,697.00

**Ventilating and Distribution  
System for Conditioned Air Work**

Fritz Inc.  
424 Lebanon Avenue  
Belleville, IL 62220

Base Only \$ 3,763.00

**Electrical Work**

Fritz Inc.  
424 Lebanon Avenue  
Belleville, IL 62220

Base Only \$ 48,916.00

**Fire Protection Work**

International Fire Sprinkler  
56F Weldon Parkway  
St. Louis, MO 63043

Base Only \$ 4,386.00

**Total of Bids**

\$213,762.00

Plus Contingency

\$ 15,550.00

**TOTAL COST OF WORK**


\$229,312.00

PROJECTED COMPLETION: July, 1992




February 13, 1992

BOOKSTORE RENOVATION  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE


			Proposals	General Work	General Work
			General Work Base Bid	Alternate No. 1 Add - Install Retail Fixtures	Alternate No. 2 Add - Refinish Retail Fixtures
Korte-Plocher Inc. P.O. Box 38 Highland, IL 62249			\$124,700.00	\$20,500.00	\$4,700.00
Ed Moore Construction 68 Santa Anita Edwardsville, IL 62025			\$124,830.00	\$30,916.00	\$7,100.00
Shively Construction Inc. 1225 Roger Street Belleville, IL 62221			\$133,900.00	\$22,000.00	\$4,200.00
R. W. Boeker Co., Inc. 302 Cook Avenue, Box 188 Hamel, IL 62046			\$138,900.00	\$25,596.00	\$5,065.00
Thiems Construction Co. 103 Seminole Street Edwardsville, IL 62025			\$142,000.00	\$28,300.00	\$16,400.00
Limbaugh Builders Inc. 4186 Highway 162 Granite City, IL 62040			\$151,711.00	\$21,447.00	\$5,881.00
Poettker Construction Co. P.O. Box 207 Breese, IL 62230			\$157,500.00	\$23,090.00	\$5,000.00
Tindall Construction Inc. 629 English Place Granite City, IL 62040			\$157,580.00	\$26,796.00	\$6,890.00
John Kalicak Construction 4487 Hunt Avenue St. Louis, MO 63110			\$191,317.00	\$28,576.00	\$5,498.00
Miller Maack Gen. Contractors 500 Merrell Collinsville, IL 62234			\$235,319.00	No Bid	No Bid

BOOKSTORE RENOVATION  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE


		General Work Alternate No. 3 Install Modular Furniture		
Korte-Plocher Inc. P.O. Box 38 Highland, IL 62249		<div style="border: 1px solid black; border-radius: 50%; padding: 2px; display: inline-block;">\$5,100.00</div>		
Ed Moore Construction 68 Santa Anita Edwardsville, IL 62025		\$5,900.00		
Shively Construction Inc. 1225 Roger Street Belleville, IL 62221		\$6,600.00		
R. W. Boeker Co., Inc. 302 Cook Ave., Box 188 Hamel, IL 62046		\$5,123.00		
Thiems Construction Co. 103 Seminole Street Edwardsville, IL 62025		\$5,000.00		
Limbaugh Builders Inc. 4186 Highway 162 Granite City, IL 62040		\$3,938.00		
Poettker Construction Co. P.O. Box 207 Breese, IL 62230		\$5,088.00		
Tindall Construction Inc. 629 English Place Granite City, IL 62040		\$5,280.00		
John Kalicak Construction 4487 Hunt Avenue St. Louis, MO 63110		\$5,347.00		
Miller Maack Gen Contractors 500 Merrell Collinsville, IL 62234		No Bid		

## BOOKSTORE RENOVATION

## SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

		<u>Proposals</u> Heating, Piping Refrigeration, and Automatic Temperature Control Work	<u>Proposals</u> Ventilating and Distribution System for Conditioned Air Work	
Lee Mechanical Contractors P.O. Box 663 Flat River, MO 63601		\$1,697.00		
Kane Mechanical 263 South Sixth Street Wood River, IL 62095		\$1,800.00		
Fritz Inc. 424 Lebanon Avenue Belleville, IL 62220			\$3,763.00	
Westerheide Sheet Metal Co. 2034 St. Clair East St. Louis, IL 62205			\$4,920.00	
H & M Mechanical Corp. 100 Arlington Drive Granite City, IL 62040			\$5,020.00	
Elk Heating & Sheet Metal 473 N. Wood River Avenue Wood River, IL 62095			\$6,192.00	
France Mechanical Corp. P.O. Box 646 Edwardsville, IL 62025			\$6,425.00	
Kane Mechanical Corp. 263 South Sixth Street Wood River, IL 62095			\$7,200.00	
Lee Mechanical Contractors P.O. Box 663 Flat River, MO 63601			\$9,485.00	

BOOKSTORE RENOVATION  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

	<u>Proposals</u>		<u>Proposals</u>	
	Electrical Work		Fire Protection Work	
Fritz Inc. 424 Lebanon Avenue Belleville, IL 62220		\$48,916.00		
J.F. Electric Old Route 143, P.O. Box 570 Edwardsville, IL 62025		\$51,800.00		
Lowry Electric 3000 Missouri Avenue East St. Louis, IL 62223		\$53,045.00		
Wissehr Electric Inc. 5801 W. Highway 161 Belleville, IL 62223		\$53,500.00		
Pyramid Electric 3000 Monticello Place Fairview Heights, IL 62208		\$58,770.00		
Rite Electric P.O. Box 309 Granite City, IL 62040		\$61,210.00		
International Fire Sprinkler 56F Weldon Parkway St. Louis, MO 63043			\$4,386.00	



RECOMMENDATION OF ARCHITECT: BURSAR FACILITIES  
REMODELING, SIUE

Summary

This matter proposes that the Board recommend to the Capital Development Board the architectural firm to provide planning services for the capital project, Bursar Facilities Remodeling, SIUE. The project will be funded from a FY-91 Build Illinois program appropriation to the Capital Development Board for the University.

Rationale for Adoption

At its September 13, 1990 meeting, the Board approved the capital project, Bursar Facilities Remodeling, which was included in the University's FY-92 Capital Budget Priority list, at an estimated cost of \$230,600.

Identification of the firm recommended as architect followed the University's customary procedure: solicitation of interest from appropriate firms; composition of an appropriate review committee; communication with the Architecture and Design Committee about the firms solicited, the members of the review committee and the project; review of credentials of interested firms; interviews with selected firms; recommendation to the Vice-President for Administration of finalist firms; interviews and discussion of finalists by the Vice-President for Administration and other appropriate officers; and recommendation of a firm to the President.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, availability of appropriate disciplines, experience with similar projects, size of staff and anticipated workload, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The selection committee included representatives from the Office of the Vice-President for Administration, the Office of the Bursar, Plant Operations, and the University Police.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of By Design, Inc., Belleville, Illinois, be and is hereby recommended to the Capital Development Board for retention as the architect for the capital project, Bursar Facilities Remodeling, SIUE.

- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: ROOF  
REPLACEMENT, STUDENT CENTER, SIUC

Summary

This matter seeks project and budget approval to replace the roofing material on many parts of the Student Center.

The estimated cost of this project is \$136,500. Funding for this work will come from Student Center revenue.

This matter also requests permission to use the Physical Plant Engineering Service for the preparation of plans and specifications.

Rationale for Adoption

The Student Center building has twenty-six different areas of roof totaling 126,100 square feet. Many of the roofs are the original surfaces and they are approximately thirty years old. One of the smaller sections was reroofed in the fall 1990, and at its meeting on March 14, 1991, the Board of Trustees approved a project to reroof ten of the highest locations containing approximately 68,800 square feet.

It is now proposed that all remaining roof surfaces containing approximately 45,800 square feet be replaced during the summer construction season at an estimated cost of \$136,500. Funding will come from Student Center reserves and operations revenue.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Student Center Board has reviewed and approved this project.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace certain portions of the Student Center roof, SIUC, be and is hereby approved at an estimated cost of \$136,500.
- (2) Funding for this project shall come from Student Center reserves and operations revenue.

February 13, 1992

- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services is authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISED PROJECT AND BUDGET APPROVAL: RUTLEDGE MANOR  
COMPLEX RENOVATION, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter seeks revised project and budget approval to make extensive renovations of the Rutledge Manor facility at Springfield. The total estimated cost for this project is \$1,913,700. Funding will come from regular and Build Illinois appropriations received by the School of Medicine and from funds received as rental from the former owner of the property.

Rationale for Adoption

At its meeting on October 11, 1990, the Board of Trustees approved a matter authorizing the expenditure of \$1,594,100 for the renovation of 911-913 North Rutledge. The project scope was to include the renovation of one floor of the 911 North Rutledge Street portion of the facility as research laboratories and renovation of a second floor as administrative offices. In addition, the project was to support a complete re-roof of 911 and 913 North Rutledge. In early 1991, the Governor imposed a freeze on capital funding, thus delaying the start of the project.

Since the roof on the 913 North Rutledge portion of the facility was in failure, the School of Medicine requested approval of a plan which would use money the School received as rental from the former owner of the Rutledge Manor complex to pay for re-roofing of that portion of the facility. The Board of Trustees approved this request at its May 9, 1991 meeting.

Preliminary planning for the project has been completed. The architect has estimated that the budget required to complete the renovations as proposed will be far greater than available funding. Unanticipated repairs required to the building envelope and the extent of the facility as both administrative offices and laboratories are major cost factors. A thorough survey of the building has also indicated a need for asbestos abatement that may cost over \$300,000.

The School's priority need is for laboratory space. It is, therefore, requested that approval be given to revise the project scope to complete as much of one floor of the facility as available funding will allow for use as research laboratories. The second floor of the facility will be developed as shell space, with roughed-in mechanical systems for future use as research laboratories to be completed at such time as funding will permit. Before the renovation work begins, the School will seek competitive bids for any necessary asbestos abatement.



Approval is also requested to increase the budget for the project to \$1,913,700. The additional funding will come from rental income received from the former owner of the facility.

The architect is still optimistic that bids can be taken this spring and the project completed within one year of the start of construction.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised project to renovate 911 North Rutledge at the Springfield Medical Campus be and is hereby approved at an estimated cost of \$1,913,700. Funding for this project will come from regular and Build Illinois capital funds appropriated for the work at the Springfield Medical Campus, and from rental of space within the 911-913 North Rutledge Street complex.
- (2) The scope of the renovations to the 911 North Rutledge Street portion of the facility be and is hereby changed from mixed office and laboratory use to development as only a laboratory facility.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of the resolution in accordance with established policies and procedures.

#### ADMINISTRATIVE REORGANIZATION OF THE OFFICE OF THE PRESIDENT OF SIUC

#### Summary

This matter proposes an administrative reorganization of the Office of the President at Southern Illinois University at Carbondale together with certain corollary activities. Specifically, it proposes: (1) abolition of the positions of Vice-President for Financial Affairs and Vice-President for Campus Services; (2) establishment of the position of Vice-President for Administration; (3) establishment of the position of Vice-President for Institutional Advancement; and (4) changing the title of Vice-President for Academic Affairs and Research to Vice-President for Academic Affairs and Provost.

This matter also proposes the following reallocation of the units, programs, and personnel now housed therein: (1) Facilities Planning, Pollution Control, Service Enterprises, Physical Plant, Security Office, SIUC Arena,



Shryock Auditorium, Traffic and Parking Hearing Office from Vice-President for Campus Services to Vice-President for Administration. Controller, Insurance Services, Personnel Services, and Purchasing from Vice-President for Financial Affairs to Vice-President for Administration; (2) Information Resources from Vice-President for Financial Affairs to the Budget Director; (3) Director of Alumni Services, Director of Area Services, Executive Director of University Relations, Executive Director for Institutional Advancement from SIUC President to Vice-President for Institutional Advancement.

### Rationale for Adoption

The proposed reorganization will allow SIUC to better coordinate programs with similar functions and responsibilities.

The establishment of the positions Vice-President for Administration and Vice-President for Institutional Advancement will decrease the number of units which directly report to the President. The resultant outcomes should provide no increase in administrative costs and provide better coordination between units with similar purposes.

The establishment of the Vice-President for Administration position will allow SIUC to better direct, administer, and coordinate human, fiscal, and facilities resources.

The establishment of Vice-President for Institutional Advancement position will allow SIUC to better direct, administer, and coordinate functions, activities, and programs related to fund raising, public relations, and alumni activities.

Changing the title of Vice-President for Academic Affairs and Research to Vice-President for Academic Affairs and Provost will provide appropriate focus to the duties and responsibilities of the Vice-President for Academic Affairs as well as encourage better coordination between and among senior administrative officers.

The transfer of Information Resources to the Budget Director will allow SIUC to better coordinate Information Management and budget information.

### Considerations Against Adoption

University officers are aware of none. In no case will any administrative and professional staff, faculty member or civil service staff lose employment as a result of the proposed changes.

### Constituency Involvement

The action is supported by the SIUC President, Vice-President for Academic Affairs, Acting Vice-President for Financial Affairs, Vice-President for Campus Services, Executive Director of University Relations, Executive Director of Alumni Services, Acting Executive Director for Institutional Advancement, SIUC Foundation Board, and SIUC Alumni Board. In addition, this action was discussed with and approved by the constituency heads and recommended by the Task Force on the 21st Century.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, this 13th day of February, 1992, a quorum being present, passed and adopted the following regarding the Office of the President of SIUC be and is hereby reorganized by: (1) eliminating the positions of Vice-President for Campus Services and Vice-President for Financial Affairs and transferring administrative control for units assigned to these Vice-Presidential areas to the Vice-President for Administration and the Budget Director; (2) establishing the position of Vice-President for Institutional Advancement and reallocating administrative controls for units assigned to the Executive Director of University Relations and Executive Director of Alumni Services and Executive Director for Institutional Advancement to the newly established position; (3) changing the title of Vice-President for Academic Affairs and Research to Vice-President for Academic Affairs and Provost.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement this reorganization without further action of this Board.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, November and December, 1991, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUE and SIUC; and the approval of the Minutes of the Meeting held December 12, 1991; Recommendation of Engineering Firm: Exterior Lighting Improvements, SIUE; Recommendation of Engineer: East St. Louis Center Infrastructure Repairs, SIUE; Award of Contracts: University Center Bookstore Renovations, SIUE; Recommendation of Architect: Bursar Facilities Remodeling, SIUE; Project Approval and Selection of Architect: Roof Replacement, Student Center, SIUC; Revised Project and Budget Approval: Rutledge Manor Complex Renovation, Springfield Medical Campus, SIUC; and Administrative Reorganization of the Office of the President of SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

SOUTHERN ILLINOIS UNIVERSITY HOUSING AND AUXILIARY  
FACILITIES SYSTEM REVENUE PROJECT AND REFUNDING BONDS,  
SERIES 1992A

Summary

This matter requests Board authorization to: issue bonds; execute a bond purchase contract; execute an escrow agreement; subscribe for United States Treasury Securities, State and Local Government Series; and for the Board Treasurer and other authorized officers to take actions necessary to complete the proposed Series 1992A bond sale.

Rationale for Adoption

At its February 14, 1991 meeting, this Board approved construction of a Student Fitness Center at SIUE.

At its December 12, 1991 meeting, this Board approved the issuance of new bonds; selection of Bond Counsel; selection of Managing Underwriter; selection of bond registrar and paying agent; issuance of Preliminary and Official Statements for bonds; and for the Treasurer and authorized officers to take actions necessary to complete this proposed bond sale.

A review indicates that it would be desirable at this time to advance refund the Board's outstanding Recreational Facilities Revenue Bonds, Series 1988, by authorizing the issuance of additional new Housing and Auxiliary Facilities System Revenue Project and Refunding Series 1992A Bonds of the Board.

The funding for this project, the advance refunding, the creation of reserves, and the payment of expenses will come from the sale of revenue bonds in an amount not in excess of \$15,000,000, such Bonds being payable from the net revenues of the housing and auxiliary facilities system, student fees, usage fees, and earned interest.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

Construction of the building and creation of a student fee to fund construction and operation of the Center has been approved by the Student Senate and by SIUE students voting in a referendum in Spring, 1990.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that the Board of Trustees of Southern Illinois University (the Board) construct a Student Fitness Center at the Edwardsville campus and advance refund the Board's Recreational Facilities Revenue Bonds, Series 1988.



Section 2. In order to provide for the payment of the costs of the project, the advance refunding, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Project and Refunding Bonds, Series 1992A (the "Bonds") of the Board prescribing all the details of said Bonds, and supplementing resolutions of the Board adopted August 29, 1984 and November 13, 1986. The Board hereby approves the Bond Resolution in substantially the form hereto attached as Exhibit A or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The Treasurer of this Board of Trustees is hereby authorized to enter into a Purchase Contract with LaSalle National Bank (the "Underwriter") for the sale of such Series 1992A Bonds, wherein the Underwriter agrees to purchase from the Board and the Board agrees to sell to the Underwriter all (but not less than all) of the Bonds, such Bonds to be issued in an aggregate original principal amount not exceeding \$15,000,000 to mature over a time period not to exceed 20 years with substantially level debt service in the years during which principal will be repaid, bear interest at a rate or rates not in excess of the maximum rate authorized by law at the time the Series 1992A Bonds are sold, and such Bonds to be sold at a purchase price of not less than 97% of the original principal amount thereof.

Section 4. The Treasurer of this Board of Trustees is hereby authorized to enter into the Escrow Agreement with the Escrow Agent in substantially the form attached hereto as Exhibit B or with such changes as shall be approved by such officer for the payment of the Board's outstanding Southern Illinois University Recreational Facilities System Revenue Bonds, Series 1988.

Section 5. The LaSalle National Bank, as Escrow Agent, LaSalle National Bank, as Underwriter, and Chapman and Cutler, as Bond Counsel, are hereby authorized to act on behalf of the Board in connection with the subscription for United States Treasury Securities, State and Local Government Series, in connection with such refunding.

Section 6. The Treasurer, other officers, and agents of this Board of Trustees are hereby authorized, empowered, and directed to do all such acts and things and to execute and deliver all such other instruments and documents on behalf of this Board as may be by them deemed necessary to appropriate to comply with or to evidence compliance with, the terms, conditions or provisions of the Official Statement, the Bond Resolution, the Purchase Contract, and the Escrow Agreement and all acts and things whether heretofore or hereafter done or performed by the officers of this Board which are in conformity with the intents and purposes hereof shall be and the same are hereby in all respects, ratified, confirmed, and approved.

Mr. Rowe moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.



February 13, 1992

The following matter was presented:

AWARD OF CONTRACTS: STUDENT FITNESS CENTER, SIUE

Summary

This matter would award contracts for the capital project, Student Fitness Center, SIUE.

The project will construct approximately 55,000 gross square feet (50,100 net assignable square feet) of additional indoor recreation space at SIUE, and will be funded from the sale of revenue bonds. The project budget, including architect's fees and contingencies, is \$6,566,470. Revenue from the Student Fitness Center Fee at SIUE will pay the Fitness Center's share of the costs of debt service and other costs associated with the bonds, and will fund the operation and maintenance of the building.

Rationale for Adoption

The Board approved the project, the project budget, and the source of funds at its meeting of October 11, 1990. On February 14, 1991, the Board approved retention of Hastings and Chivetta Architects, Inc., St. Louis, Missouri, as the architect for the project. At its October 10, 1991, meeting the Board approved the plans and specifications for the project. On December 12, 1991, the Board authorized the sale of bonds to finance the project.

Bids received for the project are within budget and the award of contracts is now timely.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, in connection with the capital project, Student Fitness Center, SIUE, contingent upon receipt of proceeds from a satisfactory bond issue, the Board authorizes the Chancellor to award the following contracts:

- (1) A contract in the amount of \$3,301,200 be awarded to Korte Construction Company, Highland, Illinois, for the general construction work.
- (2) A contract in the amount of \$264,300 be awarded to France Mechanical Corporation, Edwardsville, Illinois, for the heating, piping, refrigeration, and automatic temperature control systems work.


- (3) A contract in the amount of \$197,970 be awarded to Gent Mechanical Incorporated, Edwardsville, Illinois, for the plumbing work.
- (4) A contract in the amount of \$94,500 be awarded to Bi-State Fire Protection Corporation, St. Charles, Missouri, for the fire protection work.
- (5) A contract in the amount of \$309,351 be awarded to Fritz Incorporated, Belleville, Illinois, for the ventilating and distribution systems for conditioned air work.
- (6) A contract in the amount of \$466,580 be awarded to Fritz Incorporated, Belleville, Illinois, for the electrical work.
- (7) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

BIDDING SUMMARY SHEET  
STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Heating, Piping, Refrigeration, and Automatic Temperature Control; Ventilating and Distribution System for Conditioned Air; Electrical; Plumbing,; and Fire Protection bid were taken at 2:30 p.m., January 7, 1992; General Work was taken at 2:30 p.m. on January 10, 1992.

<u>PROPOSED AWARDEES</u>		<u>BID PRICE</u>
<u>General Work</u>		
Porte Construction Co. 7 Highland Ind. Court Highland, IL 62249	Base Only Alternates 1 thru 6	\$3,098,000.00  \$ 203,200.00
<u>Heating, Piping, Refrigeration, and Automatic Temperature Control Work</u>		
Trance Mechanical Corp. 25 Kettle River Drive Edwardsville, IL 62025	Base Only	\$ 264,300.00
<u>Plumbing Work</u>		
Cent Mechanical Inc. 16 N. Main Edwardsville, IL 62025	Base Only	\$ 197,970.00
<u>Fire Protection Work</u>		
Bi-State Fire Protection Corp. 1001 North Second Street St. Charles, MO 63301	Base Only	\$ 94,500.00
<u>Ventilating and Distribution System for Conditioned Air Work</u>		
Pritz Inc. 124 Lebanon Avenue Belleville, IL 62220	Base Only	\$ 309,351.00
<u>Electrical Work</u>		
Pritz Inc. 124 Lebanon Avenue Belleville, IL 62220	Base Only Alternates 4 & 6	\$ 462,600.00  \$ 3,980.00
Total of Bids . . . . .		\$4,633,901.00
Plus Contingency . . . . .		\$ 231,700.00
TOTAL COST OF WORK . . . . .		\$4,865,601.00
Time to Complete: 300 Calendar Days		

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE


	Proposals:			
	General Work Base Bid	General Work Alternate #1 Add - Aerobics Floor	General Work Alternate #2 Add - Soccer Floor	
Korte Construction #7 Highland Ind. Court Highland, IL 62249	\$3,098,000.00	\$17,400.00	\$10,400.00	
Thiems Construction Co. 103 Seminole Street Edwardsville, IL 62025	\$3,173,000.00	\$17,900.00	\$12,900.00	
RNJ Interstate Corp. 400 N. Commercial Street Harrisburg, IL 62946	\$3,269,000.00	\$17,800.00	\$12,850.00	
BSI Constructors Inc. 6767 Southwest Avenue St. Louis, MO 63143-2690	\$3,289,000.00	\$19,000.00	\$12,000.00	
Korte-Plocher Construction 502 Monroe Street Highland, IL 62249	\$3,321,000.00	\$17,500.00	\$11,300.00	
Grunloh Construction Inc. 112 W. Kentucky Avenue Effingham, IL 62401	\$3,395,000.00	\$19,806.00	\$16,064.00	
River City Construction 1107 W. Church Street Benton, IL 62812	\$3,413,000.00	\$17,200.00	\$ 6,800.00	
L. Wolf Company 1733 Cleveland Granite City, IL 62040	\$3,428,500.00	\$18,028.00	\$11,953.00	
Altman-Charter Co. 2257 Schuetz Road St. Louis, MO 63146	\$3,428,500.00	\$17,000.00	\$ 6,700.00	
J.J. Wuellner & Son Inc. 7228 Herter Ind. Drive Godfrey, IL 62035	\$3,429,000.00	\$17,620.00	\$11,600.00	
Tarlton Corporation 5500 West Park Avenue St. Louis, MO 63110	\$3,429,000.00	\$16,983.00	\$ 6,746.00	



STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

[illegible]


STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

		General Work	General Work	General Work
		Alternate #3	Alternate #4	Alternate #5
		Add - Vertical Blinds and Acrylic Mirrors	Add - Divider Curtains between Courts	Add - Glass between Lobby and Multi-purpose Sports Forum
Korte Construction #7 Highland Ind. Court Highland, IL 62249		\$38,500.00	\$13,400.00	\$2,500.00
Thiems Construction Co. 103 Seminole Street Edwardsville, IL 62025		\$45,300.00	\$14,000.00	\$1,900.00
RNJ Interstate Corp. 400 N. Commercial Street Harrisburg, IL 62946		\$18,100.00	\$14,000.00	\$1,300.00
BSI Constructors Inc. 6767 Southwest Avenue St. Louis, MO 63143-2690		\$40,000.00	\$14,000.00	\$1,500.00
Korte-Plocher Construction 502 Monroe Street Highland, IL 62249		\$42,100.00	\$15,800.00	\$1,400.00
Grunloh Construction Inc. 112 W. Kentucky Avenue Effingham, IL 62401		\$41,257.00	\$16,800.00	\$1,230.00
River City Construction 1107 W. Church Street Benton, IL 62812		\$42,800.00	\$13,600.00	\$11,800.00
L. Wolf Company 1733 Cleveland Granite City, IL 62040		\$51,634.00	\$16,497.00	\$1,305.00
Altman-Charter Co. 2257 Schuetz Road St. Louis, MO 63146		\$36,500.00	\$13,500.00	\$1,200.00
J.J. Wuellner & Son Inc. 7228 Herter Ind. Drive Godfrey, IL 62035		\$15,700.00	\$15,400.00	\$1,270.00
Tarlton Corp. 5500 West Park Avenue St. Louis, MO 63110		\$43,245.00	\$15,707.00	\$1,229.00

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

[illegible]

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE


		<p>General Work</p> <p>Alternate #6</p> <p>Add - Extend Parking Lot</p>		
<p>Korte Construction #7 Highland Ind. Court Highland, IL 62249</p>		<p>\$121,000.00</p>		
<p>Thiems Construction Co. 103 Seminole Street Edwardsville, IL 62025</p>		<p>\$105,500.00</p>		
<p>RNJ Interstate Corp. 400 N. Commercial Street Harrisburg, IL 62946</p>		<p>\$101,000.00</p>		
<p>BSI Constructors Inc. 6767 Southwest Avenue St. Louis, MO 63143-2690</p>		<p>\$120,000.00</p>		
<p>Korte-Plocher Construction 502 Monroe Street Highland, IL 62249</p>		<p>\$ 76,200.00</p>		
<p>Grunloh Construction Inc. 112 W. Kentucky Avenue Effingham, IL 62401</p>		<p>\$104,450.00</p>		
<p>River City Construction 1107 W. Church Street Benton, IL 62812</p>		<p>\$145,000.00</p>		
<p>L. Wolf Company 1733 Cleveland Granite City, IL 62040</p>		<p>\$ 11,007.00</p>		
<p>Altman-Charter Co. 2257 Schuetz Road St. Louis, MO 63146</p>		<p>\$ 99,200.00</p>		
<p>J.J. Wuellner &amp; Son Inc. 7228 Herter Ind. Drive Godfrey, IL 62035</p>		<p>\$123,560.00</p>		
<p>Tarlton Corp. 5500 West Park Avenue St. Louis, MO 63110</p>		<p>\$134,117.00</p>		



STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

[illegible]

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

			<u>Proposals</u>	<u>Proposals</u>	<u>Proposals</u>
			Heating, Piping, Refrigeration, and Automatic Temperature Control Work	Plumbing Work	Fire Protection Work
France Mechanical Corp. #25 Kettle River Drive Edwardsville, IL 62025			\$264,300.00		
Kane Mechanical Inc. 263 South Sixth Street Wood River, IL 62095			\$357,338.00		
GRP Company Inc. 308 E. St. Louis Avenue East Alton, IL 62024			\$404,706.00		
Gent Mechanical Inc. 316 N. Main Edwardsville, IL 62025				\$197,970.00	
France Mechanical Corp. #25 Kettle River Drive Edwardsville, IL 62025				\$227,800.00	
Kane Mechanical Inc. 263 South Sixth Street Wood River, IL 62095				\$282,587.00	
Bi-State Fire Protection 1001 North Second Street St. Charles, MO 63301					\$94,500.00
Litton Enterprises Inc. 600 Halfway Road Marion, IL 62959					\$99,725.00
International Fire Sprinkler 11664 Lilburn Park Road St. Louis, MO 63146					\$106,465.00

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE



Proposals

Ventilating and  
Distribution System  
for Conditioned Air  
Work

Fritz Inc.  
424 Lebanon Avenue  
Belleville, IL 62220

\$309,351.00

H & M Mechanical Corp.  
100 Arlington Drive  
Granite City, IL 62040

\$309,900.00

France Mechanical Corp.  
P.O. Box 646  
Edwardsville, IL 62025

\$364,000.00

Hutchinson Mechanical Serv.  
2458 Old Dorsett Road  
Maryland Heights, MO 63043

\$387,584.00

Johnson Contracting Co., Inc  
2750 Morton Drive  
East Moline, IL 61244

\$404,000.00

Williams Air & Htg., Inc.  
Route 2, Box 299  
Murphysboro, IL 62966

\$412,500.00


Westerheide Sheet Metal  
2034 St. Clair Ave.  
East St. Louis, IL 62205

\$443,695.00

Elk Heating & Sheet Metal  
473 N. Wood River Avenue  
Wood River, IL 62095

\$459,610.00

STUDENT HEALTH AND FITNESS CENTER  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

			Proposals	Electrical Work	Electrical Work
			Electrical Work	Alternate #4 Add - Divider Curtains between Courts	Alternate #6 Add - Extend Parking Lot
Fritz Inc. 424 Lebanon Avenue Belleville, IL 62220			\$462,600.00	\$1,100.00	\$2,880.00
Rite Electric Co. 22nd & Lee Avenue Granite City, IL 62040			\$478,200.00	\$1,020.00	\$7,300.00
J.P. Electric Inc. P.O. Box 570 Edwardsville, IL 62025			\$498,800.00	\$1,650.00	\$10,190.00
Lowry Electric Company 3000 Missouri Avenue East St. Louis, IL 62205			\$516,810.00	\$2,005.00	\$5,985.00
Pyramid Electric 3000 Monticello Place Fairview Heights, IL 62208			\$554,190.00	\$1,280.00	\$11,380.00
Kaiser Electric Inc. 904 Hanley Ind. Court St. Louis, MO 63144			\$593,860.00	\$1,780.00	\$7,600.00
Egizii Electric Inc. 700 N. MacArthur Blvd. Springfield, IL 62702			\$597,000.00	\$2,900.00	\$4,000.00
Wegman Electric Company P.O. Box 438 East Alton, IL 62024			\$602,662.00	\$2,000.00	\$8,688.00



February 13, 1992

Dr. Wilkins moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

SOFTWARE PIRACY POLICY STATEMENT  
[ADDITION OF V POLICIES OF THE BOARD I]

Summary

This matter is intended to protect the labor and creativity resulting in the development of computer software. It encompasses respect for the right of the creator of computer software to determine the form, manner, and terms of publication and distribution. University employees, and students making, acquiring, or using unauthorized copies of computer software, may be subject to University disciplinary sanctions as well as legal action by the copyright owner. By this policy, neither the University nor the State of Illinois will provide legal indemnification or defense for employees or students whose violation arises out of willful misconduct.

Rationale for Adoption

In 1980, the Copyright Act of 1976 was amended to include computer software as protected material. The availability of utility programs to copy software has made violations of the Copyright Act as it relates to computer software a common occurrence. For many years, violations were frowned upon, but rarely punished.

While software piracy is still difficult to identify, prosecution of violators is beginning to make an impression upon the business community. Recently, the University of Oregon paid \$130,000 to the Software Publishers Association of America to settle a lawsuit that charged one department of the university with illegally copying computer programs. Since 1988, the Software Publishers Association has filed more than seventy lawsuits alleging the violation of copyright.

Many software piracy acts are unintentional and occur when machines are moved from one individual to another, when machines are upgraded, or when problems or corrections to an employee's computer are accomplished with utility packages that are proprietary in nature and are left on a user's hard disk.

Whether software piracy is intentional or unintentional, the fact remains that it violates federal copyright law and carries both civil and criminal penalties. Administrators and institutions can be held liable for acts of copyright infringement committed by employees--even if the crime was unintentional or concealed from the employer. The University cannot afford, either financially or ethically, to violate copyright laws.

The University should have a written policy on software piracy and enforce the policy vigorously. The policy should be circulated to every employee and student and every effort should be made to inform employees and students of the consequences of copyright infringement. This policy is consistent with those in place at peer universities.

### Considerations Against Adoption

The policy may entail short-term costs, which we believe will be more than offset by the long-term savings described above.

### Constituency Involvement

The policy was developed by the Office of the Chancellor in consultation with the directors of computing affairs at both campuses, including the School of Medicine. The policy was also reviewed by the library directors at both SIUC and SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the policy entitled Software Piracy, attached hereto and incorporated herein by reference, be and is hereby approved.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

## SOFTWARE PIRACY POLICY STATEMENT [ADDITION OF V POLICIES OF THE BOARD I]

### I. Software Piracy Policy Statement

#### 1. Southern Illinois University

Respect for the intellectual work and property of others is vital to the mission of higher education. This principle applies to works of all authors and publishers in all the media, including the labor and creativity resulting in computer software. It encompasses respect for the right to acknowledgment and the right to determine the form, manner, and terms of publication and distribution.

Unauthorized copying of software is illegal and may force the University as well as individuals to incur legal liability. The United States Copyright Law protects software authors and publishers in much the same manner as patent law protects inventors. Unauthorized copying of software, including programs, applications, data bases and code, deprives developers of a fair return for their work, may result in increased prices, may reduce the level of future support and enhancement available to the University, and may inhibit the development of new software products.

Unless software has been placed in the public domain, the owner of a copyright holds exclusive right to the reproduction and distribution of his or her work. The purchaser of software generally purchases only a license to use the software on one machine. Most licenses do not permit copying although a licensee may generally make a backup or archival copy. Some institutional licenses permit copying for use on local area networks or on multiple machines, but such uses must be authorized in a license agreement commonly called a site license, which might include a network license or a limited-use license.

It is the policy of Southern Illinois University that unauthorized copying of computer software will not be tolerated. Such copying is both unethical and illegal. University employees and students making, acquiring, or using unauthorized copies of computer software may be subject to University disciplinary sanctions as well as legal action by the copyright owner. Neither the university nor the State of Illinois will provide legal indemnification or defense for employees or students whose violation arises out of willful misconduct as defined in 2 Policies of the Board E.

The Presidents of Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville shall develop procedures for the implementation of this policy, pursuant to V Bylaws 8.

Mr. Hall explained that he would abstain from the vote on this matter. He stated he was in agreement with fellow Board members' concern about the University not being seen as indemnifying any violations of copyright law or any software piracy. He continued that he did have a concern that students or faculty may be inordinately punished by suspension or probation for making a copy of a computer disk which is copyrighted in the same way that students and staff often make copies of magazine articles, music cassette tapes, and video tapes.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

The following matter was presented:

SEARCHES FOR A CHANCELLOR  
[AMENDMENT TO II STATUTES OF THE BOARD OF TRUSTEES 4-A-7]

Summary

This action would amend II Statutes 4-A-7 to reduce the membership of the committee of constituency leaders to interview Chancellor candidates from



10 to 5. Instead of the present makeup of two faculty, two non-faculty employees, and one student from each campus, the proposed committee would have one faculty and one non-faculty employee from each campus, and one student to represent students on both campuses.

#### Rationale for Adoption

The Chancellor does not work as closely with constituency groups as does a President, so the breadth of the present committee does not seem necessary. In the present and foreseeable state of the budget the savings in travel and accommodations for a reduced committee will be welcome, and a smaller group should be able to function more efficiently and with greater assurance of maintaining the privacy of applicants and nominees.

#### Considerations Against Adoption

More committee members of course would permit a broader representation and spreading the duties among more participants.

#### Constituency Involvement

The interim Chancellor has interviewed or afforded ample opportunity for interview with each constituency head or the designee thereof on the subject of this action.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Statutes of the Board of Trustees 4-A-7 be and is hereby amended as follows:

7. Individuals from the final group will be interviewed by a committee of constituency leaders selected by the Board, and also interviewed by the Presidents. These committee members will be ~~recommended~~ nominated and selected as follows: for SIUC, each constituency group will nominate two representatives. From those nominations, the Board will choose ~~two~~ one faculty representatives, ~~two~~ and one non-faculty representatives, ~~and one student representative~~. For SIUE, the Faculty Senate will nominate four representatives, the University Staff Senate will nominate four representatives, and the Student Senate will nominate two representatives. From those nominations, the Board will choose ~~two~~ one faculty representatives, ~~two~~ and one non-faculty representatives, ~~and one student representative~~. From the student nominations of both Universities, the Board will choose one representative.

Mr. VanMeter explained that this matter was being presented to the Board with the recommendation of the Executive Committee. He called upon Dr. Wilkins to make the presentation.

Dr. Wilkins moved that there be an amendment to II Statutes of the Board of Trustees 4-A-7. The motion was duly seconded.



February 13, 1992

Chancellor Brown made the following comments:

The matter of conducting a search for the Chancellor has a long history and a detailed and involved set of elements in it. One of the problems right now is how much detail I should go into in trying to explain why it is necessary to have the agenda item under consideration passed today. One of the first elements in the whole situation is the fact that the Board asked when I was initially hired to propose a new job description for the position of Chancellor. Some time during last November and early December a one-page description had been developed. Copies have been shared with Board members, the Presidents, and constituency heads, and yesterday it was provided to members of the press and journalistic media.

Hearing no questions regarding the description Chancellor Brown continued with his remarks. The language contained in the Statutes states: the Board acting as a committee of the whole will be responsible for those activities which lead to the appointment of a Chancellor. The search for a Chancellor will be conducted on a nationwide basis. The Board will retain the services of a consultant to support the search process and to advise it on matters related to the search. Working closely with Board officers, the consultant will on behalf of the Board solicit nominations and applications, gather information regarding candidates, identify a preliminary group of candidates, and attend all interviews with final candidates. The Board will meet with its consultant and review the credentials of members of the preliminary group. The Board will screen the preliminary group, and from it select a group of final candidates. Individuals from the final group will be interviewed by a committee of constituency leaders selected by the Board and also interviewed by the President. The rest of this paragraph is what is at issue with the item today. I'll skip that briefly. Then the Board will interview all final candidates, and based on its own reactions and reports from the constituency committee, each president, and its consultant, the Board will select a final candidate with whom negotiations will be authorized. That's basically the pattern of the search that Board authority is defining. It seems to me the search should adhere to the policies of the Board when it is at all possible and feasible. Several considerations have applied in my approach to this matter. I would like to have a search which is fast, which is economical, and which meets the criteria that candidates are going to want us to be able to guarantee them, that is, confidentiality. So I propose that instead of hiring a consultant, the Board appoint me as the consultant to work with the Board in accomplishing this task. I have considered carefully what kind of responsibility that suggestion entails, and am prepared to proceed in any way the Board wishes to guide. In addition, I suggest that the Board consider a subcommittee of the Board to really conduct this search business since a Board of this size is, although usually very, very wise, sometimes very unwieldy and it's difficult in conducting an expeditious search and an economical search to deal with 9 people doing the activities necessary to select candidates from a pool of applicants. So I suggest a small committee of the Board; the Board appoint a committee to do the search activity with which the consultant would work, with which I would work. This remains then and that can be done simply through regular Board procedures. There is nothing to prevent the Board from appointing a subcommittee from the committee of the whole. Then the question of the constituency advisory committee needs to be dealt with. In the desire to achieve economy and expeditiousness and confidentiality, it seemed to me that the best thing to do was to minimize the size of the constituency advisory committee. The function of this committee is

to interview finalists and comment to the Board, evaluate for the Board, their assessment of those candidates. And the matter before you today makes a proposal on how to manage that. I have contacted, I have talked with every constituency leader in the two institutions. I have provided each of these people with a copy of the job description, with a copy of the advertisement which we propose to run nationally, a copy of the prospectus which will be provided to each candidate, and a copy of the guidelines for the search procedures. All of which has been provided to the Board. And I asked their confidential examination and reaction to me so that I could get some assessment of what to say to you about how the University would react to the proposal I'm making. I have received several written communications and I've made several telephone communications with constituency heads regarding this situation. I did not receive any comment at all about the position description. I take that as the affirmation of silence. I thought if it bothered anybody they might say something to us. The prospectus did not require comment. It is simply a collection of facts. The guidelines for the conduct of the search did receive comment and I'd like to give you my brief summary of what I got. The constituency heads are all here and they can tell you how fairly I have reflected their reactions. From Carolyn Moore, the Student Body President at Edwardsville, I received a memo and I'll try to be brief. The last sentence of her memo says, "It would be more effective to have two student representatives, one from each campus." I received a memo from Muriel Narve, Civil Service President at Carbondale. A key sentence in her memo is, "We request that you add a representative for the SIU at Carbondale Civil Service Employees." I received a memo from Susan Hall, President, Graduate and Professional Student Council. A key sentence in this is, and I'll only use the last clause, "It is important that each student constituency receive its own representation on the Chancellor search committee." And by each I think she's referring not only to Carbondale but Edwardsville student constituencies. A memo from Mary Ann Boyd, President of the Faculty Senate at Edwardsville, has in it this: "The Executive Committee would like to have constituency representation earlier in the selection of candidates and additionally there was some concern that there should be two faculty from each University on the constituency group." Mr. Sullivan, Student President at Carbondale, wrote a short paragraph--in a short paragraph in a longer memo, said, "Contingent upon Carbondale and Edwardsville each being granted a student slot, I feel that my constituency would embrace the proposal as a whole and advocate it." By telephone I was informed by Carol Wright, who is the A/P constituency head at Edwardsville, that her group found the packet I gave her quite acceptable. Don Paige of the Faculty Senate and Hans Rudnick of the Graduate Council both informed me by telephone and in person that they felt it was a workable approach to it and had no objection to proceeding on this basis. The upshot of it, I think, Mr. Chairman, is how to judge what the function of this advisory committee would be and how it might best be manned or womaned. The call for additional representation I think represents a view of the task of the committee that does not reflect what the committee will really be called upon to do. The committee will be called upon to interview candidates selected by the Board search committee. This is not a Chancellor search committee that the committee is. It is a constituency advisory committee. I would hold to the argument that representation by numbers is not the resolution to the problem and there are other problems that need to be considered and they are specifically, cost. It's very easy to spend money as if it's going out of style in trying to conduct a search. I propose to conduct an economical, but effective search which means I'll take the position that we do not do unnecessary travel. We don't shift people around for interviews any more than necessary, and we shift



February 13, 1992

as few people as possible around for interviews and other purposes for the search. In addition, I am severely concerned that a search like this will be successful only if it can be conducted totally in a confidential manner. The more people who are involved in dealing with candidates the greater possibility of deviation from confidentiality: whether deliberate or accidental doesn't much matter. If candidates don't feel that we're totally dependable then we're not going to get candidates. So on that basis I respectfully request the Board to approve the item under consideration here.

Mr. Hall commented that he agreed with the proposal that appoints the Chancellor in place of a private search consultant. He explained that we have the expertise to do that here. He continued that his concern was with the constituency representation. He moved to amend the provisions so there are two students on the search committee. The Chair asked for a second to the motion. Hearing none, the motion failed for the want of a second.

Mr. Hall continued that he didn't feel the extra cost involved was a sufficient difference to warrant excluding so many constituency representatives since the constituency groups say they are willing to shoulder the burden of any extra costs.

Chancellor Brown apologized for omitting the comment that he had talked to Dr. Charlotte West. He stated that she had informed him that her sense of the group was that there were concerns.

The Chair recognized Dr. Charlotte West, President of the SIUC Administrative and Professional Staff Council. She made the following comments:

We didn't meet until yesterday afternoon so I didn't have an opportunity for a formal response then. But I have been requested by the A/P Staff Council to request that members of the Board sustain the present amendment to the Statutes. I think the Statute you have been operating under has been well designed. It has the support of the constituencies and it has served you well. I know that our role in the search for the Chancellor is advisory and it's my thesis that we can advise much more accurately and reliably with 10 members than in your present amendment. I think the arguments against, well, the arguments for reducing the size of the committee are cost containment and confidentiality. And I think really the savings are not significant; certainly confidentiality is. But I would urge you to trust the constituencies that they will propose names to you whose trustworthiness has been tested. So I really think that we can assure you confidentiality with 10 as well as with 5. I think you already know the score. The reasons for maintaining the present system are stronger than those to reduce the size of

the committee. We all want the same thing. I think by involvement by each of the groups, 5 on each campus, that you encourage participation, your members will have a sense of responsibility and involvement that's important in this important search. And I also think it's important to the candidates being interviewed. I think sometimes we think of ourselves and how we're reacting in the selection process, but you know we're recruiting high level people and we want to put our best foot forward. And I think in their questions to us we can be much more concise and accurate. We cannot talk for the people at Edwardsville. We don't know the day-to-day problems, the issues, the strengths of the campus. So I urge you to defeat the amendment to reduce the size of the committee. Thank you.

The Chair recognized Dr. Hans Rudnick, President of the SIUC Graduate Council. He made the following comments:

I think the Chancellor convinced both of us, Dr. Paige and me, that we could trust this smaller representation, particularly since we are not dealing with an officer to be hired to be head of the campus, but head of the system. We would insist on a full committee that we have always been part of if this was a campus officer. But our condition of going along with the five-member committee was that if we can keep it at five we shall be happy with it. We have full trust in Chancellor Brown in this matter. He assured us that he would consult with us very closely. On the other hand, I think the students have lots of input, more than anybody on this campus. They are represented with two members on this Board, and I think the faculty might even be part of this Board one of these days, too.

The Chair recognized Mr. Jack Sullivan, President of the SIUC Undergraduate Student Government. He made the following comments:

We would like to applaud Chancellor Brown's efforts here today. We had no problems with most of the proposal. But we do have the significant exception of the advisory committee. In times such as they are right now, as our student trustee brought up, that we are facing tuition increases, fee increases, our MAP grants have been cut, I was astounded by the fact that I as the head of the largest constituency represented here today, was not assured of a spot on the advisory committee. So what we wanted to ask you, a simple alternative to this would be to put one more student on there. We cannot adequately represent Edwardsville and I don't think they can adequately represent us. The arguments against these are costs, and I've already offered to pay most of the costs for us, and confidentiality. I would hope that this Board would not say that they cannot trust a student. This was brought to us a couple of weeks ago. We didn't leak it to anyone. We have shown our ability to hold confidentiality, and this is a very important position. We will definitely hold this with great respect and reverence. Frankly, I would think that the Board should open this up to the rest of the constituencies. I think that a small, more secretive organization pattern would be discouraged, especially in light of recent controversy surrounding the resignation of our last Chancellor. We don't want to open any of that up again. So I hope that you'll consider our position and ask you to amend this to open it up, at least in our point, to another student representing both campuses. Thank you.



February 13, 1992

The Chair recognized Ms. Carolyn Moore, President of the SIUE Student Senate. She made the following comments:

I, too, understand that the underlying issue here is confidentiality, but just as the Board as a whole can address issues and confidentiality without disturbing its representative structure, I feel the search committee can function just as well. The search committee should function with a minimum amount of seats that will maintain efficiency and effectiveness. Although a small committee may operate more efficiently, a diverse committee will operate more effectively. I think one of the most important qualities of the Chancellor is that the individual can effectively represent and be sensitive to the aspects of each campus. This is recognized in the proposed amendment by the fact that there are faculty representation from each campus. So I would have to ask the question, why is it not a necessity, and why is it not justifiable to have student views and representation from each campus.

The Chair recognized Ms. Susan Hall, President of the SIUC Graduate and Professional Student Council. She made the following comments:

Thank you, Mr. VanMeter. The Executive Board has reviewed the advisory committee proposal. We are concerned that there is only one student to represent the entire system. We think that greater constituency involvement in the search process will allow for greater constituency cooperation after the hire. If each constituency feels ownership in the process, there will be less room for future criticism of the Office of the Chancellor. By only allowing for one student representative on the search committee, two of the three student constituencies become alienated from the process. GPSC feels that significant differences exist between graduate and professional students and undergraduate students, and between SIUC and SIUE students. Therefore, we feel it is important that each of the student constituencies have representation on the advisory board.

The Chair recognized Ms. Carol Wright, President of the SIUE University Staff Senate. She made the following comments:

I would just like to say that the University Staff Senate at SIU Edwardsville would stand in support of adding one additional student to the committee.

The Chair recognized Ms. Muriel Narve, Chair, SIUC Civil Service Employees Council. She made the following comments:

Our council voiced their concerns with the search and also requested from Dr. Brown to have representation on the search. Thank you.

Mr. Norwood spoke in support of the recommendation put forth by Dr. Brown. He explained that the terms advisory committee and search committee have been used interchangeably, but that the constituency committee is in fact

an advisory committee. He stated that it would be nice to have every constituency represented, but once you start increasing the numbers on this committee, you keep increasing it. With regard to confidentiality, he commented that once you start getting to ten or more, confidentiality does become a problem.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Don Flack, William L. Hall. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair made the following comments:

I would like just to add one thing to the discussion. I think the discussion has been a very healthy one and a very good one. We did hear your concerns, and we do hear your concerns. I would like to say this. When we started the process back in Edwardsville in late summer, we told you that it was going to be a very deliberate and a very honest and ongoing process. I think we have followed what we said we would do. Dr. Brown has been very careful in assuming his duties and I think I certainly speak for the Trustees when I say he has gained our confidence. I think that our statement to you that we were going to take a very hard look and a sensible look at the job description, and that today's results speak for themselves. I think that our confidence in Dr. Brown is shown in the sense that we are not going to, as our Bylaws provide, an outside source to do a search. We're turning to him and to our own staff to conduct a very sensible and complete search. We're giving great responsibility to him. I think that he has been willing to assume that responsibility and I think that he has the assurance from every constituency here that what he has accomplished is for the total of both Universities and I think that we enter this search with that confidence factor very high. We have confidence that you will keep appropriately advised those who are involved in the search, and that the results are what we're all most interested in; what will be for the very best of this University. Our vote today is in support of him and his feeling that this is the way we should proceed. It is very important to have the confidentiality of this total process. Mrs. D'Esposito and I heard a lecture and John Brewster just got the book regarding the absolute necessity for the confidentiality of the search. The people that we want to bring to the University for this position are people who have no notion that they are even going to be considered. They're the type of people who are doing a splendid job wherever they may be within this University or some place else. And for that reason, when Dr. Brown starts talking with them, their job is in jeopardy the minute that anything should come out in regard to this search. So I think his desire in asking us to go to the limited committee is based upon what he considers the very best reasons as far as the future of the search is concerned and, therefore, the future of the two Universities.

February 13, 1992

Mr. Brewster stated that in reviewing this matter and considering the issues addressed here by the various groups, we all have to recognize that in this process we are searching for a head of a system. He continued that every member of this Board was responsible to all parts of the system, and in essence we are your representatives. He explained that this is not an elected Board, but one appointed by the Governor to serve this University which is our constituent in this issue. He noted that maybe it was a breach of faith that can't be crossed, but nevertheless in this process that is our responsibility. He continued that it was the Board's responsibility to find the best Chancellor that it can for this University. He stated that what most of you are speaking to is to seeking representation for your own individual interest in this process. He asked them to help the Board find the best Chancellor and continue to make and improve this great University because that's what this is all about.

Chancellor Brown stated that with this action he assumed it would be acceptable for him to place advertisements for the position of Chancellor. The Chair commented in the affirmative.

The following matters were presented for notice only:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES  
AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1992 and increases in apartment rentals for Southern Hills and Evergreen Terrace, effective July 1, 1992. Typical increases include \$72 per semester (5%) for double occupancy room and board with 19 meals per week in the residence halls and a range of \$12-15 per month (4.8-4.9%) in apartment rentals. A 15-meal plan and housing over break periods are also proposed.

Rationale for Adoption

Over the past ten years the working cash balance has been gradually increased to put housing operations in a sound cash position. The declining enrollment of freshmen resulted this year in a significant drop in occupancy rates for the first time in 20 years. Of the \$600,000 net loss of revenue,



\$100,000 has been offset by reductions in operating costs. The remainder will come from use of working cash in FY-92. Delays in completing various major projects has also contributed to the excess of expense over revenue, but the unspent cash has also been carried forward. These two factors, plus the budgeted use of almost \$500,000 of working cash in FY-92 account for the budgeted excess of expense over revenue of \$1,456,200 for this year.

Marketing efforts to increase occupancy, further cuts in operational costs, and the proposed rate increases combine to present an almost balanced budget for FY-93. The proposed use of \$127,900 of working cash is expected to leave housing with a satisfactory cash balance, although not as high as in FY-91. A further rate increase is expected for FY-94.

Salary increases of 4.5% are budgeted for FY-93, along with funds for a possible FY-92 mid-year increase of 2.5%. Funds for a larger increase would come from the use of reserves. Any savings from a smaller increase would be used to restore deferred maintenance projects. Other cost increase assumptions for FY-93 range from no change to 5%.

Current housing rates are well below those at the University of Illinois, are even with those at Northern Illinois University, and are somewhat above those at Illinois State University. The proposed increase is not expected to make this ranking less favorable.

The installation of cable television has been successful and contributes to the desirability of living on campus. This has been funded by the use of \$650,000 of reserves, which are being repaid from operations at the rate of \$100,000 per year.

A 5-day, 15-meal plan option is proposed to provide more flexibility in responding to resident needs and desires. Also one residence hall (Wright I) will be kept open the full academic year to provide a contract option to remain in residence over the break periods. No food service will be available over the breaks; however, provision will be made for residents to prepare their own meals during the breaks. No increase in room rates is proposed for Summer Session housing, due to the very low summer occupancy. Summer food service is provided through a non-refundable credit in the Student Center at a discount. This cost is proposed to increase by 6.2%.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity as the residence halls and share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded. No increase is being proposed for the latter two units.

Evergreen Terrace continues to benefit from the recent renovations and continues to have improved occupancy. The residents are also benefitting from the decision to separate rent from utilities as evidenced by the continuing decline in utility expense. As of July 1, 1991, all of the residents are being billed for electricity separately. FY-92 will be the first full year of the new policy.

#### Considerations Against Adoption

The proposed increases could be reduced or avoided by depleting working cash balances or deferring maintenance and renovation projects.



February 13, 1992

Constituency Involvement

The preparation of the budget and its implications have been shared during the Fall Semester with the Residence Hall Association. They have reaffirmed their support for cable television and also support the 5-day, 15-meal plan option.

This matter has been distributed to the Undergraduate Student Government and to the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

## 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, ~~1991~~ 1992:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
Resident						
Double Occupancy - <u>19 meals</u>						
Fall or Spring Semester	\$ 847	889	\$593	623	\$1,440	1,512
<u>Fall or Spring, plus breaks</u>		<u>999</u>		<u>623</u>		<u>1,622</u>
Double Occupancy - <u>15 meals</u>						
Fall or Spring Semester		889		598		1,487
<u>Fall or Spring, plus breaks</u>		<u>999</u>		<u>598</u>		<u>1,597</u>
Double Occupancy - Summer Session		483	396	325*	789	808
Single Occupancy - <u>19 meals</u>						
Fall or Spring Semester	1,231	1,292	593	623	1,824	1,915
<u>Fall or Spring, plus breaks</u>		<u>1,402</u>		<u>623</u>		<u>2,025</u>
Single Occupancy - <u>15 meals</u>						
Fall or Spring Semester		1,292		598		1,890
<u>Fall or Spring, plus breaks</u>		<u>1,402</u>		<u>598</u>		<u>2,000</u>
Single Occupancy - Summer Session		581	396	325*	887	906
Non-Resident						
Fall or Spring Semester - 19 meals			691	726		
<u>Fall or Spring Semester - 15 meals</u>				<u>701</u>		

\*Meals provided through a \$350 non-refundable credit in the Student Center at a cost of \$325.

- b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session, ~~1991~~ 1992:

Fraternities and Sororities

Academic year (includes utilities & maintenance)	\$44,328	<u>46,544</u>
Summer Session (plus charges for metered electricity)	<del>1,098</del>	<u>1,153</u>

SIUC Leased Office Space

Annual (without utilities & maintenance)	\$20,300
--	----------

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1, ~~1991~~ 1992:

Monthly Rate

Southern Hills (with utilities)

Efficiency - Furnished	\$262	<u>275</u>
One Bedroom - Furnished	\$284	<u>298</u>
Two Bedroom - Furnished	\$304	<u>319</u>

Evergreen Terrace\* (plus charges for metered electricity)

Two Bedroom - Unfurnished	\$251	<u>263</u>
Three Bedroom - Unfurnished	\$271	<u>284</u>

Elizabeth Apartments (with utilities)

Efficiency - Furnished	\$290
------------------------	-------

University Courts (with utilities)

One Bedroom - Furnished	\$346
-------------------------	-------

\*Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

**UNIVERSITY HOUSING - FUNDED DEBT**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

	<u>ACTUAL</u> <u>FY 89</u>	<u>ACTUAL</u> <u>FY 90</u>	<u>ACTUAL</u> <u>FY 91</u>	<u>BUDGETED</u> <u>FY 92</u>	<u>PROJECTED</u> <u>FY 93</u>
<b>INCOME</b>					
Operations	14,963,137	14,904,771	15,459,631	15,394,500 A	15,504,500 B
Investments	392,283	444,165	331,907	269,000	224,000
<b>TOTAL INCOME</b>	<u>15,355,420</u>	<u>15,348,936</u>	<u>15,791,538</u>	<u>15,663,500</u>	<u>15,728,500</u>
<b>EXPENSE</b>					
Salaries	3,326,024	3,636,945	3,787,746	3,665,700 C	3,748,800 D
Wages	930,941	947,323	1,216,103	1,186,200 E	1,140,800 E
Less USOE	(213,293)	(178,081)	(169,014)	(169,000)	(169,000)
Food	1,983,725	2,067,195	2,248,509	2,341,800	2,435,500 F
Utilities	1,881,725	1,913,329	1,864,123	2,011,600	2,112,200 G
Maintenance Building, Ground & Equipment	1,936,359	2,106,079	2,177,873	2,304,700	2,396,900 F
Special Projects	1,060,733	1,295,491	1,158,627	2,173,700 H	889,000 H
(Less Use of Reserves)	0	0	0	(650,000) I	0
Equipment	275,738	219,781	375,941	360,600	196,000
Cable TV Channels	0	0	0	201,800	209,900
Administration	967,969	1,083,254	1,156,223	1,310,800	1,376,300 G
Special Administration	53,503	5,687	12,313	12,000	0
Commodities	301,755	305,937	293,263	344,600	358,400 F
Special Commodities	103,891	247,756	123,653	148,800 J	45,000 J
Telecommunications	461,618	483,292	486,343	483,100	483,100
Maintenance Allowance	522,507	511,475	528,472	549,900 K	549,900 K
Other Current Expenses	332,360	347,842	418,194	412,400 L	428,900 L
Special Current Expenses			72,623 L	66,500 M	0
<b>TOTAL OPERATING EXPENSES</b>	<u>13,925,555</u>	<u>14,993,305</u>	<u>15,750,992</u>	<u>16,755,200</u>	<u>16,201,700</u>
Debt Service	1,564,666	1,517,112	1,528,858	1,631,500 N	1,631,500 N
<b>TOTAL EXPENSE</b>	<u>15,490,221</u>	<u>16,510,417</u>	<u>17,279,850</u>	<u>18,386,700</u>	<u>17,833,200</u>
<b>USE OF REVENUE BOND FEE</b>	<u>1,192,000</u>	<u>1,131,500</u>	<u>1,248,819</u>	<u>1,267,000</u>	<u>1,267,000</u>
<b>REVENUE OVER EXPENSE</b>	<u>1,057,199</u>	<u>(29,981)</u>	<u>(239,493)</u>	<u>(1,456,200) O</u>	<u>(837,700)</u>
<b>USE OF CASH AND RECEIVABLES</b>		29,981	239,493	1,456,200 P	127,900 Q
<b>REVENUE FROM PROPOSED RATE INCREASE</b>					<u>709,800</u>

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

NOTES:

- A) FY-92 rate increase offset by decline in occupancy due to decline in freshman.
- B) Reflects \$130,000 from increased occupancy due to marketing efforts; \$30,000 increase from other sources; less \$50,000 reduction from new 15-meal option.
- C) Reflects staff reduction and possible 25% midyear salary increase. Savings from previously budgeted salary increase was used to offset loss of revenue from decline in occupancy.
- D) Assumes 4.5% increase, after a base reduction of \$129,000 and annualization of the FY-92 increase. A possible larger increase would be funded from use of reserves for scheduled improvement projects; savings from a lesser increase would be used to fund deferred maintenance from the 5-year plan.
- E) Reflects savings from student worker staffing reductions.
- F) Assumes 4% cost increase.
- G) Assumes 5% cost increase.
- H) Nonrecurring major projects of repair and renovations based on the 5-year plan, updated annually. FY92 includes projects not completed from prior year; other projects may carry over to FY93.
- I) Funds to install cable TV system; to be repaid from operations.
- J) Nonrecurring purchases under \$100 (furniture, dishes, mattresses, etc.) based on the 5-year plan, updated annually.
- K) Cost of room and board provided for resident staff.
- L) Includes refuse removal, taxes, laundry, insurance, transportation, and bad debt expense.
- M) Shared expense for installation of Validine ID system.
- N) Includes \$100,000 repayment to the Reserves for funds used to install cable TV.
- O) Includes approximately \$500,000 net loss from reduced occupancy, almost \$500,000 of special projects carried over from prior years, and almost \$500,000 planned use of cash for the original FY92 budget.
- P) Projected 6-30-92 cash balance is \$2,341,841 which includes approximately \$1,400,000 in prepayments for FY-93.
- Q) Projected 6-30-93 cash balance, without a rate increase, is \$2,168,941 (including approximately \$1,400,000 in prepayments for FY-94).



**UNIVERSITY HOUSING - EVERGREEN TERRACE**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

	ACTUAL FY 89	ACTUAL FY 90	ACTUAL FY 91	BUDGET FY 92	PROJECTED FY 93
<b>INCOME</b>					
Operations	1,062,385	1,114,529	1,130,281	1,140,800	1,149,800
Interest	8,999	13,022	10,416	14,200	17,200
<b>TOTAL INCOME</b>	<b>1,071,384</b>	<b>1,127,551</b>	<b>1,140,697</b>	<b>1,155,000</b>	<b>1,167,000</b>
<b>EXPENSE</b>					
Salaries	30,054	37,012	39,594	38,500	40,800
Wages (Net of USOE)	59,349	66,685	82,378	88,300	88,300
Utilities	379,780	364,061	351,910	366,100	368,700 A
Maintenance Building, Ground & Equipment	188,287	239,592	216,875	238,600	248,100
Special Projects	201,376	245,474	229,130	176,200	112,000
Less Use of Reserves	(10,000)	0	0	0	0
Equipment	157	6,014	2,039	2,700	8,000
Administration	52,475	56,147	55,207	58,200	61,100
Refuse Removal	18,517	17,272	17,072	20,800	21,600
Other Current Expenses	32,552	27,719	27,841	32,200	33,500
Real Estate Rental	199,013	207,663	208,717	211,000	211,000
<b>TOTAL OPERATING EXPENSES</b>	<b>1,151,560</b>	<b>1,267,639</b>	<b>1,230,763</b>	<b>1,232,600</b>	<b>1,193,100</b>
<b>USE OF REVENUE BOND FEE</b>	<b>75,000</b>	<b>135,500</b>	<b>151,000</b>	<b>0</b>	<b>0</b>
<b>REVENUE OVER EXPENSE</b>	<b>(5,176)</b>	<b>(4,588)</b>	<b>60,934</b>	<b>(77,600)</b>	<b>(26,100)</b>
<b>USE (INCREASE) OF CASH AND RECEIVABLE</b>		<b>(4,588)</b>	<b>(60,934) B</b>	<b>77,600 C</b>	<b>(16,500)</b>
<b>REVENUE FROM PROPOSED RATE INCREASE</b>					<b>42,600 D</b>

**NOTES:**

- A) Assumes a 5% rate increase on a reduced base. Utility expense has dropped from \$452,502 in FY87 as a result of energy conservation improvements and, more recently, from separate billing for electricity.
- B) Cash balance on 6-30-91 was \$91,100.
- C) Projected cash balance for 6-30-92 is \$400.
- D) The proposed increase is needed to balance the FY93 budget and to increase the cash balance by \$16,500 to a projected 6-30-93 balance of \$16,900.

NOTICE OF PROPOSED INCREASE: INCREASE IN UNIVERSITY HOUSING  
RENTAL RATES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter proposes increases in rental rates for single student and family housing at SIUE to be effective summer term, 1992.

Rationale for Adoption

Rental rates for SIUE's Tower Lake Apartments were last increased in summer 1990. The rent increase proposed would offset increases in operating costs since 1990 and permit continuation of services to residents at existing levels.

From FY-91 to FY-93, salary and wage costs will increase by about 12%. The increase is due to annual and equity salary and wage increases, and to increasing staff to provide improved security and services to residents. Costs for contractual services will increase 18% from FY-91 to FY-93. Utilities are the principal part of the contractual service costs. Other major costs in this area include those for refuse removal, for repair of equipment and furniture, and for emergency replacement of air conditioners, furnaces, and hot water heaters. Telecommunication costs will increase approximately 14% over the two-year period. Debt service expenses will increase 7%.

To help offset some of the increased operating costs, the budget for special maintenance projects will be reduced 63%, from \$410,000 in FY-91 to \$152,000 in FY-93. The special maintenance projects initiative, begun in 1988, has supported major repair and replacement projects such as replacing storm windows and patio doors, the exterior lighting improvement project, large scale replacement of ranges, furnaces and air conditioners, and repair of walkways and parking areas.

Tower Lake Advisory Committee recommendations to reduce operating costs are being addressed also. These involve evaluating the operation of the Wild Turkey food service in the Commons Building, the number and scheduling of student supervisors, and schedules for furniture reupholstering.

The rental rate increase proposed involves differential increases among rental rate categories. Monthly rates for family housing would increase 3 to 4%, while monthly single student rates would increase 5 to 7%. This structure of increases was recommended by the Tower Lake Advisory Committee and housing management to prevent increasing the difference in rates between family and single student units that developed through across-the-board percentage increases. The increases proposed are based on assessments that, for example, the cost to operate a family unit occupied by a family of four is lower than the cost to operate the same type unit occupied by four single students. This approach is similar to that used at other Illinois public universities, where rental rates are adjusted based on assessments of costs for types of units as opposed to across-the-board percentage increases.

Increases proposed will generate approximately \$150,000. Absent the rate increase, the Tower Lake apartment operation would incur a deficit of approximately \$125,000 at the end of FY-93. A schedule showing historic, current year, and projected income and expenses is attached.

February 13, 1992

Considerations Against Adoption

The rental rate increase proposed would increase the cost of attendance for on-campus resident students which could affect access to the University. University officers considered the impact on access in arriving at the proposal submitted.

Constituency Involvement

The Tower Lake Advisory Committee, the designated advisory body for Tower Lake rental rates, recommended the increase proposed. The SIUE Student Senate did not approve the Advisory Committee's recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of rent for Summer Quarter, 1992, 4 Policies of the Board C-12 be amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective Summer Quarter, ~~1990~~ 1992, are as follows:

FAMILY HOUSING I

~~\$374~~ 385 per month - two-bedroom, unfurnished apartment  
~~\$433~~ 450 per month - two-bedroom, furnished apartment  
~~\$421~~ 433 per month - three-bedroom, unfurnished apartment  
~~\$487~~ 505 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

~~\$145~~ 155 per month per student - two-bedroom, 4-student unit  
~~\$299~~ 305 per month per student - two-bedroom, 2-student unit  
~~\$122~~ 130 per month per student - three-bedroom, 6-student unit  
~~\$243~~ 255 per month per student - three-bedroom, 3-student unit  
~~\$145~~ 155 per month per student in double - two-bedroom, 3-student unit  
~~\$218~~ 230 per month per student in single - two-bedroom, 3-student unit



## TOWER LAKE HOUSING

Comparative Statement of Actual and Estimated  
Income and Expenses

	Previous Yr. Actual FY-89	Previous Yr. Actual FY-90	Previous Yr. Actual FY-91	Current Budget FY-92	Proposed Budget FY-93
<b>INCOME</b>					
Operations:					
Rental	\$2,362,389	\$2,412,805	\$2,694,667	\$2,650,000	\$2,650,000
Conference Housing	22,042	17,312	21,787	25,000	30,000
Vending	30,933	31,636	26,024	3,000	3,600
Interest Income	60,993	73,741	61,288	60,000	59,000
Revenue from Proposed Increase					149,680
<b>TOTAL INCOME</b>	<b>\$2,476,357</b>	<b>\$2,535,494</b>	<b>\$2,803,766</b>	<b>\$2,738,000</b>	<b>\$2,892,280</b>
<b>EXPENDITURES</b>					
Salaries	\$ 614,899	\$ 731,144	\$ 778,469	\$ 832,593	\$ 868,680
Wages	121,820	131,973	147,581	176,155	164,720
Other:					
Personnel Services	56,542	63,739	81,512	84,105	88,220
Debt Service	423,836	409,670	411,316	441,000	441,000
Travel	1,241	2,295	3,888	4,239	4,450
Equipment	24,531	19,200	16,467	39,930	41,920
Commodities	53,812	40,280	40,947	48,938	51,360
Contractual Services	745,448	846,866	895,889	944,060	1,060,130
Telecommunications	7,816	9,386	114,246	117,957	130,230
Operation of Auto	8,883	8,416	14,154	8,127	8,530
Special Maint.					
Projects	300,890	176,854	410,164	270,000	152,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,359,718</b>	<b>\$2,439,823</b>	<b>\$2,914,633</b>	<b>\$2,967,104</b>	<b>\$3,011,270</b>
<b>NET INCOME/(LOSS)</b>	<b>116,639</b>	<b>95,671</b>	<b>(110,867)</b>	<b>(229,104)</b>	<b>(118,990)</b>
<b>CASH CARRYOVER</b>	<b>388,671</b>	<b>484,342</b>	<b>373,475</b>	<b>144,371</b>	<b>25,380</b>



February 13, 1992

The Chair announced that a news conference would follow in the Video Lounge and that lunch would be held in the Old Main Lounge.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:20 p.m.

Sharon Holmes  
Sharon Holmes, Executive Secretary

CONTENTS

Roll Call . . . . . 241

Trustee Reports . . . . . 241

Committee Reports . . . . . 244

    Finance Committee . . . . . 244

    Academic Matters Committee . . . . . 244

    Architecture and Design Committee . . . . . 245

Executive Officer Reports . . . . . 245

Reports of Purchase Orders and Contracts, January, 1992,  
SIUC and SIUE . . . . . 247

Project Approval and Selection of Architect: Roof  
Replacement, Student Recreation Center, SIUC . . . . . 247

Increase in University Housing Rental Rates, SIUE  
[Amendment to 4 Policies of the Board C-12] . . . . . 248

Approval of Minutes of the Meeting held February 13, 1992 . . . . . 251

Notice of Proposed Fee Increase: Student Medical Benefit Fee, SIUC  
[Amendment to 4 Policies of the Board B-2-b, B-6, and B-12] . . . . . 252

Notice of Proposed Increase: Flight Training Charges, SIUC  
[Amendment to 4 Policies of the Board B-4] . . . . . 258

Increase in Residence Hall Rates and Apartment Rentals, SIUC  
[Amendment to 4 Policies of the Board B-15] . . . . . 262

Revised Salary Increase Plans for Fiscal Year 1992 . . . . . 271

March 12, 1992

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MARCH 12, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 12, 1992, at 11:25 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William L. Hall  
William R. Norwood  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Birger gave the following report regarding the January 22 meeting of the Illinois Coalition:

My previous reports to the Board of Trustees about the Illinois Coalition have centered around statewide telecommunications and networking. However, it is just one of the Illinois Coalition's four initiatives. The other three are as follows: Fermi National Accelerator Laboratory's future was cast in doubt when the supercollider was placed in Texas. The Coalition formed a task force which has provided effective support for Fermi's future. A third initiative is the Illinois Technology Challenge Grant Program. This program promotes partnerships among universities, research centers, and industry to

leverage new technology into the commercial marketplace. The fourth initiative is the high performance computing and communications. Illinois research institutions, universities, and corporations hope to exploit Illinois' comparative advantage in computing and communications through a coordinated strategy focusing on the federal government's \$638 million challenge grant program. "The Illinois Coalition for what?" This has been the question most often asked of the Coalition over its two and a half years of existence. At any rate, the Coalition Civic Committee founders were not as concerned about high visibility for the group as they were about the ability to establish effective collaboration among business, labor, academic, and government to promote Illinois' economy through science and technology. These collaborations are made possible through the Coalition's Board of Directors, consisting of the state's top leaders in each of these fields including representatives of Governor Jim Edgar, the leadership of the General Assembly, and the Illinois congressional delegation. Its agenda for 1992 includes: continuing the fight to assure Fermi National Accelerator Laboratory's world leadership in high energy physics into the 21st century; fostering the State of Illinois' investments in its own technology future through the Illinois Technology Challenge Grant Program; promoting the competitiveness of Illinois' small- and medium-sized businesses through utilization of the state's vast, high-technology telecommunications infrastructure; and increasing Illinois' share of federal and private research and development investments in high-performance computing and communications.

Fermi National Accelerator Laboratory, known familiarly as Fermilab, represents one of the federal government's largest single investments in Illinois. Its \$180 million annual payroll, high quality jobs, and critical scientific and technological presence in the western suburbs make Fermilab one of Illinois' vital pillars for long-term technology-based growth. When the federal government decided to site the Super-Conducting Supercollider (SSC) in Texas, Fermilab's future was cast in doubt. Yet, at the same time, the nation's scientists recognized that Fermilab's continued existence was critical both to maintain U.S. world leadership in high-energy physics research and to train the physicists critical to the success of the SSC. We have a task force co-chaired by Commonwealth Edison's James O'Connor and the Museum of Science and Industry's Jack Kahn to bring business, labor, and state government support behind Fermilab's \$200 million initiative to increase dramatically the effectiveness of the facility. The target: replacement of the Main Injector, the original Fermi accelerator that had been in use since 1972. The Main Injector accelerates sub-atomic particles and inserts them into the Tevatron, currently the world's most powerful collider. Now, as the federal FY 1993 budget is being prepared, both the FY 1992 appropriation and inclusion of this critical project in the FY 1993 budget have been threatened. Once again, the congressional delegation and Governor Edgar's office are working hard to assure continuation of the project, while the coalition marshals support from the business, labor, and scientific community in Illinois and in other states affected by the proposed cutbacks. On the rest of this, I can do this at another time and on account of time, I think we'll just conclude that at this point.

Mr. Birger reported that there had been a meeting on the Carbondale campus on February 19 wherein the Illinois Coalition reviewed the Technology



March 12, 1992

Challenge Grant Fund Projects. He stated that they had visited the Coal Research Center and the Fish Hatcheries.

Mrs. D'Esposito reported that she had attended the March 3rd meeting of the Illinois Board of Higher Education. She reported that Dr. Wagner had indicated that members of the IBHE and his staff were awaiting the Governor's budget message on April 7, as was the entire academic community and the State of Illinois. She explained that the staff had prepared a data sheet on the 2% rescission, its effects, and what it means to various components of higher education. She announced that Chairman Quern had pointed out that although the name of the legislation is the Emergency Budget Act of FY 1992, the temporary sound of the title was somewhat misleading. She continued that Chairman Quern felt strongly that this was not a temporary situation at all and we'll continue working under these difficult fiscal restraints for the foreseeable future. She stated that a second report on undergraduate education, which looked at access, preparation, learning, and teaching had been presented. She announced that both SIUC and SIUE had been cited for positive examples of providing quality access, preparation, learning, and teaching. She recommended the report for reading. She stated that early retirement options for Illinois higher education had generated a great deal of discussion; the staff recommended an option referred to as the 2 plus 2 option as opposed to the 5 plus 5 option which other state employees had already received. She reported that the IBHE staff had recommended the 2 plus 2 proposal which was defeated. After the regularly scheduled meeting, the board moved into a meeting of the committee of the whole for the purpose of discussing productivity and improvements in Illinois higher education. She stated that guidelines concerning enrollment by program, projected occupational growth areas, full-time equivalent enrollments by instructional area, and the centrality of activity in relation to instructional mission were discussed. She explained that SIUC and SIUE will be

asked to analyze and describe their Universities' short-term productivity improvements and long-term plans in these areas. She announced that a statewide productivity report will be presented in November, 1992, to the Illinois Board of Higher Education and then the IBHE staff will recommend improvements and implications for the 1994 budget development.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center at 9:00 a.m. She gave the following report:

Item M, Increase in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12] was approved by the Finance Committee and it is recommended that it be included on the omnibus motion. Item N, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15] is recommended by Committee but we ask that it not be included on the omnibus motion. Item O, Revised Salary Increase Plans for Fiscal Year 1992 was discussed; with only two members present and one voting for and one voting against, the Committee brings this matter to the Board for further discussion. Other items that came before the Committee were a Notice of Proposed Fee Increase: Student Medical Benefit Fee, SIUC [Amendment to 4 Policies of the Board B-2-b, B-6, and B-12] and Notice of Proposed Increase: Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]. We also had a discussion of a wonderful event that occurred yesterday, thanks to the Board Treasurer, his excellent staff, and the people at SIUE. We will have an exciting ceremony following this Board meeting in conjunction with a new recreational center at SIUE. We heard from President Guyon and Bill Capie concerning a point of sales card at SIUC which we hope will provide a service for the students, and we feel has been structured properly so that the SIUC Bursar's Office does not become a bank, but rather a facilitator. Finally, President Guyon presented "SIUC, A Look Forward," which was quite informative and gave us an excellent overview of what the problems have been in the last five years in terms of funding, and what his hopes for the future are, and what sources and choices he is making among alternative uses of funds to provide for a quality University that is strong both in research at the graduate level and in teaching at the undergraduate level.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The high point of our meeting was the report on the Undergraduate Research Academy at SIUE. That was led by Dr. Richard Keating, who is the Director. We had a presentation by Edward Melton, a chemistry major from SIUE and his title is Effects of Drought Stress and Soil Type on Competition, Growth, and Survival of the Federally Threatened Species, Boltonia decurrens.

March 12, 1992

He was checking the hypothesis that soil made a difference between the survival and the growth of the decurrens and the asterids. He disproved that hypothesis in his research and his mentor, Dr. Smith, and he are to be congratulated. It was an excellent presentation that made us all proud to see how an undergraduate student could perform research that well and do such an excellent presentation. Also participating were Dr. Shankar Nair and Ms. Sandra K. Bodie. The Academic Matters Committee congratulates them and thanks them for an excellent presentation.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee meeting. He gave the following report:

The Committee asks that Board agenda item L, Project Approval and Selection of Architect: Roof Replacement, Student Recreation Center, SIUC, be placed on the omnibus motion. It was passed unanimously by Committee.

Mr. Birger announced that funds for the \$14 million plus biological sciences building in Carbondale, plus another \$1.7 million for some other repairs, had been released. He stated that SIU should feel flattered that it had done so well. He thanked all the people involved in getting this done.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Professor Richard Keating, Biological Science, SIUE, at approximately 7:30 a.m. in the Board Room of the University Center. He stated that the gathering was social in nature and was not held for the purpose of discussion of public business. He stated that it was a most informative meeting and gave the Board the opportunity to meet and talk with people who really make these Universities go.

Under Executive Officer Reports, President Lazerson announced that following the Board meeting today, there will be a groundbreaking ceremony for the Student Fitness Center, which will take place at the west entrance to the Vadalabene Center. He continued that there would be a reception following the groundbreaking and then the regular lunch for the Board and guests. He pointed out that the Art and Design Building bid opening had taken place earlier in the week and that it is a \$5.6 million project.



Chancellor Brown commented that the discussion at the IBHE meeting found itself hung on the dilemma between trying to develop desirable augmentation of the retirement choices so that people would be happy to consider early retirement and making those goals compatible with some fiscal responsibility to pay for those special considerations. He continued that the IBHE discussion found itself impaled on the two horns of this dilemma and although the system heads were familiar with the proposal which had been presented to the IBHE by Dr. Wagner, and had indicated support for it, in general that proved to be a broken stick to lean on in view of the vote. He reported that the system heads will meet again next week and one of the items on the agenda will be early retirement. He explained that one of the problems faced about early retirement is that there are two bills before the legislature currently involving early retirement legislation for higher education or which includes higher education. He continued that one of the concerns with the legislation is that we do manage to get steps taken to maintain the fiscal fluidity of our retirement system. He stated we would hate to see benefits offered and granted which throws the retirement system into disarray or worse. He informed the Board that the Chancellor's search activity is underway, and that applications and nominations are being received. He reported that this week over 700 personally signed letters will be mailed to presidents and chancellors across the country asking for their help in locating viable candidates for this position. He announced that by next month he and the two Presidents hoped to have developed for Board consideration some review of questions regarding the development of tuition charges for Fiscal Year 1993. He continued it was an issue of deep concern since tuition represents one of the few sources of funding available to higher education. In view of the difficulties anticipated with state tax appropriation funding, he stated that other sources must be looked at.



March 12, 1992

In regard to the Board search, the Chair explained that the Bylaws provide that the Board acts as a Committee of the Whole in regard to this search; the procedure calls for the Chair to select a committee or a sub-committee to act on its behalf with the understanding that all of these matters will be considered by the Board. He continued that the committee will work on a day-to-day basis with Dr. Brown. He appointed the Chairs of the respective committees to serve on this sub-committee: Mrs. D'Esposito, Chair of the Finance Committee, Mr. Norwood, Chair of the Academic Matters Committee, and Dr. Wilkins, Chair of the Architecture and Design Committee. He stated that he would act as Chair of the committee. He emphasized that the work of that committee is ministerial in the sense that it will be assisting Dr. Brown early on, and that the real work of the whole selection process will be done by the Board as a Committee of the Whole.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JANUARY, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: ROOF  
REPLACEMENT, STUDENT RECREATION CENTER, SIUC

Summary

This matter seeks project and budget approval to replace the roofing material on the first phase of the Student Recreation Center.

The estimated cost of this project is \$264,000. Funding for this work will come from Student Recreation Center fees.

This matter also requests permission to use the Physical Plant Engineering Service for the preparation of plans and specifications.

#### Rationale for Adoption

The Student Recreation Center was opened in 1977. The original roofing material is beginning to show the adverse effects of weather and the deterioration caused by the sun. The Center staff have now developed a plan to repair and replace that roof at an estimated cost of \$264,000. This project will reroof approximately 93,600 square feet of surface. The second phase of the Center was opened in 1989, and its roof remains intact and requires no repairs.

The funding for this project will come from student fees and other operating revenues of the Center.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has been shared with the Intramural-Recreational Sports Advisory Board. No opposition has been expressed.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair and replace the roof on the first phase of the Student Recreation Center, SIUC, be and is hereby approved at an estimated cost of \$264,000.
- (2) Funding for this project shall come from Student Recreation Center fees.
- (3) Upon the recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services is authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### INCREASE IN UNIVERSITY HOUSING RENTAL RATES, SIUE [AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

#### Summary

This matter proposes increases in rental rates for single student and family housing at SIUE to be effective summer term, 1992.

### Rationale for Adoption

Rental rates for SIUE's Tower Lake Apartments were last increased in summer 1990. The rent increase proposed would offset increases in operating costs since 1990 and permit continuation of services to residents at existing levels.

From FY-91 to FY-93, salary and wage costs will increase by about 12%. The increase is due to annual and equity salary and wage increases, and to increasing staff to provide improved security and services to residents. Costs for contractual services will increase 18% from FY-91 to FY-93. Utilities are the principal part of the contractual service costs. Other major costs in this area include those for refuse removal, for repair of equipment and furniture, and for emergency replacement of air conditioners, furnaces, and hot water heaters. Telecommunication costs will increase approximately 14% over the two-year period. Debt service expenses will increase 7%.

To help offset some of the increased operating costs, the budget for special maintenance projects will be reduced 63%, from \$410,000 in FY-91 to \$152,000 in FY-93. The special maintenance projects initiative, begun in 1988, has supported major repair and replacement projects such as replacing storm windows and patio doors, the exterior lighting improvement project, large scale replacement of ranges, furnaces and air conditioners, and repair of walkways and parking areas.

Tower Lake Advisory Committee recommendations to reduce operating costs are being addressed also. These involve evaluating the operation of the Wild Turkey food service in the Commons Building, the number and scheduling of student supervisors, and schedules for furniture reupholstering.

The rental rate increase proposed involves differential increases among rental rate categories. Monthly rates for family housing would increase 3 to 4%, while monthly single student rates would increase 5 to 7%. This structure of increases was recommended by the Tower Lake Advisory Committee and housing management to prevent increasing the difference in rates between family and single student units that developed through across-the-board percentage increases. The increases proposed are based on assessments that, for example, the cost to operate a family unit occupied by a family of four is lower than the cost to operate the same type unit occupied by four single students. This approach is similar to that used at other Illinois public universities, where rental rates are adjusted based on assessments of costs for types of units as opposed to across-the-board percentage increases.

Increases proposed will generate approximately \$150,000. Absent the rate increase, the Tower Lake apartment operation would incur a deficit of approximately \$125,000 at the end of FY-93. A schedule showing historic, current year, and projected income and expenses is attached.

### Considerations Against Adoption

The rental rate increase proposed would increase the cost of attendance for on-campus resident students which could affect access to the University. University officers considered the impact on access in arriving at the proposal submitted.

Constituency Involvement

The Tower Lake Advisory Committee, the designated advisory body for Tower Lake rental rates, recommended the increase proposed. The SIUE Student Senate did not approve the Advisory Committee's recommendation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of rent for Summer Quarter, 1992, 4 Policies of the Board C-12 be amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective Summer Quarter, 1992, are as follows:

FAMILY HOUSING I

\$385 per month - two-bedroom, unfurnished apartment  
 \$450 per month - two-bedroom, furnished apartment  
 \$433 per month - three-bedroom, unfurnished apartment  
 \$505 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$155 per month per student - two-bedroom, 4-student unit  
 \$305 per month per student - two-bedroom, 2-student unit  
 \$130 per month per student - three-bedroom, 6-student unit  
 \$255 per month per student - three-bedroom, 3-student unit  
 \$155 per month per student in double - two-bedroom, 3-student unit  
 \$230 per month per student in single - two-bedroom, 3-student unit



h 12, 1992

## TOWER LAKE HOUSING

Comparative Statement of Actual and Estimated  
Income and Expenses

	Previous Yr. Actual FY-89	Previous Yr. Actual FY-90	Previous Yr. Actual FY-91	Current Budget FY-92	Proposed Budget FY-93
<b>INCOME</b>					
Operations:					
Rental	\$2,362,389	\$2,412,805	\$2,694,667	\$2,650,000	\$2,650,000
Conference Housing	22,042	17,312	21,787	25,000	30,000
Vending	30,933	31,636	26,024	3,000	3,600
Interest Income	60,993	73,741	61,288	60,000	59,000
Revenue from Proposed Increase					149,689
<b>TOTAL INCOME</b>	<b>\$2,476,357</b>	<b>\$2,535,494</b>	<b>\$2,803,766</b>	<b>\$2,738,000</b>	<b>\$2,892,289</b>
<b>EXPENDITURES</b>					
Salaries	\$ 614,899	\$ 731,144	\$ 778,469	\$ 832,593	\$ 868,683
Wages	121,820	131,973	147,581	176,155	164,724
Other:					
Personnel Services	56,542	63,739	81,512	84,105	88,228
Debt Service	423,836	409,670	411,316	441,000	441,000
Travel	1,241	2,295	3,888	4,239	4,450
Equipment	24,531	19,200	16,467	39,930	41,923
Commodities	53,812	40,280	40,947	48,938	51,364
Contractual Services	745,448	846,866	895,889	944,060	1,060,138
Telecommunications	7,816	9,386	114,246	117,957	130,236
Operation of Auto	8,883	8,416	14,154	8,127	8,533
Special Maint. Projects	300,890	176,854	410,164	270,000	152,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,359,718</b>	<b>\$2,439,823</b>	<b>\$2,914,633</b>	<b>\$2,967,104</b>	<b>\$3,011,279</b>
<b>NET INCOME/(LOSS)</b>	<b>116,639</b>	<b>95,671</b>	<b>(110,867)</b>	<b>(229,104)</b>	<b>(118,990)</b>
<b>CASH CARRYOVER</b>	<b>388,671</b>	<b>484,342</b>	<b>373,475</b>	<b>144,371</b>	<b>25,381</b>

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUE and SIUC; and the approval of the Minutes of the Meeting held February 13, 1992; Project Approval and Selection of Architect: Roof Replacement, Student Recreation Center, SIUC; and Increase in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12]. The motion was duly seconded. Student Trustee opinion in regard to the

motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF PROPOSED FEE INCREASE: STUDENT MEDICAL  
BENEFIT FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-6, and B-12]

Summary

This matter seeks an increase in both components of the Student Medical Benefit Fee: \$3.00 per semester in the Student Health Fee and \$3.00 per semester in the Student Medical Insurance Premium Fee. The increases for each of these fees for Summer Session would be \$1.80 respectively. These increases are proposed to be effective with the collection of fees for Fall Semester, 1992.

With the proposed increases, the new rates for the Student Health Fee would be \$78.00 for the Fall and Spring Semesters respectively and \$46.80 for Summer Session. The rates for the Student Medical Insurance Premium Fee would be \$86.00 for the Fall and Spring Semesters respectively and \$51.60 for Summer Session.

Rationale for Adoption

The Student Health Fee and the Student Medical Insurance Premium Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds the contract with an external provider of health insurance. This matter addresses both of these components.

The \$3.00 increase proposed for the Student Health Fee represents a 4.0% increase. The average annual increase since FY-87, when this fee was separately established, including this proposed increase, would be 6.2% (compounded). A portion of this fee increase is necessary to fund expected retirement costs. Four long-term staff members will retire in FY-93, resulting in unusually large retirement costs (\$111,070). Further, additional staff may elect early retirement, adding a further liability of \$56,800. After meeting these nonrecurring costs, the recurring revenue will be used to offset any salary or inflationary increases for FY-94 and to fund the equipment reserve established in FY-92. Any savings from an FY-93 salary increase of less than 4.5% will be added to working cash for FY-93 and used to offset the need for future increases. Care will be taken to maintain an adequate level of working cash to cover future nonrecurring costs and to maintain a positive cash balance during the fiscal year.

The \$3.00 increase proposed for the Student Medical Insurance Premium Fee represents a 3.6% increase. The average annual increase in this fee since

March 12, 1992

FY-87, when this fee was separately established, including this proposed increase, would be 18.9% (compounded). No increase in the insurance premium rate is expected for FY-93. However, revenues for FY-92 and FY-93 are expected to fall short of expense. The fee increase is needed to provide an adequate cash balance and to balance current revenue and expense.

The Student Health Program continues to have strong student support and provides an essential service to a large student population located in a relatively small community. With the proposed increase, students will have comprehensive health care at an equivalent cost of \$35.53 per month.

#### Considerations Against Adoption

This increase could be reduced by cutting back or eliminating services.

#### Constituency Involvement

This matter is under consideration by the Student Health Advisory Committee and has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-2-b be amended to read as follows:

2. b. General Fees. Student enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-6) with the following exceptions:
  - 1) Effective Fall Semester, ~~1991~~ 1992, students attending the Springfield Medical Facility, including those enrolled in ancillary programs ~~of physiology and pharmacology~~, shall be exempt from paying:
    - a) Student Recreation Fee
    - b) Student Center Fee
    - c) Athletic Fee
    - d) Revenue Bond Fee
    - e) Students' Attorney Program Fee
    - f) Campus Recreation Fee

Funds collected from the Student Health Fee for these students shall be paid to the Family Practice Center in Springfield to provide comparable health care for these students.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule:



Hours	Student Health Fee <sup>4</sup>		Student Medical Insurance Premium <sup>5</sup>	
1	<del>\$75.00</del>	\$78.00	<del>\$83.00</del>	\$86.00
2	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
3	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
4	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
5	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
6	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
7	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
8	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
9	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
10	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
11	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>
12 or more	<del>75.00</del>	<u>78.00</u>	<del>83.00</del>	<u>86.00</u>

<sup>4</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is ~~\$45.00~~ 46.80.

<sup>5</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is ~~\$49.80~~ 51.60. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended as follows:

12. a. Student Health Fees. Commencing with the ~~Summer-Session,--1991 Fall Semester, 1992~~, a Student Health Fee of ~~\$75.00~~ 78.00 for Fall Semester, ~~\$75.00~~ 78.00 for Spring Semester, and ~~\$45.00~~ 46.80 for Summer Session shall be collected from each student.
- b. Student Medical Insurance Premium. Commencing with the Fall Semester, ~~1990~~ 1992, a Student Medical Insurance Premium of ~~\$83.00~~ 86.00 for Fall Semester, ~~\$83.00~~ 86.00 for Spring Semester, and ~~\$49.80~~ 51.60 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.



March 12, 1992

STUDENT HEALTH INSURANCE PROGRAM  
Statement of Revenue and Expense  
February 3, 1992

	FY-89 Actual	FY-90 Actual	FY-91 Actual	FY-92 Budget	FY-93 Projected
REVENUE					
Insurance Premium Fee	1,599,254	1,866,002	3,223,863	3,256,102	3,176,327
Interest Earnings	<u>1,599,254</u>	<u>1,866,002</u>	<u>34,622</u>	<u>18,000</u>	<u>20,000</u>
TOTAL REVENUE			3,258,485	3,274,102	3,196,327
EXPENSE					
Insurance Premiums	1,492,390	1,754,229	2,569,087	3,243,472	3,164,007
Adjustment for Prior Years			511,515	0	0
Claims Administration:					
Salaries	63,646	70,299	75,216	88,147	96,167
Wages	8,235	11,764	6,616	8,670	8,670
less use of F.W.S.	(250)	(240)	0	0	0
Commodities	5,707	2,796	1,758	3,227	3,227
Contractual Services	10,350	10,632	10,571	14,160	14,160
Other Current Expenses	421	165	525	763	763
Telecommunications	<u>832</u>	<u>554</u>	<u>38</u>	<u>661</u>	<u>661</u>
TOTAL EXPENSE	1,581,331	1,850,199	3,175,326	3,359,100	3,287,655
REVENUE OVER EXPENSE	<u>17,924</u>	<u>15,803</u>	<u>83,159</u>	<u>(84,998)</u>	<u>(91,768)</u>
Proposed \$3.00 increase					114,807
ENDING FUND BALANCE	<u>40,144</u>	<u>55,947</u>	<u>139,106</u>	<u>54,108</u>	<u>77,588</u>

- NOTES:
- A. Based on actual YTD earnings. Payment of \$511,515 adjustment in late FY91 and delayed ISAC payments have sharply reduced the average cash balance.
  - B. Reflects increased premium and 1% increase in enrollment.
  - C. Reflects no change in premium and 2.45% decline in enrollment.
  - D. Reflects a \$4,053 increase in staffing and a 4.5% salary increase.
  - E. Costs were inadvertently charged against the on-campus account during a transition to new accounts.

February 4, 1992

STUDENT HEALTH PROGRAM -- ON-CAMPUS  
Comparative Statement of Revenue and Expense

REVENUE:	FY-89 Actual	FY-90 Actual	FY-91 Actual	FY-92 Budget	FY-93 Projected
State Funds	160,759	164,363	171,072	94,200 <sup>A</sup>	98,439
S.M.B. Fee	2,238,321	2,338,410	2,960,799	3,250,442 <sup>B</sup>	3,170,806 <sup>C</sup>
Pharmacy Charges	438,881	444,650	485,529	514,882	541,382
Front Door Fees	179,920	195,017	202,248	204,270	200,185
Full Charge Fees	72,045	125,338	112,815	117,860	115,503
Hospital Deductible, 10%	5,021	1,943	0	0	0
Interest Earned	62,986	83,441	12,502 <sup>D</sup>	8,500 <sup>E</sup>	15,000
<b>TOTAL REVENUE</b>	<b>\$3,157,933</b>	<b>\$3,353,162</b>	<b>\$3,944,965</b>	<b>\$4,190,154</b>	<b>\$4,141,315</b>
<b>EXPENSE:</b>					
Salaries	2,168,327	2,464,801	2,709,611	2,690,703	2,811,785 <sup>F</sup>
Wages	81,538	91,190	96,372 <sup>G</sup>	105,477 <sup>G</sup>	105,477
Less F.W.S.	(7,404)	(16,631)	(11,802)	(15,374)	(15,374)
Equipment	46,004	28,016	52,617	29,257	32,288
Travel	39,541	49,804	44,318	39,318	26,131
Medical & Lab Supplies	105,413	120,674	127,572	133,951	140,648
Pharmacy Items for Resale	286,638	299,197	324,019	340,220	350,086
Commodities: Other	87,539	74,641	105,076	108,948	109,145
Prof'l. Services - Testing	112,255	154,988	127,200	133,560	137,088
Prof'l. Services - Other	29,584	15,497	13,067	13,067	13,720
Hospital/Ambulance	1,103	0	0	0	0
Malpractice Insurance	28,417	35,000	42,000	42,000	42,000
Contracts	40,316	58,980	88,239 <sup>H</sup>	119,162 <sup>I</sup>	124,662 <sup>I</sup>
Contractual Service: Other	166,891	162,012	209,385	202,968	206,997
Operation Auto. Equipment	14,310	12,396	14,014	13,812	13,812
Telecommunications	35,764	39,665	43,227	42,582	44,711
<b>TOTAL EXPENSE</b>	<b>\$3,236,236</b>	<b>\$3,590,230</b>	<b>\$3,984,915</b>	<b>\$3,999,651</b>	<b>\$4,143,176</b>
Transfer to Equipment Reserve				100,000 <sup>J</sup>	0 <sup>J</sup>
Reserve for Projected Retirement Costs					167,870 <sup>K</sup>
<b>REVENUE OVER EXPENSE</b>	<b>(\$78,303)</b>	<b>(\$237,068)</b>	<b>(\$39,950)</b>	<b>\$90,503</b>	<b>(\$169,730)</b>
Proposed \$3.00 increase					126,832
<b>ENDING FUND BALANCE</b>	<b>\$286,101</b>	<b>\$49,033</b>	<b>\$9,083</b>	<b>\$99,586</b>	<b>\$ 56,688</b>

NOTES:

- A. Reallocation of state funds.
- B. Reflects \$6 fee increase and 1.4% Fall enrollment increase; however, reduced ISAC awards for Spring may reduce actual fee collections.
- C. Projected 2.45% enrollment decline.
- D. Reflects division of cash between revenues from this fee and the insurance premium fee.
- E. Reflects cash flow from delayed ISAC payments to the University.
- F. Projected 4.5% salary increase.
- G. Increases due to changes in the minimum wage FY90 through FY92.
- H. Radiology contract was previously paid from salary line. This was changed to contractual services in mid FY91.
- I. Building rental, \$32,850; Clinical Center, \$15,000; Radiology, \$43,812; Jackson County Mental Health phased increase of \$11,000 for FY90, \$11,000 for FY91; \$5,500 for FY92, and \$5,500 for FY93 for a final cost of \$33,000.
- J. Reserve established for replacement of high-cost equipment, separate from operating budget.
- K. Four long-term employees will retire in FY93 at an estimated cost of \$111,070. These staff provide direct services and would need to be replaced with a minimum time lapse. Potential early retirements could cost an additional \$56,800.

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING CHARGES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. Increased fees for flight training are necessary to meet increased aircraft operating and maintenance costs and to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will be comparable to those charged by other universities with similar programs.

Considerations Against Adoption

University officers are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1990 1992:

<u>Course</u>	<u>Rates</u>	
AF 201 - Primary	\$3,656	\$4,022
AF 203 - Basic	2,600	2,860
AF 204 - Intermediate	3,000	3,300
AF 206 - Instrument &-Advanced	3,813	2,098
AF 207a - Advanced		2,098
AF 207b - Multi-Engine	1,975	2,173
AF 300 - Flight Instructor	1,725	1,898
AF 301 - Flight Instructor/Multi-Engine	1,113	1,224
AF 302 - Flight Instructor/Instrument	1,018	1,121



Summary Companion Document  
SIUC Aviation Flight  
Fee Increase Proposal  
March 12, 1992

### Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a current fiscal review completed in October, 1991, concludes that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

### Justification

As outlined in the attached Draft Planning Document Update, aircraft operating and maintenance costs have increased beyond projected levels. These additional costs will continue because of a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures. The current level of flight fees is insufficient to cover these increased costs and provide for the eventual replacement and/or refurbishment of the aircraft fleet.

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. This projection assumes approval of the proposed fee increase effective Spring Semester, 1992, and additional smaller increases annually beginning 1993. The projection further assumes no additional reduction in state funds allocated to the program. To provide adequate lead time, the initial proposed flight fee increase would occur Fall, 1992, rather than Spring, 1992, which will reduce fee income by approximately \$60,000 below projections in the Plan Update. In addition, the anticipated FY-92 mid-year budget recision will negatively affect fiscal projections by an additional \$30,000.

### Comparison of Fees Assessed by Other Programs

The attached Table 1 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs.

### Projected Impact on Enrollment

Based upon current costs of other similar flight programs, and the high demand for the SIUC program, no adverse effect on enrollment is anticipated. For example, approximately 300 applications have thus far been received for Fall Semester, 1992, with a maximum acceptance limit of 100 new students.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 10% effective Fall Semester, 1992. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 3,656	\$ 366	\$ 4,022
AF 203	2,600	260	2,860
AF 204	3,000	300	3,300
AF 206*	3,813	383	4,196
AF 207**	<u>1,975</u>	<u>198</u>	<u>2,173</u>
Subtotals	\$15,044	\$1,507	\$16,551

Post-Degree Courses

AF 300	\$ 1,725	\$ 173	\$ 1,898
AF 301	1,113	111	1,224
AF 302	<u>1,018</u>	<u>103</u>	<u>1,121</u>
Subtotals	\$ 3,856	\$ 387	\$ 4,243
Totals	\$18,900	\$1,894	\$20,794

\*With this proposed action, AF 206 - Instrument & Advanced will be broken into two courses: AF 206 - Instrument and AF 207a - Advanced.

\*\*With this proposed action, AF 207 - Multi-Engine becomes AF 207b - Multi-Engine.

Table 1  
Comparison of Current and Proposed SIUC Flight Fees to Fees  
Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U. of I.	Ohio State	Proposed SIUC Fees
Private License	\$ 3,656	\$ 3,788	\$ 4,050	\$ 4,484*	\$ 4,075**	\$ 4,022
Commerc. & Instr.	9,413	11,880	11,245	8,773*	11,925**	10,356
Multi-Engine	<u>1,975</u>	<u>2,197</u>	<u>1,550</u>	<u>1,922*</u>	<u>1,800**</u>	<u>2,173</u>
Total	\$15,044	\$17,865	\$16,845	\$15,179*	\$17,800**	\$16,551

NOTE: For comparison purposes, fees for post-degree, advanced flight courses are not included as similar courses are not offered by all the above institutions.

\*Charges for one-on-one ground instruction, flight-related materials, and check/examination flights are not included in initially assessed fees. \$500 per course (\$2,000) has been added to reflect these additional charges.

\*\*Figures provided are based on the average flight hours reported as needed to successfully complete required training, and are not based on initial course flight fees.

As these comparisons indicate, the increased fees proposed for the SIUC program would be reasonably comparable to those charged by other similar programs.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT  
RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1992 and increases in apartment rentals for Southern Hills and Evergreen Terrace, effective July 1, 1992. Typical increases include \$72 per semester (5%) for double occupancy room and board with 19 meals per week in the residence halls and a range of \$12-15 per month (4.8-4.9%) in apartment rentals. A 15-meal plan and housing over break periods are also proposed.

Rationale for Adoption

Over the past ten years the working cash balance has been gradually increased to put housing operations in a sound cash position. The declining enrollment of freshmen resulted this year in a significant drop in occupancy rates for the first time in 20 years. Of the \$600,000 net loss of revenue, \$100,000 has been offset by reductions in operating costs. The remainder will come from use of working cash in FY-92. Delays in completing various major projects has also contributed to the excess of expense over revenue, but the unspent cash has also been carried forward. These two factors, plus the budgeted use of almost \$500,000 of working cash in FY-92 account for the budgeted excess of expense over revenue of \$1,456,200 for this year.

Marketing efforts to increase occupancy, further cuts in operational costs, and the proposed rate increases combine to present an almost balanced budget for FY-93. The proposed use of \$127,900 of working cash is expected to leave housing with a satisfactory cash balance, although not as high as in FY-91. A further rate increase is expected for FY-94.

Salary increases of 4.5% are budgeted for FY-93, along with funds for a possible FY-92 mid-year increase of 2.5%. Funds for a larger increase would come from the use of reserves. Any savings from a smaller increase would be used to restore deferred maintenance projects. Other cost increase assumptions for FY-93 range from no change to 5%.

Current housing rates are well below those at the University of Illinois, are even with those at Northern Illinois University, and are somewhat above those at Illinois State University. The proposed increase is not expected to make this ranking less favorable.

The installation of cable television has been successful and contributes to the desirability of living on campus. This has been funded by the use of \$650,000 of reserves, which are being repaid from operations at the rate of \$100,000 per year.

A 5-day, 15-meal plan option is proposed to provide more flexibility in responding to resident needs and desires. Also one residence hall (Wright I) will be kept open the full academic year to provide a contract option to remain in residence over the break periods. No food service will be available



March 12, 1992

over the breaks; however, provision will be made for residents to prepare their own meals during the breaks. No increase in room rates is proposed for Summer Session housing, due to the very low summer occupancy. Summer food service is provided through a non-refundable credit in the Student Center at a discount. This cost is proposed to increase by 6.2%.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity as the residence halls and share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded. No increase is being proposed for the latter two units.

Evergreen Terrace continues to benefit from the recent renovations and continues to have improved occupancy. The residents are also benefitting from the decision to separate rent from utilities as evidenced by the continuing decline in utility expense. As of July 1, 1991, all of the residents are being billed for electricity separately. FY-92 will be the first full year of the new policy.

#### Considerations Against Adoption

The proposed increases could be reduced or avoided by depleting working cash balances or deferring maintenance and renovation projects.

#### Constituency Involvement

The preparation of the budget and its implications have been shared during the Fall Semester with the Residence Hall Association. They have reaffirmed their support for cable television and also support the 5-day, 15-meal plan option.

This matter has been distributed to the Undergraduate Student Government and to the Graduate and Professional Student Council. On February 19, 1992, a motion to approve the proposed housing increase was defeated unanimously by the Undergraduate Student Government.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

## 15. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1992:

	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Resident			
Double Occupancy - 19 meals			
Fall or Spring Semester	\$ 889	\$ 623	\$1,512
Fall or Spring, plus breaks	999	623	1,622
Double Occupancy - 15 meals			
Fall or Spring Semester	889	598	1,487
Fall or Spring, plus breaks	999	598	1,597
Double Occupancy - Summer Session	483	325*	808
Single Occupancy - 19 meals			
Fall or Spring Semester	1,292	623	1,915
Fall or Spring, plus breaks	1,402	623	2,025
Single Occupancy - 15 meals			
Fall or Spring Semester	1,292	598	1,890
Fall or Spring, plus breaks	1,402	598	2,000
Single Occupancy - Summer Session	581	325*	906
Non-Resident			
Fall or Spring Semester - 19 meals		726	
Fall or Spring Semester - 15 meals		701	

\*Meals provided through a \$350 non-refundable credit in the Student Center at a cost of \$325.

- b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session, 1992:

Fraternities and Sororities

Academic year (includes utilities & maintenance)	\$ 46,544
Summer Session (plus charges for metered electricity)	1,153

SIUC Leased Office Space

Annual (without utilities & maintenance)	\$ 20,300
--	-----------

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1, 1992:

	<u>Monthly Rate</u>
<u>Southern Hills</u> (with utilities)	
Efficiency - Furnished	\$ 275
One Bedroom - Furnished	\$ 298
Two Bedroom - Furnished	\$ 319
<u>Evergreen Terrace*</u> (plus charges for metered electricity)	
Two Bedroom - Unfurnished	\$ 263
Three Bedroom - Unfurnished	\$ 284
<u>Elizabeth Apartments</u> (with utilities)	
Efficiency - Furnished	\$ 290
<u>University Courts</u> (with utilities)	
One Bedroom - Furnished	\$ 346

\*Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

**UNIVERSITY HOUSING - FUNDED DEBT**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

	ACTUAL FY 89	ACTUAL FY 90	ACTUAL FY 91	BUDGETED FY 92	PROJECTED FY 93
<b>INCOME</b>					
Operations	14,963,137	14,904,771	15,459,631	15,394,500 A	15,504,500 I
Investments	392,283	444,165	331,907	269,000	224,000
<b>TOTAL INCOME</b>	<u>15,355,420</u>	<u>15,348,936</u>	<u>15,791,538</u>	<u>15,663,500</u>	<u>15,728,500</u>
<b>EXPENSE</b>					
Salaries	3,326,024	3,636,945	3,787,746	3,665,700 C	3,748,800 I
Wages	930,941	947,323	1,216,103	1,186,200 E	1,140,800 I
Less USOE	(213,293)	(178,081)	(169,014)	(169,000)	(169,000)
Food	1,983,725	2,067,195	2,248,509	2,341,800	2,435,500 F
Utilities	1,881,725	1,913,329	1,864,123	2,011,600	2,112,200 C
Maintenance Building, Ground & Equipment	1,936,359	2,106,079	2,177,873	2,304,700	2,396,900 F
Special Projects	1,060,733	1,295,491	1,158,627	2,173,700 H	889,000 I
(Less Use of Reserves)	0	0	0	(650,000) I	0
Equipment	275,738	219,781	375,941	360,600	196,000
Cable TV Channels	0	0	0	201,800	209,900
Administration	967,969	1,083,254	1,156,223	1,310,800	1,376,300 C
Special Administration	53,503	5,687	12,313	12,000	0
Commodities	301,755	305,937	293,263	344,600	358,400 F
Special Commodities	103,891	247,756	123,653	148,800 J	45,000 J
Telecommunications	461,618	483,292	486,343	483,100	483,100
Maintenance Allowance	522,507	511,475	528,472	549,900 K	549,900 F
Other Current Expenses	332,360	347,842	418,194	412,400 L	428,900 I
Special Current Expenses			72,623 L	66,500 M	0
<b>TOTAL OPERATING EXPENSES</b>	<u>13,925,555</u>	<u>14,993,305</u>	<u>15,750,992</u>	<u>16,755,200</u>	<u>16,201,700</u>
Debt Service	1,564,666	1,517,112	1,528,858	1,631,500 N	1,631,500 N
<b>TOTAL EXPENSE</b>	<u>15,490,221</u>	<u>16,510,417</u>	<u>17,279,850</u>	<u>18,386,700</u>	<u>17,833,200</u>
<b>USE OF REVENUE BOND FEE</b>	<u>1,192,000</u>	<u>1,131,500</u>	<u>1,248,819</u>	<u>1,267,000</u>	<u>1,267,000</u>
<b>REVENUE OVER EXPENSE</b>	<u>1,057,199</u>	<u>(29,981)</u>	<u>(239,493)</u>	<u>(1,456,200) O</u>	<u>(837,700)</u>
<b>USE OF CASH AND RECEIVABLES</b>		29,981	239,493	1,456,200 P	127,900 Q
<b>REVENUE FROM PROPOSED RATE INCREASE</b>					<u>709,800</u>



**UNIVERSITY HOUSING - FUNDED DEBT**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

**NOTES:**

- A) FY-92 rate increase offset by decline in occupancy due to decline in freshman.
- B) Reflects \$130,000 from increased occupancy due to marketing efforts, \$30,000 increase from other sources, less \$50,000 reduction from new 15-meal option.
- C) Reflects staff reduction and possible 25% midyear salary increase. Savings from previously budgeted salary increase was used to offset loss of revenue from decline in occupancy.
- D) Assumes 4.5% increase, after a base reduction of \$129,000 and annualization of the FY-92 increase. A possible larger increase would be funded from use of reserves for scheduled improvement projects; savings from a lesser increase would be used to fund deferred maintenance from the 5-year plan.
- E) Reflects savings from student worker staffing reductions.
- F) Assumes 4% cost increase.
- G) Assumes 5% cost increase.
- H) Nonrecurring major projects of repair and renovations based on the 5-year plan, updated annually. FY92 includes projects not completed from prior year; other projects may carry over to FY93.
- I) Funds to install cable TV system; to be repaid from operations.
- J) Nonrecurring purchases under \$100 (furniture, dishes, mattresses, etc.) based on the 5-year plan, updated annually.
- K) Cost of room and board provided for resident staff.
- L) Includes refuse removal, taxes, laundry, insurance, transportation, and bad debt expense.
- M) Shared expense for installation of Validine ID system.
- N) Includes \$100,000 repayment to the Reserves for funds used to install cable TV.
- O) Includes approximately \$500,000 net loss from reduced occupancy, almost \$500,000 of special projects carried over from prior years, and almost \$500,000 planned use of cash for the original FY92 budget.
- P) Projected 6-30-92 cash balance is \$2,341,841 which includes approximately \$1,400,000 in prepayments for FY-93.
- Q) Projected 6-30-93 cash balance, without a rate increase, is \$2,168,941 (including approximately \$1,400,000 in prepayments for FY-94).

**UNIVERSITY HOUSING - EVERGREEN TERRACE**  
**Comparative Statement of Actual and Estimated**  
**INCOME AND EXPENSE**  
**(Accrual Basis)**

	ACTUAL FY 89	ACTUAL FY 90	ACTUAL FY 91	BUDGET FY 92	PROJECTED FY 93
<b>INCOME</b>					
Operations	1,062,385	1,114,529	1,130,281	1,140,800	1,149,800
Interest	8,999	13,022	10,416	14,200	17,200
<b>TOTAL INCOME</b>	<b>1,071,384</b>	<b>1,127,551</b>	<b>1,140,697</b>	<b>1,155,000</b>	<b>1,167,000</b>
<b>EXPENSE</b>					
Salaries	30,054	37,012	39,594	38,500	40,800
Wages (Net of USOE)	59,349	66,685	82,378	88,300	88,300
Utilities	379,780	364,061	351,910	366,100	368,700
Maintenance Building, Ground & Equipment	188,287	239,592	216,875	238,600	248,100
Special Projects	201,376	245,474	229,130	176,200	112,000
Less Use of Reserves	(10,000)	0	0	0	0
Equipment	157	6,014	2,039	2,700	8,000
Administration	52,475	56,147	55,207	58,200	61,100
Refuse Removal	18,517	17,272	17,072	20,800	21,600
Other Current Expenses	32,552	27,719	27,841	32,200	33,500
Real Estate Rental	199,013	207,663	208,717	211,000	211,000
<b>TOTAL OPERATING EXPENSES</b>	<b>1,151,560</b>	<b>1,267,639</b>	<b>1,230,763</b>	<b>1,232,600</b>	<b>1,193,100</b>
<b>USE OF REVENUE BOND FEE</b>	<b>75,000</b>	<b>135,500</b>	<b>151,000</b>	<b>0</b>	<b>0</b>
<b>REVENUE OVER EXPENSE</b>	<b>(5,176)</b>	<b>(4,588)</b>	<b>60,934</b>	<b>(77,600)</b>	<b>(26,100)</b>
<b>USE (INCREASE) OF CASH AND RECEIVABLE</b>		<b>(4,588)</b>	<b>(60,934) B</b>	<b>77,600 C</b>	<b>(16,500)</b>
<b>REVENUE FROM PROPOSED RATE INCREASE</b>					<b>42,600 I</b>

**NOTES:**

- A) Assumes a 5% rate increase on a reduced base. Utility expense has dropped from \$452,502 in FY87 as a result of energy conservation improvements and, more recently, from separate billing for electricity.
- B) Cash balance on 6-30-91 was \$91,100.
- C) Projected cash balance for 6-30-92 is \$400.
- D) The proposed increase is needed to balance the FY93 budget and to increase the cash balance by \$16,500 to a projected 6-30-93 balance of \$16,900.

March 12, 1992

The Chair recognized Mr. Jack Sullivan, President of the SIUC Undergraduate Student Government. Mr. Sullivan outlined the life of a student at SIUC. He stated that last year there had been a housing increase and a \$144 increase in housing is being proposed today. He explained that there will be several increases coming forward: tuition and medical benefits. He asked what the 2% salary increase would do to students. He explained the cuts in the college work study money and the decrease in educational opportunities. He suggested that if adding HBO to the cable TV service in the residence halls is the cause of everything, then cut it now.

The Chair recognized Mr. Tony Svach, SIUC Vice-President of the Undergraduate Student Government. He stated that both his parents had graduated from SIUC; they had taken out a second mortgage on their home so he was able to attend SIUC; and that a third mortgage was out of the question for his 16-year-old brother to attend SIUC. He suggested that other avenues be explored prior to hitting the students' pockets.

Mr. Hall stated that the Board listens very closely to the two student constituency groups at SIUC. He explained that he didn't remember the Undergraduate Student Government unanimously opposing a student fee before. He explained that the Graduate and Professional Student Council recognized that the undergraduates have a primary consideration in this question and it has abstained from making a decision in deference to the undergraduates. He stated that the Residence Hall Association had chosen not to make a request to this Board to support the fee increase. He pointed out that he couldn't think of a clearer message that this study body has brought to this Board with regard to a student fee in the time he had been on this Board.

Mr. Norwood stated that students had been involved in the process with regard to the cable TV.

President Guyon stated that on the question of the housing increase, he hoped that it had been demonstrated that the administration had certainly listened to the students carefully and had tried to make an intelligent decision. He continued that on the overview of being a student, he had some concern that this Board might come away feeling that everything being dealt with now was being put on the backs of the student population to fund. He stated that that was categorically not the case. He stated that SIU was at a point where some of the reasons for the academic integrity of the institution are in jeopardy and we simply must respond in ways as best we can. He explained that SIUC had seen a remarkable increase in external funding; a five-fold increase in private fund-raising; program initiatives funded at the international level strictly by third-party agreement which had provided innumerable educational opportunities for students and staff; and an effort on the part of the University administration to acquire additional funds through fee increases and tuition increases. He claimed that the students were going to have to participate in the support otherwise the academic quality of the institution would suffer.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack; nay, William L. Hall. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. VanMeter commented that the Board does hear the concerns of the students. He cited the Considerations Against Adoption section of the matter where it stated that "the proposed increase could be reduced or avoided by depleting working cash balances or deferring maintenance and renovation projects." He stated that it was a responsibility to the bondholders to see



that these items are taken care of. He explained the procedure used in selling bonds and the reasons for keeping the buildings in good shape and having working cash balances.

The following matter was presented:

### REVISED SALARY INCREASE PLANS FOR FISCAL YEAR 1992

#### Summary

This matter presents for Board approval revised salary increase plans for Fiscal Year 1992. These plans do not intend to establish specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made from funds made available through internal reallocations.

Salary increase plans have been prepared for SIUE, SIUC, and the Office of the Chancellor. They have been approved by the Chancellor and are attached as Exhibits A, B, and C, respectively.

#### Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

In July of 1991, when the Board approved salary increase plans for Fiscal Year 1992, it was noted that it was doubtful that general salary increase funds would be made available through new appropriations. It was also noted that the Chancellor and the Presidents would be prepared to discuss other, more limited salary increases which might be made during FY-92 from internal reallocation. Such increases would include those made for equity or market adjustments, promotions in rank, changes in duties or responsibilities, or to match offers from other employers.

#### Considerations Against Adoption

The recent 3% recision and the continued uncertainty of the state and University budget make it very difficult to reallocate funds for faculty and staff salary increases.

#### Constituency Involvement

At SIUE, the planned implementation of the second half of the salary equity studies for faculty, open-range Civil Service, and unrepresented administrative and professional staff employees was previously recommended by the University Planning and Budget Council. The 1% general salary increase for faculty, open-range Civil Service, and unrepresented administrative and professional staff employees will be distributed in accordance with the FY-92 salary increase plans previously approved by the SIU Board.

The President of SIUC has discussed the SIUC plan with the constituency leaders.

Plans for the Office of the Chancellor were developed internally without direct constituency involvement.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Revised Salary Increase Plans for Fiscal Year 1992, as presented (attached as Exhibits A, B, and C), be approved.

### EXHIBIT A

#### Revised Salary Increase Plans for Fiscal Year 1992, SIUE

The second half of the salary equity studies for faculty, open-range Civil Service, and unrepresented administrative and professional staff employees will be implemented as close to the previously planned date of May 1, 1992, as the SIUE President and the Chancellor deem fiscally responsible.

The 1% general salary increase for faculty, open-range Civil Service, and unrepresented administrative and professional staff employees will be distributed in accordance with the FY-92 salary increase plans previously approved by the SIU Board with an effective date to be determined as fiscally responsible by the SIUE President and the Chancellor.

### EXHIBIT B

#### Revised Salary Increase Plans for Fiscal Year 1992, SIUC

1. Guidelines for Faculty, Administrative/Professional, and Civil Service Range employees except those at the School of Medicine.

Salary increase funds available through reallocation will be distributed as follows:

A 2% January 1, 1992, monthly salary increase (1% on the FY-92 Salary Base) will be distributed across-the-board as a percentage. Each Faculty, Administrative/Professional, and Civil Service Range employee will receive a 2% increase rounded to the nearest whole dollar. FY-92 Faculty promotional increases were funded through reallocations earlier in the fiscal year.

If a supervisor wishes not to assign this increase to an individual, they must submit a justification in writing, through appropriate vice-presidential reporting channel, to the President.

All persons hired on or before December 31, 1991, will be eligible for a salary increase, except learners and trainees, who would be eligible upon

March 12, 1992

completion of the learner and trainee programs should such occur during FY-92.

2. Guidelines for Faculty and Administrative/Professional Staff at School of Medicine.

Salary increase funds available through reallocation will be distributed as follows:

Faculty and Administrative/Professional Staff with a total annual compensation of \$75,000 or less will receive as a salary increase a flat dollar amount equivalent to \$504 per year.

All Faculty and Administrative/Professional employees hired before July 1, 1991, will be eligible for an increase.

3. Guidelines for Civil Service Range Employees, School of Medicine at Springfield.

Salary increase funds available through reallocation will be distributed as follows:

Civil Service Range employees will receive as a salary increase a flat dollar amount equivalent to \$1,008 per year.

All Civil Service Range employees hired before July 1, 1991, will be eligible for a salary increase, except learners and trainees, who would be eligible upon completion of the learner and trainee programs should such occur during FY-92.

#### EXHIBIT C

#### Revised Salary Increase Plans for Fiscal Year 1992 Office of the Chancellor

1. Guidelines for Appointed Board Officers and Professional Staff

Salary increase funds available through reallocation, an average of approximately 2% on a monthly basis, will be distributed effective January 1, 1992, on basis of merit, equity, and market adjustments.

2. Guidelines for Civil Service Range Employees

Salary increase funds available through reallocation will be distributed effective January 1, 1992, as a 2% monthly salary increase for each Civil Service Range employee.

Dr. Donald Paige, President of the SIUC Faculty Senate, explained that he was silent in the Finance Committee meeting this morning because he thought that SIUC was fairly well unified in where it was going with regard to

budgetary considerations. He stated that this matter has been discussed for a long time. He stated that faculty started the academic year at 85% of its peer groups by the Oklahoma study that was used which came out last summer. He continued that the faculty was greeted at the beginning of the year with a \$400 loss in insurance coverage plus \$100-\$120 increase in payments, so about \$500 has been lost this year just in insurance coverage. He cited the other universities in the state which had already given salary increases to their employees and the pay raises given to people in Springfield. He stated that there had been a 10% increase in students in the last three or four years and that was done with fewer faculty and fewer dollars. He explained that this year SIUC will bring in close to \$75 million in external grants; that's done with faculty working evenings, weekends, and getting grants on their own and for graduate students. He stated that SIUC employs 10-15% of graduate students on federal money generated by faculty who write grants. He said that the faculty has done its share of helping plan for the University. He reported that the faculty approved this 2% pay raise and they thought that faculty at this end of the state deserved a pay raise as well as the faculties at the northern end of the state.

Dr. Hans Rudnick, President of the SIUC Graduate Council, stated that the faculties on campus were unanimous and in full agreement.

Dr. Mary Ann Boyd, President of the SIUE Faculty Senate, stated that the faculty at SIUE strongly supports the increase. She explained the salary increase plan for SIUE. She reported that the faculty chose to look at the matter in two ways: 1) to recognize that as a nation we are in a health care crisis and 2) that it was the higher paid faculty and staff who ended up assuming the additional costs. She continued that even though the increase recommended is modest it does give a clear message to faculty and staff that they are valued. She recommended the increase.



Ms. Muriel Narve, President of the SIUC Civil Service Employees Council, stated that the matter had been discussed at the December meeting of the Civil Service Employees Council and after much discussion it was proposed that the proposal be approved with the stipulation that nobody lose jobs.

Dr. Charlotte West, President of the SIUC Administrative and Professional Staff Council, reported that the matter had been discussed and that there were strong arguments for and against the increase. She explained that there had been a division on the council, but the majority voted in non-support of a salary increase.

Mrs. Susan Hall, President of the SIUC Graduate and Professional Student Council, stated that the GPSC had voted not to participate in the 2% salary increase for graduate assistants. She explained that GPSC had been given the option to participate and have the graduate assistant budget line used to cover those 2% increases or not participate and not have any money removed from those lines. She pointed out that 91 graduate assistantships had been lost between the spring of 1991 and the spring of 1992; approximately \$145,000 had been lost in the graduate assistant line due to the 3% rescission. She said there was also low morale on the student end and cited the fact that other campuses had come up with money to cover the loss in the Illinois Student Assistance Commission Monetary Award Program grants as well as good salary increases for their faculty. She suggested that SIUC might be able to find some money to cover the \$600,000 lost in MAP awards. She stated that if the 2% can be accomplished without losing positions and without losing funds then maybe it would be appropriate; if it can't, she didn't think it was.

Mr. Jack Sullivan, President of the SIUC Undergraduate Student Government, stated that in the very early stages USG gave its support in the naive hope that this would stave off some of the tuition increase. He stated that USG was now coming out against this salary increase basically because of

the result it will have upon the student population in the area of educational opportunities and tools. He recommended that the Board vote against this matter.

Mr. Brewster stated that after listening to the statements of the various parties in some respects he felt better about the proposed increase. He continued that on the other hand his recollection of the letter he had received from Governor Edgar when he was appointed to this Board indicated that the trustees are appointed to represent the citizens of the State of Illinois. He explained that the State of Illinois in the past several years had experienced almost a doubled increase in unemployment. He stated that SIU operates in an economy that is in worse shape than the rest of the State of Illinois. He said that he understood the need for the increases and the merit for the increases because of what great things the faculty had done, but on the other hand the people of the State of Illinois and the state itself had been on a spending binge like the rest of our economy over the 80s and had spent themselves into the poorhouse. To continue along that line, he stated that given the fact that we are facing either flat or declining revenues, he didn't feel it appropriate at this time. He continued that if the state economy improves, if the state has more money, if the state is able to afford more money, if the rest of the people are doing better, then he thought the University and its employees in total, not just the faculty, but everyone, share in that benefit. He stated that at this point he thought we ought to be glad we've still got jobs and still have a place to work because the rest of the state was not that fortunate.

Ms. Carolyn Moore, President of the SIUE Student Senate, commented that as students they recognized the fact that quality faculty and comparable salaries needed to be retained. She stated that the Board had done a very good job in recognizing that fact, but she also suggested that as increases for the

March 12, 1992

needs of the University, faculty, housing, bonds, et cetera, were considered, also consider the needs of the students as far as their means for accessing the University.

Dr. Benjamin Shepherd, SIUC Vice-President for Academic Affairs and Provost, stated that 90 graduate assistant positions had not been cut and it was true that SIUC will run out of college work study funds. He stated that SIUC had not penalized the graduate students and he said categorically that not one dollar of graduate assistant funds will go to fund the increase for faculty salaries within academic affairs. He explained that as SIUC struggled with depleted college work study funds for undergraduate students that it was looking at ways to accommodate those students as best it could. He reminded the Board that in the plan for next year it called for graduate students receiving an additional \$150,000 and additional \$200,000 going to undergraduate students. He explained that when these decisions are made it all has to do with resources and resources are limiting factors on everything.

President Guyon commented that the funds for the salary increase had been identified and sequestered and that there need be no further cuts.

President Lazerson stated that the SIUE proposal was in two parts: 1) it called for the implementation of the second half of the equity study that was conducted two years ago and 2) it speaks to a 1% increase for non-negotiated, non-prevailing wage rate employees. He stated that a legitimate question to ask in regard to number 1 is, is the money in the bank this year, and the answer to that is yes. He continued that an even more important question to ask is, can you deal with it in terms of the imminent fiscal situation that the state faces. He stated that the planning budget based on the presentation he made to the Board in February recognized the situation in the coming years by calling for a base line budget not at the level of monies that were allocated on July 1, but rather on the expenditure level that is 3%

less. He stated that in his view the action being requested for Edwardsville was equitable, it was just, and it was financially responsible.

Mr. Hall asked the Board not to support this proposal. He stated that civil service staff, college work students, and student workers were losing their jobs. He stated he was concerned that this did send a clear message to faculty and staff that they were valued; and as a student representative they were certainly of no more greater value to anyone else in the University system than they are valued to students. He continued that at a time when we are hearing proposals for a 10% tuition hike in addition to raising the cap, we need to think about how this message is perceived by the student body.

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Don Flack, William L. Hall. The motion carried by the following recorded vote: Aye, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, John Brewster.


The Chair reported that Mr. Birger had stepped out of the room just prior to the vote, but had left word that he would have voted in favor of the salary increase.

The Chair announced that a news conference would follow in the International Room and that the groundbreaking ceremony would immediately follow in the Vadalabene Center. He stated that lunch would be held in the Dance Studio of the Vadalabene Center and that guests would be members of the Student Recreation Facility Planning Committee, members of the Sam M. Vadalabene Center for Health, Recreation, and Physical Education Advisory Committee, representatives of Hastings and Chivetta Architects, Inc., and other honored guests.



Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:45 p.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

## CONTENTS

Roll Call . . . . .	282
Trustee Reports . . . . .	283
Committee Reports . . . . .	283
Finance Committee . . . . .	283
Academic Matters Committee . . . . .	285
Architecture and Design Committee . . . . .	285
Executive Officer Reports . . . . .	285
Reports of Purchase Orders and Contracts, February, 1992, SIUC and SIUE . . . . .	287
Increase in Flight Training Charges, SIUC [Amendment to 4 <u>Policies of the Board B-4</u> ] . . . . .	287
Amendment to Tuition and Fee Refund Policy, SIUE [Amendment to 4 <u>Policies of the Board C-4</u> ] . . . . .	292
Recommendation for Honorary Degree, SIUC [Dr. Walter E. Massey] . . . . .	293
Recommendation for Distinguished Service Award, SIUC [Dr. Walter J. Wills] . . . . .	295
Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC . . . . .	296
Approval of Sewer Line, Water Line, Electrical Service, and Gas Line Easements, Springfield Medical Campus, SIUC . . . . .	298
Approval of the Minutes of the Meeting Held March 12, 1992 . . . . .	302
Increase in Student Medical Benefit Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2-b, B-6, and B-12</u> ] . . . . .	302
Presentation by Chancellor James M. Brown . . . . .	309
Presentations Regarding Tuition Increases . . . . .	312
President Earl E. Lazerson, SIUE . . . . .	312
President John C. Guyon, SIUC . . . . .	313
SIUC Student Trustee, William L. Hall . . . . .	316
SIUC Undergraduate Student Government President, Jack Sullivan . . . . .	317
SIUC Faculty Senate President, Donald Paige . . . . .	318
SIUC Graduate Council, Steven Kraft . . . . .	319

April 9, 1992	281
Trustee Harris Rowe . . . . .	320
SIUC Civil Service Employees Council President, Muriel Narve . . . .	320
Trustee William R. Norwood . . . . .	321
Trustee A. D. VanMeter, Jr. . . . .	321
Notice of Proposed Changes: Revised Tuition Hour Cap and Tuition Rate Increase for Fiscal Year 1993 [Amendment to 4 <u>Policies of the Board</u> B-1 and B-2] . . . . .	322
Resolutions passed by the SIUC Undergraduate Student Government and SIUC Graduate and Professional Student Council . . . . .	326
Notice of Proposed Changes: General Student Fees Prorated by Credit Hour, SIUC [Amendment to 4 <u>Policies of the Board</u> B-6, B-8, B-9, B-11, B-13, B-14, and B-18] ( <u>WITHDRAWN</u> ) . . . . .	329
Presentation of the Thirteenth Lindell W. Sturgis Memorial Public Service Award . . . . .	335

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
APRIL 9, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 9, 1992, at 10:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William L. Hall  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair

The following member was absent:

George T. Wilkins, Jr., Secretary

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Dr. Robert Hahn and Dr. Mark Johnson, members of the Philosophy Department, SIUC, in the Friends Room, Touch of Nature, at approximately 7:00 a.m. He stated that the gathering was social in nature and



had not been held for the purpose of discussion of public business. He stated that it was most informative and helpful.

The Chair introduced Steven Kraft representing the SIUC Graduate Council. The Chair announced that this was Don Paige's last meeting as President of the SIUC Faculty Senate, and that the Board had enjoyed working with him very much this year. The Chair reported that the SIUC Graduate and Professional Staff Council had held its election on April 8 and the new officers elected for 1992-93 are President, Susan Hall, Vice-President for Administrative Affairs, Bill Hall, and Vice-President for Graduate Student Affairs, Ron Smith.

Under Trustee Reports, Mr. Norwood reported that he had attended the meeting of the State Universities Retirement System on March 12 and 13. He stated that the SURS had decided to be a nominal participant in the lawsuit brought by the State Teachers Retirement System for not funding the retirement system at the appropriate level. He said that at its June meeting the SURS will be interviewing some foreign investment managers looking toward active management. He reported at that present the market account is \$4.6 billion plus, still underfunded, but the market value amount is increasing. He stated that the amount of bonds was increased by 5%; and real estate was decreased from 15% to 10%. He announced that Dr. Art Aikman's term on the SURS board had expired in September and since he has not been replaced he is still serving on that board. With regard to the building, Mr. Norwood announced that they expect occupancy the last part of August. He stated that there was only 1-1/2% in change orders so they were doing quite well. He announced that the Pension Laws Commission was going to be reestablished.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center at 8:30 a.m. She gave the following report:

Patterns of SIU Funding and Notice of Proposed Changes: Revised Tuition Hour Cap and Tuition Rate Increase for Fiscal Year 1993 have been referred to the full Board meeting. Board Agenda Item I, Notice of Proposed Changes: General Student Fees Prorated by Credit Hour, SIUC, has been withdrawn from the agenda by President Guyon. The Finance Committee recommends that the following three items be placed on the omnibus motion: M, Increase in Student Medical Benefit Fee, SIUC [Amendment to 4 Policies of the Board B-2-b, B-6, and B-12]; N, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; and O, Amendment to Tuition and Fee Refund Policy, SIUE [Amendment to 4 Policies of the Board C-4]. The Committee received Quarterly Report of Audits. We recognized a loyal employee of SIU and the Chancellor's Office, Stu Robson, who is retiring April 30.

The Chair stated that he had talked with the SIUC Student Body President and others in regard to the presentation of Item H, Notice of Proposed Changes: Revised Tuition Hour Cap and Tuition Rate Increase for Fiscal Year 1993. He stated that this matter was a notice item for this meeting. He explained that the Board had set up the procedure some years ago whereby an item would be received as a notice item and then presented at the following meeting as an action item. He continued that generally speaking, the Board asks for discussion in regard to it at the time that the action is to be taken. He explained that because of the interest, the two campuses, et cetera, the Board was going to waive that sort of unofficial procedure and receive comments in regard to this particular item even though it is only a notice item. He continued that he wanted everyone to understand the procedures and that they are only the Chairman's suggestions.

He asked that the Chancellor make his presentation in regard to funding, with comments to follow by the two Presidents. After those comments the meeting will be opened up for comments from other concerned and interested parties. He also asked that the SIUC Student Body President take the responsibility for dividing the time limit among those who want to make a presentation or comment. He also asked that the presenters identify themselves and inform the Chair as to how many minutes they have been allocated by the

April 9, 1992

Student Body President. He indicated that Dr. Paige had been allocated five minutes.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We recommend that Items P, Recommendation for Honorary Degree, SIUC [Dr. Walter E. Massey] and Q, Recommendation for Distinguished Service Award, SIUC [Dr. Walter J. Wills] be placed on the omnibus motion. Dean Haynsworth brought some law students to give us some idea of how the moot court team operates. SIUC has several moot court teams and this was the ABA moot court team. It was a very interesting presentation. We felt very proud of the members of the team. It gave us an indication of how polished some of the youngsters are and I think a lot of that goes to the youngsters but also to the faculty and sponsors who put in a lot of work to get these youngsters from just law students to professional arguers of a case.

Mr. Birger, in the absence of Dr. Wilkins, chaired the Architecture and Design Committee meeting which had met following the Academic Matters Committee meeting. He gave the following report:

Items R, Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC, and S, Approval of Sewer Line, Water Line, Electrical Service, and Gas Line Easements, Springfield Medical Campus, SIUC, are recommended by the A & D Committee and that they be placed on the omnibus motion. As an information item, the Burner Conversion money was released, \$126,000, and the Dental Clinical Remodeling, \$688,000. These were Build Illinois funds.

Under Executive Officer Reports, President Lazerson informed the Board of a tragic event that had occurred at the Edwardsville campus earlier in the week. He stated that there had been an explosion in the research chemistry lab on the second floor of the Science Building. He said that there were three people in the lab, and that heroic actions had been taken by four members of the faculty and the lab manager. He stated that Professors Getman, O'Brien, Hunsley, and the lab manager, Jay Patrick, had acted with great expeditiousness and really took heroic action in terms of securing the people who were in the lab from any further damage. He explained that the physical damage was limited

and that the building was open today for business. He stated that one of the students who was in the lab, was seriously injured but in stable condition.

Chancellor Brown commented briefly about legislative matters focusing on the fact that the Governor had presented his FY-93 budget to the General Assembly on April 7. He explained that the Governor's request totals \$28.6 billion, of which \$13.6 billion is requested from the general revenue fund. He stated that higher education budgets receive what can be pleasantly called level funding which means 3% below the funding which was appropriated for the current year. He stated that the mid-year recision does apply for FY-93. He announced that this kind of news had been received with mixed feelings: relief, that we did not suffer some of the cuts that the Governor's budget applies to other state agencies, and concern because we are hurting for money as everyone knows. He reported that the IBHE had been requested by the Governor to allocate his recommended budget among the elements of higher education. He stated that there were some more pleasant spots in the budget. Namely, the capital budget he requests includes \$5 million for the High Temperature Water Distribution System project at SIUE, a project which has been essentially on the emergency list for much too long; the Department of Transportation budget includes \$500,000 for the Transportation Research Center located at SIUE; an increase of \$200,000 over FY-92 funds; the Department of Public Health, the Alzheimer's grants were reduced to \$1.5 million which is very troublesome for us. He explained that the most interesting part of the Governor's message, from the point of view of higher education, was his announcement of his intention to appoint a committee, co-chaired by Lieutenant Governor Kustra and Board of Higher Education Chairman, Art Quern, to look into missions, programs, and priorities of higher education. He continued that the Governor's speech emphasized looking into administrative costs in higher education. He announced that the committee was to be composed of around 10



April 9, 1992

people, including the two co-chairs, and was expected to give a preliminary report by June. He reported that SIU's appropriation bill, Senate Bill 1842, presented at the IBHE recommended level, had been introduced two days ago.

Chancellor Brown took the opportunity in the full Board meeting to recognize the contribution of Stu Robson to the University. He stated that Mr. Robson had been a steady and devoted and dedicated, loyal employee for over 20 years, the last 10 of which he had served as Assistant Treasurer and kept in line the complex, financial matters of the obligations owed by this Board of Trustees for various structures. He continued that we all owe him a debt for the fine service he has performed. He announced that although Stu would be leaving at the end of April, David Oehmke, who has been on board since April 1, will replace Stu in this important and significant function.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
FEBRUARY, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INCREASE IN FLIGHT TRAINING CHARGES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. Increased fees for flight training are necessary to meet increased aircraft

operating and maintenance costs and to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will be comparable to those charged by other universities with similar programs.

#### Considerations Against Adoption

University officers are aware of, and concerned about, the continuing increase in the cost of education and related activities.

#### Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

#### 4. Charges for flight training, SIUC, effective Fall Semester, 1992:

<u>Course</u>	<u>Rates</u>
AF 201 - Primary	\$4,022
AF 203 - Basic	2,860
AF 204 - Intermediate	3,300
AF 206 - Instrument	2,098
AF 207a - Advanced	2,098
AF 207b - Multi-Engine	2,173
AF 300 - Flight Instructor	1,898
AF 301 - Flight Instructor/Multi-Engine	1,224
AF 302 - Flight Instructor/Instrument	1,121

Summary Companion Document  
SIUC Aviation Flight  
Fee Increase Proposal  
March 12, 1992

#### Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit. Although fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a current fiscal review completed in October, 1991, concludes that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

Justification

As outlined in the attached Draft Planning Document Update, aircraft operating and maintenance costs have increased beyond projected levels. These additional costs will continue because of a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures. The current level of flight fees is insufficient to cover these increased costs and provide for the eventual replacement and/or refurbishment of the aircraft fleet.

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. This projection assumes approval of the proposed fee increase effective Spring Semester, 1992, and additional smaller increases annually beginning 1993. The projection further assumes no additional reduction in state funds allocated to the program. To provide adequate lead time, the initial proposed flight fee increase would occur Fall, 1992, rather than Spring, 1992, which will reduce fee income by approximately \$60,000 below projections in the Plan Update. In addition, the anticipated FY-92 mid-year budget recision will negatively affect fiscal projections by an additional \$30,000.

Comparison of Fees Assessed by Other Programs

The attached Table 1 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs.

Projected Impact on Enrollment

Based upon current costs of other similar flight programs, and the high demand for the SIUC program, no adverse effect on enrollment is anticipated. For example, approximately 300 applications have thus far been received for Fall Semester, 1992, with a maximum acceptance limit of 100 new students.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 10% effective Fall Semester, 1992. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 3,656	\$ 366	\$ 4,022
AF 203	2,600	260	2,860
AF 204	3,000	300	3,300
AF 206*	3,813	383	4,196
AF 207**	<u>1,975</u>	<u>198</u>	<u>2,173</u>
Subtotals	\$15,044	\$1,507	\$16,551

Post-Degree Courses

AF 300	\$ 1,725	\$ 173	\$ 1,898
AF 301	1,113	111	1,224
AF 302	<u>1,018</u>	<u>103</u>	<u>1,121</u>
Subtotals	\$ 3,856	\$ 387	\$ 4,243
Totals	\$18,900	\$1,894	\$20,794

\*With this proposed action, AF 206 - Instrument & Advanced will be broken into two courses: AF 206 - Instrument and AF 207a - Advanced.

\*\*With this proposed action, AF 207 - Multi-Engine becomes AF 207b - Multi-Engine.



Table 1  
Comparison of Current and Proposed SIUC Flight Fees to Fees  
Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U. of I.	Ohio State	Proposed SIUC Fees
Private License	\$ 3,656	\$ 3,788	\$ 4,050	\$ 4,484*	\$ 4,075**	\$ 4,022
Commerc. & Instr.	9,413	11,880	11,245	8,773*	11,925**	10,356
Multi-Engine	<u>1,975</u>	<u>2,197</u>	<u>1,550</u>	<u>1,922*</u>	<u>1,800**</u>	<u>2,173</u>
Total	\$15,044	\$17,865	\$16,845	\$15,179*	\$17,800**	\$16,551

NOTE: For comparison purposes, fees for post-degree, advanced flight courses are not included as similar courses are not offered by all the above institutions.

\*Charges for one-on-one ground instruction, flight-related materials, and check/examination flights are not included in initially assessed fees. \$500 per course (\$2,000) has been added to reflect these additional charges.

\*\*Figures provided are based on the average flight hours reported as needed to successfully complete required training, and are not based on initial course flight fees.

As these comparisons indicate, the increased fees proposed for the SIUC program would be reasonably comparable to those charged by other similar programs.

AMENDMENT TO TUITION AND FEE REFUND POLICY, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-4]

Summary

This matter proposes to amend SIUE's policy on refunding of tuition and general student fees. The amendment would be effective with the beginning of fall term 1993, and is part of the University's process of conversion to a semester academic calendar.

Rationale for Adoption

The proposed revision of SIUE's refund policy arose from policy reviews conducted as a part of the calendar conversion process. The recommended policy would continue SIUE's basic refund deadline of the last day of the second week of classes for most courses taught, with shorter deadlines for courses of lesser duration.

The proposed policy is based on the principle that students should commit to their academic tasks as early as possible in the term while providing flexibility for students to change their academic commitments. It is consonant with Board policy for SIUE (4 Policies of the Board C-13) on payment of student financial obligations to the University. For courses of less than eight weeks duration, the simplified refund schedule recognizes the fixed resource commitments associated with such courses.

Approval of the revised refund policy is sought at this time because other SIUE policy is based on it and cannot be revised until the refund policy is established. Most significant in this regard is the University's policy on the determination of overpayment status and refunds for financial aid programs. This policy is required by federal financial aid program regulations and must be based upon the institution's policy for refunding tuition and fees to students.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective fall term 1993, 4 Policies of the Board C-4 be revised to read as follows:

4. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
8-16 weeks	Last day of second week
4-7 weeks	Last day of first week
Less than 4 weeks	Day of first class meeting

No tuition or general student fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer and students in grave circumstances who demonstrate to the President's satisfaction that, for reasons beyond their control, they are unable to continue their educational program. The tuition and general student fees shall be refunded on the basis of criteria and procedures established by the President, SIUE, and approved by the Chancellor.

AND, BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution.

#### RECOMMENDATION FOR HONORARY DEGREE, SIUC

##### Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Dr. Walter E. Massey be awarded the honorary degree, Doctor of Science, to be presented at the May 17, 1992, commencement of the Graduate School of Southern Illinois University at Carbondale.

##### Rationale for Adoption

Dr. Walter E. Massey, a distinguished scientist with outstanding academic credentials, having been appointed by President George Bush as director of the National Science Foundation, started a six-year term on March 4, 1991. The Foundation, with an annual budget of \$2.3 billion, awards 13,000 to 17,000 grants a year for research in all fields of the natural and social sciences and in engineering. Dr. Massey has served as a member of the President's Council of Advisers on Science and Technology, as president of the American Association for the Advancement of Science, and as vice-president of the American Physical Society. From 1984 to 1991, he was vice-president for research at the Argonne National Laboratory of the University of Chicago.

A researcher and lecturer on the physics of quantum liquids and solids, Dr. Massey also has spoken and written on the teaching of science and mathematics and the role of science and technology in a democratic society.

Born April 5, 1938, in Hattiesburg, Mississippi, Dr. Massey earned his B.S. in physics and mathematics from Morehouse College (1958); and his M.S. and Ph.D. in physics from Washington University (1966). He has served as assistant professor at the University of Illinois and as associate professor,



full professor, and dean at Brown University. Since 1979 he has been a full professor at the University of Chicago, where he served as vice-president of research during 1983-84 before moving to this position at the Argonne Laboratory.

Dr. Massey has been a member of the Physics Review Committee of the National Academy of Sciences and National Research Council (1972-75), advisory committee on Eastern Europe and USSR (1973-76), advisory panel of the Division of Physics of the National Science Foundation (1975-77), National Science Board (1978-84), Board of Trustees of Washington University (1980-81), and advisory committee on science and mathematics of the National Science Foundation. He has been a member of the Board of Trustees of Brown University since 1980 and a member of the Governor of Illinois' Commission on Science and Technology since 1982.

Throughout his career, Dr. Massey has received numerous awards, including the Distinguished Service Citation of the American Association of Physics Teachers in 1975. The same year, he was cited by Change magazine as one of the 100 most important educators in America.

Active in cultural and civic affairs, Dr. Massey is a past director of United Way of Chicago and a trustee of the Chicago Museum of Science and Industry, Chicago Symphony Orchestra, and Scientists' Institute of Public Information. He has served as chairman of the board of the Argonne National Laboratory/University of Chicago Development Corporation, and has been a board member of the MacArthur Foundation and a member or director of the corporate boards of AMOCO, First National Bank of Chicago, Rand Corporation, Motorola, and the Tribune Corporation.

After President Bush's nomination of Dr. Massey as NSF director, but before his appointment was confirmed by the Senate, Irwin Goodwin, writing in the October 1990 issue of Physics Today, said: "An unscientific sampling of university researchers and administrators suggests that Massey is a prize catch." Goodwin quoted Robert Rosenzweig, president of the Association of American Universities, who said of Dr. Massey that he was "as ideal a choice as anyone could find."

In nominating Dr. Massey for the honorary degree, members of the SIUC Department of Physics not only called attention to his reputation as an outstanding physicist, but also praised him "for his contributions to American educational, social, and corporate lives. He has worked closely to improve the education of the deprived community; under his leadership, Argonne National Laboratory has become a focus of major research activities in the world; he has been instrumental in attracting federal funds and creating outstanding research facilities in the State of Illinois. SIUC is likely to benefit enormously from the advice of Dr. Massey, who has wide experience in advising federal bodies responsible for formulating national research policies. Lastly but not least, Dr. Massey will serve as a role model to many Afro-Americans who are aspiring scientists."

#### Considerations Against Adoption

None are known.



April 9, 1992

### Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University is composed of members from the appropriate faculty and constituency groups. The President reviewed the recommendation and, in consultation with the Vice-President for Academic Affairs and the Dean of the College of Science, recommends this honorary degree.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Science be presented to Dr. Walter E. Massey at the May 17, 1992, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

#### Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Dr. Walter J. Wills at the May 17, 1992, commencement of the Graduate School of Southern Illinois University at Carbondale.

#### Rationale for Adoption

Dr. Walter J. Wills, emeritus professor in the Department of Agribusiness Economics at Southern Illinois University at Carbondale, served SIUC for 27 years as professor and administrator, during which he developed a reputation as an agricultural transportation and marketing specialist and became a recognized authority on U.S. agricultural cooperatives. He has served as a department chairman, as well as assistant dean and acting dean of agriculture.

Dr. Wills was born on October 8, 1915, near Beecher City, Illinois, where he grew up on a farm. He received an associate degree from Blackburn College in 1934, and B.S. (1936), M.S. (1937), and Ph.D. (1952) degrees in agricultural economics from the University of Illinois.

He served as credit examiner for a St. Louis firm from 1937 to 1941, then enlisted in the Army, rising from private to first lieutenant while serving in the European Theater of Operations. After World War II, he became assistant professor of livestock marketing at the University of Illinois, then associate professor and extension marketing specialist at Washington State University.

In 1956, Dr. Wills joined the SIUC faculty as chairman of the Department of Agricultural Industries (now the agribusiness economics, and agricultural education and mechanization departments), a position he held for 17 years. He served as professor of agribusiness economics until his retirement in 1983, and also has served as assistant dean of agriculture and (twice) as acting dean.

Dr. Wills is the author of three books and over 400 professional and popular publications. He has been active in international education, serving as Fulbright professor in Turkey (1969-70), agricultural evaluator in Botswana (1982), member of an agricultural design team in Pakistan (1983), and supervising over 75 theses of SIUC international students.

As a spokesman for agriculture, Dr. Wills has testified three times before the U.S. Congress, seven times before the Interstate Commerce Commission, six times before the Illinois Department of Transportation, and numerous times before the Illinois General Assembly.

Since his retirement, Dr. Wills has worked to establish endowments at the SIU Foundation and the Illinois Agricultural Association Foundation to provide scholarship support to SIUC agriculture students. The endowments--providing nine annual scholarships--have topped the \$50,000 mark.

In nominating Dr. Wills for a Distinguished Service Award, Les L. O'Dell, SIUC assistant agriculture dean for External Affairs, called attention to some of the many awards Dr. Wills has received: the Illinois Award for Outstanding Contributions for Improving Rural and Urban Understanding (1977), the College of Agriculture's Faculty Service Award (1966 and 1979), the College's Special Recognition Award (1984 and 1989), and the SIU Alumni Association's Great Teacher Award (1984). "Through his more than 30 years of dedication, service, and philanthropy, Dr. Wills has distinguished himself as one who has unselfishly given to and promoted the agricultural industry, Southern Illinois University at Carbondale and the region," O'Dell said.

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The Honorary Degrees and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The President reviewed the recommendation and, in consultation with the Vice-President for Academic Affairs and the Dean of the College of Agriculture, recommends this Distinguished Service Award.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUC, be presented to Dr. Walter J. Wills at the May 17, 1992, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

#### PROJECT APPROVAL AND SELECTION OF ENGINEER: RENOVATIONS TO PARKING LOTS AND DRIVES, SIUC

#### Summary

This matter seeks project and budget approval to resurface various roads, drives, and parking lots on the Carbondale campus.

April 9, 1992

The estimated cost of this project is \$224,500. Funding for this work will come from traffic and parking revenue.

This matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

#### Rationale for Adoption

The proper care and maintenance of the campus parking lots and roads require frequent attention. Constant use and adverse weather conditions cause deterioration of the surfaces. However, funding for these repairs is limited thereby causing the repairs to be phased yearly on a priority basis. This project is of that nature and it is scheduled for the summer construction season.

This project will resurface and renovate these nine items: that portion of Forest Street lying between parking lot #44 and Mill Street, the drive from the east end of Chautauqua Street over to Lincoln Drive, the circle drive into the north end of Faner Hall, parking lot #2 on the east side of Anthony Hall, the drive from Logan Drive into the Brush Towers and University Park residential area, the Thompson Street portion of the SIU Arena drive from the south end of parking lot #18 toward Reservoir Road, parking lot #24 and the drive into the Campus Beach area, the drive to Evergreen Terrace lying between Logan Drive and Reservoir Road, and the drive from McLafferty Road westward into the Cooperative Wildlife Research area.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee which has constituency representation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate and resurface parking lots and drives, SIUC, be and is hereby approved at a total cost of \$224,500.
- (2) Funding for this project shall be from traffic and parking revenue.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



APPROVAL OF SEWER LINE, WATER LINE, ELECTRICAL SERVICE,  
AND GAS LINE EASEMENTS, SPRINGFIELD MEDICAL CAMPUS, SIUC

Summary

This matter proposes the grant of a permanent sewer line, water main, and electrical service easement to the City of Springfield. The matter further proposes to grant a gas line easement to the Central Illinois Light Company. Both of these easements will run in areas currently used as paved driveway and parking facilities on the Springfield medical campus.

Rationale for Adoption

The School of Medicine and Memorial Medical Center have jointly planned the development of the Outpatient Care Center (OCC) adjacent to the Springfield medical campus. The OCC is currently under construction and is expected to be completed in February 1993. The engineers have recently notified the School of Medicine that they will require additional easements to provide electrical, water, sewer, and gas service to the OCC.

Two easements are required. The first will allow for construction of an electrical vault and electrical duct from Rutledge Street west to the electrical transformers and switch gear designed into the OCC. It will also allow for a water main which will run the full east-west width of University owned property and will provide water service to not only the Outpatient Care Center but also service to the adjacent 700-car parking ramp which is also being constructed by Memorial Medical Center. The easement with the City of Springfield will further facilitate the necessary sewer connections for the OCC.

The second easement will permit the installation of a gas line by Central Illinois Light Company (CILCO) to service the Outpatient Care Center. Formal easement agreements are being developed.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Subject to the provisions of the agreement between the University and the City of Springfield, a permanent easement to run electrical service, water mains, and sewer lines across University property described below is granted to the City of Springfield:

Part of Lot 10 of Herndon and Edwards Addition of outlots to the City of Springfield, Illinois, said part being further described as follows:



Beginning at the northeast corner of Lot 1 of Phillip and William Loeb Estate; thence S.88°00'31"W., 263.90 feet along the North line of said Lot 1 and its extension; thence N.00°54'11"E., 30.97 feet; thence N.88°44'25"E., 79.13 feet; thence N.01°15'35"W., 6.50 feet; thence N.88°44'25"E., 57.00 feet; thence S.46°15'35"E., 9.00 feet; thence N.88°44'25"E., 121.00 feet to the West right of way line of Rutledge Street; thence S.00°22'11"W., 27.73 feet along said West line to the point of beginning containing 0.186 acres, more or less. And,

Part of Lot 9 of Herndon and Edwards Addition of outlots to the City of Springfield, Illinois. Said part being further described as follows:

Commencing at the Northeast corner of Lot 1 of Phillip and William Loeb Estates; thence S.88°00'31"W., 263.90 feet along the North line of said Lot 1 and its extension; thence N.00°54'11"E., 7.44 feet to the point of beginning; thence S.88°44'25"W., 52.97 feet; thence S.00°54'11"W., 17.04 feet; thence S.87°57'44"W., 10.00 feet; thence N.00°54'11"E., 17.18 feet; thence S.88°44'25"W., 135.36 feet; thence N.00°26'28"W., 10.00 feet; thence N.88°44'25"E., 198.56 feet; thence S.00°54'11"W., 10.01 feet to the point of beginning containing 0.049 acres, more or less. And,

Part of Lots 9 and 10 of Herndon and Edwards Addition of outlots to the City of Springfield, Illinois. Said part being further described as follows:

Commencing at the Northeast corner of Lot 1 of Phillip and William Loeb Estates; thence S.88°00'31"W., 263.90 feet along the North line of said Lot 1 and its extension; thence N.00°54'11"E., 12.44 feet to the point of beginning; thence S.88°44'25"W., 14.03 feet; thence N.66°15'34"W., 82.22 feet; thence N.23°44'25"E., 10.00 feet; thence S.66°15'34"E., 80.00 feet; thence N.88°44'25"E., 20.00 feet; thence S.01°15'34"E., 10.00 feet; thence S.88°44'25"W., 8.19 feet to the point of beginning containing 0.023 acres, more or less.

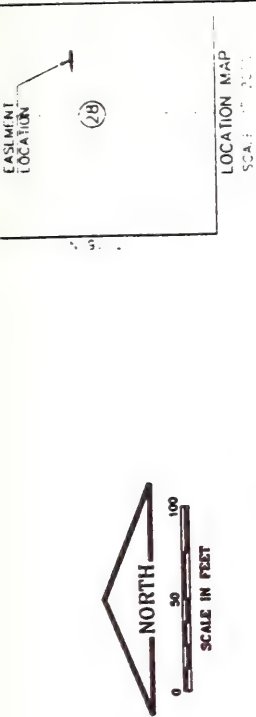
- (2) Subject to the provisions of a gas line easement agreement between the University and Central Illinois Light Company, a gas line easement across the University property described below is granted to the Central Illinois Light Company.

Part of Lot 10 of Herndon and Edwards Addition of outlots to the City of Springfield, Illinois, said part being further described as follows:

Beginning at the northeast corner of Lot 1 of Phillip and William Loeb Estate; thence S.88°00'31"W., 263.90 feet along the North line of said Lot 1 and its extension; N.00°54'11"E., 30.97 feet; thence N.88°44'25"E., 79.13 feet; thence N.01°15'35"W., 6.50 feet; thence N.88°44'25"E., 57.00 feet; thence S.46°15'35"E., 9.00 feet; thence N.88°44'25"E., 121.00 feet to

the West right of way line of Rutledge Street; thence S.00°22'11"W., 27.73 feet along said West line to the point of beginning containing 0.186 acres, more or less.

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



## LEGAL DESCRIPTION

## EASEMENT NO. 1

[illegible]

**EASEMENT NO. 2**

PART OF LOT 9 OF HERMON AND EDWARDS ADDITION OF OUTLOTS TO THE CITY OF SPRINGFIELD BLIND

## EASEMENT NO. 3

[illegible]

MONKEY COUNTRY THAT BE ACCOMPANYING PLAY  
CONDUCTLY REPRESENTING THE RESULTS OF A LAND  
COUNTRY MADE UNDER MY DIRECTION.

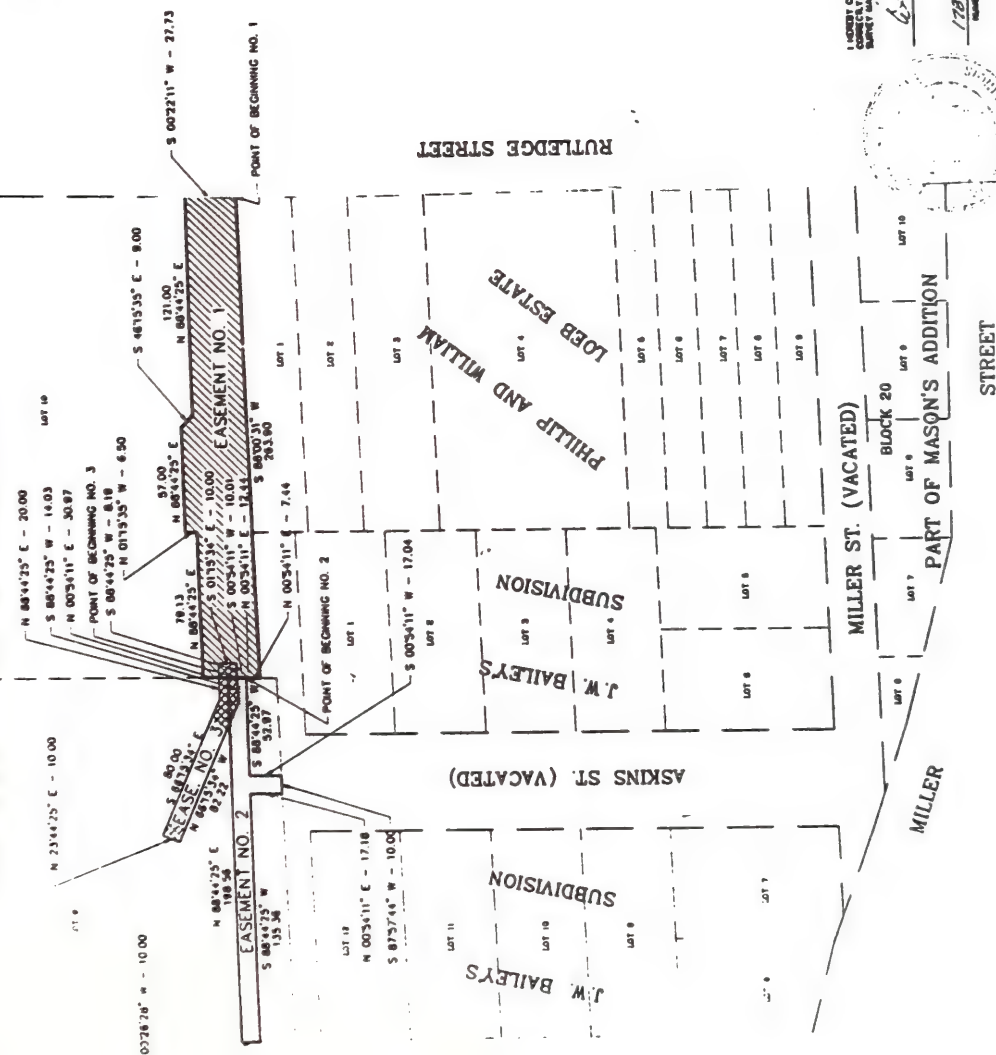
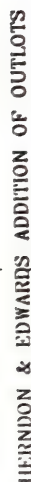
[illegible]

MEMORIAL MEDICAL CENTER  
SUNY SCHOOL OF MEDICINE

PERMANENT EASEMENT PLAT

ART OF THE N.E. 1/4 OF SECTION 28  
T. 16 N., R. 5 W., OF THE 3rd. P.M.,  
IN SANGAMON COUNTY, ILLINOIS

CRAWFORD MURPHY & TILLY, INC.  
CONSULTING ENGINEERS  
SCALE 1"=50'  
DATE 3/16/92  
9024



STREET

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, February, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, SIUE, and Office of the Chancellor; and the approval of the Minutes of the Meeting held March 9, 1992; Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; Amendment to Tuition and Fee Refund Policy, SIUE [Amendment to 4 Policies of the Board C-4]; Recommendation for Honorary Degree, SIUC [Dr. Walter E. Massey]; Recommendation for Distinguished Service Award, SIUC [Dr. Walter J. Wills]; Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC; and Approval of Sewer Line, Water Line, Electrical Service, and Gas Line Easements, Springfield Medical Campus, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT MEDICAL BENEFIT FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-b, B-6, and B-12]

Summary

This matter seeks an increase in both components of the Student Medical Benefit Fee: \$3.00 per semester in the Student Health Fee and \$3.00 per semester in the Student Medical Insurance Premium Fee. The increases for each of these fees for Summer Session would be \$1.80 respectively. These increases are proposed to be effective with the collection of fees for Fall Semester, 1992.

With the proposed increases, the new rates for the Student Health Fee would be \$78.00 for the Fall and Spring Semesters respectively and \$46.80 for Summer Session. The rates for the Student Medical Insurance Premium Fee would be \$86.00 for the Fall and Spring Semesters respectively and \$51.60 for Summer Session.



April 9, 1992

### Rationale for Adoption

The Student Health Fee and the Student Medical Insurance Premium Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of health care while the latter funds the contract with an external provider of health insurance. This matter addresses both of these components.

The \$3.00 increase proposed for the Student Health Fee represents a 4.0% increase. The average annual increase since FY-87, when this fee was separately established, including this proposed increase, would be 6.2% (compounded). A portion of this fee increase is necessary to fund expected retirement costs. Four long-term staff members will retire in FY-93, resulting in unusually large retirement costs (\$111,070). Further, additional staff may elect early retirement, adding a further liability of \$56,800. After meeting these nonrecurring costs, the recurring revenue will be used to offset any salary or inflationary increases for FY-94 and to fund the equipment reserve established in FY-92. Any savings from an FY-93 salary increase of less than 4.5% will be added to working cash for FY-93 and used to offset the need for future increases. Care will be taken to maintain an adequate level of working cash to cover future nonrecurring costs and to maintain a positive cash balance during the fiscal year.

The \$3.00 increase proposed for the Student Medical Insurance Premium Fee represents a 3.6% increase. The average annual increase in this fee since FY-87, when this fee was separately established, including this proposed increase, would be 18.9% (compounded). No increase in the insurance premium rate is expected for FY-93. However, revenues for FY-92 and FY-93 are expected to fall short of expense. The fee increase is needed to provide an adequate cash balance and to balance current revenue and expense.

The Student Health Program continues to have strong student support and provides an essential service to a large student population located in a relatively small community. With the proposed increase, students will have comprehensive health care at an equivalent cost of \$35.53 per month.

### Considerations Against Adoption

This increase could be reduced by cutting back or eliminating services.

### Constituency Involvement

This matter is under consideration by the Student Health Advisory Committee and has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-2-b be amended to read as follows:

2. b. General Fees. Student enrolled in the School of Medicine shall pay the general student fees approved by the Board (4 Policies of the Board B-6) with the following exceptions:

- 1) Effective Fall Semester, 1992, students attending the Springfield Medical Facility, including those enrolled in ancillary programs, shall be exempt from paying:
  - a) Student Recreation Fee
  - b) Student Center Fee
  - c) Athletic Fee
  - d) Revenue Bond Fee
  - e) Students' Attorney Program Fee
  - f) Campus Recreation Fee

Funds collected from the Student Health Fee for these students shall be paid to the Family Practice Center in Springfield to provide comparable health care for these students.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-6 be amended to show the following schedule:

<u>Hours</u>	<u>Student Health Fee</u> <sup>4</sup>	<u>Student Medical Insurance Premium</u> <sup>5</sup>
1	\$78.00	\$86.00
2	78.00	86.00
3	78.00	86.00
4	78.00	86.00
5	78.00	86.00
6	78.00	86.00
7	78.00	86.00
8	78.00	86.00
9	78.00	86.00
10	78.00	86.00
11	78.00	86.00
12 or more	78.00	86.00

<sup>4</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$46.80.

<sup>5</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$51.60. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12 be amended as follows:

12. a. Student Health Fees. Commencing with the Fall Semester, 1992, a Student Health Fee of \$78.00 for Fall Semester, \$78.00 for Spring Semester, and \$46.80 for Summer Session shall be collected from each student.

April 9, 1992

- b. Student Medical Insurance Premium. Commencing with the Fall Semester, 1992, a Student Medical Insurance Premium of \$86.00 for Fall Semester, \$86.00 for Spring Semester, and \$51.60 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.

A refund of the Student Medical Benefit Fee components is authorized to the extent that the student is able to demonstrate duplicate medical coverage and such proof is presented to the Administrative Director of the Student Health Program or his designate. Similarly, a refund is authorized for those students precluded from use of the Student Health Program by unusual or extreme geographic considerations.

STUDENT HEALTH INSURANCE PROGRAM  
Statement of Revenue and Expense  
February 3, 1992

	FY-89 Actual	FY-90 Actual	FY-91 Actual	FY-92 Budget	FY-93 Projected
<b>REVENUE</b>					
Insurance Premium Fee	1,599,254	1,866,002	3,223,863	3,256,102	3,176,327
Interest Earnings		<u>34,622</u>		<u>18,000</u> <sup>A</sup>	<u>20,000</u>
<b>TOTAL REVENUE</b>	<u>1,599,254</u>	<u>1,866,002</u>	<u>3,258,485</u>	<u>3,274,102</u>	<u>3,196,327</u>
<b>EXPENSE</b>					
Insurance Premiums	1,492,390	1,754,229	2,569,087	3,243,472 <sup>B</sup>	3,164,007 <sup>C</sup>
Adjustment for Prior Years			<u>511,515</u>	<u>0</u>	<u>0</u>
Claims Administration:					
Salaries	63,646	70,299	75,216	88,147	96,167 <sup>D</sup>
Wages	8,235	11,764	6,616	8,670	8,670
less use of F.W.S.	(250)	(240)	0	0	0
Commodities	5,707	2,796	1,758	3,227	3,227
Contractual Services	10,350	10,632	10,571	14,160	14,160
Other Current Expenses	421	165	525	763	763
Telecommunications	<u>832</u>	<u>554</u>	<u>38</u> <sup>E</sup>	<u>661</u>	<u>661</u>
<b>TOTAL EXPENSE</b>	<u>1,581,331</u>	<u>1,850,199</u>	<u>3,175,326</u>	<u>3,359,100</u>	<u>3,287,655</u>
<b>REVENUE OVER EXPENSE</b>	<u>17,924</u>	<u>15,803</u>	<u>83,159</u>	<u>(84,998)</u>	<u>(91,768)</u>
Proposed \$3.00 increase					114,807
<b>ENDING FUND BALANCE</b>	<u>40,144</u>	<u>55,947</u>	<u>139,106</u>	<u>54,108</u>	<u>77,588</u>

**NOTES:**

- A. Based on actual YTD earnings. Payment of \$511,515 adjustment in late FY91 and delayed ISAC payments have sharply reduced the average cash balance.
- B. Reflects increased premium and 1% increase in enrollment.
- C. Reflects no change in premium and 2.45% decline in enrollment.
- D. Reflects a \$4,053 increase in staffing and a 4.5% salary increase.
- E. Costs were inadvertently charged against the on-campus account during a transition to new accounts.



April 9, 1992

	FY-89 Actual	FY-90 Actual	FY-91 Actual	FY-92 Budget	FY-93 Projected
REVENUE:					
State Funds	160,759	164,363	171,072	94,200 <sup>A</sup>	98,439 <sup>C</sup>
S.M.B. Fee	2,238,321	2,338,410	2,960,799	3,250,442 <sup>B</sup>	3,170,806
Pharmacy Charges	438,881	444,650	485,529	514,882	541,382
Front Door Fees	179,920	195,017	202,248	204,270	200,185
Full Charge Fees	72,045	125,338	112,815	117,860	115,503
Hospital Deductible, 10%	5,021	1,943	0	0	0
Interest Earned	62,986	83,441	12,502 <sup>D</sup>	8,500 <sup>E</sup>	15,000
TOTAL REVENUE	\$3,157,933	\$3,353,162	\$3,944,965	\$4,190,154	\$4,141,315
EXPENSE:					
Salaries	2,168,327	2,464,801	2,709,611	2,690,703	2,811,785 <sup>F</sup>
Wages	81,538	91,190	96,372 <sup>G</sup>	105,477 <sup>G</sup>	105,477
Less F.W.S.	(7,404)	(16,631)	(11,802)	(15,374)	(15,374)
Equipment	46,004	28,016	52,617	29,257	32,288
Travel	39,541	49,804	44,318	39,318	26,131
Medical & Lab Supplies	105,413	120,674	127,572	133,951	140,648
Pharmacy Items for Resale	286,638	299,197	324,019	340,220	350,086
Commodities: Other	87,539	74,641	105,076	108,948	109,145
Prof'l. Services - Testing	112,255	154,988	127,200	133,560	137,088
Prof'l. Services - Other	29,584	15,497	13,067	13,067	13,720
Hospital/Ambulance	1,103	0	0	0	0
Malpractice Insurance	28,417	35,000	42,000	42,000	42,000 <sup>I</sup>
Contracts	40,316	58,980	88,239	119,162 <sup>I</sup>	124,662
Contractual Service: Other	166,891	162,012	209,385	202,968	206,997
Operation Auto. Equipment	14,310	12,396	14,014	13,812	13,812
Telecommunications	35,764	39,665	43,227	42,582	44,711
TOTAL EXPENSE	\$3,236,236	\$3,590,230	\$3,984,915	\$3,999,651	\$4,143,176
Transfer to Equipment Reserve				100,000 <sup>J</sup>	0 <sup>J</sup>
Reserve for Projected Retirement					167,870 <sup>K</sup>
REVENUE OVER EXPENSE	(\$78,303)	(\$237,068)	(\$39,950)	\$90,503	(\$169,730)
Proposed \$3.00 increase					126,832
ENDING FUND BALANCE	\$286,101	\$49,033	\$9,083	\$99,586	\$ 56,688

NOTES:

- A. Reallocation of state funds.
- B. Reflects \$6 fee increase and 1.4% Fall enrollment increase; however, reduced ISAC awards for Spring may reduce actual fee collections.
- C. Projected 2.45% enrollment decline.
- D. Reflects division of cash between revenues from this fee and the insurance premium fee.
- E. Reflects cash flow from delayed ISAC payments to the University.
- F. Projected 4.5% salary increase.
- G. Increases due to changes in the minimum wage FY90 through FY92.
- H. Radiology contract was previously paid from salary line. This was changed to contractual services in mid FY91.
- I. Building rental, \$32,850; Clinical Center, \$15,000; Radiology, \$43,812; Jackson County Mental Health phased increase of \$11,000 for FY90, \$11,000 for FY91; \$5,500 for FY92, and \$5,500 for FY93 for a final cost of \$33,000.
- J. Reserve established for replacement of high-cost equipment, separate from operating budget.
- K. Four long-term employees will retire in FY93 at an estimated cost of \$111,070. These staff provide direct services and would need to be replaced with a minimum time lapse. Potential early retirements could cost an additional \$56,800.

Mr. Hall informed the Board of the large degree of support that the SIU Carbondale Health Service and Wellness Center have among the student body. He stated that he had attended the Undergraduate Student and Graduate and Professional Student Council meetings and it had been very pleasing to see how much interest, support, and protection the students at large feel for this program and its staff. He continued that he thought it was commendable that at a time when we are having budget difficulties, there is a fee proposal and some students are even considering asking for further increases in that fee.

Mr. Norwood moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack, William L. Hall; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The Chair stated that notice items are a matter of notice; however, at this meeting we will hear any comments in regard to tuition increase notice items regarding SIUC and we will not hear them at the time we ordinarily would. He suggested that Dr. Brown make his presentation, that the two Presidents be allowed to comment, and then there would be time for comments from others.

After discussion, it was moved that an allocation of 30 minutes be given for comments with an additional 5 minutes to Dr. Paige's group.

Dr. Brown gave a slide presentation on the patterns of funding for Southern Illinois University. Following is the text of that presentation:

The first slide gives you information related to FY 1970. We had an appropriation of general funds of \$72 million, our income fund appropriation was \$3.2 million, our non-appropriated funding was \$26 million. A total budget of \$101 million. The general fund's percentage of our total budget was 71%, the income fund, 3.2%, the non-appropriated fund was 25.75%.

In FY-80, our general fund's tax dollars appropriated by the state to the University had decreased from 71% to 55%; the income fund had increased from 3% to 11.8%; our non-appropriated monies had increased to 33% of our total budget.



In FY-90, our general fund percentage of the budget had decreased to 44.7%; our income fund share had increased to 15.3%; our non-appropriated share had become 40%.

In FY-92, which we are ending now, our general fund's share, after recision, was 41.8% of our total budget; our income fund was 14.3% of our total budget; our non-appropriated funding was 43.9% of our total budget for a total budget that was about four times as big as our budget was in FY-70.

This puts all four of these together and displays a very troubling kind of pattern. The general revenue funding has gone from 71% to 41%; the income fund has gone from 3.2% to 14.3%; our non-appropriated funding has gone from \$26 million at 25.7% to \$180 million at 43.9%. These charts reveal a very disturbing tendency in that the state is not supporting higher education at SIU, at least, in the manner now that it used to. We are becoming more and more a state-assisted institution and less and less a state-supported institution.

This change in funding patterns is not limited only to SIU and the next two slides deal with some information about that.

From FY 1980 to FY 1990, the average increase for the entire state government expenditure of tax dollars was \$280 million. For higher education it was a loss of \$109 million. Only mental health and developmental disabilities suffered a loss of that nature and that was an even larger loss. This is a picture of the priorities practiced by state funding during that decade.

If these were converted to percentages you see that the state average increased 8%, higher education decreased 9% during this period. What this tells us, of course, is that we cannot continue to count on state funding of tax dollars to support the institution in the way that we have been used to for the past 22 years.

In FY-90, an income tax surcharge was adopted for the benefit of education. The share of this for SIU in FY-90 was \$10.8 million which we received. In FY-91 it was \$11.4 million, but a recision took away some of it and we ended up with \$9.6 million. This year, the allocation was \$11.4 million and we have lost nearly 70% of that to recisions and other losses giving money back to the state. In short, the long-term development funding of support of higher education by tax money has declined, and the University has had to seek alternative sources of support. For example, non-appropriated funds, grants and contracts, have increased from 33% in FY-80 to 40% in FY-90 to 44% in FY-92. This is another source of funding that the University uses.

In FY-80, the grants and contracts to the University amounted to \$25.8 million. In FY-90, to \$74.7 million; in FY-92, \$87.6 million. This represents a phenomenally successful increase in grants and contracts acquisition which is a measure, incidentally, of the quality and energy of our faculties because grants and contracts are largely developed through faculty initiatives and concerns. The revenue bonds dollars have experienced some growth largely due to inflation. The other auxiliary enterprises which include academic support entities such as the University Farms and University Press; student fee entities like health, athletics, traffic and parking, clinical support, the Medical School account for also what amount to almost inflation increases.



April 9, 1992

If these are reduced to percentages you see that of the budget the grants and contracts has risen from 13% to 21%; the revenue bond items have remained about level at 9.8% and 8.9% and 9.4%. And, the other auxiliary enterprises have remained about level. Although we have made progress in acquiring more funding for the institution ;through grants and contracts, it is specialized money and doesn't provide us the kind of benefit that other kinds of funding do.

We get to the third category of funding after general fund tax appropriations and non-appropriated funding to tuition which, although appropriated, still represents an area in which we have some control because the Board can set levels of tuition which, although they must survive the legislative appropriation process, still allow the Board to function with a view to needs.

Since the characteristics of the two Universities are different, we will treat the tuition characteristics differently. The next few slides are devoted to the SIUC University. It shows that the tuition level at the University of Illinois-Urbana/Champaign, University of Illinois-Chicago; SIUC peers, Northern, ISU, and SIUC. It clearly demonstrates that SIUC is materially below the level of tuition charged at these similar institutions.

At Carbondale, the tuition is \$615 less than U. of I.-Urbana/Champaign. It is \$162 less than less similar institutions like Northern and Illinois State. The peers we compared these to are Carnegie Classification Research II universities, many of which are Big 8 and Southeast Conference universities which Carbondale very much resembles in terms of kinds of degrees awarded, numbers of doctoral degrees, research grant levels, and matters of that sort.

Compared to its peer institutions, in 1980 Carbondale was \$180 below the peer institutions in tuition and in 1990, \$88 below, and in 1992, \$361 below. Figures, I think, speak for themselves.

At SIUE, the peers are defined by Carnegie Classification Comprehensive I universities, but there are so many of them we had to put additional constraints on our selection and we chose those Carnegie Comprehensive I universities which are also in the IBHE listing of SIUE peers and have an enrollment of between 9,000 and 14,500 students which give us institutions very much like SIUE.

The average tuition charged by Illinois public higher education institutions, excluding University of Illinois institutions, is in the green column on the left, \$1,690; the tuition at SIUE is on the extreme right at \$1,534. Between them, Eastern and Western and the SIUE peers are all higher and troublingly so in many ways.

In peer institutions for FY-80, FY-90, FY-92 these figures show in 1990 for some reason we haven't had time to try to determine, Edwardsville cost more than its peer institutions, but it fell below again in 1992.

If we charged the tuition at Carbondale charged by University of Illinois-Urbana/Champaign we would get \$12.7 million more than we have now in income fund. At University of Illinois in Chicago, \$10 million; if we charged what the Carbondale peer institutions charged we would have nearly \$8 million

more; if we charged just what Northern or ISU charged we would have \$3 million more.

At SIUE, if we charged tuition equal to that at Eastern, which is an institution somewhat like Edwardsville, Edwardsville would have \$1.2 million for funding income fund; Western, where the same figure applies, and if we charged the tuition charged by SIUE peers we would have over \$500,000 of extra income fund money.

That ends the selection of slides. I'd simply like to point out that figures and information like this emphasize and clearly define several considerations. One is, state tax dollar support for higher education cannot be looked upon as a steadily increasing source of support for higher education, including Southern Illinois University. It is going to be left up to us to do what we feel we need to do and use funding techniques which are available to us which means continuing looking for grants and contracts and looking hard at tuition. It was considerations like these which I have shown to you today which have led the two Presidents and the Chancellor to conclude that the time is ripe and necessary for us to consider major tuition increases to allow the Universities to continue their resolution of the problems of delivering quality education. And so, I think it might be helpful at this point to ask President Lazerson to comment on his specific tuition increase figures and what will be done with the monies thus generated and after him, President Guyon will do the same for Carbondale and we will have finished this presentation.

President Lazerson made the following comments:

I appreciate the opportunity to speak to the Board this morning on this most important topic. My responsibility as President to the University as I understand it is to present to you a reasonable perspective with regard both to resources and expenditures.

In February at your meeting of that month, I put on the table a four-year plan for the University which dealt with both those issues; that is, revenues and expenditures. Based on the fundamental assumption, i.e., the fact that there would be little or no incremental state funding for higher education over the course of the next four years. That plan called for \$7.5 million of internal reallocation based on productivity and \$3.5 million in terms of tuition increases to strengthen primarily undergraduate education at the University. The targeted areas which would utilize the tuition increase money include the library, academic computing, an instructional equipment replacement program, and program support that would permit us to put full-time faculty in those areas of greatest need at the undergraduate level, such as English and mathematics. I indicated that in terms of internal deliberation I was working with the University Planning and Budget Council which is an all-University constituency body including students, faculty, and staff, to deliberate those recommendations and for that body to come forward with recommendations to me about the final shape of the plan.

The UPBC has endorsed the principal that I enunciated, that SIUE should move to parity with regard to tuition with all of the senior institutions in the State of Illinois exclusive of the University of Illinois. They have also endorsed my recommendation with regard to the targeted amounts at this point, for dollars that would flow into academic computing; they are currently reviewing the dollar amounts for the library and for the instructional equipment replacement. There is a clear understanding within the



April 9, 1992

University community that the dollars that would be obtained through tuition would be designated for those purposes, and those purposes alone, and there is a way to deal with that. You simply segregate the accounts. We have, over the past six years, conducted an Excellence in Undergraduate Education Program which provides a million dollars a year on a competitive basis. Those dollars have not been touched by recision, etc. The call that I am making is that then one-third of the dollars, essentially, that will be used in this four-year period would come from tuition increases. This is slightly less than 33%. The remaining dollars will come from productivity increases, the \$7.5 million through reallocation in terms of existing services particularly the non-academic areas.

In making this recommendation to the Board, I had to think long and hard about the questions that one could ask. For example, why did you wait so long? I would submit to the Board that for Edwardsville to have requested tuition increases to bring us to parity earlier would have done absolutely no good because as you know, we were regarded by the Board of Higher Education as a high-cost institution and, consequently, any money that would have come in excess of what we had been receiving for tuition would have immediately gone out based on the unit cost study.

In FY-91, for the first year in the past 13 years, we are below average cost in the state. Now is the time in my view to move forward with this matter. And I say that based on the responsibility that I have to the Board and the responsibility that I have to the University community. The easy road is to do nothing. But to do nothing is to deprive our students of the benefits of strengthened education and I believe that I would be remiss in my responsibility if I selected that route. The tuition increase that we are proposing for this coming year, would, as I understand the figures at this point, net us approximately \$1.8 million. That money would be distributed as follows: \$5,000 would go into a continuing library materials and equipment program; \$500,000 would go to reorganize and appropriately manage, including the lengthening of hours, for our academic instructional program; a minimum of \$500,000 would go into the instructional equipment replacement program; and any dollars that would remain would be utilized to bring on board faculty in the areas of greatest need: regular faculty that I mentioned earlier, i.e., English and mathematics being the first priorities.

Those are the dollars that I would hope to secure through this. That's the way they would be used. I believe that I have discharged my responsibility both to the University and to the Board in making this recommendation and I would be pleased to answer any questions you may have.

President Guyon made the following comments:

We are involved in recommending a tuition increase to you and we are going to be involved in about two months in a rather substantial internal reallocation process. The objective of both the tuition increase and the internal reallocation process is to maintain a quality learning environment for the students and a viable teaching environment for the University faculty and staff.

As you saw from the figures presented by Chancellor Brown I do not feel personally and I believe the University community in general through its various councils and committees, do not feel we can do that. Given our present

revenue, we need to generate some internal reallocation resources and to have a substantial tuition increase. It would be difficult for me to put tags on money in terms of how I would separate it, tuition increase from those generated by the internal reallocation process, but let me say that the total to be reconsidered and redistributed, if appropriated and approved by this body, would be about \$6.8 million in FY-93. In the March meeting I gave you a four-year plan for such and, in subsequent years, those numbers would be somewhat different so I report to you what I would do in FY-93. In FY-93 about two-thirds of those resources would come from the proposed tuition increase and about one-third would come from the internal reallocation process and in the following year those numbers would be about 50-50.

I would like to present to you the categories in which I would propose to reallocate the resources from the tuition and from the internal process. It's a little harder to give you precise dollar amounts or even close dollar amounts within reasonable limits because we don't know what's going to happen with the increase in the cap on tuition from 12-15 hours; it is not clear what that will mean in terms of generated income. So, let me just say to you that as agreed upon by the University's Budget Advisory Committee, in large measure, not in total, but in large measure, the monies would go in categories as follows: graduate student support; undergraduate student work funds; to exempt the library from further recisions and to attempt to restore its funding to the level prior to the recision; to improve the campus computing environment, especially in the small computer laboratories; to deal with unfunded mandates, such as Medicare, vacation, and sick leave, hazardous waste situations, and recycling, and, finally, of course, the paramount issue to be able to retain and recruit a high quality faculty and staff and compensate them appropriately and keep them in an environment which they can discharge their responsibility.

As in President Lazerson's case, I believe that I have discharged my responsibility to try to tell you what we need. It has been said that we're asking the students to pay more for less. I think I'm asking the students to pay more for maintenance of the present level of activity. Absent paying more, the quality of the programs will surely suffer and we will be unable to maintain the environment that they deserve.

Mr. Hall asked what accounted for the decrease in the income fund from 1990 of 59,335, to 1992, when it was 58,775. President Guyon responded that he thought it was when the off-campus military programs were reduced.

Mr. Hall asked how much of the increased monies from the tuition hike would be going toward instruction as opposed to research and public service. President Lazerson responded that as far as the tuition increase is concerned, 100% of the dollars will go for instructional purposes. He stated he was talking about the tuition increment. President Guyon responded that he wished he could make a definitive statement on the part of the Carbondale campus, but



he personally was unable to subdivide, for instance, a faculty member's time that SIU is trying to hire and retain in those various categories. He stated it was a differentiation that he couldn't make in terms of dollars. In his judgment, he felt that everything done is part of the instructional program, be it graduate education or undergraduate education, so he couldn't make the differentiation.

Mr. Hall asked if there was any idea how much of this money would be going toward unfunded and/or externally mandated activities. Chancellor Brown responded that SIU would have to meet the obligations laid on it by appropriate authority. He continued that he couldn't tell where the money will come from dollar for dollar; that's what we have to do, so we do it.

Mr. Brewster stated that he understood, particularly at SIUC, that some portion of this combined reallocation and the tuition increase would be used to fund proposed salary increases that we've talked about in addition to the one that we passed last month, additional salary increases on July 1. President Guyon responded that a portion of the money would be used for salary increases. Mr. Brewster asked if there was any idea in terms of total dollars what percentage of that amount would be. President Guyon stated that if he wouldn't hold him to being too tight to that, he would suggest that number is probably going to be about half of the internal reallocation, tuition increase is going to go to salary increases maybe more, maybe 60%, something in that range.

Chancellor Brown explained that some of the action on salary adjustments effective in July will depend on the results of the appropriation bill. He continued that those figures are impossible to predict at this point.

Mr. Brewster explained that he hadn't been through this process at this level before. He asked if those figures probably won't be known until sometime in July. Chancellor Brown responded that we wouldn't know them

definitely until the Governor signs the bill, but we would have a pretty good idea how things are going through the Senate and House Appropriations Committee hearings and usually a state policy regarding salary increases in higher education develops during the legislation session. He stated that people are expected to fit into the kind of pattern that evolves through legislative consideration. He continued that they look at what they see to be the available funding and the requests that are presented and arrive at some understanding which evolves into the final appropriation.

Mr. Brewster stated that in some respect, depending on your perspective, that would be bootstrapping into the salary increases by considering an increase in this tuition that would potentially generate the funds in order to be able to pay those salary increases July 1. Chancellor Brown commented it would give us some flexibility.

Mr. Hall asked if Chancellor Brown could estimate what the other larger campuses anticipate their proposals to their governing boards to be on tuition hikes. Chancellor Brown said that he was not free to estimate because he didn't know. He stated that he knew that discussions about tuition in System Heads meetings had principally focused in the range proposed today; somewhere between 8% to 10% or possibly above. He stated that he knew of no system which had announced that it intended to have a tuition increase less than 8%, although he knew of none that had formally announced that it was going to do that.

In response to a question from Mr. Hall, President Guyon stated that there would be no effect on the SIU School of Law with regard to a tuition increase.

Mr. Hall made the following comments:

I'm very concerned about what can be done, what can we, as a University, do to keep these kind of tuition proposals from coming forward and one area that I think we can recognize that needs further work that we can all

April 9, 1992

take part in it for the faculty, for the students, for the staff, for the University community at large and for the Illinois Board of Higher Education and its staff and the system staff to do more at going to the General Assembly and going to the Governor and trying to explain the problems of higher education and to explain the statistics that you so well presented on the board today that we're becoming less and less a public university. We're becoming more and more a privately funded university.

SIU much more so than many campuses across the state has stood for access, especially for those students who have the capability to excel academically but do not have the financial means so when we see students coming to a meeting like this today and we wonder if other campuses are getting a turnout like this it may well be that they're not but it's probably because Carbondale students are a vanguard. We do a better job at communicating our concerns and our needs often than many other campuses.

One of the biggest problems we have is financial aid. We've seen that financial aid has not increased sufficient to keep pace with tuition increases and from Governor Edgar's budget address and President Bush's education budget, financial aid does not appear to be able in the future to keep pace with tuition increases. The percentage of students who are paying for their educational costs through loans rather than scholarships and grants has skyrocketed. Stafford Loans and Perkin Loans have skyrocketed. So, when a student who pays for their education through a loan goes to repay that, they're adding 8% and 9% to this increased tuition rate. The Board of Higher Education has recommended a 4% tuition hike. That recommendation comes in the face of a Board of Higher Education policy which asks that public university tuition remain at 33% of instructional costs and almost all public universities have now gone over that.

So, Mr. Chairman, I'm simply asking that we as a University community perhaps consider the possibility of having a general University assembly, perhaps a town meeting, and work on and discuss and seek out ways that we can communicate this problem to the General Assembly and to the Governor.

Mr. Jack Sullivan, President, SIUC Undergraduate Student Government, made the following comments:

Mr. Chairman, thank you for allowing us this time to speak. On the matter of a tuition increase here at SIUC the Undergraduate Student Government is by no surprise opposed to a student suffering from further financial setbacks as they trod the increasingly weary path towards an education. In response to today's presentation I would urge the Board members to take with a grain of salt the comparisons to other universities. The standards of living at other universities are far different, their offerings are far different; as my student trustee has mentioned, we have stood for access for a long time here at Carbondale. If we charged as much as some of these other universities, I guarantee that we would be the size of Edwardsville within a couple of years. And, as you know right now, the proposal in front of you is not the same proposal that we had voted on earlier about a month ago. As a matter of fact, it's significantly higher than the proposal I myself gave input into. Right now, classes are being cut, tuition is going up, so are fees, and financial aid is going down, many of our student work opportunities are going down. All of this is by no surprise to you so as the Board is not voting on this today



please allow me to take this moment to address the real heart of our University's troubles.

During times of tuition increases we students normally perceive the University as the main antagonist to address. It is important to recognize, however, that our University is at the mercy of our state and budgetary matters and that in reality it has been the disgusting failure of our state government to upkeep its commitment to students and educators that have placed us in this quagmire today. In its financial struggle between the state and public education, and I use the term public education sparingly after Dr. Brown's presentation, in this we, students, are the ones who are on the front lines. We are the embattled. And several of the students that allow me to represent them have come to express their concerns to you today.

Let me say first that as appointees of the Governor of Illinois you here have been entrusted, you have the skills and the traits that have been entrusted by the Governor of Illinois, that's no small task. Now, I request of you, to utilize these skills on our behalf in order to fight this battle with our state because we all here have so much to lose. Please summon the same courage that my students have in coming to speak to you today, when you take on our fight and then we can perceive ourselves and we can be perceived as allies and not as antagonists as we appear to be today.

Thirteen SIUC students appeared before the Board of Trustees and gave testimony in regard to the tuition increase matter.

Mrs. Susan Hall, President, SIUC Graduate and Professional Staff Council, deferred her comments until the next Board meeting. Ms. Carolyn Moore, President, SIUE Student Body, asked that comments for SIUE be retained until the next meeting at which time there will be more SIUE student representatives.

The Chair recognized Dr. Donald Paige, President, SIUC Faculty Senate, who made the following comments:

I would just like to make three points. First, we all understand that there is a need and I'm not going to reiterate the comment I made last month about the need for faculty, but SIU Carbondale also needs physical plant funds; we need funds for graduate student support, undergraduate student support, the library, computing, and just about any area you can name. Unfortunately, the largest growth of that slide show is earmarked funds. That yellow portion of the slide show is funds that can't go for any of these needs. Funds that can't go for instructional purposes. The only two sources for instructional purposes are the income fund and the state general revenue fund. That large yellow growth pattern is research dollars earned by faculty and I think that shows that the faculty is doing their job. So, I just want to say we do have a need for funds in areas where faculty can't generate those monies. They must either come from income fund or from general revenue.



I also want to make a statement that the faculty has been involved in this entire process. We've been on the budget committee. Faculty Senate has debated a lot of these issues and all of the proposals coming from this campus have had very active faculty involvement.

A third point I would like to make is the discriminatory practice of the tuition cap which I have been fighting for four or five years. Dr. Guyon is probably tired of my speech but when you put a cap at 12 hours and I come from a low social economic background and have to work 20 hours a week to support my way through college and I can only take 10 or 12 hours a term, I must pay for every hour I take. On the other hand, if I come from a high economic status or I'm a foreign student whose funding is paid by the government I can come in here and take 18 hours a term but only pay for 12. I think that cap should be completely removed, not just moved to 15. It is a discriminatory policy against people who have to work their way through school. I would like to yield some time to Professor Kraft.

Dr. Steven Kraft, representing the SIUC Graduate Council, made the following comments:

We, of the Graduate Council, basically support the increase in the tuition cap and the increase in tuition. While we recognize the potential adverse impact on students, as well, we also recognize the potential negative impact on students if there is not an increase. We are concerned with the impact of decreasing state funding on such things as the capacity to deliver quality, undergraduate and graduate programs. We're concerned with the ability of the University to maintain an adequate institutional infrastructure, to support the institutional activities of the school, the research activities of the school, and the service activities of the school. By institutional infrastructure I mean such things as the health and safety of labs and offices. I mean the availability of adequate OTS or other than salary funds to support the faculty's activities. I mean the availability of adequate library materials so that we can teach and we can carry out an effective research program. I mean the access to computer facilities, not just for faculty members but for all the students here at Southern Illinois University.

As we go through the current process of budget cutting that Dr. Guyon alluded to, we are at risk for many of the departments of this campus to rendering them purely baccalaureate programs. We run the risk of doing great damage to the graduate program at Southern Illinois University that has been one of the major forces in bringing recognition to the institution. As that process occurs, we damage the growth area that Dr. Paige just referred to in terms of the money coming in from grants and from external contracts. We also run the risk of being able to deliver a quality program.

We've heard a little bit about salary. I'm interested in salaries, many of the rest of you are interested in salaries. Given the present salary situation here at Southern Illinois University there is a severe morale problem amongst the faculty. That morale problem translates into the quality of classroom instruction. It translates into the quality of the creative process. Again, that creative process which underlies many of the research and instructional activities of the University.

A lack of funding also affects the ability of Southern Illinois University to deliver services to the area. It is those services which frequently are recognized by the state legislators and which are used by them to help emphasize the usefulness, the sorts of activities that Southern Illinois University is providing to the area. As funding is cut, as internal reallocations take place, the ability of Southern Illinois University to deliver those services will be severely eroded and the ability of our local legislators to seek support will also be decreased as well. Consequently, we support an increase in tuition.

Dr. Paige thanked the students. He stated they are articulate and great. Mr. VanMeter asked Jack Sullivan to repeat to the students that the Board is most impressed with their presentation, their tenor, and the manner in which they handled themselves and the arguments which they have made. He stated he thought they are certainly a credit to the University in the way in which they handled a very delicate subject today. He continued that he thought they represented the University very well.

Mr. Rowe made the following comments:

I was going to say the same thing. An old timer can remember back here one time when the students who came through with a casket and I forgot if there was a trustee in the casket or not. But, I was impressed with the impression they made and I, for one, have not decided nor will I decide today on how much, if any, tuition increase I would vote for. I would wish that the students would at least appreciate the history because in the 20 some years that I've been here every time that we have had a tuition increase come before us we've agonized, we've held it down to the very minimum we thought we could, and not that anyone wants credit for that. I know it is in the past, but tuition is as low as it is and access is as good as it is now because we have tried honestly to keep that tuition low and I really think that the students need to know that we're not unmindful of costs and places where we can cut. President Lazerson has been through a tremendous cost-cutting program the last few years because his unit costs were too high and Carbondale has also been scrutinizing every place it can so it's not that we're not trying to hold costs down. Where this terrible cycle is going to end, who knows. We'll each have to do our own soul searching. But I do thank the students for their presentation.

Ms. Muriel Narve, President, SIUC Civil Service Employees Council, made the following comment:

I was fortunate enough to sit, or unfortunate enough to sit, on the President's Advisory Budget Committee and I assure the Board and the students that we did a lot of thinking, we did a lot of soul searching, we did a lot of information gathering. And Dr. Guyon was a very large part of that. Our proposal was advisory to Dr. Guyon and we appreciated being able to have the input that he allowed us at the time that this critical problem was faced by the University.



Mr. Norwood made the following comments:

I think the students were very eloquent and I think some of the things they said we need to reflect upon. One thing they said was students hurting. There are some hurts somewhere, but I would suggest to the students that it is better to hurt as a student than to hurt as a graduate. If the quality of these programs go down, you can decide to hurt for a lifetime. The job market is getting tight, very, very tight and when we look at these universities and you look at Carbondale and the breadth and the depth of the programs, and say we should have a tuition less than Eastern; we should have a tuition less than Illinois State or Northern; I don't think we examined it very closely. We have fought to keep tuition down over the years. The problem is, at one point you run into diminishing returns. You cannot deliver products without having the wherewithal to pay for them. I'm a lot more interested in keeping quality up and keeping the graduates who get out of here on the cutting edge. If there is some time to suffer, it's a little bit better to suffer as students than as graduates and I think we need to keep that in mind.

There was another suggestion about the Chancellor beating on the Governor's door or the legislature's door. I've been here many years now and the one thing I always suggest is that it would be nice if all nine Board members, the two Presidents, and the Chancellor beat on the doors. But, if 10,000 students write individual letters to their representatives telling how they're hurting, it would be a lot more effective. I'm not going to ask for any hands on how many have written legislators because I don't want to embarrass anyone, but just think about it. I think the Board pains with you in this situation because quite often, particularly when we are talking about costs, you know it is a kind of Solomon-like decision you're talking about making and if it's necessary to come down on one side or the other I have to come down on the side of making sure that when you graduate from these two institutions that you graduate with something that is very, very marketable and that adds to your quality of life. If we continue to lower the quality, you can't do it. It's impossible.

Mr. VanMeter made the following comments:

There's very little I can add to what Mr. Rowe or Mr. Norwood have said. There is one facet though I do want to emphasize and I do it on purpose and that is the other facet of all of this and as I heard the comments made by the students is this matter of what Mr. Quern has challenged us with. It's the "in" word these days. It's more than an "in" word to this institution and that's the matter of productivity. The students are absolutely correct. We have to keep that matter before us constantly. We have to, as a Board, as an institution, as the whole University community, have to be looking at what we can do better for less and how much more productive we really can be in giving a quality education, which Mr. Norwood so eloquently spoke about.

But, let me tell you that I think I speak for every member of this Board when I say that we are not caught up in this syndrome, and I think a lot of private schools did, that we just pass it on to the students and all of a sudden tuition becomes mushrooming so much so that there is no discipline built into the system that what they're getting is what they're paying for. And, I tell you that as one member of this Board that the questions that we're going to be putting to the administrators and to both Universities is, "Are you meeting the productivity suggestions of the Board of Higher Education?" and

"Are we falling into a trap that we are just passing on nonproductivity to the students?" I think that's a challenge for us and one that I think that we take very seriously and that they have certainly made us stop and think about it today with the presentations made here today.

The following matter was presented for notice only:

NOTICE OF PROPOSED CHANGES: REVISED TUITION HOUR CAP  
AND TUITION RATE INCREASE FOR FISCAL YEAR 1993  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-1 and B-2]

Summary

This matter gives notice that the Chancellor and the Presidents will recommend to the Board of Trustees of Southern Illinois University at its May 1992 meeting the adoption of tuition rate increases for FY 1993 as specified in the resolution and tables included in this matter. If approved, the proposed tuition rate and structure as listed in Table 1 will become effective for SIUC with the fall term 1992 and as listed in Table 2 as of July 1, 1992, for SIUE. The resolution also specifies that the undergraduate tuition assessment cap at SIUC be increased from 12 hours to 15 hours, effective fall term 1992.

Rationale for Adoption

At its meeting of January 2, 1992, the Illinois Board of Higher Education formally recommended a general 4% increase in tuition at public universities in connection with its Fiscal Year 1993 operating budget recommendations. This recommendation reflects the IBHE policy that tuition increases "over time should approximate the rate of inflation." It would, if adopted by the SIU Board of Trustees, add some \$1.2 million to the funding available to SIUC and some \$500,000 to the funding available to SIUE.

Unfortunately, an inflation-based adjustment means only standing still, with no resources provided to make up for losses incurred through a long history of cuts and recisions. Both the economy and state policy strongly indicate that new General Revenue funds will not be available to higher education in Illinois for at least the next few fiscal years. Yet SIU institutions desperately need new additional funding to strengthen undergraduate program quality (quality faculty and staff, library materials, instructional equipment, computing resources), maintain graduate and professional programs, support new/expanded and improved academic programs, and meet the cost of externally mandated activities.

The only possible source for new funding for these needs is tuition, and the increases proposed in this matter reflect a sober assessment by administration and by constituency groups of institutional needs balanced against the negative impact of significant tuition increases.

At SIUC, the constituency-based Budget Advisory Committee in February recommended the revised tuition cap proposed to the administration in this matter. However, income to be generated by raising the number of billable tuition hours is uncertain. Review of tuition rates within the state and in the context of national peers shows SIUC to be \$361 below the average of its national peers, \$615 below U. of I. at Champaign-Urbana, and \$172 below



April 9, 1992

Northern Illinois University and Illinois State University, so that a significant tuition increase would not put SIUC's tuition cost out of line. The administration determined that increases from the modified cap and an additional 5.9% over the IBHE recommendation would meet the immediate needs of the institution.

At SIUE, the four year plan recently presented by President Lazerson relies on reallocation and income fund increases rather than general revenue increases. The SIUE University Planning and Budget Council has recommended that the University move toward a goal of tuition parity with the average of other Illinois public universities (excluding the University of Illinois) in order to accomplish institutional priorities. SIUE tuition is currently at 91% of such parity for undergraduates and 94% for graduates; the 12.5% tuition increase proposed in this matter includes 9.25% to begin moving toward the state average and 3.25% to accommodate cost increases anticipated for FY-93.

Additionally, this matter proposes a 17% increase in tuition for the Southern Illinois University School of Medicine for Fiscal Year 1993. The resulting tuition rate will be equivalent to the University of Illinois' College of Medicine tuition rates. Currently the total tuition for the M.D. degree at the University of Illinois College of Medicine is \$26,226. The SIU School of Medicine's current tuition costs are \$7,491 per year. The School of Medicine charges for nine semesters (or three years) for a total of \$22,473 for the M.D. degree. The proposed increase would bring the School's tuition for the M.D. degree to \$26,226.

#### Considerations Against Adoption

University officers are aware of, and concerned about, the continuing increase in costs of attending Southern Illinois University.

#### Constituency Involvement

See references in Rationale for Adoption.

#### Resolution

The Board of Trustees of Southern Illinois University, in regular meeting assembled, authorizes the tuition increases for SIUC, SIUE, and the SIU School of Medicine, as specified in Tables 1 and 2, attached, and further authorizes increasing the tuition per hour cap at SIUC from 12 to 15 hours as detailed in Table 1.

Table 1

Southern Illinois University at Carbondale  
Current and Projected Tuition Rates and Structure  
Fiscal Year 1993

Full-time Resident Students<sup>(a)</sup>

<u>Hours</u>	<u>FY-92 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-93 Tuition Rate</u>
1	\$ 68.25	\$ 6.75	\$ 75.00
2	136.50	13.50	150.00
3	204.75	20.25	225.00
4	273.00	27.00	300.00
5	341.25	33.75	375.00
6	409.50	40.50	450.00
7	477.75	47.25	525.00
8	546.00	54.00	600.00
9	614.25	60.75	675.00
10	682.50	67.50	750.00
11	750.75	74.25	825.00
12	819.00	81.00	900.00
13	819.00	156.00	975.00
14	819.00	231.00	1,050.00
15 and over	819.00	306.00	1,125.00

Southern Illinois University School of Medicine<sup>(b)</sup>

7,491.00	1,251.00	8,742.00
----------	----------	----------

Southern Illinois University School of Law<sup>(c)</sup>

1,122.00	198.00	1,320.00
----------	--------	----------

- (a) Non-resident students are charged three times the relevant resident rate.
- (b) The academic year for the School of Medicine consists of three semesters. Each medical student pays nine semesters of tuition before receiving an M.D. degree.
- (c) The Board in June, 1990, approved a three-year tuition rate increase plan for the SIUC School of Law. The tuition rate for Fiscal Year 1993, the second year of the plan established by that action is a 17.65% increase which at a per credit hour cost is an increase from \$93.50 to \$110.00. On an academic term that increase is to \$1,320, compared to a \$1,122 Fiscal Year 1992 academic term cost. To complete the tuition rate increases, in Fiscal Year 1994, the approved increase is 5.91%. The tuition plan for the School of Law will remain as approved, but in Fiscal Year 1995 the Law School assessment cap will be raised to 15 hours, to be consistent with the rest of the campus.

Table 2

Southern Illinois University at Edwardsville  
Current and Projected FY-93 Academic Year Tuition Rates

Full-time Resident Students<sup>(a)</sup>

	<u>FY-92 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-93 Tuition Rate</u>
Undergraduate	\$1,534.20	\$192.00	\$1,726.20
Graduate	\$1,644.30	\$204.30	\$1,848.60
Dental <sup>(b)</sup>	\$3,630.00	\$360.00	\$3,990.00

<sup>(a)</sup> Non-Resident students are charged three times the relevant resident rates.

<sup>(b)</sup> The SIU Board at its June 14, 1990 meeting approved a multi-year tuition increase plan for the School of Dental Medicine. Consequently, no additional increases beyond those already approved are being recommended for this school.

Mr. Hall submitted the following two resolutions from the Undergraduate Student Government and from the Graduate and Professional Student Council to enter into the record.

SR91-113

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
UNDERGRADUATE STUDENT GOVERNMENT  
STUDENT SENATE  
19 FEBRUARY 1992

Resolution Concerning 1992-93 Tuition Increases

- WHEREAS: Actions on behalf of the Illinois General Assembly have resulted in decreased resources for higher education, specifically SIUC, and supposedly necessitate an increase in SIUC tuition; and,
- WHEREAS: Southern Illinois University, along with the other higher public institutes in the state of Illinois, has been caught in this budgetary quagmire with few options for increasing need revenues outside of tuition increases; and,
- WHEREAS: President Guyon's Budget Advisory Committee has presented a 3 year plan for the collection of the needed revenues to all constituencies that balances internal reallocation within the university with tuition increases.
- THEREFORE IT BE RESOLVED THAT: The Undergraduate Student Government express its disfavor and opposition to a tuition increase that has been forced upon its constituents as a result of a lack of budgetary priority given to education by our elected state officials.
- THEREFORE BE IT FURTHER RESOLVED THAT: Outside of USG's inflexible opposition to a tuition increase, it recognizes the university's need for revenues in the wake of recissions by the state.
- THEREFORE BE IT FURTHER RESOLVED THAT: If a tuition increase is imminent the Undergraduate Student Government only recognizes the tuition plan in which it had direct consultation in formulating. That being the preferred proposal of the President's Budget Advisory Committee.
- THEREFORE BE IT FINALLY RESOLVED THAT: USG steadfastly deny any future proposals for fee increases that would be made by units attempting to compensate for revenues lost in internal reallocation.

Written by: Jack Sullivan

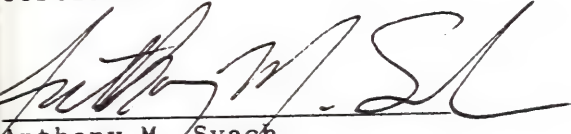



April 9, 1992

Submitted by:  
Nishi Vakharia, Senator of College of Science

Passed: 18 pass, 1 oppose, 4 abstain

Certified:

  
\_\_\_\_\_  
Anthony M. Svach  
Vice President  
Undergraduate Student Body  
\_\_\_\_\_  
Jack Sullivan  
President  
Undergraduate Student Body

GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
JANUARY 29, 1992

RESOLUTION ON 1992-93 TUITION CHARGES

- WHEREAS: Currently a student who takes 15 hours pays for only twelve hours, and it is appropriate that a student should contribute a fair share of the cost for each unit of instruction, but
- WHEREAS: Raising the tuition cap to 15 hours will cause hardship on students who depend on financial aid if no corresponding increase in financial aid is made available to offset the increased costs, and
- WHEREAS: Previous tuition increases, including two mid-year tuition increases in the last 5 years, have been used, in part, to fund missions other than the university's instructional mission,
- THEREFORE BE IT RESOLVED THAT: The Graduate and Professional Student Council (GPSC) does not support a tuition increase but finds the plan to raise the tuition cap to 15 hours, in order to help meet financial needs in this particular crisis situation, the least objectionable of the tuition increase plans proposed, and
- BE IT FURTHER RESOLVED THAT: Such an increase be accompanied with sufficient financial aid to meet ALL new needs caused by the raising of the tuition cap; including the use of tuition revenues for on-campus financial aid if state financial aid does not react to meet these needs, and
- BE IT FURTHER RESOLVED THAT: As SIUC law students recently accepted a multi-year tuition increase plan, they should not be subject to any increased tuition under a raise in the tuition cap, and
- BE IT FINALLY RESOLVED THAT: Now and in the future, NO money collected as tuition should be used to support anything other than the University's instructional mission.

The following matter was withdrawn:

NOTICE OF PROPOSED CHANGES: GENERAL STUDENT FEES  
PRORATED BY CREDIT HOUR, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6, B-8,  
B-9, B-11, B-13, B-14, and B-18]

Summary

This matter proposes to raise the per credit cap on the General Student Fees from 12 to 15 credits. This is proposed in such a way as to be revenue neutral.

Rationale for Adoption

General Student Fees are assessed to all students enrolled for on-campus credit in a manner similar to the assessment of tuition. If the credit cap on tuition is raised to 15 credits, then these fees should be similarly defined.

A further consideration is that the 12-credit cap causes part-time students to pay a higher cost for their 120 credits (nominal) required for graduation. That is, students taking 12 credits or fewer each semester eventually pay more in fees for their degree than do students taking more than 12 credits.

The proposed change to a 15-credit cap is constructed in such a way that there is no change in the total revenue generated. That is, \$1.10314 of fee at the 15-credit cap will generate the same revenue as \$1.00 at the 12-credit cap. Appendix 1 illustrates this, based on the actual distribution of enrollment for Fall 1990, Spring 1991, and Summer 1991. The effect of this proposed change is that students enrolled for 13 or fewer credits will pay less in fees than before and those enrolled for 14 or more credits will pay more in fees.

This proposal does not affect those fees which are not prorated by credit hour: Student Medical Benefit, Students' Attorney, and Student-to-Student Grant. The remaining fees were multiplied by a conversion factor to arrive at the proposed amounts for 15 credits. The new amount is then prorated over 15 credits. The conversion factor, based on the current enrollment distribution, is 1.10314 to obtain the same level of revenue. The calculated fee was then adjusted to be evenly divisible by 15 to arrive at the proposed fees shown below:

<u>Fee</u>	<u>Calculated</u>	<u>Proposed</u>
Student Center	\$43.85	\$43.95
Student Activity	14.07	14.10
Student Recreation	62.88	63.00
Athletic	41.92	42.00
Campus Recreation	2.21	2.25
Revenue Bond	65.53	65.55

The portions of the Student Activity Fee and the Athletic Fee that are designated for specific purposes are also adjusted proportionally. This matter also makes an editorial correction in the definition of students at the Springfield Medical Facility, in relation to the Student Activity Fee.

Considerations Against Adoption

Prorating fees over 15 credits rather than 12 credits will increase the nominal fee amount reported for comparison with other universities. That is, "full-time" fees under the 12-credit cap total \$372.15 per semester. Under the 15-credit cap, "full-time" fees will total \$394.10 at 15 credits (although only \$347.93 at 12 credits.) See Appendix 2.

The proration of fees (and tuition) over 15 credits, rather than 12, will cause increased work for the Financial Aid Office in adjusting financial aid awards for students whose enrollment changes between 12 and 15 credits. The Financial Aid Office believes this will require additional staff to process the changes.

Constituency Involvement

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Staff Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-6 be amended to show the following schedule:

Hours	Student Recreation Fee		Campus Recreation Fee		Student Activity Fee		Student Center Fee		Athletic Fee		Revenue Bond Fee	
1	4.75	4.20	0.16	0.15	1.06	0.94	3.31	2.93	3.16	2.80	4.95	4.3
2	9.50	8.40	0.32	0.30	2.12	1.88	6.62	5.86	6.32	5.60	9.90	8.7
3	14.25	12.60	0.48	0.45	3.18	2.82	9.93	8.79	9.48	8.40	14.85	13.1
4	19.00	16.80	0.64	0.60	4.24	3.76	13.24	11.72	12.64	11.20	19.80	17.4
5	23.75	21.00	0.80	0.75	5.30	4.70	16.55	14.65	15.80	14.00	24.75	21.8
6	28.50	25.20	0.96	0.90	6.36	5.64	19.86	17.58	18.96	16.80	29.70	26.2
7	33.25	29.40	1.12	1.05	7.42	6.58	23.17	20.51	22.12	19.60	34.65	30.5
8	38.00	33.60	1.28	1.20	8.48	7.52	26.48	23.44	25.28	22.40	39.60	34.9
9	42.75	37.80	1.44	1.35	9.54	8.46	29.79	26.37	28.44	25.20	44.55	39.3
10	47.50	42.00	1.60	1.50	10.60	9.40	33.10	29.30	31.60	28.00	49.50	43.7
11	52.25	46.20	1.76	1.65	11.66	10.34	36.41	32.23	34.76	30.80	54.45	48.0
12 or more	57.00	50.40	2.00	1.80	12.75	11.28	39.75	35.16	38.00	33.60	59.40	52.4
13		54.60		1.95		12.22		38.09		36.40		56.8
14		58.80		2.10		13.16		41.02		39.20		61.1
15 or more		63.00		2.25		14.10		43.95		42.00		65.5



BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-8 be amended as follows:

8. Student Recreation Fee. A ~~\$57.00~~ \$63.00 Student Recreation Fee per academic semester shall be collected from each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours. ~~and Revenue from this fee shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.~~

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-9 be amended as follows:

9. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of ~~\$38.00~~ \$42.00 is established for each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours for each semester in attendance beginning with the ~~Summer-Session, 1984~~ Fall Semester, 1992.
  - a. Funds generated from a ~~\$36.00~~ \$39.75 portion of this fee shall be distributed in a manner to provide equal opportunities for male and female athletes.
  - b. Funds generated from a ~~\$2.00~~ \$2.25 portion of this fee shall be used to establish an "Intercollegiate Athletics Repair, Replacement, and Modernization Reserve," which shall have a maximum level to be determined by application of the Legislative Audit Commission University Guidelines. These reserve funds shall be used for repair, replacement, and modernization of facilities and equipment used for programs of intercollegiate athletics.

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-11 be amended as follows:

11. Student Activity Fee. Commencing with the Fall Semester, ~~1990~~ 1992, a Student Activity Fee of ~~\$12.75~~ \$14.10 per semester shall be collected from each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours to be used in support of student activities and welfare.
  - a. Funds generated from a ~~\$10.60~~ \$11.70 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a ~~\$1.15~~ \$1.30 portion of this fee shall be used to support a program of campus safety.
  - c. Funds generated from a ~~\$1.00~~ \$1.10 portion of this fee shall be used in support of a program of day care for student dependents through Rainbow's End child development center.

- d. That portion of the funds generated from the full ~~\$12.75~~ \$14.10 fee paid by the medical students at the Springfield facility, including those involved in programs of physiology microbiology and pharmacology, shall be allocated to support student organizations and programming at that location.

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-13 be amended as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, ~~1984~~ 1992, a Revenue Bond Fee of ~~\$59.40~~ \$65.55 per semester shall be collected from each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours. Monies collected from this fee shall be used to compensate for the loss of available retained SIUC tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, and, in such sums as may be approved by the Board from time to time, applied to the support of Evergreen Terrace Family Housing.

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-14 be amended as follows:

14. Student Center Fee. Commencing with the ~~Summer-Session,--1985~~ Fall Semester, 1992, a Student Center Fee of ~~\$43.00~~ \$43.95 per semester shall be collected from each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours. Monies collected from this fee shall be used in support of the budget for the Student Center. ~~Commencing with the Summer-Session,--1986, the Student Center Fee will be reduced to the level of \$39.75 per semester for each full-time student.~~

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1992, 4 Policies of the Board B-18 be amended as follows:

18. Campus Recreation Fee. A ~~\$2.00~~ \$2.25 Campus Recreation Fee per academic semester shall be collected from each ~~full-time~~ student enrolled for 15 or more credit hours and prorated for students enrolled for less than 15 credit hours to be used in support of campus-wide recreation facilities and activities.

April 9, 1992

## APPENDIX 1

**ANALYSIS OF CREDIT HOURS  
FOR FALL 1990, SPRING 1991, AND SUMMER 1991  
SOUTHERN ILLINOIS UNIVERSITY, CARBONDALE**

ours	Head Count Total	12 - CREDIT CAP		15 - CREDIT CAP		15 - CREDIT CAP	
		Revenue From \$1.00 Fee	Fee Per Credit	Revenue From \$1.00	Fee Per Credit	Revenue From \$1.10314	Fee Per Credit
1	477	39.75	0.08	31.80	0.07	35.08	0.07
2	433	72.17	0.17	57.73	0.13	63.69	0.15
3	3,486	871.50	0.25	697.20	0.20	769.11	0.22
4	645	215.00	0.33	172.00	0.27	189.74	0.29
5	453	188.75	0.42	151.00	0.33	166.57	0.37
6	4,915	2,457.50	0.50	1,966.00	0.40	2,168.77	0.44
7	874	509.83	0.58	407.87	0.47	449.93	0.51
8	793	528.67	0.67	422.93	0.53	466.55	0.59
9	2,231	1,673.25	0.75	1,338.60	0.60	1,476.66	0.66
10	779	649.17	0.83	519.33	0.67	572.90	0.74
11	558	511.50	0.92	409.20	0.73	451.40	0.81
12	7,336	7,336.00	1.00	5,868.80	0.80	6,474.11	0.88
13	3,661	3,661.00	1.00	3,172.87	0.87	3,500.12	0.96
14	4,862	4,862.00	1.00	4,537.87	0.93	5,005.90	1.03
15	7,509	7,509.00	1.00	7,509.00	1.00	8,283.48	1.10
16	3,702	3,702.00	1.00	3,948.80	1.00	4,083.82	1.10
17	2,397	2,397.00	1.00	2,716.60	1.00	2,644.23	1.10
18	2,000	2,000.00	1.00	2,400.00	1.00	2,206.28	1.10
19	851	851.00	1.00	1,077.93	1.00	938.77	1.10
20	449	449.00	1.00	598.67	1.00	495.31	1.10
21	229	229.00	1.00	320.60	1.00	252.62	1.10
22	90	90.00	1.00	132.00	1.00	99.28	1.10
23	43	43.00	1.00	65.93	1.00	47.44	1.10
24	25	25.00	1.00	40.00	1.00	27.58	1.10
25	10	10.00	1.00	16.67	1.00	11.03	1.10
26	4	4.00	1.00	6.93	1.00	4.41	1.10
27	0	0.00	1.00	0.00	1.00	0.00	1.10
28	2	2.00	1.00	3.73	1.00	2.21	1.10
29	0	0.00	1.00	0.00	1.00	0.00	1.10
30	1	1.00	1.00	2.00	1.00	1.10	1.10
31	0	0.00	1.00	0.00	1.00	0.00	1.10
32	0	0.00	1.00	0.00	1.00	0.00	1.10
33	0	0.00	1.00	0.00	1.00	0.00	1.10
34	1	1.00	1.00	2.27	1.00	1.10	1.10
	<u>48,816</u>	<u>\$40,889</u>		<u>\$38,594</u>		<u>\$40,889</u>	



COMPARISON OF FEE STRUCTURE BY CREDIT HOUR FOR 12- AND 15-CREDIT CAP  
SOUTHERN ILLINOIS UNIVERSITY, CARBONDALE

Credit Cap: Hours	Student Center		Student Activity		Student Recreation		Athletic		Campus Recreation		Revenue Bond		STS Student Grant Att'y S.M.B.		Total Fees	
	12	15	12	15	12	15	12	15	12	15	12	15	12/15	12/15	12	15
1	3.31	2.93	1.06	0.94	4.75	4.20	3.17	2.80	0.17	0.15	4.95	4.37	2.25	3.00	180.66	178.64
2	6.63	5.86	2.13	1.88	9.50	8.40	6.33	5.60	0.33	0.30	9.90	8.74	2.25	3.00	198.07	194.03
3	9.94	8.79	3.19	2.82	14.25	12.60	9.50	8.40	0.50	0.45	14.85	13.11	2.25	3.00	215.48	209.42
4	13.25	11.72	4.25	3.76	19.00	16.80	12.67	11.20	0.67	0.60	19.80	17.48	2.25	3.00	232.88	224.81
5	16.56	14.65	5.31	4.70	23.75	21.00	15.83	14.00	0.83	0.75	24.75	21.85	2.25	3.00	250.29	240.20
6	19.88	17.58	6.38	5.64	28.50	25.20	19.00	16.80	1.00	0.90	29.70	26.22	2.25	3.00	267.70	255.59
7	23.19	20.51	7.44	6.58	33.25	29.40	22.17	19.60	1.17	1.05	34.65	30.59	2.25	3.00	285.11	270.98
8	26.50	23.44	8.50	7.52	38.00	33.60	25.33	22.40	1.33	1.20	39.60	34.96	2.25	3.00	302.52	286.37
9	29.81	26.37	9.56	8.46	42.75	37.80	28.50	25.20	1.50	1.35	44.55	39.33	2.25	3.00	319.93	301.76
10	33.13	29.30	10.63	9.40	47.50	42.00	31.67	28.00	1.67	1.50	49.50	43.70	2.25	3.00	337.33	317.15
11	36.44	32.23	11.69	10.34	52.25	46.20	34.83	30.80	1.83	1.65	54.45	48.07	2.25	3.00	354.74	332.54
12	39.75	35.16	12.75	11.28	57.00	50.40	38.00	33.60	2.00	1.80	59.40	52.44	2.25	3.00	372.15	347.93
13	39.75	38.09	12.75	12.22	57.00	54.60	38.00	36.40	2.00	1.95	59.40	56.81	2.25	3.00	372.15	363.32
14	39.75	41.02	12.75	13.16	57.00	58.80	38.00	39.20	2.00	2.10	59.40	61.18	2.25	3.00	372.15	378.71
15 +	39.75	43.95	12.75	14.10	57.00	63.00	38.00	42.00	2.00	2.25	59.40	65.55	2.25	3.00	372.15	394.10
1.10314 * Fee	43.95		14.07		62.88		41.92		2.21		65.53				393.70	
BASE	39.75	44.00	12.75	14.10	57.00	63.00	38.00	42.00	2.00	2.25	59.40	65.55	2.25	3.00	372.15	394.10



The Chair stated that this meeting was a very happy one for the trustees in that the thirteenth Lindell W. Sturgis Memorial Public Service Award was to be presented. He explained that Mr. Elliott had been asked to make the presentation, and the trustees appreciated the fact that he could come back for this very happy occasion. He asked Mr. Elliott to come forward, assume the chairmanship of the meeting, and make the presentation.

Mr. Elliott made the following presentation:

My full measure of honor today is to be invited to honor the past recipients of the Lindell W. Sturgis Award and recognize a worthy addition to the number. I'm even more honored by watching you from the other side of the room agonize over tuition and the needs of the University and the needs of the students. We've done this many times before and now that you've spent your part of the meeting, really in agony, I get to have all the fun. So I appreciate it even more so.

The Lindell W. Sturgis Award is a public service award. The Board has received the recommendation for the thirteenth award memorializing Lindell and the signal service that he gave to the institution. He served on the governing boards of SIU for 30 years, 20 of those with the Board of Trustees. He was also Chairman and Vice-Chairman of the Board at different times. The family and other friends donated an endowment and the award is given annually to an employee of Southern Illinois University at Carbondale. This employee should be recognized for his or her contributions to the state, area, nation, and community, and shall be based on non-job related activities. If funds are available and they are so inclined, a second award is given for outstanding professional achievement in the area of public service and that achievement is by a member of the faculty or staff of SIU Carbondale.

I would like to first recognize the Committee that makes this recommendation and ask that you stand and be recognized and then be seated. The Chairman of the Committee is Jack Dyer, Rex Karnes, Dave Grobe, Dorothy McCombs, Harris Rubin, Pat McNeil, Marianne Osberg, Sharon Holmes, and Mary Lou Higgerson. We thank the Committee for the hard work they do in making selections and seeing the selections over the years. We know they have recommended well and also appreciate the difficulty in deciding who to give these honors to.

I would also like to recognize and ask them to come forward in assisting me in greeting the award recipient: the daughters and sons-in-law of Lindell Sturgis, John and Jean Easley, Milton and Sue Wetherington. Will you come forward, please. I'd also like to note that John and Jean are proud of their son-in-law, Phillip Pfeffer, who will be the Alumni Achievement recipient at the Liberal Arts graduation on May 16. I know you're delighted about that.

We now have a number of other past recipients present. One of the great things about this occasion is that all the past recipients have come to help honor the new recipient and we have many of those people here. You know nearly all of them, they are great people. They are the very force that

epitomizes the tying together of this University, making it great. So I would like to have the following recipients come forward and help in recognizing the new one. The first recipient was Bill O'Brien. Dave Christenson was the second recipient; Carol McDermott, the fourth; Betty Mitchell, the fifth; Rex Karnes was the first recipient of the Professional Achievement Award; Irv Coppi, the eighth recipient; Art Aikman, the ninth; Patricia Black-Clay, the tenth; Jack Graham, the eleventh; Dave Kinney, second recipient of the Professional Achievement Award; J. C. Garavalia, third recipient of the Professional Achievement Award; and Ben Gelman, twelfth recipient. Ed Shea, the sixth recipient, is at a national convention in Indiana. He's sorry he can't be with us today, but wanted to express his admiration of the choice and his enthusiasm for the whole program. I would also like to recognize Gola Waters, President of the SIU Foundation. We have an adequate reception committee and really this is very fitting because the individual that gets this award every year joins this group of the most elite people on this campus, and it is a great thing to have them here and to help in making this welcome.

So, in the past, Mr. Chairman, I made a motion. I can't do that this time, but I would like to ask the trustees to request the Board to present the thirteenth Lindell W. Sturgis Award to the Committee's recommendation, Robert D. Arthur.

Mr. Rowe made the motion. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. Mr. Elliott asked Dr. Arthur, his wife, and daughter Emily to come forward. He recognized Dr. Arthur and outlined for the Board the wide variety of activities in which he is currently and has been involved regarding community service. He presented Dr. Arthur with a plaque and a check for \$500.

Dr. Arthur made the following remarks:

Thank you. If I may I would like to make a few comments. I promise not to make a 50-minute lecture out of this. It is with a great amount of pleasure and humility that I accept the 1992 Lindell W. Sturgis Memorial Public Service Award. It was a complete surprise to me when approximately three weeks ago I came home, opened a letter from the Board of Trustees announcing that I had been selected as this year's recipient. To be considered for such an award, to be included in the list of such distinguished past recipients is a great honor. There have been several individuals who have been involved in this award that I would like to thank. First of all, my family, my wife Beth, my daughter Emily, and my daughter Abby who attends the University of Missouri at Columbia and could not be here today, for their understanding and support for all the times spent away from home. To my immediate supervisor, Dr. Jim Tweedy, who has been willing to let me be on vacation to participate in my activities and in some instances, at times when it was not ideal, such as this Appalachian Service Project which always seems to come around about the same time we're trying to get budget numbers together and a couple of times we have made final decisions over the telephone back and forth. I also want to thank the individual who nominated me and the selection committee for feeling I was a worthy candidate.

April 9, 1992

Finally, I want to thank the administrators and the Board of Trustees, Southern Illinois University at Carbondale, for providing the opportunity and encouragement that allows me to participate in activities unrelated to my job responsibilities. Thank you.

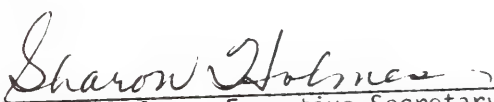
Mr. Elliott stated that we are very proud of our new honoree and he thanked the Board again for allowing him to make the presentation.

Mr. VanMeter stated that you know the significance of this award as shown by the fact that the Committee has chosen so well in the past and he was certain that was true today; that they've chosen people with a loyalty that they show up and continue to support it and give it real meaning. He stated they appreciated all of them attending today.

The Chair announced that a news conference would be held in the Video Lounge immediately following the regular meeting and that lunch would follow in the Gallery Lounge. He announced that guests at the luncheon would be members of the Lindell W. Sturgis family, members of the Lindell W. Sturgis Memorial Public Service Award Committee, past recipients of the award, present recipient, and Mr. and Mrs. Ivan A. Elliott, Jr.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:30 p.m.

  
Sharon Holmes, Executive Secretary



# CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . .	339
---	-----

May 14, 1992

Roll Call . . . . .	341
Trustee Reports . . . . .	342
Committee Reports . . . . .	347
Finance Committee . . . . .	347
Academic Matters Committee . . . . .	348
Architecture and Design Committee . . . . .	348
Executive Officer Reports . . . . .	348
Presentation by Peggy Zimmerman, representative of AFSCME Council 31 . . . . .	351
Reports of Purchase Orders and Contracts, March, 1992, SIUC and SIUE . . . . .	353
Approval of Plans and Specifications and Award of Contracts: Heating and Cooling System Modifications, Wright Hall, SIUC . . . . .	354
Approval of the Minutes of the Meeting held April 9, 1992 . . . . .	357
Revised Tuition Hour Cap and Tuition Rate Increase for Fiscal Year 1993 [Amendment to 4 <u>Policies of the Board</u> B-1, B-2, and C-1] . . . . .	357
Comments Concerning Tuition Rate Increase for Fiscal Year 1993 . . . . .	360
Trustee Harris Rowe . . . . .	360
SIUC Graduate and Professional Student Council, Susan Hall . . . . .	361
Chancellor James M. Brown . . . . .	365
SIUE Student Senate, Carolyn Moore . . . . .	365
Corey Bradford . . . . .	365
SIUE Student Trustee, Don Flack . . . . .	365
Trustee William R. Norwood . . . . .	366
Trustee John Brewster . . . . .	366



May 13, 1992

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 13, 1992

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:30 p.m., May 13, 1992, in the International Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The Chairman being present, the meeting was called to order. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair

The following members were absent:

William L. Hall  
George T. Wilkins, Jr., Secretary

Dr. Wilkins joined the session at approximately 5:30 p.m. Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel.

A quorum was present.

Mrs. D'Esposito moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The meeting adjourned at 8:00 p.m.

  
Harris Rowe, Secretary pro tem

May 14, 1992

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 14, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 14, 1992, at 10:25 a.m., in the Auditorium of the School of Dental Medicine, Alton, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

William L. Hall

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Grunty, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Dr. Patrick Ferrillo, Dean of the School of Dental Medicine, in the International Room of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois, at approximately 8:00 a.m. He stated that the gathering was social in nature and had not been held for the purpose of discussion of public business. He stated that it was most informative and helpful to the trustees.

The Chair introduced Jervis Underwood, newly-elected President, SIUC Faculty Senate, Steven Kraft, newly-elected Chair, SIUC Graduate Council, and Brad Cole, newly-elected President, SIUC Undergraduate Student Organization. He announced that this was the last meeting for the three SIUE constituency heads: Mary Ann Boyd, President, SIUE Faculty Senate; Carol Wright, President, SIUE University Staff Senate; and Carolyn Moore, President, SIUE Student Senate. Dr. Boyd introduced Ruth Gresley, newly-elected President of the SIUE Faculty Senate.

Under Trustee Reports, Mrs. D'Esposito reported that she and Mr. VanMeter had attended the Carol Kimmel Leadership Awards Banquet, held at SIUE on April 9. She congratulated Dr. Rockingham and her staff on a job well done. She explained that the honored guest was Ivan A. Elliott, Jr., former member of the SIU Board of Trustees. She stated that Mr. Elliott was completely surprised by the ten-minute video that was shown. She commented that the video had been very well done and it was a very fitting tribute to a man who had served the University for many years.

Mrs. D'Esposito mentioned that on Monday, May 4, prior to the meeting of the Illinois Board of Higher Education, there convened an Illinois Presidents' Forum at the College of DuPage. She continued that the purpose of the meeting was to have a chance for presidents of all institutions of higher education within the state to meet and talk about issues that are being discussed statewide. She stated that at this particular meeting there was a panel of speakers discussing priorities, quality, and productivity (PQP). She explained that the purpose of the meeting was to find out from the presidents what aspects of this initiative they were concerned with and how did they see it fitting into the activities that they saw going on on their campuses. She reported that many of the presidents had stated a concern that they wanted to see more direction from the IBHE in giving them an indication of where to go



with PQP. She explained that Mr. Quern kept reiterating that he wanted the campuses to be the instigators of change, to be the catalyst for making these difficult choices. She stated that she was very pleased to have been asked to participate. She announced that Father Richardson, President of DePaul University, had spoken about the need for all of the campuses throughout Illinois to be aware of the importance of maintaining social justice as a concept and as a reality both on campus and a topic that must continually be discussed and challenged within our communities. She stated that he had indicated very strongly that he hoped PQP would not have any detrimental affects on that topic.

Mrs. D'Esposito reported that she had attended the general meeting of the IBHE on May 5 at which three interesting things had happened. She stated that the Board had gone into a committee meeting of the whole and had discussed PQP again. She explained that again the Board had tried to refine what the issues were by campus and by area of interest and again the clearer picture the institution has of its role and mission, the easier it will be for PQP to be implemented. She continued that the other two items on the agenda were the allocation of the Governor's Fiscal Year 1993 budget and within that was an issue that I spoke to concerning the allocation of 28% of the tuition increase above the 4.4% recommended IBHE level that any Board might pass and that that 28% would be transferred away from the institution and applied to the Illinois Student Assistance Commission which provides access to higher education through a series of scholarships. She stated that it was her feeling, and the feeling of many people at SIU, that it is a very unfortunate arrangement of financing strategies. She stated that on the one hand, we as an institution have always been for open access and have maintained a low level of tuition, but on the other hand, we have to some extent been penalized because we now find ourselves as one of the best bargains in town. She commented that as a result we have a

smaller pool of resources to work with on both campuses and so in our attempt to bring our levels of tuition up a bit higher, we are going to have 28% of that removed and placed in a fund over which we have no control. She explained that philosophically this means that instead of access being a priority for all the people who pay taxes in Illinois, which is how ISAC has been funded in the past, we are asking that parents and students who have the ability to pay will now be funding a certain segment of students who are receiving these scholarships. She commented that she thought that was a very slippery slope that we have embarked upon and that it will come back to haunt us.

Mrs. D'Esposito commented that she had brought this matter to the attention of the IBHE much to the chagrin of the Executive Director. She said that she felt the matter had been slid in, and there were some board members who weren't aware of it at all.

Mrs. D'Esposito reported that the other area that had caused some attention was the "Report on the Undergraduate Education Transfer and Articulation." She explained that this was part three of a wonderful report prepared by Dr. Ann Bragg of the IBHE staff which focused primarily on community college students being accepted as full junior level students at the twelve public higher education institutions. She announced that this had been a continuing problem and one in which Dr. Lazerson had taken a wonderful lead and has, in his typical way, explained what the reality was. She continued that there were some institutions who still didn't facilitate this articulation process and Mr. Crisp took the opportunity to request that the issue be brought to the Board as a matter of discussion and a voting matter as of next month rather than the month of July when we meet again.

Mr. Rowe thanked Mrs. D'Esposito for her awareness of the matter of the 28%. He thought it was a terrible precedent for the IBHE to set. He

stated that SIU should continue to raise its voice on this issue and remain aware of the issue.

Mr. Norwood suggested that the University community speak to their legislators since the matter has to be passed by the legislature.

Dr. Jervis Underwood stated that a letter had been sent in opposition to this matter. Mrs. Hall stated that the GPSC had also passed a resolution on May 6 opposing the measure and it will also be sending a letter.

Mr. Brewster asked Dr. Guyon to report on the April 25 meeting of the SIU Alumni Association Board of Directors. Dr. Guyon announced that there were many items on the agenda and one significant matter that had been brought to the attention of the Association regularly was the development of a regular membership, more enhanced and active membership, and regular contacts with the membership. He stated that this was being done in three ways: first, they have developed a new position in the association fostering member services to provide various kinds of activities; secondly, the civics program which involves members of the association going to various cities where we have substantial amount of presence to have programs, that program has been doubled over the course of the past year; and finally, to make a wide distribution of the Alumnus Magazine which is becoming a fine, well-respected periodical. He stated that in the fall copies of the magazine have been sent to 90,000 addresses. He continued that this magazine is now a quarterly magazine so there will be upwards of a quarter million contacts with the alumni by the University.

Mr. Brewster reported that he had attended the May 1 and 2 meeting of the Board of Directors of the SIU Foundation which was held in Springfield. He stated that the School of Medicine had hosted the meeting. He commented that Dean Moy had reported on a media campaign being conducted by the School of Medicine and supported by the physicians at the School of Medicine to enhance

the image of the school and to follow-up, hopefully, with a feasibility study concerning the beginning of a capital campaign which is something the Dean has been very much interested in and that we hope they are going to be able to put together. He reported that there had been various committee reports and election of officers. He continued that the officers generally hold two-year terms; that this was the beginning of the second term and the officers were re-elected. He stated there had been a report on contributions and finances by the Treasurer which indicated that the Foundation operating fund was now over \$1 million which was being accumulated to commence a capital campaign. He stated that contributions to date in the fiscal year were up approximately \$675,000, although it was felt that that was somewhat based on timing and certain gifts and they were not sure that by the end of the fiscal year, June 30, that that increase will be maintained over the previous year. He commented that the Treasurer had reported that the University had provided support to the Foundation in the amount of approximately \$1.2 million and that total contributions received back to the University from the Foundation were approximately \$5.1 million. He continued that that was a fairly sizable return and a good return on the investment that the taxpayers make in the Foundation. He announced that the next board meeting is scheduled in Carbondale in conjunction with Homecoming which will be on October 9 and 10.

Mr. Brewster reported that he had attended the May 12 meeting of the Merit Board of the State Universities Civil Service System in Urbana. He reported that there were six cases pending for discharge, three from the SIU system. He announced that all of the discharges had been granted by the Board. He reported that the Board had also heard a report on its finances which are, though it's funded out of the Governor's budget, it's a situation that remains essentially the same as the other areas of higher education in Illinois. He continued that the finances are flat or declining, therefore, the budget was



approved on the basis of those revenues. He commented that the next meeting will be in September. Mr. Brewster said that the Personnel Committee Report had been discussed. He stated that the representative of the civil service employees throughout the State of Illinois reported that in the layoffs that have been occurring as a result of the state's financial situation, his experience had indicated that they have had good relations with the various personnel offices at the various institutions. He stated that they were talking about all of the public institutions in the State of Illinois, not just SIU, and that to date, his experience had indicated that all of the employees who were laid off had been successfully reemployed within the institutions in other capacities and that they hadn't experienced any net reduction. He thought that gave credit to the personnel offices. He said they might be kind of surprised to hear that coming from that side of the ledger, but it was a very important issue and one that we don't take lightly when we consider those issues, particularly these discharge cases. He continued that although these are discharges for cause, there does appear to be a good rapport as we face these difficult times financially.

Mr. Norwood reported that he and Mrs. D'Esposito had attended the Chicagoland area meeting of the Alumni Association from the College of Business and Administration. He stated the meeting was to honor the businessman of the year here in the Chicago area, Ken Pontikes. He stated that Mr. Pontikes is an SIUC grad and athlete, and he is doing quite well as the chairman, CEO, and founder of Comdisco. He continued that Mr. Pontikes is very supportive of the education he received at SIUC and continues to lean very strongly to and be supportive of the University. He stated that Dr. Shepherd and Dean Gutteridge also attended.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Room 1500 of

Building 263 of the SIU School of Dental Medicine, Alton, Illinois, at 9:30 a.m.

The Committee discussed the cash and investments report and moved that the discussion of tuition be held at the full Board meeting. We also had a brief discussion of an initiative from the Illinois Board of Higher Education which involves priorities, quality, and productivity.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

Dean Patrick Ferrillo gave a fine report on the School of Dental Medicine and also impressed upon us how very happy he is with the School at this point. They are vigorously looking into the future as to plans for going forward in advancing the Dental School to an even higher plane. One of the things he spoke about was the possibility of getting an implant center here which would be very helpful to the people of southern Illinois. It was very informative for all of us and we want to thank him for taking the time to educate us.

Mr. VanMeter commented that Dean Ferrillo had stated that a significant number of graduates from the Dental School stay within the community. He stated that the School of Dental Medicine is meeting the charge of the legislature and the Governor in providing dental care to people of this area and all of downstate Illinois. He stated that keeping graduates within this area is part of the mission of the University and the School of Dental Medicine.

Mr. Norwood commented that 60-70% of the Dental School graduates stay in the area. He stated that the Dental School was doing quite well.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee. He gave the following report:

We ask that Item K, Approval of Plans and Specifications and Award of Contracts: Heating and Cooling System Modifications, Wright Hall, SIUC, be approved and placed on the omnibus motion.

Under Executive Officer Reports, President Guyon reported that this weekend is graduation weekend in Carbondale and that 6,000 or so degrees will be awarded in nine separate ceremonies.

President Lazerson commented that at 8:00 a.m. yesterday the University had had a unity convocation whose purpose was to permit the institutional community and others in southwestern Illinois to join together and to reaffirm a sense of solidarity in terms of community relations. He continued particularly, the relations between various racial groups in the society. He stated that it was a moving event and that the people who were present felt that it put things in perspective that had taken place nationally in the last few weeks.

Mr. VanMeter reported that he arrived on the campus early yesterday afternoon and was informed that the campus was having a Springfest.

Chancellor Brown made the following comments:

He commented about what he calls PPQ (instead of PQP). I would like to pass on to you my conclusions from my observations from the activities around this set of letters over the months since November. I think one of the key elements in it is the ease with which we can assume that it is trying to do something which it is not. And, it is not the kind of efficiency exercise which we have all been through before ad nauseam. It is another approach that I think probably, in my opinion, could be characterized as an attempt to determine the thrust of public higher education in the State of Illinois from the ground up. That is, from the institution, faculty, staff, local administrations, making judgments about what should be done with the resources they have and the capabilities they have to determine the destiny of that institution. I think this is pretty high sounding and abstract, but I think that is really what's going on here, and it assumes an interesting kind of significance because the basic assumption is one that we have never had before an efficiency exercise and that is not in the foreseeable future will there be any more public money available. We have capped our public money supply and in the future what we do with our institutions is going to depend on what we can do with our resources and our assessments about where our strengths lie and which ones we want to develop and where our not so great strengths lie and which ones we think we not only can but must do without. All of the time, attempting to maintain quality in our operation. I think it is a very real challenge that's going to call upon all of us, administration, faculty, staff, Board, the community which supports us to work hard and look at what it is we want to be. There is another impetus to it which Mr. Quern is very politely not emphasizing but which he will very happily tell you about if you ask him and that is, if we don't make these decisions for ourselves somebody else will and I have a strong suspicion the Board of Higher Education will be involved in that kind of decision making. So, we're facing, I think, a very genuine challenge about what we want our two institutions to be and how we get there. When IBHE calls for progress reports I think what they are hunting for is some sign that we understand that task. They don't need a list of items for which we save so many dollars. This is not the point of the thing at all. One of the problems we face is how do we get enough vision to begin moving in a direction that the



PPQ or PQP effort is aimed at. I bring this matter to your attention today and present this kind of understanding because in time we're going to face items brought to this Board which call for unpopular actions. There will be unpopular actions proposed and acted on on the campuses and they will ultimately come to this Board in the proper channels of responsibility and we will have emotional reactions related to how it is we're trying to proceed to make the best possible use of our resources to become the institutions we want to be. I simply mention this because in time these things, I think, will occur.

The second item I'd like to mention has to do with legislative matters. This morning, if it convened on time, the Senate Appropriations II Committee is adopting amendments to our appropriation bill which will reflect the BHE allocation of the Governor's budget to SIU. That is Senate Bill 1842. I'd like to make a few comments about what that bill will have in it. It provides lower GRF funding throughout higher education. It is a level which provides \$3.4 million less general revenue funding for SIU than we had in 1992; it provides for only a 4% tuition increase; it provides for internally determined reallocation and tuition increases for maintaining institutional excellence; it provides for no new program dollars; it provides \$3.3 million for institutional support for things like sick leave payout, social security payments, operation and maintenance payments, formula increases and so on when our estimate of the need for those items was \$15.3 million. I go through this sad litany because our challenge in the next six weeks of the General Assembly is to hang on to that budget. The legislature is meeting to consider a budget which cuts deeply across many levels of activity in the state government out of which higher education was cut least, or nearly least. And, one of our problems is to survive the legislative session with the bare bones that is present in our appropriation bill. If we act favorably today, on the tuition increase, we will have to amend that into the bill at some later stage of legislation. Our observation in Springfield during the recent weeks is that people are essentially bemused by the immensity of the problem which faces them but in time, legislative bemusement becomes something else, sometimes the best thing to do is to run for shelter when it does have a focus. But, we will watch it. Also, today the Senate Appropriations I Committee is voting on the Capital Development Board's list of capital projects which includes \$5 million funding for Construction of the High Temperature Water Distribution System, SIUE, and over \$2 million for SIUC and SIUE for repair and renovation projects.

A topic of great interest to many, many people is that of early retirement for people in higher education, and I regret to report that the prospects for this legislation being developed in the manner which will meet the kinds of objections that are surfacing in Springfield are becoming dimmer and dimmer each day. One of the real problems is the lack of unanimity in higher education and other agencies on the cost and cost savings estimates, and whether it is a good idea at all because the increased accrued liability to the State Employees Retirement System resulting from the early retirement exercise of last year has made many people very, very wary and we face a real problem in getting any positive action on this kind of legislation.

As probably all of us are aware, the membership of the Lieutenant Governor and Chairman of the Board of Higher Education Subcommittee, the committee having to do with higher education governance, has been announced. We have been informed there will be no public hearings by this committee. Instead they apparently intend to work with publications of prior studies, interviews, and other sources of information and Mr. Quern said at the last IBHE meeting



that he anticipated a report of some sort sometime early in June. We look forward to seeing what that delivers.

On federal matters, the reauthorization of the Higher Education Act and the reauthorization of the National Institute of Health Act is in conference and we await the results of decisions about that. In all probability, federal dollars are trickling out just as state dollars have trickled out and we do not anticipate any great positive gains in federal support for projects that we hold near and dear to our heart.

My third item is to call on Ms. Peggy Zimmerman, representative of AFSCME Council 31 who has petitioned for a spot on the agenda to present not more than 10 minutes of oral testimony or comment.

Ms. Zimmerman made the following comments:

I guess I am one of those people that's coming with an unpopular decision. That decision of contracting out that the Chancellor just spoke to. That's what I'm here to speak to everyone about. Good morning to everybody. Like I said, AFSCME represents the clerical, kindred, technical, paraprofessional unit and the building and service workers at SIU at Edwardsville.

On April 13, the administration at SIU at Edwardsville notified us of their intent to contract out services in the Campus Transportation Office on the East St. Louis campus and the building service workers on the East St. Louis campus and the Alton campus. I do not want to leave any kind of impression that the administration has not met their bargaining obligation and that we've met and we've talked about the impact of how this affects the employees. Our concern has to do with the fact that there's any decision at all to go in the direction of contracting out services. We received a recent letter from one of the legislators, Senator Sam Vadalabene from this area, that indicated that one of the reasons for contracting out services in the building service worker area was because of the special need area. The East St. Louis campus is a community care facility and, of course, this one being the Dental School. We have great concerns that the administration would indicate that that's why they would go this direction because the direction is employing minimum wage people which our experience doesn't bring about better quality of services. You know, when you contract out your people, your loyalty, the allegiance the people have served in this area are all being affected. The building and service workers, for example, from the two campuses have an average of 12 years of service. Some have as many as 23 years of service and now are no longer going to be asked to deliver what they took pride in serving the University community and they do take that pride. They have become a kind of invisible people here at night doing the work that you come in and have an area that's clean and ready to go and deliver the services to the students and perform the jobs that are necessary.

There are several areas of concern. One, the campus transportation officers now deliver the service of transporting children under the age of five. Our understanding is that before any kind of final decisions were to be made that the Board of Trustees would act on these, but these individuals, and there are approximately 13 I believe, were laid off as of May 8 and at this time have not been placed in new jobs within the University community. They are drawing unemployment. They did have the opportunity to take positions with the firm which is Laidlaw. They were offered a job for three weeks at their

current rate of pay and the University was successful in negotiating with that firm to provide that. But many of them, because they have been in the business as long as they have, did not want to be associated with Laidlaw. Laidlaw is mostly known for waste management, but is into the bussing service and their experience, especially in the East St. Louis area is that those individuals that they have seen have been brought up on various charges that were drug related and that they did not want their career to go in that direction working for Laidlaw and that was a decision that they made. I think, more importantly, as recently as yesterday we have had reports with the new firm, Laidlaw, and those drivers, that there has been a couple of minor accidents with the new drivers on the busses. As of yesterday, there were many students who were not picked up, p.m. students were picked up for a.m. programs. This is the last three weeks of these children attending classes or Headstart programs that were really disrupted and knew most of their drivers and those drivers were responsible to stay with those individuals until parents came. They were just moved out and this other firm brought in and, of course, they are laid off at the end of three weeks. And, in the past they had the opportunity to come back in September, but that's not to take place. As we sit here today, they have a notice of layoff and they have been gone since May 8.

In regard to the firm that the bids came in for the building and service workers, I think it is important that at least you have the knowledge that we have in the administration making the decisions they did to contract out was called the Spann Company, which is a Missouri-based firm. By the way, both firms are Missouri-based. That was one of the large concerns, that we're using a Missouri-based firm, bringing the services to Illinois, there are no guarantees that employees are going to be Illinois residents which we also feel erodes the intent of civil service employment that says you need to be an Illinois resident. I mean to some degree that is a slap in the face, you're here, you pay your tax dollars and spend your money in this area, but we're going to put tax dollars into Missouri and I think we've got enough of a tax problem in Illinois as it is. We're all being affected by it.

When we first started investigating Spann, the Secretary of State indicated that they did not pay their franchise taxes for the first quarter of the year and that was effective March 1. Through out impact bargaining we notified the University on March 23 that the taxes were not paid and if the taxes are not paid they are not allowed to do business in Illinois. The administration informed us that their taxes had been paid so when we called the Secretary of State they indicated that, yes, they were paid and were paid on March 24. I think that speaks for the company and its lack of responsibility if they want to do business in Illinois. I want to try to hit all these points.

I think there is another major concern that most of the employees feel is going to happen is that when the bid was presented to us it indicates there is one day of training that the Spann employees receive. I think that is sad to replace one day of training with employees that have given their life to the University community and their pride in the areas that they work. It's a minimum wage, obviously all past history has shown that there's a great turnover. So, there isn't the dedication, the loyalty, the allegiance that is currently being provided with the services that are now being done.

The other area of concern has to do with what we feel falls under the Purchasing Act. I provided this information to the University and because of

the many kinds of things that are happening there has not been a response made. Our concern has to do with the Illinois Revised Statutes, 127, Public Act 132.6, which was revised in 1991. This Act speaks specifically to janitorial services and contracting out services. We feel this Act applies in this case because it indicates that if you have a contract with someone that's providing services, which the University has a contract with AFSCME, that it is incumbent upon them to pay the prevailing wage of that contract. If that is the case, then the University's claim of saving \$126,000, that it's not a minimum wage the employees are making, it's higher and that that savings is not going to result in that because the wages are higher and, therefore, why go that direction to disrupt all the lives and just literally break the continuity of what's happening to good services at this time?

I think the other great concern that we have is that in these instances and I did leave out one area, the dental lab is also affected July 1 which has been contracted out and will affect one individual. But, in all three of these areas, the administration has decided to contract out services and Mr. Lazerson spoke to the meeting or the meetings that you held yesterday I think it should be known and should be stated that over 50% of these employees are of the minority that are affected negatively by these decisions and I hope that with what I provided and I have some news flashes that kind of list some of the things that I have talked about that it isn't taken lightly and that we feel it is very serious and we intend to stay around and keep track of what things that don't happen if we do decide to go in that direction. Hopefully, we're hoping to change that direction. Negotiations are coming up in the future and I think we can sit down and look at other ways to eliminate the jobs in order to save money. Thank you.

Mr. VanMeter thanked Ms. Zimmerman for her comments. He stated that the Trustees appreciated her very considerate presentation and that they will be considered by the Trustees as these matters come before them.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
MARCH, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
HEATING AND COOLING SYSTEM MODIFICATIONS, WRIGHT HALL, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contracts for a project to modify the heating and cooling systems in Wright Hall, one of three triad residence halls in the University Park residential area.

The estimated cost of this project was \$180,000. The recommended bids total \$157,500. Funding for this project will come from housing revenue.

Rationale for Adoption

At its meeting on December 12, 1991, the Board of Trustees gave project and budget approval to a proposal to modify the heating and air conditioning systems in Wright Hall. These modifications have become necessary because of frequent system failures and interruptions of service.

Favorable bids totaling \$157,500 have been received and the award of contracts is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has been shared with the Residence Hall Association last year as part of the rate increase proposal for FY-92.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:


- (1) The contract for the mechanical work to modify the heating and cooling systems in Wright Hall be and is hereby awarded to Southern Illinois Piping Contractors, Carbondale, Illinois, in the amount of \$134,000.
- (2) The contract for the electrical work be and is hereby awarded to Wilson Electric Service, Carbondale, Illinois, in the amount of \$23,500.
- (3) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.



- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

Wright Hall, Heating/Air Conditioning Changes  
 Bid Opening April 9, 1992, 11:00 AM CDST

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Mechanical		Electrical	Total
				Base Bid	Alternate #1	Base Bid	
BIDDERS							
Southern Illinois Piping Contractors, Carbondale, IL				\$119,500	\$14,500		\$134,000
H and H Mechanical & Electrical Carbondale, IL				\$124,400	\$21,300		\$145,700
Wilson Electric Carbondale, IL						\$23,500	\$ 23,500
Korando Electric Carbondale, IL						\$30,875	\$ 30,875
						Total Low Bid	\$157,500
			23 invitations 9 no bids 12 no replies			16 invitations 6 no bids 8 no replies	

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, March, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held April 9, 1992; and Approval of Plans and Specifications and Award of Contracts: Heating and Cooling System Modifications, Wright Hall, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

REVISED TUITION HOUR CAP AND TUITION RATE INCREASE  
FOR FISCAL YEAR 1993  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-1, B-2, and C-1]

Summary

The proposed tuition rate and structure as listed in Table 1 would become effective for SIUC with the Fall term 1992 (except for the School of Medicine which would become effective Summer term 1992), and as listed in Table 2 for SIUE as of Summer term 1992. The resolution also specifies that the undergraduate tuition assessment cap at SIUC be increased from 12 hours to 15 hours, effective Fall term 1992.

Rationale for Adoption

At its meeting of January 2, 1992, the Illinois Board of Higher Education formally recommended a general 4% increase in tuition at public universities in connection with its Fiscal Year 1993 operating budget recommendations. This recommendation reflects the IBHE policy that tuition increases "over time should approximate the rate of inflation." It would, if adopted by the SIU Board of Trustees, add some \$1.3 million to the funding available to SIUC and some \$.6 million to the funding available to SIUE.

Unfortunately, an inflation-based adjustment means only standing still, with no resources provided to make up for losses incurred through a long history of cuts and recisions. Both the economy and state policy strongly indicate that new General Revenue funds will not be available to higher education in Illinois for at least the next few fiscal years. Yet SIU institutions desperately need new additional funding to strengthen undergraduate program quality (quality faculty and staff, library materials, instructional equipment, computing resources), maintain graduate and professional programs, support new/expanded and improved academic programs, and meet the cost of externally mandated activities.

The only possible source for new funding for these needs is tuition, and the increases proposed in this matter reflect a sober assessment by administration and by constituency groups of institutional needs balanced against the negative impact of significant tuition increases.

At SIUC, the constituency-based Budget Advisory Committee in February recommended the revised tuition cap proposed to the administration in this matter. However, income to be generated by raising the number of billable tuition hours is uncertain. Review of tuition rates within the state and in the context of national peers shows SIUC to be \$361 below the average of its national peers, \$615 below U. of I. at Champaign-Urbana, and \$172 below Northern Illinois University and Illinois State University, so that a significant tuition increase would not put SIUC's tuition cost out of line. The administration determined that increases from the modified cap and an additional 5.9% over the IBHE recommendation would meet the immediate needs of the institution.

At SIUE, the four year plan recently presented by President Lazerson relies on reallocation and income fund increases rather than general revenue increases. The SIUE University Planning and Budget Council has recommended that the University move toward a goal of tuition parity with the average of other Illinois public universities (excluding the University of Illinois) in order to accomplish institutional priorities. SIUE tuition is currently at 91% of such parity for undergraduates and 94% for graduates; the 12.5% tuition increase proposed in this matter includes 9.25% to begin moving toward the state average and 3.25% to accommodate cost increases anticipated for FY-93.

Additionally, this matter proposes a 17% increase in tuition for the Southern Illinois University School of Medicine for Fiscal Year 1993. The resulting tuition rate will be equivalent to the University of Illinois' College of Medicine tuition rates. Currently the total tuition for the M.D. degree at the University of Illinois College of Medicine is \$26,226. The SIU School of Medicine's current tuition costs are \$7,491 per year. The School of Medicine charges for nine semesters (or three years) for a total of \$22,473 for the M.D. degree. The proposed increase would bring the School's tuition for the M.D. degree to \$26,226.

#### Considerations Against Adoption

University officers are aware of, and concerned about, the continuing increase in costs of attending Southern Illinois University.

#### Constituency Involvement

See references in Rationale for Adoption.

#### Resolution

The Board of Trustees of Southern Illinois University, in regular meeting assembled, authorizes the tuition increases for SIUC, SIUE, and the SIU School of Medicine, as specified in Tables 1 and 2, attached, and further authorizes increasing the tuition per hour cap at SIUC from 12 to 15 hours as detailed in Table 1.



Table 1

Southern Illinois University at Carbondale  
Current and Projected Tuition Rates and Structure  
Effective Fall Semester 1992

Full-time Resident Students<sup>(a)</sup>

<u>Hours</u>	<u>FY-92 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-93 Tuition Rate</u>
1	\$ 68.25	\$ 6.75	\$ 75.00
2	136.50	13.50	150.00
3	204.75	20.25	225.00
4	273.00	27.00	300.00
5	341.25	33.75	375.00
6	409.50	40.50	450.00
7	477.75	47.25	525.00
8	546.00	54.00	600.00
9	614.25	60.75	675.00
10	682.50	67.50	750.00
11	750.75	74.25	825.00
12	819.00	81.00	900.00
13	819.00	156.00	975.00
14	819.00	231.00	1,050.00
15 and over	819.00	306.00	1,125.00

Southern Illinois University School of Law<sup>(b)</sup>

1,122.00	198.00	1,320.00
----------	--------	----------

Southern Illinois University School of Medicine<sup>(c)</sup>

7,491.00	1,251.00	8,742.00
----------	----------	----------

(a) Non-resident students are charged three times the relevant resident rate.

(b) The Board in June, 1990, approved a three-year tuition rate increase plan for the SIUC School of Law. The tuition rate for Fiscal Year 1993, the second year of the plan established by that action is a 17.65% increase which at a per credit hour cost is an increase from \$93.50 to \$110.00. On an academic term that increase is to \$1,320, compared to a \$1,122 Fiscal Year 1992 academic term cost. To complete the tuition rate increases, in Fiscal Year 1994, the approved increase is 5.91%. The tuition plan for the School of Law will remain as approved, but in Fiscal Year 1995 the Law School assessment cap will be raised to 15 hours, to be consistent with the rest of the campus.

(c) The academic year for the School of Medicine consists of three semesters. Each medical student pays nine semesters of tuition before receiving an M.D. degree. The projected tuition rates for the School of Medicine will become effective Summer term 1992.

Table 2

Southern Illinois University at Edwardsville  
Current and Projected Tuition Rates  
Effective Summer Term 1992

Full-time Resident Students<sup>(a)</sup>

	<u>FY-92 Tuition Rate</u>	<u>Recommended Increase</u>	<u>FY-93 Tuition Rate</u>
Undergraduate	\$1,534.20	\$192.00	\$1,726.20
Graduate	\$1,644.30	\$204.30	\$1,848.60
Dental <sup>(b)</sup>	\$3,630.00	\$360.00	\$3,990.00

(a) Non-Resident students are charged three times the relevant resident rates.

(b) The SIU Board at its June 14, 1990 meeting approved a multi-year tuition increase plan for the School of Dental Medicine. Consequently, no additional increases beyond those already approved are being recommended for this school.

The Chair explained that Mrs. D'Esposito had announced at the Finance Committee meeting that this matter would be handled in the same manner as it was in Carbondale; that it would not be made a part of the omnibus motion nor would the Board take testimony or hear comments during the Finance Committee meeting. Mr. VanMeter stated that Susan Hall, President of the Graduate and Professional Student Council, SIUC, had reserved her remarks until this meeting and he would call upon her first to make a brief statement. He asked that presenters limit their presentations to three to five minutes.

Mr. Rowe stated that he had to leave early today because of a prior commitment. He explained that he would have liked to hear the rest of the testimony. He stated that he had read everything given to him on the matter, and while he couldn't record his vote, he would reluctantly have voted in favor of the tuition increase. He said he realized it places a hardship and yet in trying to maintain quality at the institutions he had reluctantly concluded

May 14, 1992

that this was the step the Board had to take. He apologized for having to leave.

Mrs. Hall, President of the SIUC Graduate and Professional Student Council, made the following comments:

I think you all received a copy of the two resolutions passed at the May 6, 1992, Graduate and Professional Student Council meeting opposing the tuition increases at the Carbondale campus and the Medical School. To save you from rereading them I would just like them to be entered into the formal records. What I would like to touch on today is the fact that graduate student access is hurt by these tuition hikes as well as undergraduate student access and many times people say to the GPSC "Why do you care about a tuition hike because most of you get tuition waivers anyway?" And, a lot of us do. Our graduate assistantships normally include a tuition waiver but there are approximately 30-40% of graduate students who do not receive a tuition waiver of any kind and they are hurt. And, access to graduate education is just as important as access to undergraduate education in these times. There's a lot of positions you can't even apply for without an advanced degree. There are a lot of professions that require, well, all professions require advanced degrees, so it is important to protect the access. Many of the students who do not get tuition waivers are part-time students who are trying to better themselves while they work and support a family. Their access needs to be protected as well. Also, with regard to the cap. Although GPSC considers this to be the most equitable way of tuition increase, we got the same response, "Why do you graduate and professional students are, when most of you don't have to take 15 hours?" Well, there are numerous departments on campus that do require graduate students to take 15 hours, so with respect to that, some graduate students are worse off than undergrads because they are required to take 15 hours. It's not a choice for them.

Mainly what I did want to touch on today is this 28% of the tuition hike over 4% going to the Monetary Award Program. I was very appreciative that Mrs. D'Esposito brought that up at the Board of Higher Education meeting. I noticed that several other Board members had concerns, but they were not willing to give them until she had brought it up first and then others joined in. I have talked with the Board of Higher Education staff, I've talked with the Illinois Student Assistance Commission staff, at this time there is no guarantee whatsoever that that money collected on our campus and given to the Monetary Award Program will come back to our students. There is no guarantee that it will come back to public university students. Right now the Monetary Award Program awards their funds in the following manner: 53% of their funds go to private university students; 11% goes to community college students; 36% go to public university students. So, it could very well be that a large portion of the money that we turn over from our tuition hike will go to fund students in private universities and community colleges in the Monetary Award Program and not come back to us. It is also based on the maximum tuition and fees that your campus is part of the funding program. So, campuses such as the U. of I. have a lot higher tuition than we do may be drawing some of the money off of our campus as well because their students pay a higher tuition. So, right now there's no guarantee and I asked the Board of Higher Education's Executive Director at the meeting and he said, well, a majority of the funds would go to public universities' students but he did not have a guarantee that

it would go to public university students. One thing that really concerns the graduate and professional students in this is that we do not have access to the Monetary Award Program. It is only for undergraduates. So, a portion of the tuition dollars we pay are going to go into a program that we cannot access. And, where that hurts us is this 28% was not asked for until after our campus had decided the minimum amount of the tuition increase that would be required to maintain the programs on our campus as they are. So, part of that Budget Advisory Committee address was there was money set aside to reinstitute some graduate assistantships that have been lost and I think that I've said in the past that numerous times the easiest place to go for money when you need to make cuts is the graduate assistant line and student work positions. It's a lot easier to cut there than to cut a tenured faculty member or civil service worker and that's where the cuts come from. So, we're concerned there. We're also concerned that in the last Chronicle of Higher Education it said that our library had slipped to 84th of research libraries--84th on the list and we're slipping fast and there are no new dollars for libraries. So, our graduate programs are going to be hurt by that as well. So, I think that what I'm asking this Board to do is what the Graduate and Professional Student Council has done and that is we have asked the General Assembly to think long and hard about taking this 28% of our tuition hike away and we all said earlier that was going to happen. And, I think it is very important that we find out whether that money is going to come back to our students or not.



SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
MAY 6, 1992

RESOLUTION IN OPPOSITION OF TUITION INCREASE

- WHEREAS: Earlier this year GPSC was presented with a number of options for increasing revenue by raising tuition, including the option of raising the tuition cap from 12 to 15 hours, and the option of across the board percentage increases of up to 10%, and
- WHEREAS: GPSC did not support a tuition increase but found the plan to raise the tuition cap the least objectionable of the tuition increase plans proposed, and
- WHEREAS: SIUC administrators have proposed and the Board is considering both raising the cap and instituting an across the board 9.9% increase, and
- WHEREAS: Raising the tuition cap exceeds the Illinois Board of Higher Education's recommendation for a 4% increase, and
- WHEREAS: Together the two measures would mean a 37.5% increase for students taking 15 hours, and
- WHEREAS: Within the Board item's rationale for implementing these increases includes the assertion "Yet SIU institutions desparately need new additional funding to strengthen undergraduate program quality (quality faculty and staff, library materials, instructional equipment, computing resources, maintain graduate and professional programs, support new/expanded and improved academic programs)," all of which are elements of the University's instructional mission, and
- WHEREAS: Any tuition increase means financial hardship that threatens access to higher education for many students.
- THEREFORE BE IT RESOLVED THAT: The Graduate and Professional Student Council opposes any across the board tuition increase in addition to the raise in the tuition cap, and
- BE IT FURTHER RESOLVED THAT: GPSC reiterates its stance that all money collected as tuition be spent on the instructional and research missions, and
- BE IT FINALLY RESOLVED THAT: GPSC reiterates its stance that all new financial burden of students eligible for financial aid which is not met by other programs be met with campus based financial aid (including use of new tuition income).

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
MAY 6, 1992

RESOLUTION IN OPPOSITION OF MEDICAL TUITION INCREASE

- WHEREAS: The justification of a 17% increase in Medical School tuition cites a desire to achieve parity with University of Illinois' Medical School tuition, and
- WHEREAS: One explicit aim of SIUC's Medical School is to train doctors who will practice in Southern Illinois, and
- WHEREAS: Southern Illinois is economically depressed (several counties have unemployment rates of 20%) and is thereby not as attractive a place to set up a medical practice, and
- WHEREAS: Students leaving Medical School with a huge school loan debt must consider their ability to repay this debt, and this ability will not be promoted by practicing in an economically depressed area.
- THEREFORE BE IT RESOLVED THAT: The Graduate and Professional Student Council opposes the Medical School tuition increase as contrary to the explicit mission of the SIUC Medical School.

May 14, 1992

Chancellor Brown made the following comments:

Let me comment about a point that Mrs. Hall presented. The question of MAP money going to private institutions. I was very much concerned at one time about this because my impression was that the money went into a big pot, out of which it was allocated according to applications. However in point of pragmatic fact, only the cap amount can go to any student at a private higher institution and they are already getting a cap amount so they can't get any more unless they increase their enrollment and their applications and the enrollment tendency for private higher education in Illinois is tending downward, not upward. So, I think we have a theoretical concern that has little practical significance.

Ms. Carolyn Moore, President, SIUE Student Senate, made the following comments:

It is our duty to inform the Board of Trustees of the students' opinion of the proposed 12½% tuition increase. Many students are aware of the need for improving services within our institution, but many students feel the financial distress this may bring. In the balance of improvements over student access we feel that SIUE could prosper at a lower increase. If tuition was maintained at its current level, it would amount to \$511.40 per quarter for the average student or \$1,534.20 per year. With the increase, the quarterly rate would amount to \$578 per quarter or \$1,734.20 per year for a full-time student. But this increase will be compounded drastically by the implementation of the semester system and the element of student fees. Without the tuition increase, tuition and fees for the full-time students would be \$772 per semester versus \$1,127 with the proposed increases. A difference of \$355 per semester which will cause a great loss of student access. I'd like to introduce Corey Bradford.

Mr. Corey Bradford made the following comments:

The students at Southern Illinois feel that urgency for tuition increase of the amount of 12.5% is too drastic. We feel there is a need for improvement, but not in the amount of 12.5%. We ask the Board to raise the need for the state legislators to increase state funding to higher education and with the extra affect of the 28% scale down, the students have no guarantee of maintaining that percentage of money they will lose.

Mr. Flack made the following comments:

As a member of the Board, and as a student, I feel this is one thing I had to come out and speak on. As a member of this Board, and more specifically as a student, I feel that any increase in the cost of higher education to students is most unfortunate. However, I also know that as a member of the Board, that times often indicate that this is totally necessary and the current state of the state has determined that this is one of those times where it is necessary. With the level of state funding to higher education decreasing for these two institutions over the last 20 years with the magnitude that it has, it becomes obvious that students are going to be relied upon more and more heavily to come up with the balance of that cost and that scares me. Because it is necessary, it is also important to realize where this funding is going to go. I'd like to say that as far as Edwardsville's campus, the students have been most pleased with the recommendations of the University



Planning and Budget Council as far as how the money is going to be used, going to programs that students have designated that need improvement. Programs such as library, extended materials and service, extended hours, and computer labs which is something we thought needed a major upgrade over the next several years. And, I was pleased that the University addressed it in that way and is using the money for that. However, at the same time, I'm also dismayed that the IBHE is making plans to do away with some of the money that was going to come from this tuition increase that was going to go to programs that truly benefit students. What I'd most like to stress, addressing this situation is that it is most unfortunate that tuition has to be increased, but I understand at times it has to be and I feel that what's going on with the state now, more than ever, shows that it's time for students, staff, faculty, and administration to all come together and start working together for the good of higher education and address the legislature in an effective way and say that higher education cannot be sacrificed any more. We cannot cut the money, we cannot take the money out of students' pockets and send it to places where the state no longer has control over the funds and where it goes. It is time for everybody to come together, play the game of give and take that we have to play and see if we can't get something done with the legislature to help out higher education for all of us so that students may continue to have the service that they've had in the past without being sacrificed and having to pay a cost that they're almost unable to meet. Thank you.

Mr. Norwood made the following comments:

This is always a dilemma we have when we talk about tuition and I spoke a little bit long last month. Two comments were made here today that I think are important. One was made by our trustee, Mr. Flack, when he talked about what is needed and what is required and it ties in with what you were saying about the legislators. If the students and the faculty and staff paraphrased what Mr. Flack said and sent it to your legislators and then come November, no matter who you vote for, vote 100%. If every student who is eligible voted in the election and wrote their legislators, it would have a terrific impact, more impact than all the Board could do. A lot more impact. The other comment speaks to the necessity of tuition given by Mrs. Hall that the library is now 84th when a few years ago it was 61st. If we keep compromising it, it will be 100 and we want to move it in the other direction. That ends my comments.

Mr. Brewster made the following comments:

The issue of the tuition increase, particularly the various aspects of it is multi-faceted. My concern is that the tuition increase, the portion over and above the IBHE's recommendation amount of 4½%, it is my understanding on the SIUC campus would be used to fund salary increases that will be presented to be effective July 1. My concern, and I have a real concern about that, my position on that issue was addressed previously. The aspect of the removal of the cap, I don't have a problem with. Although I appreciate the concerns, I think there is a whole other aspect of that issue concerning an unfair advantage that gives to the students who take more hours and are paying the lesser amount, but on this issue of bootstrapping into that pay increase when the situation in Springfield, as our Chancellor pointed out to our task force, is to preserve our budget. The reality is that the state is in horrible financial shape. We have many more bills than we have money to pay and as you've seen in recent public opinion polls, primary elections, and so forth,



May 14, 1992

the people, our legislative groups, bodies are not viewed with much favor by the public because of their lack of financial responsibility. They grant themselves pay increases, they continue to spend more money that they don't have, and unfortunately I see us doing the same thing in the sense that we are in the face of that reality in state government, that in doing this we are basically playing that same game. We are spending money, reallocating a burden over on to the students to continue to pay ourselves, pay the University employees more money when that money doesn't exist. In Springfield, I think we need to realize the environment in which we are operating and not be guilty of that same mistake and I know that all the other universities are probably going to be giving tuition increases and I've been cautioned by my fellow Trustees who have been here a lot longer than I have that this University has foregone other increases when maybe they shouldn't have. But, the unfortunate part is we're dealing with the reality as we find it here today. Whereas, I support the tuition increase, I think that the students have to expect tuition increases, particularly an inflationary amount but to do so in order to raise our salaries, under these circumstances, I don't feel is appropriate and accordingly I find it very difficult to support. However, I understand and have discussed this issue ad nauseum, I'm sure most of my other trustees would agree; and I don't have any real quarrel with the wisdom of their decision and I hope that the public and our constituent groups, which we appreciate all of your comments here will view this issue in that same manner. Thank you.

Mr. Norwood moved approved of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Don Flack. The motion carried by the following recorded vote: Aye, B. Barnard Birger, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, John Brewster.

Mr. VanMeter stated that Mr. Hall was ill today, but Mrs. Hall had advised him that had he been present today he would have voted against the resolution.

Mr. VanMeter reiterated that this was a most difficult position to take and he hoped the University community realized what Mrs. D'Esposito had said and that the Chancellor and Mrs. Hall had reinforced in regard to the attempt by our University to protect the student increases to go to the University which they have done previously and not go into any other type of pot. He continued that in a recent article in the Chicago Tribune SIU still comes out as the lowest of its peers within the state regarding tuition. He stated that the Board was very concerned about the 28% that was to be taken

from us and put in for other purposes and that has been registered by Mrs. D'Esposito and she will continue to do so.


Mr. Norwood encouraged everyone to write and state your position on this 28%. He stated that that percent could be 50% next year and not sent back. He cautioned that this has to be reappropriated and with the state suffering billions in deficits some of these promises might not come to fruition and once it starts to dip in the pot, there was nothing magic about 28%.

Dr. Brown commented about the status of the Chancellor search activity. He stated that there was a healthy pool of applicants and he anticipated recommending that the Board Search Committee have a meeting between now and the June meeting of the Board to determine various things, one of which might be the membership of the advisory committee. He also recommended that the Board Search Committee might work on procedures for dealing with those motions that must be gone through when assessing a pool of candidates.

The Chair stated that a news conference would be held in this room following the Board meeting and that lunch would be held in the Student Lounge, Room 101, Building 273, immediately following. He stated that guests at the luncheon would be members of the School of Dental Medicine staff. He thanked Dean Ferrillo and his staff for hosting the meeting today.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:45 a.m.

  
Sharon Holmes, Executive Secretary

CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . . 370

June 11, 1992

Roll Call . . . . . 371

Introduction of Constituency Heads . . . . . 372

Trustee Reports . . . . . 372

Committee Reports . . . . . 374

    Finance Committee . . . . . 374

    Academic Matters Committee . . . . . 375

    Architecture and Design Committee . . . . . 375

    Chancellor Search Committee . . . . . 376

Executive Officer Reports . . . . . 376

Reports of Purchase Orders and Contracts, April, 1992,  
SIUC and SIUE . . . . . 377

Temporary Financial Arrangements for Fiscal Year 1993 . . . . . 378

Abolition of Degree Program: Bachelor of Science, Major  
in Eaerth Science, School of Social Sciences, SIUE . . . . . 378

Project Approval, Selection of Engineer, and Authority  
for Approval of Plans and Specifications and Award of  
Contract: Closure of Hazardous Waste Sites, SIUC . . . . . 380

Approval of Utility Easement, SIUC . . . . . 382

Approval of the Minutes of the Meetings held May 13 and 14, 1992 . . . . . 383

Notice of Proposed Changes: Semester Calendar Conversion of  
Tuition and Fee Policies, SIUE  
[Amendment to 4 Policies of the Board C-1, C-2, C-5, C-9, and C-13] . . . . . 384

Recognition of Student Trustees . . . . . 387

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 10, 1992

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:59 p.m., June 10, 1992, in the Board Room of First of America Bank, Springfield, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

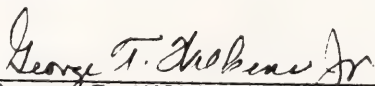
William L. Hall.

Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, Dr. John C. Guyon, President, SIUC, and Mr. C. Richard Grunty, Board Legal Counsel.

A quorum was present.

Mr. Rowe moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Don Flack; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 5:34 p.m.

  
George T. Wilkins, Jr., Secretary



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 11, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 11, 1992, at 10:20 a.m., in the Auditorium of the SIU School of Medicine, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Molly D'Esposito, Vice-Chair  
Don Flack  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

William L. Hall

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had held a special meeting at approximately 3:59 p.m. in the Board Room of First of America Bank, Springfield, Illinois, on June 10, 1992. He continued that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding the appointment, employment or dismissal of employees or officers. He stated that

the occasion was the annual evaluation of President John Guyon, pursuant to the Statutes of the Board, which proved to be most informative and interesting session.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Mr. Jack Dyer, Director of University Relations, SIUC, in the Governor Horner Room of the Ramada Renaissance Hotel, Springfield, Illinois, at 7:30 a.m. on June 11, 1992. He stated that the gathering was social in nature and had not been held for the purpose of discussion of public business. He stated that another door had been opened to the Trustees in getting some insight into all of the things that his department does in helping the University, the Chancellor, and the Board.

The Chair introduced the following constituency heads: Ruth Gresley, President, SIUE Faculty Senate; Shirley Burris, President, SIUE University Staff Senate; Michael Shelton-Montez, President, SIUE Student Senate; James Scales, President, SIUC Administrative-Professional Staff Council; and Muriel Narve, Chair, SIUC Civil Service Employees Council.

The Chair announced that Mr. Norwood had been elected as the new Board President of the State Universities Retirement System. He also announced that Arthur L. Aikman, retired professor of curriculum, instruction, and media from SIUC, had been elected treasurer.

Under Trustee Reports, Mr. Brewster stated that he had attended the Law School graduation on May 16 along with Mrs. D'Esposito, Mr. Norwood, and Mr. Hall. He announced that the Attorney General had spoken at the graduation and his remarks had been very well received. He continued that for anyone who has the opportunity, it brings back to mind what this is all about; our primary reasons for being here are the students, their families, and the faculty.

Mrs. D'Esposito stated that Mr. Brewster had welcomed the new graduates into the Law School Alumni Association. She reported that she had

June 11, 1992

also attended the commencement exercises for the College of Liberal Arts and the College of Business Administration. She stated that it was most enjoyable, the speakers were excellent, and the students were so happy. She commended President Guyon for the organizational abilities that went into having that many commencements over a three-day period. She continued that it was extraordinary to see how smoothly they all ran and it was very impressive. She commented that you also realized Mrs. Guyon's fine hand that was involved in the work, too, and she thanked them both.

Mr. Norwood stated that he had enjoyed all of the commencements that he had attended. He commended both Universities for having smaller commencements because it gives the graduates the opportunity to walk across the stage, and that's what their parents are interested in. He commented that Mrs. Guyon and Mrs. Lazerson had attended every commencement.

Mr. VanMeter stated that this was the first time in a good many years that he had been unable to attend the School of Medicine commencement. He explained that his daughter was being married on that day.

Chancellor Brown reported that he had attended the School of Medicine graduation exercises and that the principal speaker was McLean Stevenson. He explained that Mr. Stevenson had demonstrated his capabilities both as a comedian and as a person dedicated to the practice of medicine and the commitment that M.D.'s must recognize in their careers to the community in which they practice. He stated that the ceremony had gone off with marvelous precision and that it was a pleasure to be there.

Mr. Norwood reported that he had attended the annual meeting of the Board of Trustees of the State Universities Retirement System on June 3 and 4 in Springfield. He stated that there is a foreign component to the investments with 7% of the fund being foreign. He explained that the policy allowed for 10%, but the percentage will not be increased. He reported that the building

was going very well. He announced that there would be an open house on October 4, 1992, from 2:00 to 4:00 p.m. He stated that the function would be very low key, but encouraged those that could to attend. He reported on imaging, which will allow the SURS to run its operation with a lot fewer people. He explained that early retirement has existed for this system for a long time, allowing you to buy two years for early retirement, which the former Executive Secretary to the Board had taken advantage of.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Auditorium of the SIU School of Medicine, Springfield, Illinois, at 9:00 a.m. She gave the following report:

The Finance Committee discussed a Notice of Proposed Changes: Semester Calendar Conversion of Tuition and Fee Policies, SIUE. President Lazerson explained that this was another housekeeping measure to move along with the calendar conversion process from quarters to semesters occurring at the Edwardsville campus. It is a notice item, which will be voted on next month. We would like to recommend Board agenda Item K, Temporary Financial Arrangements for Fiscal Year 1993, be approved and placed on the omnibus motion. This is somewhat of a housekeeping measure to tide us over until the General Assembly completes its work. We discussed the operating RAMP guidelines for Fiscal Year 1994 and learned from Dr. Brown that because it's been a difficult year for higher education we will be unable to proceed with the draft until July. The next item discussed was the concept of privatization and among other ideas that came out in that discussion was that privatization is not an end in itself. Privatization flows from our desire to participate in the IBHE's request to look at our priorities, quality and productivity of our campuses, and that the Edwardsville campus has been in the process of a management audit, the results of which will be arriving soon, and Dr. Guyon at Carbondale has a series of 3, 3, and 3 which he shared with us yesterday that will accomplish some of the same goals. The last item was a discussion of Southern Illinois University at Edwardsville housing. Dr. Lazerson explained that this has been an ongoing process since May-June 1990 and in spite of his best attempts to keep us informed some of us don't feel as informed as we should feel. So, I know he will continue to work on that. This is a very difficult issue because as a Board we very much want to support Dr. Lazerson in his attempt to provide this kind of housing for his institution. We realize that it would be a real breakthrough for Edwardsville in terms of the kinds of students it would attract and the kinds of things that you could accomplish. So, certainly our desire is to support him. As a Board, it is our responsibility to make sure that it's the most prudent decision and that's why we're trying to raise these issues now. So, with that caveat, we have recommended that you go ahead with negotiations with Draper and Kramer and we understand that you will inform us whether it goes forward or not.



June 11, 1992

Mr. Brewster wanted to clarify one point on the report of the Finance Committee and that was that there had been no action taken in regard to the housing matter for SIUE. The Committee did receive the report from President Lazerson which had been given to the Chancellor. Mrs. D'Esposito stated that it was her understanding that Dr. Lazerson presented this next step to the Chancellor and hearing no objections on the part of the Finance Committee not to proceed with negotiations, that that in fact will take place. Mr. Brewster stated that subject to the concerns being addressed, expressed by both members of the committee and the other trustees, he thought those issues needed to be thoroughly reviewed by the Chancellor and President. Mrs. D'Esposito stated that that was her understanding of what will happen as a result of the discussion in the Finance Committee. President Lazerson responded that he never had any doubt about the fact that all they were doing was entering into a negotiation, the results of which, if satisfactory, would be brought back to the Board for full discussion. Mr. Brewster stated that he didn't have any problem with entering into negotiations, but that did not mean that the concerns that were expressed by members of the Committee and the other trustees are not to be addressed during the course of those negotiations and independent of those negotiations and that all those issues be addressed and reported back to the Board for further consideration. He continued that the Board took no action; neither did the Committee. We didn't say no, but we want those concerns addressed.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We met this morning and we had a recommendation to the Board and also for the omnibus motion for the Abolition of Degree Program: Bachelor of Science, Major in Earth Science, School of Social Sciences, SIUE. We also had an information report on problem-based learning from Dr. Barrows, School of Medicine. It was very informative and it is right on the cutting edge of some of the curricula that is in medical schools right now. The peer-based learning, I think we all found to be very innovative and it will be interesting to see how the School looks at it in two to three years. I think we're one of the ten schools that are in this area out of about 130 medical schools. We really enjoyed the presentation by Dr. Barrows.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee. He gave the following report:

We'd like to have two items, M, Project Approval, Selection of Engineer, and Authority for Approval of Plans and Specifications and Award of Contract: Closure of Hazardous Waste Sites, SIUC, and N, Approval of Utility Easement, SIUC, included on the omnibus motion. We also received good news that there are going to be some new things on the Christmas tree for the new Rec Building in Carbondale due to extra money of \$500,000. We also had further discussion regarding SIUE housing.

Mr. VanMeter yielded his gavel to Mrs. D'Esposito, who recognized Mr. VanMeter for presentation of the following report on the Chancellor Search Committee:

Currently, highly publicized concerns regarding the governance of higher education in Illinois led the Committee to conclude that the processing of applications for the position of Chancellor should be deferred until some degree of stability in the situation has emerged. Subject to the direction of the Board, the Committee will inform all candidates of this decision and request their understanding and patience. When developments provide sufficient clarification for the guidance of the Board in this matter, the Committee will recommend action appropriate to the circumstances. The Committee plans to maintain suitable communications with the candidates and with the involved elements of the University community regarding this situation.

Mr. VanMeter resumed the Chair.

Under Executive Officer Reports, Chancellor Brown gave the following report:

We are meeting in the city in which action related closely to our future is taking place and we know very little about it. At the present time, the General Assembly is scheduled to adjourn at the end of June, some three weeks from now. There are major questions, particularly regarding budget, as yet unresolved. There are four budget plans on the table. How these will all be put together and amalgamated, or otherwise, into a final legislative position regarding budget which is also acceptable to the Governor, we will have to wait and see.

Yesterday, the House Appropriations Education Committee adopted amendments incorporating tuition increases passed by the various higher education systems in the state and passed the bills out without other amendments. The shortage of vehicle bills to accomplish whatever adjustments might be made and a lot of unfinished business during the earlier part of the legislative session may make our bill a target for many amendments having little to do specifically with our own operation, but representing a legislative maneuver to get necessary work done so I suggest at least, at first blush, do not be surprised if you hear of amendments to Senate Bill 1842. We'll have to look closely to make sure that they do not involve us directly, but it is part of a legislative process.

We don't have much idea of what's going to happen about the overall budget situation and only blind optimism would lead anyone to think that the legislative session will end with our appropriation bill unchanged and unscathed. It is quite possible that budget agreements to be made later will affect the final form of our appropriation bill so I suggest we remain poised for assessment of such developments as quickly as possible.

On Tuesday, the Governor's Task Force on Higher Education held an open meeting regarding its charge to streamline higher education. It was chaired by Lieutenant Governor Kustra and about 10 members of the Committee were present. All of the system heads in the state testified with relatively short presentations. A wide variety of testimony was presented. One witness

June 11, 1992

suggested that the Board of Regents and the Board of Governors systems be eliminated. Another witness suggested that Sangamon State University would be a very likely addition to either U. of I. or SIU if the Task Force chose to consider such matters. Street wisdom which is subject to all of the fallacies of such sources of wisdom tells us that the task force intends to develop some recommendations to give to the Governor who will then presumably make his decisions about those recommendations and probably make recommendations to the General Assembly, but that is street wisdom and subject to change without notice.

One final comment. The question of early retirement is still receiving some legislative attention from elements who remain dedicated to the concept. They have tough up-hill sledding, partly because of the kind of opposition which the SURS has expressed to the accumulating of unfunded, accrued liabilities in the future, and it appears that legislative leadership has a deep appreciation of the difficulties of such unfunded liability and right now my assessment is not to be optimistic about early retirement legislation of the five plus five variety succeeding.

The Chair asked Chancellor Brown to reiterate his comments that he gave to the task force on higher education. Chancellor Brown made the following comments:

Essentially, rather than add our two bits worth about solving the task force's problems for it, we came to the conclusion that it would be wiser to try to add to their knowledge about what higher education, specifically, is like and, basically, who the SIU Board is and what it does. The presentation I made essentially rehearsed the career of the SIU Board since 1949 when it was established in its present format, describe the responsibilities, and highlight some of the major accomplishments during the 43-year period since its accomplishment ending with an indication that the Board was making every effort to be aware of its responsibilities in dealing with the SIU institutions and its effort to effectively support the educational needs of citizens of Illinois with particular emphasis upon the lower half of the state.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
APRIL, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



### TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1993

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1993 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1993 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

#### Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1993 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1993;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the Chancellor of Southern Illinois University is authorized to make, and to authorize the President of Southern Illinois University at Carbondale and the President of Southern Illinois University at Edwardsville to make, expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1993 is approved by the Southern Illinois University Board of Trustees.

#### ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN EARTH SCIENCE, SCHOOL OF SOCIAL SCIENCES, SIUE

##### Summary

This matter proposes the abolition of the Bachelor of Science degree program, major in Earth Science, School of Social Sciences, SIUE, effective June 30, 1992.

##### Rationale for Adoption

Two program reviews found that the program lacks sufficient focus and proper definition. Both reviews also raised questions about the status of Earth Science as a discipline. Student demand for the program has declined, with the number of majors having dropped from 53 in 1982-1983 to 9 as of December 1991. Three of these students graduated at the end of the fall quarter 1991. The remaining six, who are part-time, intend to complete their requirements by June 1992. The University determined that resources are better utilized by terminating the Earth Science program, focusing on geography, and strengthening the course offerings in physical and environmental aspects of the geography discipline.

##### Considerations Against Adoption

University officers are aware of none.



June 11, 1992

### Constituency Involvement

This proposal was initiated by the Department Chairperson. It has been reviewed and approved by the Curriculum Committee of the School of Social Sciences and by the Dean of that school. It has the recommendation of the Curriculum Council of the Faculty Senate and the Faculty Senate Executive Committee.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree program, major in Earth Science, School of Social Sciences, SIUE, be and is hereby abolished effective June 30, 1992; and,

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

### ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN EARTH SCIENCE, SCHOOL OF SOCIAL SCIENCES, SIUE

#### I. Program Inventory Data

<u>CIP CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
40.0703	Earth Science	None	Bachelor of Science	School of Social Sciences

#### II. Reason for Proposed Action

Significant enrollment declines, staff reductions through terminations, and the lack of program focus indicate that the major no longer serves the University's academic needs.

#### III. Anticipated Budgetary Effects

Salary lines in the amount of \$104,913 were recovered from the termination effective June, 1991, of two untenured Assistant Professors and the retirement of a Professor in August, 1991. Portions of this money were reallocated within the Department of Geography for promotion and equity increments required by University policy. Other portions were used to hire specialists in physical geography and in geographic information systems effective FY-92. These new faculty assist in the refinement of the focus of the geography program away from geology, in which demand has fallen virtually to zero, to physical geography and geographic information systems, where both demand and need are growing. The proposed termination of the Earth Science program is not expected to bring about additional changes in the budget of the Department of Geography, nor does the University anticipate changes in the Department's normative costs.

IV. Arrangements to be Made for Affected Faculty, Staff, and Students, and for Affected Equipment and Physical Facilities

Two untenured Assistant Professors were terminated effective June, 1991, because of declines in enrollments. All other staff associated with the program will be reassigned to the Department of Geography. The few students in the program are expected to graduate by the abolition date. Special arrangements will be made for those students who do not graduate by the abolition date. Equipment and special physical facilities currently used for the program will be used in the earth science and physical geography courses to be offered in the Department of Geography.

V. Other Educational Units, Curricula, or Degrees Affected by this Action

There is expected to be no effect, adverse or positive, on any other unit, curriculum, or degree.

VI. Catalog Copy to be Deleted

See attachment. Some Earth Science courses will remain until conversion to a semester calendar in Fall 1993.

VII. Requested Effective Date of Termination

June 30, 1992.

PROJECT APPROVAL, SELECTION OF ENGINEER, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: CLOSURE OF HAZARDOUS WASTE SITES, SIUC

Summary

This matter seeks project and budget approval to implement a plan to close and to clean-up three campus facilities that are in violation of hazardous waste regulations.

The estimated cost of this project is tentatively set in a range of \$600,000 to \$1,000,000. Funding for this project will come from state appropriations.

This matter further requests that members of the Executive Committee of the Board be authorized to approve the plans and specifications and to award the contract for this work.

Finally, this matter requests approval for the plans and specifications to be prepared by a professional engineering firm.

Rationale for Adoption

During 1990, representatives from the Illinois Environmental Protection Agency (IEPA) made inspections of the numerous sites on campus that used or stored any substances that could be identified potentially as hazardous materials. Three of those locations were cited for violation of regulations regarding hazardous chemical wastes. Accordingly, the Agency has mandated the

June 11, 1992

closure and clean-up of these sites: the Hazardous Waste Storage facility on McLafferty Road, the pathological incinerator in the Vivarium in the Life Science Building, and the Chemistry Department's storeroom in the basement of the Neckers Building.

The Agency further mandated the preparation of a plan to remove all chemicals from each of the sites. This Closure Plan was approved in amended form by the Agency on October 9, 1991. The Agency's original schedule called for removal and clean-up to be completed by April 15, 1992. Because this schedule was impossible to keep, the University has requested an extension of time, and has indicated that removal and clean-up would be completed prior to the end of the 1992 calendar year.

The final cost of this project will be determined only after the extent of contamination and the resulting magnitude of clean-up have been determined. At this early stage in the process, estimates of cost are very tentative but it is believed they will be in a range of \$600,000 to \$1,000,000. Funding for this work will come from state appropriations that are internally reallocated from all campus units at the beginning of the fiscal year as anticipated but unavoidable costs.

The University has completed the first of a two-part bidding process in which potential contractors were requested to submit Technical Proposals of their respective processes for removal and clean-up at each site. Eight firms have submitted satisfactory proposals, and the University is now ready to solicit bids for this work pending the approvals requested herein.

A part of each Technical Proposal contained a request for an estimate of the time required to complete the work. The shortest estimate was seven days and the longest was fifteen weeks. It is believed that a time span of two to four weeks is a reasonable schedule. At the present time, it is further believed that a large part of this work can be started and completed during the break between the end of the summer session and the beginning of the fall semester, and thereby minimize the possibilities for interruptions.

While the University is optimistic that this project can be completed in a matter of weeks, there are far too many uncertainties yet to be confronted that are quite capable of causing substantial delays, and ultimately extending the project completion to the fifteen week schedule. In order to ensure that the University will be able to move the project along in a timely manner, it is requested herein that members of the Executive Committee of the Board be authorized to approve the plans and specifications and to award the contract for this project.

The members of the Board of Trustees have been informed of the selection process leading up to this request to commission the firm of Hanson Engineers Incorporated, Springfield, Illinois, for the preparation of plans and specifications for this project.

#### Considerations Against Adoption

University officers are aware of none.



### Constituency Involvement

An eleven member committee consisting of academic deans, faculty, and appropriate technical staff members, has been formed to provide guidance for this project. This Hazardous Waste Oversight Advisory Committee has reviewed the project as presented herein and recommends its approval.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to close and to clean-up three campus facilities that are in violation of hazardous waste regulations be and is hereby approved at a cost not to exceed \$1,000,000.
- (2) Funding for this work shall be from internally reallocated state appropriations.
- (3) Upon the initial favorable recommendation of the Architecture and Design Committee that is requested herein, the members of the Executive Committee of the Board of Trustees be and are hereby authorized to subsequently approve the plans and specifications and to subsequently award the contract for this project.
- (4) Upon the recommendation of the Architecture and Design Committee, the professional firm of Hanson Engineers Incorporated, Springfield, Illinois, be and is hereby authorized to prepare the plans and specifications for this project.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### APPROVAL OF UTILITY EASEMENT, SIUC

#### Summary

This matter proposes the granting of a permanent easement to the Central Illinois Public Service Company (CIPS) for the installation of a natural gas pipeline into the campus power plant for the purpose of providing an adequate supply of gas for a new boiler.

#### Rationale for Adoption

The FY 1990 and FY 1991 capital appropriations to the University provided a total of \$27,700,000 to increase the steam capacity of the campus power plant. On May 24, 1991, \$2,550,000 of these funds were released for the construction of a gas-fired boiler within the present facility. In order to provide an adequate supply of natural gas to the new boiler, it is necessary for the gas utility company, Central Illinois Public Service (CIPS), to construct an above-ground pressure-reducing station adjacent to Reservoir Road,



June 11, 1992

and to construct a six-inch pipeline from the new station along a path northward that generally follows the campus drive leading to the SIU Arena from Reservoir Road. From there, it moves eastward and northward along U.S. Route 51 into the power plant. All of this proposed construction is to be on University land.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the Central Illinois Public Service Company for the purpose of installing a natural gas pipeline into the SIUC power plant be and is hereby approved.
- (2) The easements given to the Company are described on the set of drawings on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, April, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meetings held May 13 and 14, 1992; Temporary Financial Arrangements for Fiscal Year 1993; Abolition of Degree Program: Bachelor of Science, Major in Earth Science, School of Social Sciences, SIUE; Project Approval, Selection of Engineer, and Authority for Approval of Plans and Specifications and Award of Contract: Closure of Hazardous Waste Sites, SIUC; and Approval of Utility Easement, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Don Flack; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John

Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED CHANGES: SEMESTER CALENDAR CONVERSION  
OF TUITION AND FEE POLICIES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-1, C-2, C-5, C-9, and C-13]

Summary

This matter would approve changes to SIUE tuition and fee schedules and policies as part of the University's conversion to a semester academic calendar. The changes would be effective for fall term 1993.

Rationale for Adoption

The proposed revision of SIUE's tuition and fee schedules and policies is part of the semester calendar conversion process. The amendments convert tuition and fee rates from a quarter to a semester basis and delete references to academic quarters in the text of policies. These proposed changes are revenue neutral and will not result in additional costs to students.

Approval of the changes is sought at this time so that semester-based rate information can be included in University publications and materials being developed to aid during the conversion process.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective with the collection of tuition and fees for fall term 1993, 4 Policies of the Board C-1, C-2, C-5, C-9, and C-13 be and are hereby amended as shown on Exhibit A attached hereto.
- (2) If changes in SIUE tuition or fees are approved by this Board and are effective prior to fall term 1993, the Chancellor is authorized to approve any corresponding changes to the policies shown on Exhibit A without further action by this Board.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to implement this resolution in accordance with established policies and procedures.

EXHIBIT AC. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective with the collection of tuition for the ~~spring~~ fall term, 1992 1993, for all on-campus students and students attending at an off-campus location in a non-cost-recovery course or program shall be:

Undergraduate

<u>Quarter Credit Hours</u>	<u>In-State</u>		<u>Out-of-State</u>		<u>Missouri</u>	
1	47.95	71.95	143.85	215.85	47.95	71.95
2	95.90	143.90	287.70	431.70	95.90	143.90
3	143.85	215.85	431.55	647.55	143.85	215.85
4	191.80	287.80	575.40	863.40	191.80	287.80
5	239.75	359.75	719.25	1,079.25	239.75	359.75
6	287.70	431.70	863.10	1,295.10	287.70	431.70
7	335.65	503.65	1,006.95	1,510.95	335.65	1,510.95
8	383.60	575.60	1,150.80	1,726.80	383.60	1,726.80
9	431.55	647.55	1,294.65	1,942.65	431.55	1,942.65
10	479.50	719.50	1,438.50	2,158.50	1,438.50	2,158.50
11	527.45	791.45	1,582.35	2,374.35	1,582.35	2,374.35
12-18	575.40	863.40	1,726.20	2,590.20	1,726.20	2,590.20
19 and over*						

Graduate

<u>Quarter Credit Hours</u>	<u>In-State</u>		<u>Out-of-State</u>		<u>Missouri</u>	
1	51.35	77.05	154.05	231.15	51.35	77.05
2	102.70	154.10	308.10	462.30	102.70	154.10
3	154.05	231.15	462.15	693.45	154.05	231.15
4	205.40	308.20	616.20	924.50	205.40	308.20
5	256.75	385.25	770.25	1,155.75	256.75	385.25
6	308.10	462.30	924.30	1,386.90	308.10	462.30
7	359.45	539.35	1,078.35	1,618.05	359.45	1,618.05
8	410.80	616.40	1,232.40	1,849.20	410.80	1,849.20
9	462.15	693.45	1,386.45	2,080.35	462.15	2,080.35
10	513.50	770.50	1,540.50	2,311.50	1,540.50	2,311.50
11	564.85	847.55	1,694.55	2,542.65	1,694.55	2,542.65
12-18	616.20	924.60	1,848.60	2,773.80	1,848.60	2,773.80
19 and over*						

\*A student enrolled for more than 18 hours will be assessed tuition equal to the rate charged for 18 hours plus the 1 hour rate for each hour beyond 18.



2. SIUE School of Dental Medicine. ~~Effective with the collection of tuition for term beginning in January, 1991, tuition for in-state students attending the School of Dental Medicine is \$1,100.00 per quarter, and tuition for out-of-state students attending the School of Dental Medicine is \$3,300 per quarter.~~ ~~Effective with the collection of tuition for the term beginning in August, 1991, tuition for in-state students attending the School of Dental Medicine is \$1,210 per quarter, and tuition for out-of-state students attending the School of Dental Medicine is \$3,630 per quarter.~~ Effective with the Collection collection for the quarter term beginning in August, 1992 1993, tuition for in-state students attending the School of Dental Medicine is \$1,330 \$1,995 per quarter term, and tuition for out-of-state students attending the School of Dental Medicine is \$3,990 \$5,985 per quarter term.

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Spring Fall term, 1992 1993:

<u>Quarter Credit Hours</u>	<u>Athletic Fee</u>		<u>Textbook Rental Fee</u>		<u>University Center Fee</u>		<u>Student- to-Student Grant Fee</u>	<u>Student Welfare and Activity Fee</u>		<u>Student Fitness Center Fee</u>	
1	<del>2.10</del>	3.15	<del>2.85</del>	4.30	<del>9.80</del>	14.70	0	<del>21.30</del>	32.00	<del>15.00</del>	22.50
2	<del>4.20</del>	6.30	<del>5.70</del>	8.60	<del>19.60</del>	29.40	0	<del>22.20</del>	33.40	<del>15.00</del>	22.50
3	<del>6.30</del>	9.45	<del>8.55</del>	12.90	<del>29.40</del>	44.10	0	<del>23.10</del>	34.80	<del>15.00</del>	22.50
4	<del>8.40</del>	12.60	<del>11.40</del>	17.20	<del>39.20</del>	58.80	0	<del>24.00</del>	36.20	<del>15.00</del>	22.50
5	<del>10.50</del>	15.75	<del>14.25</del>	21.50	<del>48.00</del>	72.00	0	<del>24.90</del>	37.60	<del>15.00</del>	22.50
6	<del>12.60</del>	18.90	<del>17.10</del>	25.80	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
7	<del>14.70</del>	22.05	<del>19.95</del>	30.10	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
8	<del>16.80</del>	25.20	<del>22.80</del>	34.40	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
9	<del>18.90</del>	28.35	<del>25.65</del>	38.70	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
10	<del>20.35</del>	30.55	<del>28.50</del>	43.00	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
11	<del>20.35</del>	30.55	<del>31.00</del>	46.50	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50
12 and over	<del>20.35</del>	30.55	<del>31.00</del>	46.50	<del>48.00</del>	72.00	1.50	<del>28.05</del>	42.10	<del>15.00</del>	22.50

9. A special activity fee for each academic quarter term for which an on-going campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited to the University General Operating Fund Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 \$6.00 ~~for the fall, winter, and spring quarters~~ per semester, and \$3.00 for the summer quarter session.

13. Student fees and other financial obligations are payable by the Friday of the first week of classes of each quarter academic term without penalty. Payment of student fees and other financial obligations will be permitted through Friday of the second week of classes of each quarter term with the additional payment of a late payment fee to be established by the President, SIUE. Payment of student fees and financial obligations after Friday of the second week of each quarter term will be permitted only upon the specific authorization of the President.



June 11, 1992

The Chair stated that both of the Student Trustees' terms expire on June 30. He continued that unfortunately Mr. Hall, who has served as a student trustee for three years, was unable to be here today so he was giving his plaque to President Guyon to present to Mr. Hall. Mr. VanMeter asked Don Flack to come forward. He stated that one of the real benefits you can have serving on boards is the opportunity to work with a young man like this. He continued that Don came on board, he listened, he observed, he participated, he kept the confidence of the Board, when confidence should be kept; he served in, what we all would say, the capacity of a genuine Board member. He stated that he hoped the experience had been a good one. He stated it had been a good experience for all of the members of the Board and one that was very enjoyable. He said that Don represented the thoughtful, caring, considerate type of leadership which represented his school well, represented the Board well, and represented the whole system very well. He thanked him and wished him the very best of luck. He announced that Don was going to be getting married on June 27 and congratulated him on that. He stated that it was with real pleasure that he had the opportunity on behalf of the Board to present him with this certificate which read: "The Board of Trustees of Southern Illinois University hereby records with appreciation the service of Don Flack, as a student trustee, July 1, 1991 through June 30, 1992."

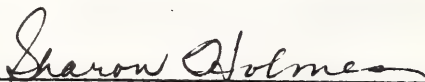
Mr. Flack thanked the Board for making him feel welcome from the first day. He stated that it had been a most interesting time to serve on the Board this past year. He continued that he had had the privilege of seeing a lot of things that many student trustees don't get to observe and he wanted to thank the Board for making him feel welcome and making it such a pleasure to serve on the Board. He said it had been a tremendously valuable experience and that the Board members did not know what it meant to him for everyone to make him feel as welcome as he had been this past year.

Mr. Norwood stated that it had been a pleasure having Don on the Board and that he thought it was a compliment to him and the University he represented, that the Board had learned from him and appreciated it. He wished him good luck.

The Chair stated that a news conference would be held in Room 2266 and that lunch would follow in the Pearson Museum.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:20 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

## INDEX

- Academic Matters Committee,  
members appointed to, 5, 174;  
report of, 7-8, 64, 117, 138,  
154, 180, 244-45, 285, 348,  
375
- Academic Programs, SIUE:  
Social Sciences, School of:  
abolition of degree programs,  
Master of Science, major in  
policy analysis, 94-102;  
Bachelor of Science, major in  
Earth Science, 378-80
- AFSCME Council 31,  
remarks by representative of,  
351-53
- Alumni, Former Students and Friends  
of Southern Illinois University,  
Incorporated, Association of,  
member and alternate appointed, 5,  
175; report of meeting, 111-12,  
345
- Appeals,  
David Dobill, SIUE, 9  
Mark Feldman, SIUE, 155-57  
Anthony A. Paparo, SIUC, 67-68
- Architecture and Design Committee,  
members appointed to, 5, 174;  
180, 245, 285, 348, 375
- Arthur, Robert D.,  
public service award presented  
to, 335-37
- Benefits,  
health and insurance for SIU  
employees, report, 65-67, 117-19
- Birger, B. Barnard,  
appointed to Architecture and Design  
Committee, 5, 174; appointed to  
Board of Directors, Southern Illi-  
nois University at Edwardsville  
Foundation, 174
- Board of Higher Education, Illinois,  
meetings, report of, 6-7, 57-58,  
114-15, 120-21, 137-38, 153,  
158-59, 176-77, 243-44, 342-45;  
member and alternate appointed to,  
175; summary of IBHE operating  
budget recommendations for FY-93,  
182-89
- Board of Trustees,  
Academic Matters Committee, members  
appointed to, 5, 174; report of,  
7-8, 64, 117, 138, 154, 180,  
244-45, 285, 348, 375
- Alumni, Former Students and Friends  
of Southern Illinois University,  
Incorporated, Association of,  
member and alternate appointed,  
5, 175; report of meeting, 111-12,  
345
- Architecture and Design Committee,  
members appointed to, 5, 174;  
report of, 8, 64, 117, 139, 154-55,  
180, 245, 285, 348, 375
- Board of Higher Education, Illinois,  
member and alternate appointed to,  
175; report of, 6-7, 57-58, 114-15,  
120-21, 137-38, 153, 158-59, 176-77,  
243-44, 342-45; summary of IBHE  
operating budget recommendations  
for FY-93, 182-89
- Commencement, report of,  
57, 348, 372-73
- Committees of the Board, members  
appointed to, 5, 174
- Election of Officers, 5, 172-73
- Executive Committee, members elected  
to, 173; report of, 178-79
- Finance Committee, members appointed  
to, 5, 174; report of, 7, 63,  
116-17, 138, 154, 179-80, 244,  
283-85, 347-48, 374-75
- Homecoming, SIUC, report on, 112
- Joint Trustees Committee for  
Springfield Medical Education  
Programs, member and alternate  
appointed to, 175
- Kimmel, Carol, Leadership Awards  
Banquet, SIUE, 342
- Meetings: approval of schedule for  
1992, 10; special, 3, 50, 339-40,  
370
- Officers, elected, 5, 172-73
- Southern Illinois University at  
Edwardsville Foundation, Board of  
Directors, member and alternate  
appointed to, 174; report of, 136

## Board of Trustees (cont'd.)

Southern Illinois University Foundation, SIUC, Board of Directors, member and alternate appointed to, 5, 174; report of, 345-46; report of Executive Committee, 6, 58, 112-13, 177-78

State Universities Civil Service System Merit Board, member elected to, 6, 174; report of, 112, 178, 346-47

State Universities Retirement System, Board of Trustees of, member elected to, 173-74; report of, 109-11, 176, 283, 373-74

## Bonds,

authorization for the sale of, Student Fitness Center, SIUE; and Revenue Refunding Bonds of 1992, 167-69; Southern Illinois University Housing and Auxiliary Facilities System Revenue Project and Refunding Bonds, Series 1992A, 205-06

## Brewster, John,

newly appointed member of Board of Trustees, introduced, 5; appointed to Academic Matters Committee, 5; appointed to Finance Committee, 174; appointed to Board of Directors, SIU Foundation, 5, 174; alternate to Board of Directors, Association of Alumni, Former Students and Friends of Southern Illinois University, Incorporated, 5, 175; elected member of State Universities Civil Service System Merit Board, 6, 174

## Brown, Peter, SIUC,

Director of University News Service, retirement announced, 155

## Budget,

FY-92: annual internal budget for operations, 69-75

FY-93: RAMP planning documents: executive summary, 29-30; planning statements, program reviews, new program request, program and institutional support budget requests, and special analytical studies, including School of

## Budget (cont'd.)

Medicine, 30-39; planning statements, program reviews, review of undergraduate education, new program request, program and institutional support budget requests, and special analytical studies, 40-47; capital budget priorities, 79-85; operating budget request, 76-78; operating RAMP guidelines, 21-25; summary of IBHE operating budget recommendations, 182-89

## Capital Improvements, SIUC,

## Buildings:

Coal Gasification Plant, Illinois Coal Development Park, construction of, project approval and selection of architect, 125-27; revised project approval, 162-64

Cooperative Wildlife Research, Phase II, construction of building, approval of plans and specifications and award of contracts, 10-11

Rutledge Manor Complex Renovation, Springfield Medical Campus, revised project and budget approval, 201-02

## Other:

Springfield Medical Campus, revised project budget approval, approval of plans and specifications, and award of contract: roof replacement, 913 North Rutledge, 86-88

Student Center, roof replacement, approval of plans and specifications and award of contract, 12; project approval and selection of architect, 200-01

Student Recreation Center, floor replacement, approval of plans and specifications and award of contract, 13-14; project approval and selection of architect, 247-48

Wright Hall, project approval and selection of engineer, heating and cooling system modifications, 160-61; approval of plans and specifications and award of contracts, 354-56



## Capital Improvements, SIUE:

### Buildings:

Bursar facilities remodeling, remodeling, recommendation of architect, 199-200

East St. Louis Center Infrastructure Repairs, recommendation of engineer, 191-92

Student Fitness Center, approval of plans and specifications, 127-28; authorization for sale of bonds, 167-69; award of contracts, 207-19

University Center Bookstore, renovation, approval of plans and specifications, 123-24; award of contracts, 192-98

### Other:

exterior lighting improvements, project approval, 90-91; recommendation of engineering firm, 190-91

heating and refrigeration plant burner conversion, recommendation of engineer, 89-90

high temperature water distribution system renovation, recommendation of engineer, 161-62

### Chancellor,

acceptance of resignation of, 51-52; appointment of interim, 52-53; search for, 59-63, 122-23, 221-29, 247, 368, 376; report of Executive Committee regarding Searches for a Chancellor, 178-79; reorganization of Chancellor's office, 123, 144-46

### Coal Gasification Plant, Illinois

Coal Development Park, SIUC, construction of, project approval and selection of architect, 125-27; revised project approval, 162-64

### Commencement,

SIUC, 57, 348; SIU School of Medicine, 373

### Computer System Upgrade, SIUE,

27-29

### Constituency Heads,

recognized, 5, 283, 342, 372

### Cooperative Wildlife Research, SIUC,

construction of building, approval of plans and specifications and award of contracts, Phase II, 10-11

## Cox, Sheila, SIUE,

Director of Personnel, introduced, 120

## D'Esposito, Molly,

appointed Chair of Finance Committee, 5, 174; alternate on Board of Directors, SIU Foundation, 5, 174; alternate on IBHE, 175; elected Vice-Chair, 173

Distinguished Service Award, SIUC, Walter J. Wills, 295-96

## Easements,

SIUC: Evergreen Terrace, 91-94; approval of sewer line, water line, electrical service, and gas line easements, Springfield Medical Campus, 298-301; approval of to CIPS, 382-83

## East St. Louis, SIUE,

Infrastructure repairs, recommendation of engineer, 191-92

## Elliott, Ivan A., Jr.,

recognition of, 103-107; 342; presentation of Lindell W. Sturgis Memorial Public Service Award, 335-37

## Enrollment,

report on, 65, 182

## Evaluations,

of chief executive officers, 175

## Evergreen Terrace, SIUC,

grant of easement, 91-94

## Executive Committee,

members elected to, 173; report of, 178-79

## Fees,

Flight Training Charges, SIUC, notice of proposed increase, 258-61; increase in, 187-91

General student fees prorated by credit hour, SIUC, withdrawn, 329-34

Residence Hall Rates and Apartment

Rentals, SIUC, notice of proposed

increase, 229-35; increase in, 262-70

Student Medical Benefit Fee, SIUC,

change in, 26-27; notice of proposed increase in, 252-57; increase in, 302-09

Tuition and Fee Refund Policy, SIUE, amendment to, 292-93

- Fees (cont'd.)  
 Tuition and Fee Schedules, SIUE,  
 revision of: notice of proposed  
 change, 129-32; 141-44  
 University Housing Rental Rates,  
 SIUE: notice of proposed  
 increase, 236-38; increase  
 in, 236-38
- Finance Committee,  
 members appointed to, 5, 174;  
 report of, 7, 63, 116-17, 138,  
 154, 179-80, 244, 283-85,  
 347-48, 374-75
- Financial Arrangements,  
 temporary, for FY 1993, 378
- Flight Training Charges, SIUC,  
 notice of proposed increase,  
 258-61; increase in, 289-91
- Flack, Don, SIUE,  
 Student Trustee, introduced,  
 5; appointed to Architecture  
 and Design Committee, 5, 174;  
 recognition of, 387-88
- Freeburg, William H.,  
 naming of physical component  
 for, 147-49
- Governance,  
 Higher Education Committee on,  
 report on, 350-51, 377
- Hall, William L., SIUC,  
 appointed to Academic Matters  
 Committee, 5, 174
- Hazardous Waste Sites, SIUC,  
 closure of, project approval,  
 selection of engineer, and  
 authorization for approval of  
 plans and specifications, and  
 award of contract, 380-82
- Homecoming, SIUC,  
 report on, 112
- Honorary degrees, SIUC,  
 Walter E. Massey, Doctor of  
 Science, 293-95
- Illinois Coalition,  
 report on, by Mr. Birger,  
 58-59, 115-16, 136-37, 241-43
- Joint Trustees Committee for  
 Springfield Medical Education  
 Programs,  
 member and alternate appointed to, 175
- Kimmel, Carol, Leadership Awards  
 Banquet, SIUE, 342
- Legislation of the Board of Trustees,  
 amendments to:  
 Flight Training Charges, SIUC, notice  
 of proposed increase, 258-61;  
 increase in, 289-91  
 Residence Hall Rates and Apartment  
 Rentals, SIUC, notice of proposed  
 increase, 229-35; increase in, 262-70  
 Revised Tuition Hour Cap and Tuition  
 Rate Increase for FY-93, notice of  
 proposed changes, 322-28, 357-68  
 Searches for a Chancellor, 221-29  
 Semester Calendar Conversion, SIUE,  
 of Tuition and Fee Policies, notice  
 of proposed changes, 384-86  
 Software Piracy Policy Statement,  
 219-21  
 Student Medical Benefit Fee, SIUC,  
 change in, 26-27; notice of proposed  
 increase, 252-57; increase in, 302-09  
 Tuition and Fee Refund Policy, SIUE,  
 amendments to, 292-93  
 Tuition and Fee Schedules, SIUE,  
 revision of, notice of, proposed  
 change, 129-32, 141-44  
 University Housing Rental Rates, SIUE,  
 notice of proposed increase, 258-61;  
 increase in, 248-51
- Legislative activity,  
 report on, 8, 67, 121-22, 139-40,  
 157, 286-87, 350, 376-77
- Medicine, School of, SIUC,  
 revised project and budget approval,  
 Rutledge Manor Complex, 201-02; roof  
 replacement, 913 North Rutledge,  
 revised project budget approval,  
 approval of plans and specifications,  
 and award of contract, 86-88
- Meetings, Board of Trustees,  
 approval of schedule for 1992, 10;  
 special, 3, 50, 339-40, 370

Moore, Ed,  
recognition of IBHE member, 175-76

Norwood, William R.,  
appointed Chair of Academic Matters  
Committee, 5; appointed to Association of Alumni, Former Students and Friends of Southern Illinois University, Incorporated, 5, 175; re-elected to Board of Trustees of State Universities Retirement System, 173-74; elected President, SURS, 372

Parking lots and drives, SIUC,  
renovations to: project approval and selection of engineer, 296-97

Physical Component,  
naming of, SIUC, 147-49

President, SIUC,  
administration reorganization of the Office of, 202-04

President's Council, SIUE,  
report on, 154

Purchase Orders and Contracts,  
report of, 9-10, 68, 123, 141, 159, 190, 247, 287, 353, 377

Residence hall rates and apartment rentals, SIUC:  
notice of proposed increase, 229-35; increase in, 262-70

Robson, Stu,  
recognition of, 287

Rowe, Harris,  
appointed to Finance Committee, 5, 174; alternate to Joint Trustees Committee for Springfield Medical Education Programs, 175; elected to Executive Committee, 173

Salary Increase Plans,  
for FY 1992, 15-21; revised, 271-78

Semester Calendar Conversion, SIUE,  
of tuition and fee policies, notice of proposed changes, 384-86

Snyder, Carolyn,  
Dean of the Library, SIUC,  
introduced, 119

Software Piracy Policy Statement,  
219-21

Southern Illinois University at Edwardsville Foundation, Board of Directors, member and alternate appointed to, 174; report of, 136

Southern Illinois University Foundation, SIUC,  
member and alternate appointed to, 5, 174; report of meetings, 6, 58, 112-13, 177-78, 345-46

State Universities Civil Service System Merit Board,  
member elected to, 6, 174; meetings, 112, 178, 346-47

State Universities Retirement System, Board of Trustees of, member elected to, 173-74; report of, 109-11, 176, 283, 373-74; William R. Norwood elected President, 372

Stone, Gerald, SIUC,  
Dean of College of Communications and Fine Arts, introduced, 65

Stone House,  
proposal for, 122, 139, 179

Student Center, SIUC,  
roof replacement, approval of plans and specifications and award of contract, 12; project approval and selection of architect, 200-01

Student Fitness Center, SIUE,  
approval of plans and specifications, 127-28; authorization for sale of bonds, 167-69; award of contracts, 207-19; groundbreaking ceremony, 245

Student Medical Benefit Fee, SIUC,  
change in, 26-27; notice of proposed increase, 252-57; increase in, 302-09

Student Recreation Center, SIUC,  
floor replacement, approval of plans and specifications and award of contract, 13-14; project approval and selection of architect, 247-48

Sturgis, Lindell W., Memorial Public Service Award, SIUC,  
presentation of 13th award to Robert D. Arthur, 335-37

Temporary financial arrangements,  
for FY 1993, 378

Trueblood Hall, SIUC,  
roof replacement, approval of plans and specifications and award of contract, 13



## Tuition,

presentations regarding tuition, 309-22; statutory tuition waivers for children of SIU employees, 165-66; revised tuition hour cap and tuition rate increase for FY-93, notice of proposed changes, 322-28, 357-68; semester calendar conversion of tuition and fee policies, SIUE, notice of proposed changes, 384-86

## Ulrich, John, SIUE,

retirement announced, 65

## University Center Bookstore, SIUE,

renovation, approval of plans and specifications, 123-24; award of contracts, 192-98

## University Housing Rental Rates, SIUE,

notice of proposed increase, 236-38; increase in, 248-51

## VanMeter, A. D., Jr.

elected Chairman, Board of Trustees, 173; appointed to Finance Committee, 5; appointed to Academic Matters Committee, 174; appointed to Illinois Board of Higher Education, 175; member of Executive Committee, 173

## Water Distribution System Renovation,

SIUE, high temperature, recommendation of engineer, 161-62

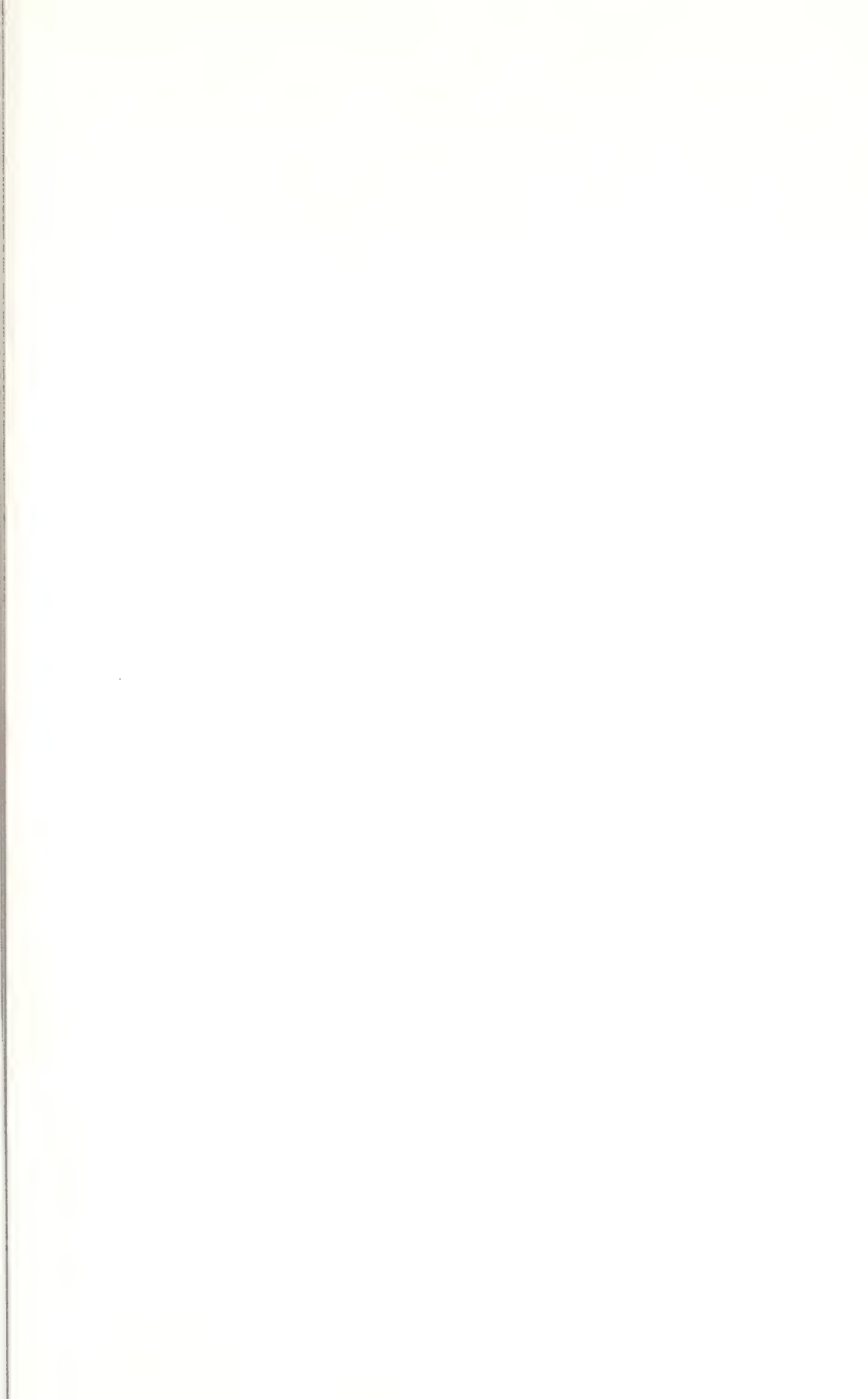
## Wilkins, George T., Jr.,

elected Secretary, Board of Trustees, 173; reappointed Chairman of Architecture and Design Committee, 5, 174; appointed to Joint Trustees Committee for Springfield Medical Education Programs, 175; appointed alternate to Board of Directors, SIU at Edwardsville Foundation, 174; re-elected member of Executive Committee, 173

## Wright Hall, SIUC,

project approval and selection of engineer, heating and cooling system modification, 160-61; approval of plans and specifications and award of contracts, 354-56







# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1992-93







ANNUAL REPORT  
of the Board of Trustees  
Southern Illinois University

1992-93



Southern Illinois University - Board of Trustees  
CARBONDALE, ILLINOIS 62901-6801



June 30, 1993

The Honorable Jim Edgar  
Governor of the State of Illinois  
Springfield, Illinois 62706

Dear Governor Edgar:

We have the honor to submit to you herewith, in compliance with the law, the forty-second annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1992 to June 30, 1993.

Respectfully yours,

A handwritten signature in dark ink, appearing to read "George T. Wilkins, Jr.", written over the printed name.

George T. Wilkins, Jr.  
Secretary  
Board of Trustees

GTW:sh





Southern Illinois University - Board of Trustees  
CARBONDALE, ILLINOIS 62901-6801



June 30, 1993

The Honorable Jim Edgar  
Governor of the State of Illinois  
Springfield, Illinois 62706

Dear Governor Edgar:

We have the honor to submit to you herewith, in compliance with the law, the forty-second annual report of the Board of Trustees of Southern Illinois University for fiscal year July 1, 1992 to June 30, 1993.

Respectfully yours,

George T. Wilkins, Jr.  
Secretary  
Board of Trustees

GTW:sh



BOARD OF TRUSTEES  
(as of June 30, 1993)

B. Barnard Birger  
Corey Bradford  
John Brewster  
Molly D'Esposito  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr.  
George T. Wilkins, Jr.

Collinsville  
Edwardsville  
Marion  
Winnetka  
Rolling Meadows  
Jacksonville  
Carbondale  
Springfield  
Edwardsville

OFFICERS

A. D. VanMeter, Jr., Chairman  
Molly D'Esposito, Vice-Chair  
George T. Wilkins, Jr., Secretary  
Sharon Holmes, Executive Secretary  
C. Richard Gruny, Board Legal Counsel  
Donald W. Wilson, Board Treasurer and  
Vice-Chancellor for Financial Affairs

COMMITTEES

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
Anthony M. Svach  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
B. Barnard Birger  
Corey Bradford

EXECUTIVE COMMITTEE

A. D. VanMeter, Jr., Chair  
Harris Rowe  
George T. Wilkins, Jr.

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Harris Rowe





## CONTENTS

### Minutes of Meetings

July 8, 1992 (Special) . . . . .	3
July 9, 1992 . . . . .	4
September 9, 1992 (Special) . . . . .	46
September 10, 1992 . . . . .	47
October 8, 1992 . . . . .	94
November 12, 1992 . . . . .	115
December 10, 1992 . . . . .	157
February 11, 1993 . . . . .	201
March 11, 1993 . . . . .	263
April 8, 1993 . . . . .	320
May 12, 1993 (Special) . . . . .	385
May 13, 1993 . . . . .	386
June 9, 1993 (Special) . . . . .	433
June 10, 1993 . . . . .	434
Index . . . . .	533
Personnel Section . . . . .	541

NOTE: Copies of all matters furnished to the Board in connection with personnel transactions appear in the monthly minutes as approved by the Board of Trustees and are on file in the Office of the Board of Trustees.



July 8, 1992

1

## CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . .	3
---	---

July 9, 1992

Roll Call . . . . .	4
Introduction of Student Trustees . . . . .	4
Trustee Reports . . . . .	5
Committee Reports . . . . .	6
Finance Committee . . . . .	6
Academic Matters Committee . . . . .	7
Architecture and Design Committee . . . . .	7
Chancellor Search Committee . . . . .	7
Executive Officer Reports . . . . .	7
Reports of Purchase Orders and Contracts, May, 1992, SIUC and SIUE . . . .	10
Changes in Faculty-Administrative Payroll - SIUC . . . . .	11
Abolition of Conservation Archaeology Concentration: Masters of Arts in Anthropology, College of Liberal Arts, SIUC . . . . .	12
Schedule of Meetings of the Board of Trustees for 1993 . . . . .	13
Semester Calendar Conversion of Tuition and Fee Policies, SIUE [Amendment to 4 <u>Policies of the Board</u> C-1, C-2, C-5, C-9, and C-13] . . . .	16
Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Center, SIUC . . . . .	19
Approval of Plans and Specifications and Award of Contract, Renovations to Parking Lots and Drives, SIUC . . . . .	21
Approval of Utility Easements, SIUC . . . . .	24
Approval of Plans and Specifications and Award of Contract: Construction of Ponds and Site Work, Phase II, Cooperative Fisheries Research Laboratory, SIUC . . . . .	25
Operating RAMP Guidelines for Fiscal Year 1994 . . . . .	28

Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1994:

Executive Summary . . . . .	32
Planning Statement, Program Reviews, New Program Request, Program and Institutional Support Budget Requests, SIUE . . . . .	33
Planning Statements, Program Reviews, Program and Institutional Support Budget Requests, SIUC, Including Planning Statements, Program Requests, and Program and Institutional Support Budget Requests, Southern Illinois University School of Medicine . . . . .	37
Approval of the Minutes of the Meetings held June 10 and 11, 1992 . . . . .	42
Student Housing Development, SIUE (deferred) . . . . .	43



July 9, 1992

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 8, 1992

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:37 p.m., July 8, 1992, in the Board Room, Magna Group Inc., St. Louis, Missouri. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Corey Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following members were absent:


B. Barnard Birger  
Anthony M. Svach

Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, Dr. Earl E. Lazerson, President, SIUE, and Mr. C. Richard Gruny, Board Legal Counsel.

A quorum was present.

Mr. Brewster moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 5:31 p.m.

  
George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JULY 9, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 9, 1992, at 10:22 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

B. Barnard Birger

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Corey S. Bradford, Student Trustee from SIUE, and Anthony M. Svach, Student Trustee from SIUC. He stated that he had appointed Mr. Bradford to the Academic Matters Committee and Mr. Svach to the Architecture and Design Committee. He welcomed them to the Board and stated that he hoped they found this to be a very rewarding year of service on the Board.

July 9, 1992

Mr. VanMeter announced that pursuant to notice the Board of Trustees had held a special meeting at approximately 3:37 p.m. in the Board Room of Magna Group, Inc., St. Louis, Missouri, on July 8, 1992. He continued that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of President Earl Lazerson, pursuant to the Statutes of the Board.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Sheila Cox, Director of University Personnel Services, SIUE, and J. Reid Christenberry, Director, Data Processing and Computer Center, SIUE, in the Board Room of the University Center, SIUE, at 7:30 a.m., this morning. He stated that the gathering was social in nature and had not been held for the purpose of discussion of public business. He stated that there had been a very, very informative discussion concerning their work at the University. He stated that the Board finds these sessions with various employees of the Universities to be most informative and helpful and it gives the Board some real insight into what is happening on the campuses.

The Chair recognized the following constituency representatives: David Saunders, representing the SIUC Civil Service Employees Council; Phil Lindberg, representing the SIUC Administrative and Professional Staff Council; Richard Rivers, representing the SIUC Graduate Council; and Allan Karnes, representing the SIUC Faculty Senate.

Under Trustee Reports, Mr. VanMeter stated that he had attended the SIU Alumni Association Dinner, June 16, in Springfield, Illinois, along with Mrs. D'Esposito and Mr. Brewster. He stated that the dinner was for members of the legislative bodies and their staffs and alumni from SIU. He continued that it was an exceptionally good evening and those in attendance had really

appreciated it. He explained that he found out some members of the legislature were SIU graduates that he hadn't known before.

Mr. Brewster stated that those in attendance seemed to enjoy getting together and it had been well received. He stated that he hoped this could be repeated in the future.

Mrs. D'Esposito stated that it was very interesting to see what career paths had been taken since leaving the Universities. She stated it was a very enjoyable evening.

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on July 7, which was held at Governor's State University. She stated that half of the time was spent in the Committee of the Whole speaking to the PQP issues, and half was spent on primarily routine matters. She explained that the staff had been provided with a document guidelines in the areas of staffing patterns, institution program review, and productivity improvement. She explained in 1991 all of the engineering programs had been reviewed on each campus so there was opportunity to analyze all programs. She stated that a copy of the program review document regarding engineering can be obtained from the Chancellor's Office. She continued that there was still a great deal of discernment needed on the part of the campuses as to what we were being asked to do and she thought this had really crystallized it for most of them.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center, Southern Illinois University at Edwardsville. She gave the following report:

We would like to recommend for the omnibus motion Items K, Semester Calendar Conversion of Tuition and Fee Policies, SIUE [Amendment to 4 Policies of the Board C-1, C-2, C-5, C-9, and C-13] and Q, Operating RAMP Guidelines for Fiscal Year 1994.



Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We have two items for the omnibus motion. Board Agenda Item I, Abolition of Conservation Archaeology Concentration: Masters of Arts in Anthropology, College of Liberal Arts, SIUC, and Board Agenda Item R, Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1994. We did have some discussion on the RAMP documents, but most of the time was spent on an information report concerning PQP. We do have reports from the Universities that show substantial savings for Fiscal Year 1993 and forward years. This is a preliminary draft report. Another report will be presented in September which will be closer to final form which will be sent to IBHE in October.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Academic Matters Committee. He gave the following report:

We have four items to be placed on the omnibus motion: Item L, Approval of Plans and Specifications and Award of Contracts: Roof Replacement, Student Center, SIUC; Item M, Approval of Plans and Specifications and Award of Contract, Renovations to Parking Lots and Drives, SIUC; Item N, Approval of Utility Easements, SIUC; and Item O, Approval of Plans and Specifications and Award of Contract: Construction of Ponds and Site Work, Phase II, Cooperative Fisheries Research Laboratory, SIUC.

Mr. VanMeter gave the following report of the Chancellor Search Committee meeting:

Mr. VanMeter reported that the Chancellor Search Committee had met on July 8 and after review of Chancellor Brown's recommendation that the Chancellor search activity be resumed, the Committee determined that some further assessment of the governance and budget situation was in order before it authorized resumption of the search activity. The Committee also indicated to Chancellor Brown that circumstances might support an early decision to proceed with the search and when such decision was reached he was authorized to resume the search processing activities.

Under Executive Officer Reports, President Guyon recognized Clarence "Doc" Dougherty, who will be retiring from SIUC in August. He continued that Doc had come to the University in 1960 as Director of the Student Center, served for 15 years in that capacity, was named Director of Campus Services, served in that capacity for about 3 years, and for the last 14 years he had rendered great service to the institution as Vice-President for Campus

Services. He stated that this was Doc's last Board meeting. He continued that he wanted to publicly acknowledge Mr. Dougherty's major contributions to the University.

Mr. VanMeter asked that Mr. Dougherty stand and be recognized. He said that everyone appreciated all the service Doc had given to the University. He continued that he had indeed physically put his imprint on the University and he had done it most professionally. He wished him very, very good times and God speed in his retirement.

President Lazerson reported on the June 13 commencement at SIUE. He explained that this was the first year the commencements had been split into smaller groups to try and make the ceremonies more meaningful and intimate for the graduates and their families. He announced that there had been 5 separate ceremonies, in excess of 12,000 people attended, and the ceremonies had gone off without a hitch. He commended the work of Janet Reynolds for the extraordinary job she had done in putting it together. He said she had had a great committee to work with, but it was a very fine beginning for a decentralized commencement. President Lazerson reported that the Department of Health and Human Services had awarded the University a grant of close to \$800,000 to expand the Nursing program. He said it was good news for SIUE as an institution, but even better news for the citizens of the State of Illinois because that increased capacity was going to aid folks living in southern and central Illinois.

Chancellor Brown gave the following report:

SIU's Fiscal Year 1993 appropriation is contained in House Bill 2703, now sitting on the Governor's desk awaiting action, totals \$239.6 million, an increase of \$3.6 million from the FY 1992 appropriation level and a \$5.3 million increase from the Governor's budget level. The \$5.3 million comes from revenues generated by tuition increases above 4%, some amounting to \$7.3 million, offset by a 28% reduction of that amount for the Monetary Assistance Program, a sum of \$2 million. From these numbers you can see that SIU's General Revenue Funding is down and we are once again attempting to address our

July 9, 1992

needs through self-help measures such as internal reallocation and additional tuition increases. Preliminary indications from the Governor's Office is that they do not have any problems with the higher education budgets and favorable gubernatorial action is anticipated. The budget plans presented by the Presidents to the Board earlier this year indicated that internal reallocations and additional tuition increases would be necessary to meet our needs. One of these needs, as you know, is salary increases for faculty and staff. After the Governor approves our appropriation bill we will develop for your approval in September, a specific operating budget for the University based on the appropriation. At that time we hope to have some assessment of the possibilities of proposing a salary increase during Fiscal Year 1993 and some sense of timing for such an action. As a final unhappy comment on the Fiscal Year 1993 operating budget situation, I can add that we also may be in a position by September to report on the likelihood of an additional rescission during FY-93. A sad prospect, but one we must face the possibility of. On capital budget appropriations, I can report that the Governor's Fiscal Year 1993 capital budget included funding of \$2.24 million for repair and renovation projects throughout the SIU System and \$5.15 million to replace the high temperature water distribution system at SIUE. Funding for both of these CDB projects was included in the omnibus appropriation bill. I can report that the City of Edwardsville was appropriated \$3.5 million as a CDB grant to help build an Olympic track and field and soccer stadium on the SIUE campus. Such a project will eventually come to the notice of the Board for its reaction. Our operating appropriations bill came through unscathed; other areas did not fare so well. The Technology Challenge Grant Program was reduced from \$6 million to \$600,400. Fisheries, Coal, and School of Medicine programs funded from this DCCA program in prior years will not be now. Alzheimer's Research Funding was reduced 15%, from \$1.8 million to \$1.5 million. The surveys in the Department of Energy and Natural Resources were cut significantly. Funding for the Transportation Research Center housed on the SIUE campus was increased from \$300,000 to \$500,000. There were a number of substantive bills impacting higher education that made it to the Governor's desk. Most are fairly non-controversial, but they still impact us in one manner or another. For example, Senate Bill 1939 shifts auditing costs from general revenue funds to special funds, such as our income fund, and adds to us a cost of about \$55,000. At one time our Alumni Association and Foundation were also included, but this provision was deleted. There are other bills on such topics as minority scholarship definitions, flex hours, payroll deductions, child care, and so forth that impact us and these all await the Governor's review. A major piece of legislation did not make it to the Governor's desk, early retirement. Although there is substantial interest in the issue, there is absolutely no concurrence on how to fund it.

On June 15, Lieutenant Governor Kustra and Mr. Art Quern forwarded a report on governance for the task force on higher education to the Governor. On June 19 the Governor released the task force report. A release from the Governor's office at the time said that the Governor believes a change is needed in higher education governance, but that the time was too short to focus on the issue. This first report focused on governance and outlined two alternatives without giving preference one over the other for realigning governance in Illinois. These alternatives have received a good deal of publicity and I would not propose to summarize them for you now unless you wish. The task force has also indicated that it will undertake a more extensive review of the governance issue and will report a second time to the Governor in January of 1993.



On the federal scene, Congress has started moving appropriation bills and the subcommittee mark-ups affecting SIU projects have been mixed. The biggest setback to SIU is the interior appropriations subcommittee decision to discontinue funding for the IDT-Kerr-McGee-SIUC mild gasification project at SIUC's Coal Park. The House Committee not only refused this year's request for funds, but rescinded the previous year's unused funding. There is still hope for this \$18 million project in the Senate, but we have our work cut out for us now to espouse that cost. The good news is that the \$1.5 million appropriation for the National Mine Land Reclamation Center remains at last year's level. Additionally, the Illinois Ground Water Consortium received \$750,000 from the House Agriculture Appropriation Committee at the same level as last year. The federal budget process will continue through October so I will keep you updated on the status of these projects and others that you may be interested in.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
MAY, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of May, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Clemens, Charles	Physician	Student Health Program	07/01/92	\$5,950.33/mo \$71,403.96/FY
2. Klostermann, Brenda	Develop Officer	SIU Foundation	05/18/92	\$1,600.00/mo \$19,200.00/FY
3. Wilt, Robert	Physician (80%)	Student Health Program	07/01/92	\$4,623.80/mo \$55,485.60/FY

B. Award of Tenure

<u>Name</u>	<u>Title of Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
Saunders, Ann C.	Associate Professor	School of Art & Design*	08/16/92

C. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Rangan, Nanda	Sabbatical	Finance	Research	07/01/92 - 06/30/93 50% (Supersedes leave approved previously for 08/16/92 - 08/15/93 at 50%)
2. Winer, Lise	Sabbatical	Linguistics	Research	08/16/92 - 12/31/92 100% (Supersedes leave approved previously for 08/16/92 - 08/16/93 at 50%)

\*Department was incorrectly reported on the April Board Matters.

ABOLITION OF CONSERVATION ARCHAEOLOGY CONCENTRATION:  
MASTERS OF ARTS IN ANTHROPOLOGY, COLLEGE OF  
LIBERAL ARTS, SIUC

Summary

This matter proposes abolition of the Conservation Archaeology concentration within the Masters of Arts in Anthropology. The proposal originated as the result of a recommendation by the Department of Anthropology. The Masters of Arts program in Anthropology will continue to serve the needs of students.

Rationale for Adoption

Conservation Archaeology is a field of archaeology arising from federal, state, and municipal laws protecting the destruction of archaeological and cultural resources. The Conservation Archaeology concentration at SIUC was designed to train students in the classroom and through practice to fill research and administrative positions in Conservation Archaeology and to take advantage of positions created by these laws.

In the late 1970s, the whole notion of conservation archaeology was new to the field, and many departments were slow to react to this change. Thus, the specialized program at SIUC was a timely development that attracted many students interested in this new area. While the job market for graduates of the program still exists, the circumstances within the profession have changed since the program was initiated in 1975. The goals, philosophical underpinnings, and skills of conservation archaeology have become incorporated into the mainstream of the discipline. This has resulted in a marked decrease in the distinctions between archaeologists working in management versus academic situations, a trend which is considered positive and healthy for the discipline at large.

The Conservation Archaeology concentration has produced a total of 20 M.A. degrees. The heyday of the program was between its inception in 1975 and the 1983-84 academic year. Enrollment declined markedly after that point. From 1985 on, there have been only three degrees, and there are currently only three students "active" on the books, two of whom have not been enrolled in over 12 months. There have been no new students since 1986.

Beginning in the 1983-84 academic year, students have increasingly chosen to switch from the Conservation Archaeology concentration into the regular M.A. program. Given the shift in the discipline to placing Conservation Archaeology within the normal range and scope of training for American archaeologists and the decline in interest in the specialized concentration, the department has decided at this time to simplify the M.A. degree offerings by eliminating the concentration in Conservation Archaeology.

There are no anticipated budgetary effects. Even with the abolition of this special track, the requirements for maintaining courses in archaeology conservation will remain stable in terms of staff, equipment, and facilities. The courses specifically designed for this track will continue to have relevance for the general M.A. and Ph.D. degrees and will continue to be taught.

July 9, 1992

The few students remaining in this program will be allowed to finish or be given the option to switch to the regular M.A. track. Incoming students interested in Conservation Archaeology are already being informed that the special track is unnecessary and that they can readily meet their needs for training in this area within the normal M.A. program.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Abolition of the Conservation Archaeology concentration within the Masters of Arts in Anthropology is supported by the department faculty and chair, the collegiate dean, the Graduate School dean, and the Vice-President for Academic Affairs and Provost, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Conservation Archaeology concentration within the Masters of Arts in Anthropology, College of Liberal Arts, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.

#### SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1993

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 11, 1993	Southern Illinois University at Carbondale
March 11, 1993	Southern Illinois University at Edwardsville
April 8, 1993	Southern Illinois University at Carbondale
May 13, 1993	Southern Illinois University at Edwardsville, East St. Louis Center
June 10, 1993	Southern Illinois University School of Medicine, Springfield
July 8, 1993	Southern Illinois University at Edwardsville
September 9, 1993	Southern Illinois University at Carbondale
October 14, 1993	Southern Illinois University at Edwardsville
November 11, 1993	Southern Illinois University at Carbondale
December 9, 1993	Southern Illinois University at Edwardsville



July 9, 1992

# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901-6801



The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1993:

<u>Deadline Dates for 1993 Receipt of Agenda Items</u> (Due by 4:30 p.m.)	<u>1993 Mailing Dates Agenda and Matters</u>	<u>1993 Meeting Dates Board of Trustees</u> (Thursday)
*Friday, January 15	Friday, January 29	SIUC - February 11
Monday, February 15	Friday, February 26	SIUE - March 11
Monday, March 15	Friday, March 26	SIUC - April 8
Monday, April 19	Friday, April 30	SIUE - East St. Louis Center - May 13
Monday, May 17	Friday, May 28	SIU School of Medicine in Springfield - June 10
Monday, June 14	Friday, June 25	SIUE - July 8
Monday, August 16	Friday, August 27	SIUC - September 9
Monday, September 20	Friday, October 1	SIUE - October 14
Monday, October 18	Friday, October 29	SIUC - November 11
*Friday, November 12	Wednesday, November 24	SIUE - December 9

\*Due to holidays.

Meetings have not been scheduled for the months of January and August.

SEMESTER CALENDAR CONVERSION OF TUITION AND FEE POLICIES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-1, C-2, C-5, C-9, and C-13]

Summary

This matter would approve changes to SIUE tuition and fee schedules and policies as part of the University's conversion to a semester academic calendar. The changes would be effective for fall term 1993.

Rationale for Adoption

The proposed revision of SIUE's tuition and fee schedules and policies is part of the semester calendar conversion process. The amendments convert tuition and fee rates from a quarter to a semester basis and delete references to academic quarters in the text of policies. These proposed changes are revenue neutral and will not result in additional costs to students.

Approval of the changes is sought at this time so that semester-based rate information can be included in University publications and materials being developed to aid during the conversion process.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Effective with the collection of tuition and fees for fall term 1993, 4 Policies of the Board C-1, C-2, C-5, C-9, and C-13 be and are hereby amended as shown on Exhibit A attached hereto.
- (2) If changes in SIUE tuition or fees are approved by this Board and are effective prior to fall term 1993, the Chancellor is authorized to approve any corresponding changes to the policies shown on Exhibit A without further action by this Board.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to implement this resolution in accordance with established policies and procedures.

EXHIBIT AC. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective with the collection of tuition for the fall term, 1993, for all on-campus students and students attending at an off-campus location in a non-cost-recovery course or program shall be:

Undergraduate

<u>Credit Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	71.95	215.85	71.95
2	143.90	431.70	143.90
3	215.85	647.55	215.85
4	287.80	863.40	287.80
5	359.75	1,079.25	359.75
6	431.70	1,295.10	431.70
7	503.65	1,510.95	1,510.95
8	575.60	1,726.80	1,726.80
9	647.55	1,942.65	1,942.65
10	719.50	2,158.50	2,158.50
11	791.45	2,374.35	2,374.35
12-18	863.40	2,590.20	2,590.20
19 and over*			

Graduate

<u>Credit Hours</u>	<u>In-State</u>	<u>Out-of-State</u>	<u>Missouri</u>
1	77.05	231.15	77.05
2	154.10	462.30	154.10
3	231.15	693.45	231.15
4	308.20	924.50	308.20
5	385.25	1,155.75	385.25
6	462.30	1,386.90	462.30
7	539.35	1,618.05	1,618.05
8	616.40	1,849.20	1,849.20
9	693.45	2,080.35	2,080.35
10	770.50	2,311.50	2,311.50
11	847.55	2,542.65	2,542.65
12-18	924.60	2,773.80	2,773.80
19 and over*			

\*A student enrolled for more than 18 hours will be assessed tuition equal to the rate charged for 18 hours plus the 1 hour rate for each hour beyond 18.

2. SIUE School of Dental Medicine. Effective with the collection for the term beginning in August, 1993, tuition for in-state students attending the School of Dental Medicine is \$1,995 per term, and tuition for out-of-state students attending the School of Dental Medicine is \$5,985 per term.
5. General student fee schedule for Southern Illinois University at Edwardsville in effect Fall term, 1993:

<u>Credit Hours</u>	<u>Athletic Fee</u>	<u>Textbook Rental Fee</u>	<u>University Center Fee</u>	<u>Student-to-Student Grant Fee</u>	<u>Student Welfare and Activity Fee</u>	<u>Student Fitness Center Fee</u>
1	3.15	4.30	14.70	0	32.00	22.50
2	6.30	8.60	29.40	0	33.40	22.50
3	9.45	12.90	44.10	0	34.80	22.50
4	12.60	17.20	58.80	0	36.20	22.50
5	15.75	21.50	72.00	0	37.60	22.50
6	18.90	25.80	72.00	2.25	42.10	22.50
7	22.05	30.10	72.00	2.25	42.10	22.50
8	25.20	34.40	72.00	2.25	42.10	22.50
9	28.35	38.70	72.00	2.25	42.10	22.50
10	30.55	43.00	72.00	2.25	42.10	22.50
11	30.55	46.50	72.00	2.25	42.10	22.50
12 and over	30.55	46.50	72.00	2.25	42.10	22.50

9. A special activity fee for each academic term for which an on-going campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited to the University General Operating Fund Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$6.00 per semester, and \$3.00 for the summer session.
13. Student fees and other financial obligations are payable by the Friday of the first week of classes of each academic term without penalty. Payment of student fees and other financial obligations will be permitted through Friday of the second week of classes of each term with the additional payment of a late payment fee to be established by the President, SIUE. Payment of student fees and financial obligations after Friday of the second week of each term will be permitted only upon the specific authorization of the President.



APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: ROOF REPLACEMENT, STUDENT CENTER, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to replace the roof on certain portions of the Student Center.

The estimated cost of this project was \$136,500. The recommended bid is \$99,000. Funding for this work will come from Student Center revenue.

Rationale for Adoption

At its meeting on February 13, 1992, the Board of Trustees gave project and budget approval to a proposal to replace and renovate certain portions of the roof on the Student Center. This replacement is necessary because of the deterioration that is caused by the sun and the weather.

A favorable bid of \$99,000 has been received and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The Student Center Board has reviewed and approved this project.


Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on certain parts of the Student Center be and is hereby awarded to Vaughn's Roofing, Marion, Illinois, in the amount of \$99,000.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

New Single Ply Ballasted Roofs for the Student Center Building  
 Bid Opening June 9, 1992, 11:00 AM CDST

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid			
BIDDERS							
Vaughn's Roofing Marion, IL				\$99,000			
AAA Insulation Belleville, IL				\$111,532			
Werner Brothers, Inc. Herculaneum, MO				\$116,024			
Lakeside Roofing Co. Granite City, IL				\$123,640			
Mangrum Roofing Co. Mayfield, KY				\$134,000			
Kehrer Brothers Construction New Memphis, IL				\$134,545			
Calhoun Construction Co. Belleville, IL				\$135,255			
Bi-State Roof Systems Valley Park, MO				\$176,952.93			
				22 invitations 2 no bids 12 no replies			

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT, RENOVATIONS TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to renovate and resurface the various parking lots and drives.

The estimated cost of this project was \$224,500. The only bid gave a total of \$231,460.11. Funding for this work will come from traffic and parking revenue.

Rationale for Adoption

At its meeting on April 9, 1992, the Board of Trustees gave its approval to a project to renovate and resurface these nine items: that portion of Forest Street lying between parking lot #44 and Mill Street, the drive from the east end of Chautauqua Street over to Lincoln Drive, the circle drive into the north end of Faner Hall, parking lot #2 on the east side of Anthony Hall, the drive from Logan Drive into the Brush Towers and University Park residential area, the Thompson Street portion of the SIU Arena drive from the south end of parking lot #18 toward Reservoir Road, parking lot #24 and the drive into the Campus Beach area, the drive to Evergreen Terrace lying between Logan Drive and Reservoir Road, and the drive from McLafferty Road westward into the Cooperative Wildlife Research area.

A single bidder submitted figures of \$225,328.61 as a base bid and \$6,131.50 as an alternate for a total of \$231,460.11. The award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to renovate and resurface various parking lots and drives be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$231,460.11.

- (1) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.





## APPROVAL OF UTILITY EASEMENTS, SIUC

### Summary

This matter proposes the granting of four permanent easements to General Telephone Company for the purpose of laying and maintaining buried telephone cable to improve its service to customers living beyond the University's land in the southwest part of the campus.

### Rationale for Adoption

GTE North Incorporated, formerly General Telephone Company, has developed a plan to provide new and improved service to its customers living beyond the University's farms in the southwest part of the campus. The Company's plan calls for the placement of buried cable on University land along Reservoir Road and the Union Hills Road. A significant part of the work will be on agricultural land used by the College of Agriculture. The dean has stated that its programs will not be adversely affected by this project. While this work is essentially a single project, the Company has elected to request four separate easements, each one geographically distinct in sections 28, 29, 31, and 32 of the Carbondale Township.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant permanent easements to GTE North Incorporated for the purpose of laying and maintaining buried telephone cable along Reservoir Road and Union Hills Road be and is hereby approved.
- (2) The easements given to the Company are described on the set of drawings on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

July 9, 1992

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD  
OF CONTRACT: CONSTRUCTION OF PONDS AND SITE  
WORK, PHASE II, COOPERATIVE FISHERIES RESEARCH  
LABORATORY, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to construct additional fish ponds and other site work at the Touch of Nature facility for the Cooperative Fisheries Research Laboratory.

The estimated cost of this phase of the project was \$345,000. The recommended bid totals \$346,900. Funding will come from state appropriations through the Academic Affairs research budget.

Rationale for Adoption

At its meeting on May 10, 1990, the Board of Trustees gave its approval to a project to construct a water reservoir and approximately 100 research ponds at the Touch of Nature facility at Little Grassy Lake. The project would provide suitable facilities for research and experimentation by the Cooperative Fisheries Research Laboratory. The estimated total cost for all phases of the project was \$1,000,000. Funding was to be from state appropriations and from state and federal research grants.

At its meeting on July 12, 1990, the Board approved the plans and specifications and authorized members of its Executive Committee to award the contract for Phase I of the project.

Favorable bids totaling \$346,900 have now been received for Phase II, and the award of contract is requested at this time. The main element of this phase is the construction of 78 ponds complete with piping and site work.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract for Phase II of the project to construct fish ponds for the Cooperative Fisheries Research Laboratory be and is hereby awarded to J & L Robinson Construction Co., Carbondale, Illinois, in the amount of \$346,900.


- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



July 9, 1992

# BID TABULATION

Phase II: Pond Construction at Touch of Nature  
 Bid Opening June 9, 1992 11:00 AM CDST

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid 30 Ponds	Alternate Bids #1, #2, # 3, #4			Total
BIDDERS								
L Robinson Construction Carbondale, IL				\$139,951.75	\$206,948.55			\$346,900.30
K. D. Crain & Sons Johnston City, IL				\$167,340.00	\$219,772.00			\$387,112.00
General Construction Vienna, IL				\$190,300.00	\$207,600.00			\$397,900.00
Yne Vincent Construction Anna, IL				\$194,085.00	\$276,335.20			\$470,420.20
Edwards Excavating Murphysboro, IL				\$246,236.75	\$348,781.75			\$595,018.50
George E. Jones Excavating Marion, IL				\$306,000.00	\$435,050.00			\$741,050.00
				29 invitations				
				4 no bids				
				19 no replies				

## OPERATING RAMP GUIDELINES FOR FISCAL YEAR 1994

Assessments of the state's fiscal condition suggest that higher education will receive little or no augmentation in its budget over the next few years and that university priorities must be funded through a combination of internal reallocation and self-help measures, such as increased external funding and tuition increases. Success in obtaining new state funding for higher education will depend on a healthier budgetary situation in Illinois, a development not likely in the foreseeable future.

Considering these factors, and following the direction set by the Illinois Board of Higher Education which initiated in October 1991, a process for considering the "Productivity, Quality, and Priorities" of higher education in the state, SIU has developed a set of budget guidelines different from those that have been used in past years.

The following tables present three different funding request options, each conditioned by the state's fiscal situation. The budget base used in developing the request for all three tables is the Governor's recommended funding level plus our projected tuition increase, offset by the 28% MAP reduction.

The first option (Table A) represents a stringent budget request which identifies only one area, library materials, for an incremental increase (11%) of new state dollars. All other budget request categories remain unfunded except through resources internally reallocated and from other self-help measures. Under this option, we will provide a 4% salary increase, based wholly on merit and program priorities, drawn from internal sources.

The second option (Table B) would request a small amount of new state dollars to cover incremental increases in salary (4%), general price (4%), utilities (4%; 10% electricity at SIUE), and library materials (11%). In this option, adequate salary increases for faculty and staff are recognized as a university priority. Studies conducted by the IBHE, the campuses, and the Office of the Chancellor indicate that increases are essential if we are to compensate faculty and staff at rates comparable to their respective counterparts at other universities and units of state government. Recognizing that the total dollar amount needed for salaries is significant, given both inflationary factors and the salary lag existing for our faculty and staff, our intention would be to ask for a modest state-funded salary increase at an inflationary level (4%), with additional salary catch-up to be addressed through internal sources.

The third option (Table C) represents a conservative budget request based on the need for new state resources to support those areas deemed essential to maintaining the quality and centrality of SIU's educational missions. Its operating budget requests include incremental increases in salary (4%), general price (4%), utilities (4%; 10% at SIUE), library materials (11%), and nominal increases for new and expanded/improved programs and special analytical studies.

None of these options includes retirement contributions, unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds. These mandated costs continue to be funded internally.

Conclusion

Given our current understanding of the state's fiscal condition, we will proceed to prepare our FY 1994 Operating RAMP Request using Table A as the guideline. This will result in our requesting new state resources only for library materials, and in funding salary and other cost increases from other internal sources. Should the budget situation improve materially, we will move toward options B and/or C as deemed appropriate.

TABLE A

SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-93 Budget Base (House Level)	\$170,888.0	\$66,890.0	\$1,839.6	\$239,627.6
Requested Incremental Increases:				
Salary	0.0	0.0	0.0	0.0
General Price	0.0	0.0	0.0	0.0
Utilities	0.0	0.0	--	0.0
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases \$	413.2	\$ 71.5	\$ 0.0	\$ 484.7
Operation and Maintenance Needs	\$ 0.0	\$ 0.0	--	\$ 0.0
Programmatic and Other Requests				
New Programs	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Expanded/Improved Programs	0.0	0.0	0.0	0.0
Special Analytical Studies	0.0	0.0	0.0	0.0
Total New and Expanded Program Requests and Special Analytical Studies	0.0	0.0	0.0	0.0
Percent of FY-93 Budget Base	0.0%	0.0%	0.0%	0.0%
Net Change	\$ 413.2	\$ 71.5	\$ 0.0	\$ 484.7
Percent Increase	0.2%	0.1%	0.0%	0.2%
Total FY-94 Operating Budget Request	\$171,301.2	\$66,961.5	\$1,839.6	\$240,102.3

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.

TABLE B

SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-93 Budget Base (House Level)	\$170,888.0	\$66,890.0	\$1,839.6	\$239,627.6
Requested Incremental Increases:				
Salary (4%)	4,906.9	1,943.5	53.6	6,904.0
General Price (4%)	1,198.3	424.3	20.6	1,643.2
Utilities (4%, 10% elect at SIUE)	307.7	388.5	--	696.2
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases	\$ 6,826.1	\$ 2,827.8	\$ 74.2	\$ 9,728.1
Operation and Maintenance Needs	\$ 761.6	\$ 483.0	--	\$ 1,244.6
Percent Increase	4.4%	4.9%	4.0%	4.6%
Total FY-94 Operating Budget Request	\$178,475.7	\$70,200.8	\$1,913.8	\$250,590.3

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.

Programmatic and Other Requests (Non-add)				
New Programs	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Expanded/Improved Programs	0.0	0.0	0.0	0.0
Special Analytical Studies	0.0	0.0	0.0	0.0
Total New and Expanded Program Requests and Special Analytical Studies	\$ 0.0	0.0	0.0	0.0



July 9, 1992

TABLE C  
SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-93 Budget Base (House Level)	\$170,888.0	\$66,890.0	\$1,839.6	\$239,627.6
Requested Incremental Increases:				
Salary (4%)	4,906.9	1,943.5	53.6	6,904.0
General Price (4%)	1,198.3	424.3	20.6	1,643.2
Utilities (4%, 10% elect at SIUE)	307.7	388.5	--	696.2
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases	\$ 6,826.1	\$ 2,827.8	\$ 74.2	\$ 9,728.1
Operation and Maintenance Needs	\$ 761.6	\$ 483.0	--	\$ 1,244.6
Programmatic and Other Requests				
New Programs	\$ 0.0	\$ 200.0	\$ 0.0	\$ 200.0
Expanded/Improved Programs	3,811.8	800.0	0.0	4,611.8
Special Analytical Studies	2,659.1	0.0	0.0	2,659.1
Total New and Expanded Program Requests and Special Analytical Studies	\$ 6,470.9	\$ 1,000.0	\$ 0.0	\$ 7,470.9
Percent of FY-93 Budget Base	3.8%	1.5%	0.0%	3.1%
Net Change	\$ 14,058.6	\$ 4,310.8	\$ 74.2	\$ 18,443.6
Percent Increase	8.2%	6.4%	4.0%	7.7%
Total FY-94 Operating Budget Request	\$184,946.6	\$71,200.8	\$1,913.8	\$258,061.2

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1994: EXECUTIVE SUMMARY

The SIU RAMP Planning Documents detail the priorities, plans, and program and related resource needs of Southern Illinois University for Fiscal Year 1994. The RAMP Planning Documents include planning statements; a five-year program development schedule; reports on program reviews of academic programs, research and public service centers and institutes, and support function reviews; only one new program request for SIUE; four program and institutional support budget requests for SIUE; ten program and institutional support budget requests for SIUC and the School of Medicine; and one special analytical study request for replacement of equipment at the School of Medicine. The documents also include updates on undergraduate assessment and on reviews of undergraduate education at SIUC and SIUE.

Consistent with the statewide emphasis on the productivity, priorities, and quality of higher education, these documents reflect the goals and aspirations of SIUC, including the School of Medicine, and of SIUE, and represent only the highest programmatic priorities of each of the constituent institutions. In view, however, of the present fiscal constraints faced by the State of Illinois in general, and higher education in particular, SIU intends to request no new dollars for FY 1994 in support of its program requests. Instead, SIU simply intends to identify for purposes of clarification, those program requests deemed essential to maintaining educational quality and to supporting the missions of SIUC and SIUE. Where feasible, the institutions will reallocate internal dollars to support these program requests until state dollars are available. Should resources become available to higher education, SIU would expect consideration of the established priorities for which funds have not been requested. An overview of the programmatic requests follows:

SIUC, including the School of Medicine

No new program requests for SIUC or the School of Medicine are included for FY 1994. The Program and Institutional Support Budget Requests for SIUC include repeat requests for funding for: (1) Assessment of Student Progress; (2) Minority Retention; (3) Undergraduate Program Quality in Electrical Engineering; (4) Molecular Biology Initiative; (5) Aquaculture Research and Demonstration Center; (6) Environmental Health and Safety; (7) Master of Science in Food and Nutrition; and (8) Enhancement of Undergraduate Education in English and Foreign Languages and Literatures and Computer Science. Repeat requests for the School of Medicine include requests for staff support and for the recruitment, retention, and preliminary education of minority medical students. The School of Medicine also seeks funding to meet equipment replacement needs through an updated special analytical study request. Although FY 1994 Program and Institutional Support Budget Requests for SIUC and the School of Medicine total \$5.3 million, SIU seeks no funding for these requests at this time.

SIUE

SIUE requests only one new program for FY 1994, the Master of Social Work, expected to enroll 30 students in the first year and 75 within four years. Program and Institutional Support Budget Requests include repeat

requests for funding for the B.S. in Administration, Enhancement of Nursing Graduate Programs, Improvement of the Undergraduate Program in Nursing, and for Excellence in Undergraduate Teaching/Honors Academy. Although FY 1994 Program Requests for SIUE total \$1 million, SIU seeks no funding for these requests at this time.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1994 (PLANNING STATEMENT, PROGRAM  
REVIEWS, NEW PROGRAM REQUEST, PROGRAM AND INSTITUTIONAL  
SUPPORT BUDGET REQUESTS), SIUE

Summary

The SIUE mission statement approved by the Board of Trustees in 1985, and included in RAMP 1987, continues to reflect the University's purposes and directions. The Planning Statements describe the ways in which SIUE is fulfilling its mission through specific plans for FY 1993. The Statements contain ten principal sections: Missions and Values of Southern Illinois University at Edwardsville; University-wide Initiatives; Undergraduate Education Initiatives; Graduate Education and Scholarship; Campus Environment; Public Service Activities; Common School Initiatives; Increasing Access to Higher Education; Accountability and Cost Effectiveness; and Supporting the Educational Environment. A Five-Year Program Development Schedule follows the Planning Statements.

The RAMP Program Review section includes a description of the review process, unchanged from that which was submitted in RAMP 1987; a description of a revised program review process for the two years preceding semester conversion in Fall, 1993; the results of all program reviews conducted in 1989-90; a seven-year review schedule for all academic programs; the results of reviews conducted for two research and public service units (Center for Economic Education and Rape and Sexual Abuse Care Center); a seven-year review schedule for research and public service units; the results of this year's support unit reviews; and a seven-year review schedule for support units.

A Review of Undergraduate Education at Southern Illinois University at Edwardsville, including an Update on Undergraduate Assessment, is also included.

In view of the present fiscal constraints faced by the State of Illinois, SIUE requests no new dollars for FY-94 in support of its new and expanded program requests. Instead SIUE has identified for purposes of clarification and priority, those program requests deemed essential to maintaining educational quality and to supporting the mission of SIUE. Where feasible, SIUE will reallocate internal dollars to support these program requests until state dollars are available. Should resources become available to higher education, SIUE would expect consideration of the established priorities for which funds have not been requested.

One New Program Request is presented: The Master of Social Work. A cover sheet with abstract is included, as well as revised budget tables.



Four Program and Institutional Support Budget Requests are presented. Three of the four appeared in RAMP 93 and were recommended for funding by IBHE in FY-92: B.S. in Business Administration, Enhancement of Nursing Graduate Programs (including Nurse Anesthesia) and Excellence in Undergraduate Teaching/Honors Academy. Improvement of the Undergraduate Program in Nursing appeared in RAMP 92. No funding was received for any of these. Since they are unchanged from previous RAMP's, only the title page and revised budget tables are presented.

### Rationale for Adoption

The institutional mission statement continues to express the objectives of SIUE. The program evaluation procedures and the results of all reviews respond to and reflect the needs of the institution and conform to Illinois Board of Higher Education requirements. The New Program Request and Program and Institutional Support Budget Requests are appropriate to SIUE's instructional and service priorities. The zero funding level sought for FY-94 is consistent with the state's present fiscal constraints.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The Planning Statements have been reviewed by the appropriate administrators and staff. Internal program evaluation information is the result of extensive committee involvement through the Graduate Council and the Curriculum Council of the Faculty Senate, as well as substantial administrative consideration. The New Program Request and the Program and Institutional Support Budget Requests were evaluated and ranked by the New and Expanded Program Committee and approved by the University Planning and Budget Council. The President, SIUE, subsequently recommended them and received the concurrence of the Chancellor. The decision to request a zero dollar amount for FY-94 is the result of subsequent discussions between the President and the Chancellor.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1994 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this Date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.



July 9, 1992

SIUE NEW PROGRAM REQUESTMaster of Social Work

\$200,000

The proposed program prepares students for the advanced practice of social work in one of two specializations: children and family services or community health care services. Advanced practice by masters-level social workers includes the acquisition, evaluation, and utilization of knowledge, values, and skills in the area of social work practice as identified by the Council on Social Work Education. The program also prepares advanced practitioners to take active professional roles in the social development of the University's service region. Student enrollment is projected to be 75 in four years with an initial enrollment of 30 students. The proposal was most recently included in RAMP 93. The IBHE staff has no further reservations about the program and will recommend it for approval once suitable funding is identified.

SIUE PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTSBachelor of Science in Business Administration

\$150,000

The purpose of this request is to permit the School of Business to implement proposed revisions in the requirements for the Bachelor of Science in Business Administration. The revisions in the curriculum include more emphasis on the liberal arts and sciences as foundation to study in business, team-teaching, more structure in the sequencing of course material, continuous evaluation of the student's writing skills, and the development of multicultural and international perspectives. Funding of the proposal will allow faculty to revise their courses and teaching methods in accordance with the spirit of the curricular revisions. This proposal was recommended by the IBHE for funding in RAMP 92 (no funding was provided by the state) and was resubmitted in RAMP 93.

Enhancement of Nursing Graduate Programs

\$250,000

This request for state funding provides for implementation of the Master of Science Degree in Nursing, Nurse Anesthesia Specialization, and for improvement of graduate Nursing programs in general. State funding for initiation of the Nurse Anesthesia program was requested when the New Program Request for Nurse Anesthesia was put forward in RAMP 91. The program was approved and recommended in December, 1989, but no new program money was forthcoming from the state. Funding was again requested in RAMPs 92 and 93.

Excellence in Undergraduate Teaching/Honors Academy

\$300,000

This budget proposal has a dual purpose: that of enhancing general education and introductory-level courses in mathematics and in English composition, and that of providing resources to implement and support SIUE's Honors Academy program. The new resources requested will enable SIUE to employ full-time faculty members for assignment to general education and introductory-level courses in mathematics and English composition and to assign experienced faculty members to inter-disciplinary courses in the Honors Academy. The proposal was approved by IBHE for \$500,000 in RAMP 92, but was not funded because no program money was forthcoming for FY-92.

Improvement of the Undergraduate Program in Nursing

\$100,000

State funding for initiation of major parts of the Registered Nurse offering was requested in FY 1983 and in FY 1986 and obtained in FY 1985 and FY 1990, respectively. Since then, needs in these offerings have expanded considerably due to increased Registered Nurse student enrollment. In addition, clinical practicum faculty supervision needs have increased for generic as well as for RN students. Additional funding is also being requested to expand undergraduate clinical practicum opportunities, provide supplemental course offerings in preparation for the Registered Nurse licensure examination, and to continue developmental course offerings and support activities for students which have been initiated through federal grant funds. This proposal was submitted in RAMP 92.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS  
FISCAL YEAR 1994, SOUTHERN ILLINOIS UNIVERSITY,  
AT EDWARDSVILLE

<u>Program</u>	<u>New Program Request</u>	<u>Requested New State Appropriations</u>
Master of Social Work		<u>\$200,000</u>
Total New Program Request		\$ 200,000
<u>Program and Institutional Support Budget Requests</u>		
B.S. in Business Administration		\$150,000
Enhancement of Nursing Graduate Programs		250,000
Excellence in Undergraduate Teaching/Honors Academy		300,000
Improvement of the Undergraduate Program in Nursing		<u>100,000</u>
Total Program and Institutional Support Budget Requests		\$ 800,000
Total Program Requests For SIUE		<u>\$1,000,000</u>
TOTAL DOLLAR AMOUNT REQUESTED FROM STATE FOR FY-94		<u>\$ 0</u>

July 9, 1992

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1994 (PLANNING STATEMENTS, PROGRAM REVIEWS, PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS), SIUC, INCLUDING RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS, FISCAL YEAR 1994 (PLANNING STATEMENTS, PROGRAM REQUESTS, AND PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS), SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

Summary

The Fiscal Year 1994 RAMP Planning Documents summarized in this matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education (IBHE) and in conformity with University planning processes. They present the University's programmatic priorities and goals for Southern Illinois University at Carbondale (SIUC) and the School of Medicine (SOM) for Fiscal Year 1994 along with a planned schedule of initiatives for the short-range future.

Planning Statements are included for enhancing the quality of undergraduate education; general education and cultural diversity; College of Technical Careers academic program planning goals; College of Engineering and Technology academic program planning goals; hazardous waste management; earthquake preparedness; update on assessment and student progress; and undergraduate and graduate enrollment. Planning Statements for the School of Medicine address the strengthening of graduate and professional education, encouraging diversity in students, and responding to society's health care concerns.

Reviews of academic and support functions conducted during Academic Year 1991-92 are reported. Review schedules for academic and support functions and for organized research and public service units are also included.

The Program and Institutional Support Budget Requests for SIUC are: (1) Assessment of Student Progress; (2) Minority Retention; (3) Undergraduate Program Quality: Electrical Engineering; (4) Molecular Biology Initiative; (5) Aquaculture Research and Demonstration Center; (6) Environmental Health and Safety; (7) Master of Science in Food and Nutrition; and (8) Enhancement of Undergraduate Education in English and Foreign Languages and Literatures in College of Liberal Arts, and Computer Science in College of Science. The Program and Institutional Support Budget Requests for SOM are: (1) Staff Support; (2) Minority Programs; and (3) Special Analytical Study - Equipment Replacement.

In view of the present fiscal constraints faced by the State of Illinois, however, SIUC requests no new dollars for FY-94 in support of its new and expanded program requests. Instead, SIUC has identified for purposes of clarification and priority those program requests deemed essential to maintaining educational quality and to supporting the mission of SIUC. Where feasible, SIUC will reallocate internal dollars to support those program requests until state dollars are available. Should resources become available to higher education, SIUC would expect consideration of the established priorities for which funds have not been requested.



### Rationale for Adoption

These Documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for Fiscal Year 1994 for SIUC, including the School of Medicine at Springfield. They are the official Documents by which SIUC communicates its priorities, plans, and resource needs to the Chancellor and are used subsequently by the Chancellor in communicating University needs to the Board of Trustees and the IBHE. The Documents originate from an ongoing planning process which identifies directions in which the institution may move while assessing the current status of existing programs.

### Considerations Against Adoption

University officials are aware of none.

### Constituency Involvement

The Planning Statements and Program and Institutional Support Budget Requests have been developed following broad involvement of students, faculty, and staff within the respective academic and support units. In all instances, the Documents carry the recommendation of the various program directors and deans. In preparing the various requests, SIUC officials have followed the regular planning process to identify priorities and have sought the recommendations of the constituencies affected. Academic program requests from the University have been recommended either by the Graduate Council or the Faculty Senate, and from the School of Medicine by the Executive Committee. The decision to request a zero dollar amount for FY-94 is the result of discussions between the President and the Chancellor.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP Documents, the RAMP Planning Documents for Fiscal Year 1994 for Southern Illinois University at Carbondale, including Southern Illinois University School of Medicine at Springfield, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with policies of Southern Illinois University.



SIUC PROGRAM AND INSTITUTIONAL SUPPORT BUDGET REQUESTS

Assessment of Student Progress

\$ 163,804

The \$100,000 recommended by IBHE and received in FY-90 for this purpose has been used to defray expenses incurred in developing and piloting measures to assess student learning objectives in General Education, baccalaureate-level skills, and the academic major. This request seeks additional funding to cover expenses associated with an assessment process that is designed to assess all students, rather than a representative sample. This request was recommended for funding for FY-92, but is being resubmitted for FY-94 because no appropriation was received for this activity for FY-93.

Minority Retention

\$ 289,057

This request was first submitted in the FY-90 RAMP Planning Documents. Although IBHE recommended funding, the dollars were not appropriated for FY-91, FY-92, or FY-93. Hence, the request is being resubmitted as part of the FY-94 RAMP Planning Documents.

Undergraduate Program Quality: Electrical Engineering

\$ 127,848

This request seeks the remainder of funding required to complete full implementation of the expansion proposal which was originally recommended for funding by IBHE for FY-88. The IBHE again recommended that this proposal be funded at a level of \$127,848 in FY-89 and FY-90. With this amount now appropriated for this purpose since FY-90, the University is seeking the outyear funding for this expansion.

Molecular Biology Initiative

\$ 564,425

This proposal was first submitted in SIUC's FY-87 RAMP Planning Documents. IBHE recommended funding for this program in FY-87, FY-88, FY-89, FY-90, and FY-91. Since \$270,000 was appropriated for this activity for FY-90, the balance of the original request is being submitted for FY-94.

Aquaculture Research and Demonstration Center

\$ 356,136

SIUC continues to be a leader in the area of aquaculture and fish management. Since 1986 when the University increased the number of state supported faculty assigned .75 time to the Cooperative Fisheries Research Laboratory (CFRL) from two to four faculty, the amount of external funding support for fisheries research increased from \$488,000 in 1986 to \$1,100,000 in 1990. The expansion of the Center will expand the activities of the CFRL and provide a coordinated program of research, training, demonstration, and technology transfer which will be an outgrowth of SIUC's long-standing leadership in fisheries in general and aquaculture in particular.

Environmental Health and Safety

\$ 368,676

The State of Illinois is being confronted with ever increasing levels of regulation of its own hazardous wastes. The FY-92 capital budget recommendations made by the Illinois Board of Higher Education (IBHE) to the General Assembly and to the Governor acknowledged this priority, with the SIUC capital request ranked fourth on the list of IBHE recommended statewide priorities.

With capital funding all but assured, the proposal presented herein requests that the State of Illinois should still further recognize the statewide implications of hazardous wastes by establishing a broad policy for managing and controlling its wastes, and to create approximately five regional sites for implementing such controls, and further that the SIUC campus, and specifically its proposed new building, be the site of one of those regional centers.

Master of Science in Food and Nutrition

\$ 120,616

This request for a M.S. in Food and Nutrition, with a concentration in community nutrition, was approved by IBHE and recommended for full funding in FY-91. Absent any appropriation for this program in FY-91, FY-92, and FY-93, the request is being resubmitted for FY-94.

Enhancement of Undergraduate Education in English and Foreign Languages and Literatures in College of Liberal Arts, and Computer Science in College of Science

\$ 185,207

This request was first submitted in the FY-90 RAMP Planning Documents. The request was resubmitted in the FY-91 and FY-92 RAMP Planning Documents and recommended for funding by IBHE. Since no appropriation was received for this request for FY-91, FY-92, and FY-93, the proposal is being resubmitted in the FY-94 RAMP Planning Documents.

Total New State Resources Required for Expanded Program Support Requests

\$2,175,769

TOTAL STATE DOLLARS REQUESTED FOR FY-94

\$ 0

SIU SCHOOL OF MEDICINE PROGRAM AND INSTITUTIONAL  
SUPPORT BUDGET REQUESTS

Staff Support

\$ 806,800

The School hires its staff from the same pool as the State, two major hospitals, and other educational institutions and service sector employers. For more than a decade the School of Medicine's program base has been inadequate to compete on an even footing with other Springfield area employers. The ability of the School of Medicine to recruit top-quality employees has been severely impaired by its inability to rival starting salaries offered by the state code departments and other state agencies. Likewise, the School of Medicine's excessive turnover rate can be attributed to low salaries paid and to the instability of annual salary increase allocations. This request was originally submitted in FY-90, with \$350,000 appropriated in that year. Although recommended for funding by the IBHE since FY-90, no additional funds have been appropriated.

Recruitment of Preliminary Education, Entry, Facilitation and  
Retention of Minority Students

\$ 829,305

Most medical schools successful in recruiting and retaining minority medical students have minority programs. In downstate Illinois there is no proactive systematic program pathway for minority students to enter the health professions. This proposal will build such a program at SIU SM that will encompass recruitment, preliminary education, entry facilitation, and retention of underrepresented minorities. Submitted originally in FY-93, but no funding was recommended by the IBHE.

Special Analytical Study - Equipment Replacement

\$1,491,500

The School of Medicine is including an updated special analytical study of equipment replacement for consideration for state funding in FY-94. This study was originally submitted as part of the FY-86 RAMP Planning Documents and was updated for inclusion in subsequent RAMP Planning Documents. The updated study of the equipment replacement needs of the School of Medicine forms the basis for a request of \$1,491,500 each year from FY-94 through FY-88 that, together with existing state resources and the School of Medicine's internal efforts, will help meet its equipment replacement needs. The IBHE has recommended funding for this program in FY-86, FY-87, and FY-88, with appropriations totalling \$377,400 received in FY-86 and FY-87.

Total New State Resources Required for New and Expanded Program  
Support Requests

\$3,127,605

TOTAL STATE DOLLARS REQUESTED FOR FY-94

\$ 0

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS,  
FISCAL YEAR 1994, SOUTHERN ILLINOIS UNIVERSITY  
AT CARBONDALE, INCLUDING THE SCHOOL OF MEDICINE

<u>Program and Institutional Support Budget Requests</u>	<u>Required New State Appropriations</u>
Assessment of Student Progress	\$ 163,804
Minority Retention	289,957
Undergraduate Program Quality: Electrical Engineering	127,848
Molecular Biology Initiative	564,425
Aquaculture Research and Demonstration Center	356,136
Environmental Health and Safety	368,676
Master of Science in Food and Nutrition	120,616
Enhancement of Undergraduate Education in English and Foreign Languages and Literatures in College of Liberal Arts, and Computer Science in College of Science	185,207
Staff Support (SOM)	806,800
Minority Programs (SOM)	<u>829,305</u>
Total Program and Institutional Support Budget Requests	\$3,811,874
<u>Special Analytical Study Requests (SOM)</u>	
Equipment Replacement	\$1,491,500
Total Analytical Study Requests	\$1,491,500
Total Program Requests for Southern Illinois University at Carbondale, Including the School of Medicine	<u>\$5,303,374</u>
TOTAL DOLLARS REQUESTED FROM STATE FOR FY-94	<u>\$ 0</u>

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, May, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC, as revised; and the approval of the Minutes of the Meetings held June 10 and 11, 1992; Abolition of Conservation Archaeology Concentration: Masters of Arts in Anthropology, College of Liberal Arts, SIUC; Schedule of Meetings of the Board of Trustees for 1993; Semester Calendar Conversion of Tuition and Fee Policies, SIUE [Amendment to 4 Policies of the Board C-1, C-2, C-5, C-9, and C-13]; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Center, SIUC; Approval of Plans



July 9, 1992

43

and Specifications and Award of Contract, Renovations to Parking Lots and Drives, SIUC; Approval of Utility Easements, SIUC; Approval of Plans and Specifications and Award of Contract: Construction of Ponds and Site Work, Phase II, Cooperative Fisheries Research Laboratory, SIUC; Operating RAMP Guidelines for Fiscal Year 1994; and Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1994: Executive Summary; Planning Statement, Program Reviews, New Program Request, Program and Institutional Support Budget Requests, SIUE; Planning Statements, Program Reviews, Program and Institutional Support Budget Requests, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey S. Bradford, Anthony M. Svach; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.


The matter in regard to Student Housing Development, SIUE, was deferred.

The Chair stated that a news conference would be held in the International Room and that lunch would follow in the Oak-Hackberry Room. Guests at the lunch will be members of the Program Review Committee of RAMP 94.

The Chair announced that there is no regularly scheduled meeting of the Board in August and that the next regularly scheduled meeting is for September 10 on the Carbondale campus.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:50 a.m.

  
Sharon Holmes, Executive Secretary

## CONTENTS

September 9, 1992

Minutes of the Special Meeting of the Board of Trustees . . . . .	46
---	----

September 10, 1992

Roll Call . . . . .	47
Trustee Reports . . . . .	48
Committee Reports . . . . .	48
Executive Committee . . . . .	48
Approval of Plans and Specifications and Award of Contract: Closure of Hazardous Waste Sites, SIUC . . . . .	49
Finance Committee . . . . .	49
Academic Matters Committee . . . . .	50
Architecture and Design Committee . . . . .	50
Chancellor Search Committee . . . . .	50
Executive Officer Reports . . . . .	50
Reports of Purchase Orders and Contracts, June and July, 1992, SIUC and SIUE . . . . .	51
Changes in Faculty-Administrative Payroll - SIUE . . . . .	53
Change in Faculty-Administrative Payroll - Office of the Chancellor . . . . .	54
Changes in Faculty-Administrative Payroll - SIUC . . . . .	55
Annual Internal Budget for Operations, Fiscal Year 1993 . . . . .	60
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Operating Budget Request . . . . .	68
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Capital Budget Priorities . . . . .	73
Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Recreation Center, SIUC . . . . .	79
Project Approvals and Selection of Architects and Engineers: FY 1990, 1991, 1992 Capital Projects, SIUC . . . . .	82
Approval of the Minutes of the Meetings held July 8 and 9, 1992 . . . . .	84

September 10, 1992

Salary Increase Plans for Fiscal Year 1993 (as amended) . . . . .	84
Current and Pending Matter: SIUE Student Housing . . . . .	90

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
SEPTEMBER 9, 1992

A special meeting of the Board of Trustees of Southern Illinois University convened at 4:20 p.m., in the Indian Building, Touch of Nature, Carbondale, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, and Mr. C. Richard Gruny, Board Legal Counsel.

A quorum was present.

Mr. Rowe moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Corey S. Bradford, Anthony M. Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 5:52 p.m.



George T. Wilkins, Jr., Secretary



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
SEPTEMBER 10, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 10, 1992, at 11:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had held a special meeting at approximately 4:20 p.m. in the Indian Building at Touch of Nature, Carbondale, Illinois, on September 9, 1992. He continued that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of Chancellor James Brown, pursuant to the Statutes of the Board.

Mr. VanMeter stated that the Board, the Chancellor, and President Lazerson were dinner guests of President and Mrs. Guyon. He said they had a lovely home and everyone enjoyed the evening very much.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with the SIUC constituency heads in the Friends' Room at Touch of Nature at 7:30 a.m. this morning. He stated that the gathering was social in nature and had not been held for the purpose of discussion of public business. He explained that this was the first time the Board had had a meeting with all the constituency heads and they had thoroughly enjoyed it. He asked President Lazerson whether the Board might meet with the SIUE constituency heads when it meets on the Edwardsville campus in October. He explained that these are excellent sessions which give the Board an opportunity to get to know different people associated with the Universities.

Under Trustee Reports, Mrs. D'Esposito stated that she had attended the meeting of the Illinois Board of Higher Education on September 3 at Sangamon State University. She reported that the actions of the IBHE had begun with the board moving into the Committee of the Whole where PQP initiatives were discussed. She said that discussion took approximately an hour. She commented that it appeared that all PQP was looking at was program elimination, but that it was a much broader initiative than that. She commented that SIU's responses to PQP will strengthen SIU if we remain a cohesive group and not fracture ourselves into warring sections. She reported that there were a number of other discussions at the IBHE meeting, one of which was about salaries. She stated that Dr. Brown had mentioned that discussion in the committee meeting and that we had been encouraged to use PQP-reallocated funds for improving salary conditions.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Report:

EXECUTIVE COMMITTEE REPORT

By action at the June 10, 1992 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award a contract in connection with the capital project, Project Approval, Selection of Engineer, and Authority for Approval of Plans and Specifications and Award of Contract: Closure of Hazardous Waste Sites, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: CLOSURE OF HAZARDOUS WASTE SITES, SIUC

Summary

This matter approves the plans and specifications and awards the contract in connection with the capital project, Closure of Hazardous Waste Sites, SIUC. The project will close and clean-up three campus facilities that are in violation of hazardous waste regulations.

Rationale for Adoption

At its meeting of June 10, 1992, the Board approved the project, the selection of engineer, and authorized members of the Executive Committee of the Board to approve the plans and specifications and to award the contract for this work.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That a contract in the amount of \$233,340 be awarded to Clean Harbors of Kingston, Inc., Braintree, Massachusetts, to prosecute and complete all work for the closure of hazardous waste management units located on the campus of Southern Illinois University at Carbondale.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale. She gave the following report:

We would like to recommend four items for the consideration of the Board. We would like to place Item K, Annual Internal Budget for Operations, Fiscal Year 1993, on the omnibus motion. We would like to recommend Item L, Salary Increase Plans for Fiscal Year 1993, as a separate voting item, not to

be included on the omnibus motion. We would like to have Item M, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Operating Budget Request, placed on the omnibus motion. We recommend Item Q, SIUE Student Housing, to the Board, but ask that it also be considered as a separate item, not on the omnibus motion.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee discussed PQP. This will be coming back and we will have another chance to look at it in depth. Chancellor Brown gave us a schedule and calendar of proposed events under PQP so we are aware of the target dates. The University community is complimented on the attitude they have taken so far in the PQP discussion and hopefully the spirit will continue as we come to constructive results from this process. The report on Student Affairs, Multiculture Awareness Retreat, was deferred until the November meeting. Dr. Haller reported on academic programs. The 1992 Minorities, Women, and Disabled Students, Faculty, and Staff Report will come next month.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that the following three items be placed on the omnibus motion: N, Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Capital Budget Priorities; O, Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Recreation Center, SIUC; and P, Project Approvals and Selection of Architects and Engineers: FY 1990, 1991, 1992 Capital Projects, SIUC.

Mr. VanMeter reported that the Chancellor Search Committee had met on Wednesday, September 9, 1992, and that no action had been taken other than to maintain the status quo.

Under Executive Officer Reports, President Guyon explained that as a result of the reorganization at SIUC, the positions of Vice-President for Financial Affairs and Vice-President for Campus Services had been combined into a single position entitled Vice-President for Administration. He introduced Dr. James Tweedy, the newly-appointed Vice-President for Administration. He also reported that the mission of the School of Medicine was to train physicians for general medicine and family practice. He continued that a recent report from the AAMC had indicated that Southern Illinois University at



Carbondale's School of Medicine was number one in the nation in percentage of graduates going into the practice of general medicine. He stated SIU was very proud of the way the SIU School of Medicine had discharged its mission.

Chancellor Brown followed-up on the IBHE meeting. He stated that in response to a question from Mrs. D'Esposito, Mr. Quern had verified an understanding that had been arrived at earlier about the approach of IBHE in regard to consolidation, reduction, and elimination of programs. He stated that Mr. Quern had said that internal functions of institutions would govern in decisions regarding program consolidation, reduction or elimination, and that the IBHE had no desire that any institution attempt to cut short or bypass those necessary procedures and processes. He stated that the IBHE's only criterion in connection with the whole PQP effort was that not only would people say that they were doing something, but that they actually "do" something. He continued that Mr. Quern wanted to see progress in the kind of thrust that had initiated the PQP effort to begin with, and that was the focus of the best possible use of state funding in higher education. Dr. Brown pointed out that SIU's PQP materials, which had been presented to the two committees this morning, will be provided to the Illinois Board of Higher Education. He explained that the PQP materials basically take two kinds of form: one is a record of what has been accomplished since last October and the other is a look to the future.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JUNE AND JULY, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of June and July, 1992, were mailed to the members of the Board in advance of this

meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

<u>A. Continuing Appointments</u>			
<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u> <u>Salary</u>
1. Williams, Lorraine D.	Assistant Professor	School of Nursing	09/16/92 <sup>(1)</sup> \$3,500.00/mo \$31,500.00/AY

(1) Conversion from Term to Continuing

CHANGE IN FACULTY-ADMINISTRATIVE PAYROLL - OFFICE OF THE CHANCELLOR

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Chancellor.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Barry A. Greenberg	Audit Manager	Internal Audit	July 13, 1992	\$3,726/mo. \$44,712/FY



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

Name	Title	Department	Effective Date	Salary
1. Balasubramanian, S.	Assoc Professor	Marketing	08/16/92	\$7,000.00/mo
2. Benz, Karen S.	Professional Placement Counselor	Univ Placement Center	08/01/92	\$2,350.00/mo
3. Black, Andrew G.	Asst Professor	Philosophy	08/16/92	\$3,512.00/mo
4. Black-Clay, Patricia	Acad Advisor (50%)	Col of Science	08/16/92	\$1,000.00/mo
5. Chu, Jiang-Hsing	Asst Professor	Computer Science	08/16/92	\$4,786.00/mo
6. Croston, Robert B.	Assoc Professor	Sch of Art & Design	08/16/92	\$4,444.44/mo
7. Das, Braja M.	Assoc VP for Acad Aff & Res Producer	Office of VP for Acad Aff & Provost	06/15/92	\$6,805.00/mo
8. Donley, Tony S.	Asst Professor	Broadcasting Service	07/01/92	\$1,967.00/mo
9. Dugan, Elizabeth A.	Asst Professor	Animal Science, Food & Nutrition	07/01/92	\$2,710.00/mo
10. Espitia, Angel	Field Representative	Undergraduate Student Recruitment	07/16/92	\$2,100.00/mo
11. Gibson, David J.	Asst Professor	Plant Biology	08/16/92	\$3,800.00/mo
12. Grassini, Norma C.	Institutional Res Analyst	Institutional Res & Studies	07/01/92	\$2,142.00/mo
13. Herrera, Juan F.	Assoc Prof	English	08/16/92	\$5,334.00/mo
14. McFadden, Judith	Instructor	Sch of Social Work	07/01/92	\$2,593.00/mo
15. Melasky, Stan	Assoc Director of Instit Adv	SIU Foundation	07/01/92	\$3,583.33/mo
16. Meliska, Janice A.	Acad Advisor (50%)	Liberal Arts	08/16/92	\$ 859.00/mo
17. Merideth, Sarah	Curr Develop Spec	SM Prob Based Learning	07/01/92	\$2,364.42/mo
18. Moss, Colleen A.	Acad Advisor (50%)	Liberal Arts	08/16/92	\$ 859.00/mo
19. Mundschenk, Nancy	Asst Professor	Special Education	08/16/92	\$3,570.00/mo
20. Parr, Margaret B.	Asst Professor	SM Anatomy	07/01/92	\$3,667.00/mo
21. Phillips, Nicholas	Asst Professor	Computer Science	08/16/92	\$5,212.00/mo
22. Sanjabi, Maryam	Asst Professor	For Lang & Lit	08/16/92	\$2,945.00/mo
23. Sefton, Lori A.	Acad Advisor	Radio-TV	07/01/92	\$2,295.00/mo
24. Shanahan, Constance	Res Proj Spec	Ofc of Res Dev & Adm	07/01/92	\$2,550.00/mo
				\$ 7,731.00/FY*
				\$28,373.04/FY
				\$ 7,731.00/FY*
				\$32,130.00/AY
				\$44,004.00/FY
				\$46,908.00/AY
				\$26,505.00/AY
				\$27,540.00/FY
				\$30,600.00/FY

25	Singh-Gupta, Vidya	Asst Professor	Col of Tech Careers	08/16/92	\$3,060.00/mo	\$27,540.00/AY
26.	Swindell, Kathy B.	Res Proj Spec	OCPL Nakajo Coord	07/01/92	\$2,768.00/mo	\$33,216.00/FY
27.	Taylor, Darrell	Asst Professor	Rehab Institute	08/16/92	\$3,415.00/mo	\$30,735.00/AY
28	White, David J.	Asst Professor	Col of Tech Careers	08/16/92	\$3,054.00/mo	\$27,486.00/AY
29.	Wright, Mareena M.	Asst Professor	Sociology	08/16/92	\$3,399.00/mo	\$30,591.00/AY

B. Award of Tenure

<u>Name</u>	<u>Title of Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
-------------	--	-------------------	-----------------------

Phillips, Nicholas.	Associate Professor	Computer Science	08/16/92
---------------------	---------------------	------------------	----------

C. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
Rangan, Nanda	Sabbatical	Finance	Research	08/01/92 - 07/31/93 (Supersedes leave approved previously for 07/01/92 - 06/30/93 at 50%)

\*Academic Advisor position is a 9 month fiscal appointment.

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Brewer, Michael*	Clin Assoc Prof	Fam Prac	07/01/92	---
2. Brower, Jeffrey*	Clin Asst Prof	Fam Prac	06/23/92	---
3. Brummer, Michael*	Clin Asst Prof	Fam Prac	06/14/92	---
4. Burchard, Luke*	Clin Asst Prof	Fam Prac	07/01/92	---
5. Constance, Erik	Asst Prof	Int Med	07/01/92	\$3,750.00/mo \$45,000.00/yr-56% (\$6,666.67/mo \$80,000.04/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
6. Crabtree, James*	Clin Asst Prof	Fam Prac	07/01/92	---
7. Distlehorst, Linda	Asst Prof	Ed Affs	07/01/92	\$4,312.92/mo \$51,755.04/yr
8. Dossett, Brian*	Clin Asst Prof	Fam Prac	07/01/92	---
9. Faber, Martin*	Clin Asst Prof	Fam Prac	07/01/92	---
10. Ferraro, Robert	Asst Prof	Int Med	07/01/92	\$6,250.01/mo \$75,000.12/yr-88.2% (\$7,083.34/mo \$85,000.08/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
11. Fisher, Kerry	Asst Prof of Clin Surgery	Surgery	07/01/92	\$4,500.00/mo \$54,000.00/yr-90% (\$5,000.00/mo \$60,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
12. Fleming, Thomas	Asst Prof of Clin Surgery	Surgery	07/01/92	\$4,500.00/mo \$54,000.00/yr-90% (\$5,000.00/mo \$60,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
13. Imburgia, Dominic*	Clin Asst Prof	Fam Prac	07/01/92	---
14. Mansuri, Mohammed*	Clin Asst Prof	Fam Prac	07/01/92	---

15. McManus, Dennis	Asst Prof	Int Med	07/01/92	\$5,025.00/mo \$60,300.00/yr-67% (\$7,500.00/mo \$90,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
16. Murphy, Michael*	Clin Asst Prof	Fam Prac	07/01/92	---
17. Platt, Stephen*	Clin Asst Prof	Fam Prac	07/01/92	---
18. Qureshi, Ghayur*	Clin Inst	Int Med	07/01/92	---
19. Resch, David	Asst Prof	Int Med	07/01/92	---
				\$6,250.00/mo \$75,000.00/yr-81.08% (\$7,708.34/mo \$92,500.08/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
20. Sawicki, Robert*	Clin Asst Prof	Fam Prac	06/15/92	---
21. Sheridan, David*	Clin Asst Prof	Fam Prac	07/01/92	---
22. Varney, Andrew	Asst Prof	Int Med	07/01/92	---
				\$4,166.67/mo \$50,000.04/yr-55% (\$7,500.00/mo \$90,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
23. Waltz, Kevin	Asst Prof	Surgery	07/01/92	\$4,750.00/mo \$57,000.00/yr-95% (\$5,000.00/mo \$60,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
24. Whitson, Jess	Asst Prof of Clin Surg	Surgery	07/01/92	\$4,750.00/mo \$57,000.00/yr-95% (\$5,000.00/mo \$60,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.
25. Weber, Bruce*	Clin Asst Prof	Fam Prac	07/01/92	---



B. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. David S. Sumner	Sabbatical	Surgery	Research	08/01/92-02/01/93 100%

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1993Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1993. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1993, at this meeting is in accordance with the Board of Trustees schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting and, upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of the University and its constituent institutions and offices. As such, and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

Campus recommendations, as they were prepared for submission to the Office of the Chancellor for approval, were developed in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees, as was the section for university offices which includes the Office of the Board of Trustees, the Office of the Chancellor, Internal Auditing, and University Risk Management. In addition, SIUC reviewed its proposed budget recommendations with the President's Budget Advisory Committee, and SIUE developed its budget recommendations with the participation of the University Planning and Budget Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1993, as presented and described in the printed copy of the Internal Budget document in Schedules A-1 through A-5, be approved.

# REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1993

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of Southern Illinois University by major functions and activities for Fiscal Year 1993. Appropriations from the State of Illinois, excluding retirement, accounts for about 54.2% of the total operating budget. State appropriated funds consist of general funds (General Revenue Fund and Education Assistance Fund, both of which come from tax dollars) and income fund collections (derived primarily from tuition and fees). General Revenue Fund dollars will support about 35.2% of the projected Fiscal Year 1993 budget, Education Assistance Fund dollars about 2.6%, and Income Fund collections are expected to support about 16.4%. The remaining 45.8% of expected revenue comes from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student and university center operations; and revenues received from other self-supporting auxiliary enterprises and activities which were funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1993 estimates revenue from all sources, except retirement contributions to be \$442,211,942, an increase of \$25,524,985 or 6.13% over Fiscal Year 1992 budget revenues. (Retirement contributions are budgeted at \$9,334,300, an increase of \$902,000 from FY-92.) Following is information for each campus and the university offices which summarizes changes in budget levels for appropriated and nonappropriated funds:

	University Offices	SIUC	SIUE	Total
<b>State Appropriated</b>				
Operating Funds				
FY 1993	\$ 1,839,600	\$170,888,000	\$ 66,890,600	\$239,618,200
FY 1992	2,020,500	167,036,800	66,979,100	236,036,400
Change	(180,900)	3,851,200	(88,500)	3,581,800
% of Change	-8.95%	2.31%	-0.13%	1.52%
<b>Nonappropriated Funds</b>				
FY 1993	\$10,293,081 <sup>a</sup>	\$148,420,810	\$ 43,879,851	\$202,593,742
FY 1992	8,712,573	135,270,227	36,667,757	180,650,557
Change	1,580,508	13,150,583	7,212,094	21,943,185
% of Change	18.14%	9.72%	19.67%	12.15%
<b>Combined Funds</b>				
FY 1993	\$12,132,681	\$319,308,810	\$110,770,451	\$442,211,942
FY 1992	10,733,073	302,307,027	103,646,857	416,686,957
Change	1,399,608	17,001,783	7,123,594	25,524,985
% of Change	13.04%	5.62%	6.87%	6.13%

<sup>a</sup>Funds for University Risk Management activities. These funds are under the fiscal ownership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.

	University Offices	SIUC	SIUE	Total
Retirement				
FY 1993	\$ 72,500	\$ 6,633,900	\$ 2,627,900	\$ 9,334,300
FY 1992	87,700	7,185,300	2,963,300	10,236,300
Change	(15,200)	(551,400)	(335,400)	(902,000)
% of Change	-17.33%	-7.67%	-11.32%	-8.81%
Total				
FY 1993	\$12,205,181	\$325,942,710	\$113,398,351	\$451,546,242
FY 1992	10,820,773	309,492,327	106,610,157	426,923,257
Change	1,384,408	16,450,383	6,788,194	24,622,985
% of Change	12.79%	5.32%	6.37%	5.77%

### Appropriated Funds

Schedule A-1 of the 1992-1993 Internal Budget for Operations presents the income budget allocation of the state appropriation amount among University Offices, SIUC, and SIUE. A comparison of FY-92 with FY-93 funding by entity and fund shows the following:

	University Offices	SIUC	SIUE	Total
Appropriations by Fund				
General Fund				
FY 1993	\$ 1,719,800	\$109,249,000	\$ 44,810,600	\$155,779,400
FY 1992	1,900,700	115,942,300	48,080,200	165,923,200
Change	(180,900)	(6,693,300)	(3,269,600)	(10,143,800)
% of Change	-9.52%	-5.77%	-6.80%	-6.11%
Education Assistance Fund				
FY 1993	\$ 119,800	\$ 7,881,700	\$ 3,386,400	\$ 11,387,900
FY 1992	119,800	7,881,700	3,386,400	11,387,900
Change	0	0	0	0
% of Change	0.00%	0.00%	0.00%	0.00%
Income Fund				
FY 1993	\$ 0	\$ 53,757,300	\$ 18,693,600	\$ 72,450,900
FY 1992	0	43,212,800	15,512,500	58,725,300
Change	0	10,544,500	3,181,100	13,725,600
% of Change	0.00%	24.40%	20.51%	23.37%
Total All Approp- riated Funds				
FY 1993	\$ 1,839,500	\$170,888,000	\$ 66,890,600	\$239,618,200
FY 1992	2,020,500	167,036,800	66,979,100	236,036,400
Change	(180,900)	3,851,200	(88,500)	3,581,800
% of Change	-8.95%	2.31%	-0.13%	1.52%



## ADJUSTMENTS TO THE FY 1992 APPROPRIATION BASE

In past years, the appropriations for the budget year were based on the previous year's base. For FY-93 the appropriations were based on the spending authority for the University. This meant the permanent loss of the funds identified by the Emergency Budget Act of 1992 which for SIU amounted to \$5,319,300 or three percent of general funds appropriations.

## Implementation of Financial Guidelines

These adjustments reflect changes in the scope of certain self-supporting University activities, such as instructional programs purchased by a corporation or offered on a military base. Since Fiscal Year 1980, such activities have been included in the appropriations process in order to implement the Financial Guidelines of the Legislative Audit Commission. Revenues from these activities are deposited into the appropriate University Income Funds and expenditures are made from appropriations passed by the General Assembly. Adjustments to the appropriations base and to the estimated revenues to be deposited into the Income Fund are frequently required when these programs become larger or smaller. SIUC was recommended for a positive adjustment of \$36,500.

## Professional School Tuition Annualization

Phased tuition increases were approved by the Board of Trustees in the spring of 1990 to be implemented during FY-91 and FY-92. This adjustment annualizes the phased increases and makes adjustments to the budget for SIUC of \$77,000 for the School of Law and for SIUE of \$67,600 for the School of Dental Medicine.

## Tuition Waiver Adjustment

A Board of Higher Education policy adopted in 1971, and amended in 1989, limits the amount of undergraduate institutional tuition waivers a campus may grant to 3% of undergraduate enrollment. Statutory waivers and waivers for Civil Service staff are excluded from this limitation. This budget includes a positive adjustment of \$259,400 to SIUC and \$25,900 to SIUE to restore resources to those institutions that have reduced the value of waivers in excess of three percent.

## Other Adjustments

A positive adjustment for SIUC of \$550,000 for Cost Recovery Instruction at various locations is included in this budget.

This budget also includes the transfer from the base of the University Offices to SIUC of \$120,300 related to the transfer of personnel.

## VARIOUS RECOMMENDED INCREASES

As is customary, the bill which appropriates funds for the normal operations of the University is introduced at the level recommended by the Illinois Board of Higher Education. The Senate, the chamber in which the bill

originates, amended the bill to the level recommended by the governor. The House of Representatives, further amended the bill to include the revenue projected from the Board approved tuition increases above the IBHE recommended 4% less the MAP offset. The conference committee concurred and the bill moved to the governor for his signature.

Appropriations included no new funds specifically designated for Salary Increases, General Cost Increases, Utility Cost Increases or Library Cost Increases. The only designated increases were classified as Institutional Support. For SIUC these funds totaled \$2,526,600 and for SIUE \$625,000 to cover the costs of medicare/social security increases, sick leave payout increases, Operation and Maintenance of Buildings, Instructional Computing and General Program Support.

#### Other Budget Adjustments

Tuition increases above those recommended in the Governor's Budget and included in the SIU appropriations totaled \$7,290,300 of which \$6,026,400 will be generated by SIUC and \$1,263,900 generated by SIUE.\*

In allocating the Governor's recommended level of funding, the IBHE instituted a Tuition Increase Student Aid Requirement which took funds from the 4% recommended tuition increase and added these funds to ISAC. This resulted in a negative adjustment to the appropriation recommendation of \$559,000, of which SIUC absorbed \$386,000 and SIUE \$173,000.

#### RETIREMENT CONTRIBUTIONS

This appropriation reflects funding at the level recommended by the governor of \$9,334,300, a reduction of \$902,100 or 8.81%.

#### Nonappropriated Funds

Nonappropriated funds estimated to be available in Fiscal Year 1993 amount to \$202,593,742, an increase of \$21,943,185 (12.15%) over such revenues budgeted in Fiscal Year 1992. Nonappropriated funds consist of the fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the 1992-1993 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs of sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities,

---

\*The IBHE applied an offset against this increase to fund the increases needed by the Monetary Award Program (MAP) of the Illinois Student Assistance Commission (ISAC). This offset amounted to \$1,998,300; \$1,644,300 for SIUC and \$353,900 for SIUE.

primarily housing and student/university center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which were funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by campus, along with comparison of budgets of the previous year, is shown below.

	<u>Budgeted FY 1993</u>	<u>Budgeted FY 1992</u>	<u>Change</u>	<u>% of Change</u>
<u>University Offices</u>				
Other Auxiliary Enterprises and Activities (Schedule A-5)	\$ 10,293,081 <sup>a</sup>	\$ 8,712,573	\$ 1,580,508	18.14
<u>SIUC</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 53,442,000	47,100,000	\$ 6,342,000	13.46
Unrestricted Nonappropriated Funds (Schedule A-3)	29,861,700	22,293,900	7,567,800	33.95
Revenue Bond Auxiliary Enterprises (Schedule A-4)	28,845,650	29,581,217	(735,567)	-2.49
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>36,271,460</u>	<u>36,295,110</u>	<u>(23,650)</u>	<u>-0.07</u>
Total - SIUC	\$148,420,810	\$135,270,227	\$13,150,583	9.72
<u>SIUE</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 22,700,000	\$ 17,016,164	\$ 5,683,836	33.40
Unrestricted Nonappropriated Funds (Schedule A-3)	1,396,265	1,207,613	188,652	15.62
Revenue Bond Auxiliary Enterprises (Schedule A-4)	9,704,040	8,956,529	747,511	8.35
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>10,079,546</u>	<u>9,487,451</u>	<u>592,095</u>	<u>6.24</u>
Total - SIUE	\$ 43,879,851	\$ 36,667,757	\$ 7,212,094	19.67
Total - University	\$202,593,742	\$180,650,557	\$21,943,185	12.15

<sup>a</sup>Funds for University Risk Management activities. These funds are under the fiscal officership of the Board Treasurer for support of SIUC and SIUE self-insurance needs.

Funds in Schedules A-3, A-4, and A-5 are those most affected by the Financial Guidelines of the Legislative Audit Commission. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindented reserves for equipment replacement and development be by plan and incorporated in each entity's budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that

describe all reserves for which a current allocation of revenue is proposed. The beginning balance of each entity reported in Schedule A-5, when such balance exists, has been examined by the campus to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.



Table 1

SUMMARY OF FY-93 STATE APPROPRIATED OPERATING BUDGET FOR  
SOUTHERN ILLINOIS UNIVERSITY<sup>a</sup>

(In thousands of dollars)

	University Offices	SIUC	SIUE	Total
FY-92 General Revenue	\$ 1,900.7	\$115,942.3	\$48,080.2	\$165,923.2
FY-92 Ed Asst Fund	119.8	7,881.7	3,386.4	11,387.9
FY-92 Income Fund	0.0	43,212.8	15,512.5	58,725.3
FY-92 Appropriation	2,020.5	167,036.8	66,979.1	236,036.4
Adjustments to FY-92				
Appropriations				
Emerg Budget Act Adj.	(60.6)	(3,714.7)	(1,544.0)	(5,319.3)
Financial Guidelines	0.0	36.5	0.0	36.5
Prof School Tuition				
Annualization	0.0	77.0	67.6	144.6
Tuition Waiver Adjustment	0.0	259.4	25.9	285.3
Transfer Between Units	(120.3)	120.3	0.0	0.0
Cost Recovery Instruction	0.0	550.0	0.0	550.0
Total Adjustments	(180.9)	(2,671.5)	(1,450.5)	(4,302.9)
Percent of Adjustments	-8.95%	-1.60%	-2.17%	-1.82%
Increases				
Institutional Support				
Medicare/Social Security	0.0	790.9	64.8	855.7
Sick Leave Payout	0.0	101.8	29.9	131.7
O & M of Buildings	0.0	700.0	0.0	700.0
General Program Support	0.0	633.9	330.3	964.2
Instructional Computing	0.0	300.0	200.0	500.0
Total Increases	0.0	2,526.6	625.0	3,151.6
Percent of Increases	0.00%	1.51%	0.93%	1.34%
Tuition Increase Above 4%	0.0	6,026.4	1,263.9	7,290.3
MAP Offset	0.0	(1,644.3)	(353.9)	(1,998.2)
4% Tuition Increase Student				
Aid Requirement	0.0	(386.0)	(173.0)	(559.0)
Net Change from FY-92	(180.9)	3,851.2	(88.5)	3,581.8
Percent of Net Change	-8.95%	-2.31%	-0.13%	1.52%
FY-93 Appropriation	1,839.6	170,888.0	66,890.6	239,618.2
Source of Appropriated Funds				
General Revenue	1,719.8	109,249.0	44,810.6	155,779.4
Education Assistance Fund	119.8	7,881.7	3,386.4	11,387.9
Income Fund	0.0	53,757.3	18,693.6	72,450.9
Total Appropriated Funds	1,839.6	170,888.0	66,890.6	239,618.2

<sup>a</sup>Does not include Retirement Contributions.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1994: OPERATING BUDGET REQUEST

Summary

Assessments of the state's fiscal condition suggest that higher education will receive little or no augmentation in its budget over the next few years and that university priorities must be funded through a combination of internal reallocation and self-help measures, such as increased external funding and tuition increases. Success in obtaining new state funding for higher education will depend on a healthier budgetary situation in Illinois, a development not likely in the foreseeable future.

Considering these factors, and following the direction set by the Illinois Board of Higher Education which initiated in October 1991, a process for considering the "Productivity, Quality, and Priorities" of higher education in the state, SIU has developed a set of budget guidelines different from those that have been used in past years.

The attached tables present three different funding request options, each conditioned by the state's fiscal situation. The budget base used in developing the request for all three tables is the FY-93 appropriated funding level.

The first option (Table A) represents a stringent budget request which identifies only one area, library materials, for an incremental increase (11%) of new state dollars. All other budget request categories remain unfunded except through resources internally reallocated and from other self-help measures. Under this option, we will provide a 4% salary increase, based wholly on merit and program priorities, drawn from internal sources.

The second option (Table B) would request a small amount of new state dollars to cover incremental increases in salary (4%), general price (4%), utilities (4%; 10% electricity at SIUE), and library materials (11%). In this option, adequate salary increases for faculty and staff are recognized as a university priority. Studies conducted by the IBHE, the campuses, and the Office of the Chancellor indicate that increases are essential if we are to compensate faculty and staff at rates comparable to their respective counterparts at other universities and units of state government. Recognizing that the total dollar amount needed for salaries is significant, given both inflationary factors and the salary lag existing for our faculty and staff, our intention would be to ask for a modest state-funded salary increase at an inflationary level (4%), with additional salary catch-up to be addressed through internal sources.

The third option (Table C) represents a conservative budget request based on the need for new state resources to support those areas deemed essential to maintaining the quality and centrality of SIU's educational missions. Its operating budget requests include incremental increases in salary (4%), general price (4%), utilities (4%; 10% at SIUE), library materials (11%), and nominal increases for new and expanded/improved programs and special analytical studies.

September 10, 1992

Details relating to the Programmatic and Other Special Requests included in option three were set forth in back-up materials to Item R on the July 9, 1992, agenda.

#### Other Comments

The requests for employer retirement contributions and Financial Guidelines Programs are not included in the attached summary. These requests will be included in the final RAMP documents, based upon guidelines provided by the State Universities Retirement System of Illinois and IBHE guidelines, respectively.

#### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for Fiscal Year 1994. One condition of this acceptance by the IBHE is its approval by the SIU Board of Trustees.

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The University request was developed using the guidelines approved by the Board of Trustees at the July 9, 1992, meeting. These guidelines have been reviewed by various constituency groups from both SIUC and SIUE.

#### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program (RAMP) Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program (RAMP) Operating Budget Request of Southern Illinois University for Fiscal Year 1994 as summarized in option one and presented herewith in Table A be and is hereby approved and is to be transitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor (using options two and three as guidelines) be and is hereby authorized to adjust this Budget Request to include funding for employer retirement contributions based upon guidelines provided by the State Universities Retirement System of Illinois, and to make such adjustments that are necessary for Financial Guidelines Programs as per Illinois Board of Higher Education guidelines, and to make such other adjustments as are necessary to reflect actions of this Board, the Illinois Board of Higher Education, the General Assembly, and the Governor of the State of Illinois.

TABLE A  
SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	University Offices	Total
FY-93 Budget Base	\$170,888.0	\$66,890.6	\$1,839.6	\$239,618.2
Requested Incremental Increases:				
Salary	0.0	0.0	0.0	0.0
General Price	0.0	0.0	0.0	0.0
Utilities	0.0	0.0	--	0.0
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases \$	413.2	\$ 71.5	\$ 0.0	\$ 484.7
Operation and Maintenance Needs	\$ 0.0	\$ 0.0	--	\$ 0.0
Programmatic and Other Requests				
New Programs	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Expanded/Improved Programs	0.0	0.0	0.0	0.0
Special Analytical Studies	0.0	0.0	0.0	0.0
Total New and Expanded Program Requests and Special Analytical Studies	0.0	0.0	0.0	0.0
Percent of FY-93 Budget Base	0.0%	0.0%	0.0%	0.0%
Net Change	\$ 413.2	\$ 71.5	\$ 0.0	\$ 484.7
Percent Increase	0.2%	0.1%	0.0%	0.2%
Total FY-94 Operating Budget Request	\$171,301.2	\$66,962.1	\$1,839.6	\$240,102.9

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.



TABLE B

SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	University Offices	Total
FY-93 Budget Base	\$170,888.0	\$66,890.6	\$1,839.6	\$239,618.2
Requested Incremental Increases:				
Salary (4%)	4,906.9	1,943.5	53.6	6,904.0
General Price (4%)	1,198.3	424.3	20.6	1,643.2
Utilities (4%, 10% elect at SIUE)	307.7	388.5	--	696.2
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases	\$ 6,826.1	\$ 2,827.8	\$ 74.2	\$ 9,728.1
Operation and Maintenance Needs	\$ 761.6	\$ 483.0	--	\$ 1,244.6
Programmatic and Other Requests (Non-add)				
New Programs	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Expanded/Improved Programs	0.0	0.0	0.0	0.0
Special Analytical Studies	0.0	0.0	0.0	0.0
Total New and Expanded Program Requests and Special Analytical Studies	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
Net Change	\$ 7,587.7	\$ 3,310.8	\$ 74.2	\$ 10,972.7
Percent Increase	4.4%	4.9%	4.0%	4.6%
Total FY-94 Operating Budget Request	\$178,475.7	\$70,201.4	\$1,913.8	\$250,590.9

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.

TABLE C

SIU FY 1994 OPERATING BUDGET REQUESTS<sup>(1)</sup>

(in thousands of dollars)	SIUC	SIUE	University Offices	Total
FY-93 Budget Base	\$170,888.0	\$66,890.6	\$1,839.6	\$239,618.2
Requested Incremental Increases:				
Salary (4%)	4,906.9	1,943.5	53.6	6,904.0
General Price (4%)	1,198.3	424.3	20.6	1,643.2
Utilities (4%, 10% elect at SIUE)	307.7	388.5	--	696.2
Library Materials (11%)	413.2	71.5	--	484.7
Total Incremental Increases	\$ 6,826.1	\$ 2,827.8	\$ 74.2	\$ 9,728.1
Operation and Maintenance Needs	\$ 761.6	\$ 483.0	--	\$ 1,244.6
Programmatic and Other Requests				
New Programs	\$ 0.0	\$ 200.0	\$ 0.0	\$ 200.0
Expanded/Improved Programs	3,811.8	800.0	0.0	4,611.8
Special Analytical Studies	2,659.1	0.0	0.0	2,659.1
Total New and Expanded Program Requests and Special Analytical Studies	\$ 6,470.9	\$ 1,000.0	\$ 0.0	\$ 7,470.9
Percent of FY-93 Budget Base	3.8%	1.5%	0.0%	3.1%
Net Change	\$ 14,058.6	\$ 4,310.8	\$ 74.2	\$ 18,443.6
Percent Increase	8.2%	6.4%	4.0%	7.7%
Total FY-94 Operating Budget Request	\$184,946.6	\$71,201.4	\$1,913.8	\$258,061.8

(1) Does not include retirement contributions; or unavoidable costs such as Social Security increases, sick leave payout, and SEOG matching funds; or adjustments necessary to meet financial guidelines.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1994: CAPITAL BUDGET PRIORITIES

Summary

The following capital projects for FY 1994 have been prioritized into a University-wide list presented for the consideration and approval of the Board.

Rationale for Adoption

Projects proposed for the campuses are concerned with greatly needed permanent facilities and with capital renewal to preserve existing facilities.

In reformulating the campus requests into priority listings by categories, the following project priority considerations were recognized:

- A. Projects of an emergency nature.
- B. Projects for which planning funds have previously been appropriated.
- C. Previous priority accorded to projects carried over from the past.
- D. Projects providing for accessibility for the handicapped and for rehabilitation, remodeling, and realignment of existing facilities, with special consideration given when preservation of the facility is a factor.
- E. Capital renewal projects to address critical infrastructure needs and to update academic and research space.

Considerations Against Adoption

None is known.

Constituency Involvement

Each campus administration has worked with appropriate groups to develop its request for capital budget projects.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to minor technical changes as may be deemed necessary by the Chancellor, the attached lists of Capital Projects consisting of:

Regular Projects	\$36,055
Capital Renewal Projects	13,496
Total Capital Projects	<u>\$49,551</u>

be approved as the University-wide Priority List for Southern Illinois University for Fiscal Year 1994.

Southern Illinois University  
University-wide Capital Budget Priority List

REGULAR CAPITAL PROJECTS  
Fiscal Year 1994

<u>Priority University- wide</u>	<u>Project Description</u>	(Thousands)	
		<u>SIUC</u>	<u>SIUE</u>
1	<u>Engineering Annex</u>	\$12,100	
	<p>This project provides for construction of an annex to the Engineering and Technology Building at SIUC for the Department of Electrical Engineering. The new 52,970 gross square feet (GSF) facility will provide approximately 31,390 net assignable square feet (NASF), including 10,000 NASF for classroom laboratories, 15,030 NASF for research laboratories, and 6,360 NASF for offices. The total estimated cost of the engineering annex is \$15,169,000, including future year allocations for equipment and utilities extensions. Planning funds of \$817,100 were appropriated and approved in the FY-90 Science and Technology Initiative.</p>		
2	<u>Engineering Facility Planning and Construction</u>		\$19,213
	<p>This project will provide funds to complete planning and to construct a facility to house laboratories, classrooms, and offices of the School of Engineering at SIUE. Planning, funded by a FY-90 appropriation of \$843,500, is in its final stages. The proposed facility will consist of approximately 60,000 NASF. The cost of the total project, including planning, construction, and equipment is expected to be \$25,091,800.</p>		



<u>Priority University- wide</u>	<u>Project Description</u>	<u>(Thousands)</u>	
		<u>SIUC</u>	<u>SIUE</u>
3	<u>Morris Library Annex</u>  This project provides the first part of planning funds for construction of an annex building containing 340,000 GSF and 200,000 NASF. The total estimated cost of the project is \$59,662,000. Final estimates of costs will be determined upon the completion of the building program statement.	\$1,000	
4	<u>Supporting Services Annex</u>  Funding for this initiative will provide for construction of additional supporting services facilities on the Edwardsville Campus to accommodate the activities of two units: Contract Archaeology and the University Museum. The new facilities also will include general-purpose storage space. Plans call for construction of 17,057 GSF (12,758 NASF).		\$ 2,540
5	<u>Planning - Research and Education Facility</u>  As the School of Medicine reaches full maturity, resolutions of space allocation conflicts among research and instructional programs have become progressively more difficult. Leased facilities are increasingly ineffective and costly. This request will support design of a building to permit expansion of grant supported research, ensure compatible development of educational resource capabilities and maximize future opportunities to consolidate related functions. The total cost of design, construction, and equipment for the building is estimated at \$26,073,900.	\$1,202	
Campus Totals		<u>\$14,302</u>	<u>\$21,753</u>
University-wide Total			<u>\$36,055</u>

## Southern Illinois University

CAPITAL RENEWAL PROJECTS  
Fiscal Year 1994

(Thousands)

SIUCProject DescriptionAsbestos Abatement, Phase I

\$1,000

Initial request of funds to remove friable building materials containing asbestos and to provide replacement materials with similar insulating qualities.

Neckers Building, Renovations

\$1,460

This request will provide for A & E services through the schematic design phase for a major renovation of the Physics and Chemistry departments' instructional and research laboratories in "C" wing, and of the air conditioning system throughout the entire building. The original plans and the construction of the building provided no space for research laboratories. This project will renovate approximately 50,000 sq. ft. of space for use as research laboratories. In addition, inadequate capacity of the air conditioning system has been a constant problem throughout the building. The total project cost will be approximately \$9,700,000.

Replace Cooling Tower Screens--Neckers

\$ 350

Glass screens with steel supports are on three sides of the roof top cooling towers as concealment of the equipment. The steel supports and the heavy glass panels are to be replaced with light weight aluminum louvered panels.

Replace Fan Speed Control

\$ 150

This project will replace on/off switching mechanisms with variable speed controls to reduce the surges and the stress associated with frequent cycling of fans. This second phase will replace the units in the Wham Education Building.

Connect Morris Library to Central Chilled Water System

\$ 100

The stand alone chilled water unit at Morris Library is to be connected to the main campus system for more effective use of its capacity and for maintenance flexibility.

Complete Renovation of Pulliam Gym and Auditorium \$ 440

This project will provide funding for renovating and air conditioning the gymnasium and the main auditorium in Pulliam Hall. Funds were not adequate for the needed work in these two sections during the recent major renovation of the building.

Asbestos Abatement \$ 430

A survey has been completed and asbestos containing materials have been identified in University facilities at 913 North Rutledge and in 801 North Rutledge. Requested funds will pay for asbestos removal and replacement with appropriate substitute materials.

ADA Compliance Improvements \$ 880

Recently implemented Federal legislation known as the Americans with Disabilities Act (ADA) will require numerous modifications be made to University facilities to bring them into compliance. These funds will permit renovation/expansion of rest room facilities, classroom and auditorium facilities, drinking fountains, phone booths, handicapped parking facilities, elevator controls, signage, and other facilities components to fully comply with the ADA legislation.

Exterior Door Replacement and Monitoring--MIF--Springfield \$ 225

The entrance doors to the Medical Instructional Facility (MIF) are deteriorating from wear. Replacement door hardware and closures are no longer available from the manufacturer. Some of the aluminum frames are warped by wind and wear to a point where security has been compromised. To improve access for handicapped, automatic doors will be installed at three locations. The requested funds would replace the exterior door frames of MIF and provide an electronic monitoring system to ensure proper access control.

Total SIUC \$5,035

SIUE (Thousands)

Project Description

Completion of East St. Louis Center Safety Renovations \$ 256

Funding for this project will allow completion of the renovation of three interior fire exits, the replacement of two exterior exits, and the removal of an old, non-functioning smokestack at the University's East St. Louis Center. Resources for partial funding of the project (\$615,200) are included in FY-93 ICDB appropriations.

Science Laboratory Casework Renovation and Replacement

\$3,163

This project will provide for the renovation or replacement of laboratory casework and fixtures in the Science Laboratory Building on the Edwardsville Campus. Facilities to be renovated serve the instructional and research activities of the Biology, Chemistry, and Physics Departments.

Chilled Water Unit Replacement

\$3,070

This project will fund the replacement of four obsolescent chiller units in the Edwardsville Campus Heating and Refrigeration Plant. The existing chillers, now twenty-five years old, are 750 ton per hour, single-stage lithium bromide units. They will be replaced by similar capacity, two-stage units. The new chillers are expected to operate with at least 30% greater energy efficiency than the equipment being replaced.

Door and Window Hardware Repair and Replacement

\$ 693

Doors, windows, and associated hardware in a number of facilities at both campuses and the East St. Louis Center have deteriorated significantly. It has become prohibitively expensive to accommodate problems on a case-by-case basis. Funding for this project will provide for the repair or replacement of complete locking systems, door frames, hinges, closers, panic bars, and other accessories as well as windows and window frames.

Mechanical Systems Renovation

\$ 619

Mechanical systems in many facilities at both campuses and the East St. Louis Center are obsolescent or becoming increasingly unreliable because of wear. Funding for this project will provide for upgrades or replacements of air compressors, heat exchangers, generators, motors, supply and return fans and HVAC systems.

Roof Repair and Replacement

\$ 244

This project will allow the University to address deteriorating roofs on several facilities at the Alton and Edwardsville Campuses and the East St. Louis Center. On the Edwardsville Campus, flashing will be replaced on central core buildings and the roof of the Heating and Refrigeration Plant will be repaired. The roofs of two buildings on the Alton Campus will be renovated, and the roof of the seventh floor of the East St. Louis Center will be repaired.



Edwardsville Campus Infrastructure Repairs, Phase I

\$ 416

This project will fund the repair of a Tower Lake water return flume used by the Heating and Refrigeration Plant on the Edwardsville Campus and the first phase, involving three buildings, of what will be a multi-year effort to modernize and upgrade electrical distribution and HVAC systems in Edwardsville Campus central core buildings.

Total SIUE	\$ 8,461
Total for SIUC and SIUE	<u>\$13,496</u>

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: ROOF REPLACEMENT, STUDENT RECREATION  
CENTER, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to replace the roof on the original part of the Student Recreation Center.

The estimated cost of this project was \$264,000. The recommended bid is \$192,619. Funding for this work will come from Student Recreation Center revenue.

Rationale for Adoption

At its meeting on March 12, 1992, the Board of Trustees gave project and budget approval to a proposal to replace and renovate the roof on the original part of the Student Recreation Center. The building was opened in 1977, and the deterioration that is caused by the sun and the weather makes this project necessary.

A favorable bid of \$192,619 has been received and the award of contract is requested at this time.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications, and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has been shared with the Intramural-Recreational Sports Advisory Board. No opposition has been expressed.


Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roof on the Student Recreation Center be and is hereby awarded to Vaughn's Roofing, Marion, Illinois, in the amount of \$192,619.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

## BID TABULATION

Southern Illinois University at Carbondale  
 Roof Replacement, Student Recreation Center  
 Bid Opening August 20, 1992 11:00AMCDST

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid				
BIDDERS								
Vaughn's Roofing Marion, IL				\$192,619.00				
Lakeside Roofing Co. Granite City, IL				\$209,915.00				
Bade Roofing St. Louis, MO				\$218,770.00		21 Invitations 4 No Bids 6 No Replies		
Kehrer Brothers Con. New Memphis, IL				\$221,100.00				
ced Sheet Metal & Roofing Urbana, IL				\$224,869.00				
y Black & Sons Const. Mt. Vernon, IL				\$236,844.00				
erican Const. & Energy Belleville, IL				\$242,427.00				
BI-State Roof Systems Valley Park, MO				\$246,640.00				
Southern Roofing Paducah, KY				\$249,633.00				
Werner Brothers Herculaneum, MO				\$271,989.00				
Mangrum Roofing Co. Mayfield, KY				\$333,330.00				

PROJECT APPROVALS AND SELECTION OF ARCHITECTS AND  
ENGINEERS: FY 1990, 1991, 1992 CAPITAL PROJECTS, SIUC

Summary

This matter seeks project approval and the approval of architects and engineers for capital projects contained in recent appropriations.

Rationale for Adoption

The FY 1990, 1991, and 1992 capital appropriations to the Carbondale campus provided a total of \$5,998,000 for ten projects that were previously identified for priority purposes to the Board of Trustees at their meetings of September 8, 1988 and September 13, 1990. This present request for project approvals and approval of architects and engineers is another step toward the eventual realization of the work. In addition, two changes in the list of projects are being requested. If the approvals requested herein are agreed to, the list of projects will be reduced from ten to seven.

The first change requests that the two projects to replace the freight elevators in Morris Library for \$140,000 and to replace some water lines in the Life Science Building for \$250,000 should both be postponed, and in their place a single project to replace major parts of the chiller unit in the air conditioning system of the Wham Building. This system is 29 years old, and a recent routine maintenance inspection revealed significant deterioration in its major components. Members of the staff of the Capital Development Board have indicated their acceptance if such an exchange of projects is approved.

The second change requests the consolidation of three similar and relatively small electrical projects into one. The renovation of the fire alarm system phase VI for \$245,900, the replacement of the emergency generator at the SIU Arena for \$125,000, and the installation of fan speed controls in the Life Science Building for \$200,000 will make a single project for \$570,900 that should be more convenient to manage and more attractive to potential bidders.

The recommendation of an engineering firm for this combined electrical project is influenced by the University's satisfaction with the plans and specifications that were prepared by the same engineering firm for the five previous phases of fire alarm renovations. For this reason, it is requested that this same firm be approved for all three parts of the combined project.

The selection process leading up to the recommendations of architectural and engineering firms contained herein has been conducted in the manner approved by the Board of Trustees. The members of the Architecture and Design Committee have been informed of the details of this process.

This matter now identifies the seven projects and the preferred architectural and engineering firms for each project, and requests the approval of each.

Considerations Against Adoption

University officers are aware of none.



Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The combined electrical project to renovate the fire alarm system, to replace the Arena emergency generator, and to install fan speed controls in the Life Science Building be and is hereby approved at an estimated cost of \$570,900, and the firm of Buchanan and Bellows, Bloomington, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services for this project.
- (2) The project for partial planning of an annex to the Engineering and Technology Building be and is hereby approved at an estimated cost of \$817,100 and a total project cost of \$15,169,000, and the firm of Phillips, Swager and Associates (PSA), Peoria, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services.
- (3) The project to replace the steam lines to Wheeler Hall and Davies Gymnasium be and is hereby approved at an estimated cost of \$500,000 and the firm of Henneman & Raufeisen & Associates, Champaign, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (4) The project to repair exterior concrete panels on the Engineering and Technology Building be and is hereby approved at an estimated cost of \$120,000, and the firm of Mevert/Poirier, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (5) The project to remodel the second floor of the Communications Building be and is hereby approved at an estimated cost of \$1,700,000, and the firm of White and Borgognoni, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural services.
- (6) The project to construct a hazardous waste storage facility be and is hereby approved at an estimated cost of \$2,000,000, and the firm of Severns, Reid & Associates, Champaign, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.
- (7) The exchanged project to repair and renovate the equipment in the Wham Building air conditioning system be and is hereby approved at an estimated cost of \$390,000, and the firm of Ross & Baruzzini, Inc., Belleville, Illinois, be and is hereby recommended to the Capital Development Board to provide the engineering services.

- (8) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, June and July, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUE, Office of the Chancellor, and SIUC; and the approval of the Minutes of the Meetings held July 8 and 9, 1992; Annual Internal Budget for Operations, Fiscal Year 1993; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Operating Budget Request; Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1994: Capital Budget Priorities; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Student Recreation Center, SIUC; and Project Approvals and Selection of Architects and Engineers: FY 1990, 1991, 1992 Capital Projects, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey S. Bradford, Anthony M. Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented, as amended in the Finance Committee:

#### SALARY INCREASE PLANS FOR FISCAL YEAR 1993

##### Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1993. These plans do not intend to establish specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made.

Salary increase plans have been prepared for SIUE, SIUC, and the Office of the Chancellor. They have been approved by the Presidents and the Chancellor and are attached as Exhibits A, B, and C, respectively.

#### Rationale for Adoption

Board policy requires the annual approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff remain a high priority for the University. The Chancellor and the Presidents have worked diligently with the University community to identify salary increase funds which could be made available through internal reallocation and from other self-help measures.

SIUE plans to distribute an average salary increase of approximately 2%. The implementation date will be based upon an assessment by the President and the Chancellor of SIUE's fiscal condition.

SIUC and the Office of the Chancellor plan to distribute an average salary increase of 3.5%, effective as of August 16, 1992.

The distribution of salary increase funds for faculty and professional staff will be based on merit and related considerations.

#### Considerations Against Adoption

The current budgetary situation of the state and the University make it very difficult to address the many needs that exist. In addition, the future budgetary situation remains unclear.

#### Constituency Involvement

The SIUE and SIUC plans are consistent with previous plans and discussions the Presidents have had with their constituencies. The plans for the Office of the Chancellor were developed internally without direct constituency involvement.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1993, as presented (attached as Exhibits A, B, and C), be approved.

#### EXHIBIT A

##### Salary Increase Plans for Fiscal Year 1993, SIUE

#### 1. Guidelines for Faculty

Salary increase funds of approximately two percent on a monthly basis will be distributed once the President and Chancellor have determined that the fiscal condition of SIUE will reasonably allow such action, based on merit and related considerations.



2. Guidelines for Professional Staff/Administrative Employees

Salary increase funds of approximately two percent on a monthly basis will be distributed once the President and Chancellor have determined that the fiscal condition of SIUE will reasonably allow such action, based on merit and related considerations.

3. Guidelines for Civil Service Open Range Employees

Salary increase funds of approximately two percent on a monthly basis will be distributed once the President and Chancellor have determined that the fiscal condition of SIUE will reasonably allow such action as a percentage of salary.

EXHIBIT B

Salary Increase Plans for Fiscal Year 1993, SIUC

1. Guidelines for Faculty

Salary increase funds, an average of approximately 3.5% on a monthly basis, will be distributed effective August 16, 1992, on the basis of merit and related considerations. Clinical faculty at the School of Medicine are excluded.

2. Guidelines for Administrative/Professional Staff

Salary increase funds, an average of approximately 3.5% on a monthly basis, will be distributed effective August 16, 1992, on the basis of merit and related considerations. Consistent with the reallocation plan a relatively few School of Medicine Administrative/Professional Staff are included.

3. Guidelines for Civil Service Range Employees

Salary increase funds will be distributed effective August 16, 1992, as a 3.5% monthly salary increase for each Civil Service Range employee on the Carbondale Campus. Springfield School of Medicine Civil Service Range employees' salary increases will average 4.5% on a monthly basis to be distributed effective August 16, 1992.

EXHIBIT C

Salary Increase Plans for Fiscal Year 1993

Office of the Chancellor  
Office of Internal Auditing

1. Guidelines for Appointed Board Officers and Professional Staff

Salary increase funds, an average of approximately 3.5% on a monthly basis, will be distributed effective August 16, 1992, on basis of merit and related considerations.



## 2. Guidelines for Civil Service Range Employees

Salary increase funds, an average of approximately 3.5% on a monthly basis, will be distributed effective August 16, 1992, on basis of merit and related considerations.

Mrs. D'Esposito stated that she had inadvertently left this matter out of the report of the Finance Committee meeting. She reported that this matter had been amended twice during the Finance Committee meeting. She continued that it had been amended to delete any reference to a 1.5% salary increase on the campus of SIUC and in the Chancellor's Office. She stated that there had also been an amendment to deal with chief executive officer salaries. She presented the following language which was added to the matter concerning chief executive officer salaries:

Salary increase plans for Fiscal Year 1993 as presented do not include any provision for increases in the salaries of our chief executive officers. As the members of the Committee and the Board will recall we did not adjust CEO salaries during Fiscal Year 1992. In my estimation our CEOs have performed their duties exceptionally well and because of their performance, as Chairman of the Finance Committee I am recommending that the Chancellor and each President receive a merit increase of 3%. In addition, to correct a long-standing inequity that exists in President Lazerson's salary in relation to the salary of his peers, I would recommend an additional salary increase of 5% for him, making his total increase 8%. These increases would be effective September 1, 1992.

Mrs. D'Esposito moved approval of the resolution including the two amendments. The motion was duly seconded.

Mr. Svach gave the following comments on the matter:

Last year as Student Body Vice-President I came forth with Jack Sullivan, who was at that time the President, and with some concerned students when the tuition increase came about. At that time the Board instructed us that the total cuts for the University weren't falling just on the students' backs, but that we were all going to tighten our belts. At that time we felt that we were listened to and we were satisfied with the fact that these cuts were being made by the state and that we all had to deal with them. At this point now I have the opportunity to voice the students' opinion on the Board of Trustees and as I discussed this with some of the students, I feel that it is important that we stick with the idea of us all tightening our belts. I believe that our administrators and the faculty do merit some thanks or feelings that we do respect them and that they are doing a great job. But the

fact is that the money is being cut and that we all have to buckle down and just for the fact that we can't afford right now to give this increase doesn't mean that they don't merit it. But these are tough times. Minimum wage hasn't gone up since last spring. Pell grants haven't been increased since last spring. Our tuition has been increased and we have tightened our belts. If we are to face this as a University and I think in leading by example it is important that the people who are higher up in the University, the people the students look up to, face this also with us. The fact that maybe we should wait until we can all afford this and once the students have more money and the University has more money for programming and other things that are really important to the education of our students, then we can look at increases when it seems it would be more appropriate. Last year I also believe that the graduate students decided not to participate in the increase for the fact that they wanted to keep more of the graduate positions that were available. I think that was something that a lot of people admired and something we could look at. I just wanted to explain why my vote today would be in opposition of this because I feel that it is time for us all to tighten our belts a notch and in meaning all, everyone who is affiliated with this University, not just the students.

Dr. Jervis Underwood, President, SIUC Faculty Senate, made the following comments:

Most of these funds come from reallocations and believe me that has not been a painless process on the part of the faculty. The morale factor for our faculty is a very important consideration. We're dealing with all types of market pressures. Faculty who are hired are often times hired at higher salaries than people who are already here and have been here for a long time. Therefore, I feel since the funds have been generated by the reallocation, they are not coming out of anyone's pockets, and actually probably only about one-third of the tuition increase is actually going in this direction. I feel that these salary increases are not only justified but essential.

Dr. Steven Kraft, President, SIUC Graduate Council, made the following comments:

I'd just like to add a couple of other comments with respect to this. First, this is not just a salary increase which is only going to the faculty. It's going across the entire staff of the University, so I think it is unrealistic to just be pointing out the faculty. The other important point is the issue that was raised earlier in the committee meeting dealing with quality. If we're interested in having a quality education at SIUC which will attract students you're going to have to pay faculty to stand up in classes to deliver that material. You have to go out into the marketplace and hire those people. If we do not offer adequate salaries those individuals who can leave will leave and our ability to deliver a quality undergraduate and graduate education will be severely impaired. I think it becomes a rather short-sighted argument to focus on "everybody has to tighten their belt." I think if you do that long enough, and we're already starting to see it happen, you will not have the quality here and we will not be able to compete in the marketplace either for faculty or for students over the long haul and we will endanger the quality of this institution.

Mr. Svach stated that his comments weren't directed only to faculty. He continued that the students were in opposition to the entire increase of salaries, and specifically the amendment of the CEOs.

Mr. Norwood suggested that things needed to be looked at relatively and that sometimes we forget to do that. He continued that if you look at the tuition that students pay relative to other universities in the state he thought the students would still find that even with the increase it is quite a bargain. He stated that you can't look at it in a vacuum as an isolated issue.

Mr. Brewster referenced his comments at the Finance Committee meeting this morning:

As indicated in my second to the motion for the purpose of discussion, I have some strong reservations concerning this issue that have been expressed previously in terms of other activities and resolutions that have been before the Board that have brought us to this point. I'd just like to, for the purposes of this motion and general discussion, share with you some of those concerns. I think it goes back to the question of priorities, and by what I say here today, I don't mean at all that the employees of this University, at any of our respective campuses, are not deserving of the increases. As a Board member of this University I feel it is our responsibility to represent the State of Illinois and I think if any of you listened to the various media reports of the financial condition of the State of Illinois, we're not yet to where California is, but if we keep it up we will get there soon enough. We just approved a budget that was basically a no increase budget, no new funds. Some of the other systems throughout the state have chosen to continue with past practices. You can't spend money that you don't have. As I understand it, we have the money to fund this salary increase because of the tuition increase and reallocation. To get to this point we have increased the cost to students and have cut services to the University and to students. Is it most important to pay our employees as much as we can afford to pay them or is it more important for this University to try to give as much to its students, perform as much research and perform as much service to its community with the resources that it has available? I see the additional consequences of these increases, as we get to further rescissions, that we're going to have more cutbacks in services and in personnel. The cost of these percentage increases over the entire personnel of the University is tremendous. The state doesn't have any more money give. If you want to do new things and if you want this University to continue to live and survive, you're going to have to prioritize. You're going to have to take it out of your existing funds. I say for the record, I think our people deserve it, but on the other hand we're going to be losing people within the University if we spend the millions of dollars it costs to fund these increases. These increases are going to cost us a lot of people. Is it more important to the remaining personnel that they get a 3.5% increase than it is to the people who are going to be losing their jobs? I think everyone has to share in this burden. We can't keep carving up or cutting back in the University and raising the cost to



our students in order to pay for these things without continuing to hurt the institution. I encourage the personnel of this University who are being directly benefitted by this, if any of you share any of my concerns, speak up. On that basis, for those reasons and those concerns, I'm sorry I just can't support it.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in the regard to the motion was indicated as follows: Aye, none; nay, Corey S. Bradford, Anthony M. Svach. The motion carried by the following recorded vote: Aye, B. Barnard Birger, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, John Brewster.

The Chair explained that since there was no submission of a matter on SIUE Student Housing it was felt that it should be handled as a Current and Pending matter so there wouldn't be any question as to the support of this Board regarding the matter. The Chair stated that in order to consider a Current and Pending matter unanimous consent had to be given. Mr. Rowe moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

Mrs. D'Esposito explained that at the request of Dr. Lazerson in the discussion of this item it was felt that some specific language should be placed before this Board so that the focus of SIU housing at Edwardsville would be clear. She submitted the following language:

The Southern Illinois University Board of Trustees approves the basic concept of constructing additional undergraduate single-student housing near the campus core of Southern Illinois University at Edwardsville. The Board hereby directs the Chancellor, the President of SIUE, and the Board Treasurer to initiate as expeditiously as possible the development of a proposal for a project to implement this concept.

Mrs. D'Esposito moved approval of the above language. The motion was duly seconded.



Mr. Birger pointed out that there was a new law pertaining to the selection of architects and engineers regardless of where the source of funds come from, if it is state related, the QBS, quality base selection procedure, is necessary. He stated that architects and engineers cannot be appointed that do not have proper disciplines for the job or merely act as a broker. He said that that will hold for all projects and that we would need to keep that in mind.

Mr. VanMeter stated that President Lazerson had given a history of the matter in the joint meeting of the Finance Committee and Architecture and Design Committee. He continued that this matter did represent a major change for the University and one which the Board was most anxious to support. Mr. VanMeter said that he gave this matter his wholehearted support and urged the Chancellor and everyone concerned to move as expeditiously as possible to accomplish the task.

The motion having been duly made and seconded, after a voice vote the Chair declared that the matter has passed unanimously.

The Chair called upon Mr. Brad Cole, President, SIUC Undergraduate Student Government, who made the following remarks:

Members of the Board, thank you for allowing me the opportunity to briefly speak on the issues that are currently facing the students at this campus and the University as a whole. As we are all aware, the University is cooperating with the statewide effort to evaluate the various structures within higher education and to determine the best and most effective course to follow in the coming years. I am here to simply state that the undergraduate students at Carbondale whom I represent do indeed share in the concern that surrounds these issues. It is our primary interest to preserve and insure the existence of quality, undergraduate education in a manner that spawns a productive and sincere work force in the next generation. As such the Undergraduate Student Government has been and will continue to participate in this process; a process which calls for cooperation, compromise, and understanding from the entire University community. In sum, as students, we feel that it is not only our place to reap the benefits of an enhanced education, but also to act as a contributing member during the times of reorganization and re-evaluation. I would ask that these comments be accepted and added to the official minutes. Thank you for your time and continued support.

The Chair stated that a news conference would be held in the Video Lounge.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:35 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

## CONTENTS

October 8, 1992

Roll Call . . . . .	94
Trustee Reports . . . . .	95
Committee Reports . . . . .	96
Finance Committee . . . . .	96
Academic Matters Committee . . . . .	96
Executive Officer Reports . . . . .	97
Current and Pending Matter: Memorial Resolution, Charles M. Pulley . . .	99
Approval of the Minutes of the Meetings Held September 9 and 10, 1992 . .	100
Reports of Purchase Orders and Contracts, August, 1992, SIUC and SIUE . .	100
Changes in Faculty-Administrative Payroll - SIUC . . . . .	101
Changes in Faculty-Administrative Payroll - SIUE . . . . .	103
Approval of Governing Structure: University Park, SIUE . . . . .	104
Reorganization: The College of Technical Careers, SIUC . . . . .	107
Change in Refund Policy [Amendment to 4 <u>Policies of the Board B-5</u> ] . . . . .	111

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
OCTOBER 8, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 8, 1992, at 10:50 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Corey S. Bradford  
John Brewster  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following members were absent:

B. Barnard Birger  
Molly D'Esposito, Vice-Chair

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair explained that Mr. Birger had attended the earlier meetings, but had to leave for business reasons. He stated that Mrs. D'Esposito's son had had an accident and she had an appointment to take him to a physician this morning.



October 8, 1992

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with the SIUE constituency heads in the Board Room of the University Center, SIUE, at 7:30 a.m., this morning. He stated that the gathering was social in nature and had not been held for the purpose of discussion of public business. He stated that the Board had enjoyed having breakfast with the two ladies very much.

Mr. VanMeter introduced Mr. Phil Lindberg representing the SIUC Administrative/Professional Staff Council.

Under Trustee Reports, Mr. Norwood reported that he had attended the meeting of the Board of Trustees of the State Universities Retirement System on September 11 and 12. He stated that the State Universities Retirement System had moved into its new building and that there had been an open house on October 4. He explained that one of the highlights of this new building is the imaging they have with the new computer system. He reported that at the meeting the market value of the retirement system was right at \$4.7 billion, slightly less right now with the stock market. He stated the board had been given a good report on one of SURS' properties in Canada. Mr. Norwood announced that the SURS staff had been presented, for the eighth consecutive year, the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting. He explained that there are over 8,000 different staffs that make annual reports around the nation; 330 of them are statewide, and only 59 have ever been recognized with one award. He continued that only 4 out of this 8,000 had been awarded this honor as many as times as the SURS staff. He said that there had been a recognition of Senator Weaver, who sponsors the retirement system's bills each year. He explained the withholding taken when lump sum payments were taken from the retirement system. He continued that 20% was withheld on that unless you transferred from one retirement system to another qualifying system. He stated that the matter of

early retirement had been discussed and while the board of SURS is in favor of any benefits it can get for participants, the caveat is that they are in favor of it as long as the benefits are fully funded. He discussed the various plans being considered at the present time. He stated that the former SURS building was for sale for \$1.2 million.

Mr. Brewster reported that he had attended the September 22 meeting of the Merit Board of the State Universities Civil Service System. He stated that the meeting concerned two discharge cases, and that the Merit Board had found in favor of two complaints for discharge. He said that the 1994 budget had been approved. He continued that the Board had reviewed a couple of the director's decisions concerning various issues, one involving a request from an SIUE employee, and the director's determination concerning review of those decisions had been upheld. He stated that the Board had heard reports of the four advisory committees, reviewed pending litigation, approved payment for legal services, consulting services, and had set the schedule for the meetings for next year.

Under Committee Reports, Mr. Rowe, in Mrs. D'Esposito's absence, had chaired the Finance Committee meeting. He stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center, Southern Illinois University at Edwardsville. He gave the following report:

The Finance Committee suggests that Items J, Approval of Governing Structure, University Park, SIUE, and L, Change in Refund Policy [Amendment to 4 Policies of the Board B-5] be placed on the omnibus motion. He stated that the Finance Committee had held a joint meeting with the Academic Matters Committee on PQP.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee had three notice items: Abolition of Learning Resources Tenure Unit Within Library Affairs, SIUC; Abolition of the Technology

October 8, 1992

Commercialization Center in the Graduate School, SIUC; and Abolition of the Degree Program and Department, Bachelor of Arts, Major in Religious Studies, Department of Religious Studies, College of Liberal Arts, SIUC. These matters will appear on the November agenda. The Committee approved Item K, Reorganization, The College of Technical Careers, SIUC, and recommends that the matter be placed on the omnibus motion. There had been an information report on the Sixth Annual Report to the Southern Illinois University Board of Trustees on Goals and Plans to Improve the Participation and Success of Minority, Women, and Disabled Students in Academic Programs; and the Recruitment and Retention of Minority, Women, and Disabled Faculty and Staff. It was a very good discussion and we're proud of the work that has been accomplished at both Universities. We had accreditation reports and an excellent report by Professor Sid Denny on the calendar conversion from SIUE. It sounds as if everything is on track as far as the program is concerned for the conversion to the semester calendar. We had a PQP update and also a report from the October 6 IBHE meeting on PQP. This item will be an ongoing matter for the Academic Matters Committee. We hope the spirit that is at the Universities now will continue.

Mr. VanMeter commented that the matter of PQP will be placed on the agenda of the Academic Matters Committee each month and that as progress is made it can be reviewed and discussed there. He continued that he expected everyone to use that as a forum for reviews and comments.

Mr. VanMeter stated that he had seen an article in a Springfield newspaper recognizing the Medical School. Dr. Guyon elaborated that there is a ranking of Schools of Medicine in the country postgraduates go into what is called primary care which is family practice. He stated that the SIU School of Medicine was first in that listing of the number of graduates that go into primary care health delivery and, in fact, that was the mission of the institution.

Under Executive Officer Reports, President Lazerson reported that SIUE had received notification from the United States Department of Education of a grant in the amount of \$2.1 million directed to its work in the City of East St. Louis. He continued that the grant covers a three-year period and the intent is, if it is successful in the third year, it will be replicated in the City of St. Louis. He stated that in his view it was not only recognition of the work that had been done in East St. Louis by the University, but it attacks

a central problem in an intelligent way and that is you simply cannot expect education to proceed well when other aspects of life are not being attended to for youngsters at risk, particularly issues that relate to health, nutrition, family stability, et cetera. He explained that this gives SIUE an opportunity to see if by bringing to bear all aspects of social services with regard to the family that better educational opportunities for youngsters can be provided.

Chancellor Brown called upon Elaine Hyden, Executive Director of Audits, for an introduction. Ms. Hyden introduced Mr. Barry Greenberg, newly appointed auditor for the Edwardsville/Springfield area.

Chancellor Brown reported that the system heads had appointed a task force to assess various early retirement proposals and at the last systems heads meeting voted to reactivate that task force to look at the current developments. He stated that a meeting of that task force was scheduled for tomorrow and that Don Wilson and Bill Capie represent SIU in this endeavor. He reported that the Fiscal Year 1993 funding for the SIUC IDT Kerr-McGee Mild Coal Gasification Project had been included in recent congressional action in the amount of \$880,000. He continued that reappropriations of \$4.8 million were made. He said that the Mining and Minerals Resource Research Institutes, better known as MMRRI, grant program had received no funding last year, but this year it was funded at \$2.25 million. He explained that it involves 30 institutes nationwide who are allocated funds through this program and SIUC is one of those 30. He stated that he had reported earlier that federal action provided funding for the Illinois Groundwater Consortium of \$750,000, the National Mine Land Grant Reclamation Center of \$1.5 million, and the Illinois Coal Research Program for \$1 million. He asked the Board to consider a memorial resolution for Charles M. Pulley. Mr. VanMeter asked for unanimous consent to consider the matter. Unanimous consent was given. The following matter was presented:



October 8, 1992

## MEMORIAL RESOLUTION

CHARLES M. PULLEY

The Board of Trustees of Southern Illinois University by this memorial resolution marks the death of Charles M. Pulley, Advisory Architect, Board of Trustees, and Assistant Professor of Comprehensive Planning and Design, SIUC, Emeritus, on October 5, 1992.

Charles Pulley worked with the University he loved and was loyal to for over 40 years. He was staff architect during the years when significant growth characterized the University and was a member of the University faculty. He was influential in the development of ongoing and rapidly evolving Master Plans for the dramatic development to transform a teacher's college campus at Carbondale into a comprehensive University campus. He significantly affected the development of virtually every campus and facility of the University, including the establishment of a completely new campus at Edwardsville. He served the University in the design and construction of buildings worth in excess of \$150 million. He continued his service to the University after his retirement on March 1, 1978.

The Board of Trustees hereby expresses deep appreciation for the service Charles M. Pulley provided. His warmth, his wit, and his wisdom will be missed. Our condolences are extended to Mrs. Pulley and to the members of the family. The Board of Trustees and the entire University community, along with their friends and supporters, share with the family a profound sense of loss.

Mr. Rowe moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Brown stated he had commented at some length in the Committee meeting this morning about some aspects of the IBHE meeting. He explained that the IBHE meeting consisted principally of routine business. He stated he felt there was one exception to the meeting concerning a revocation of prior action by the IBHE board.

The Chair explained the procedure for the Board's omnibus motion. Mr. Norwood moved the agenda which included the following: reception of Reports of Purchase Orders and Contracts, August, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and

the approval of Minutes of the meetings held September 9 and 10, 1992; Approval of Governing Structure: University Park, SIUE; Reorganization: The College of Technical Careers, SIUC; and Change in Refund Policy [Amendment to 4 Policies of the Board B-5]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were thereby approved:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
AUGUST, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of August, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Collette, Larry	Asst Prof	Radio-TV	08/16/92	\$32,130.00/AY
2. DiLalla, Lisabeth	Asst Prof 100%	School of Medicine	08/15/92	\$49,008.00/FY
	Asst Prof 0%	Psychology		
3. Glidden, Cynthia E.	Asst Prof	Col of Tech Careers	08/16/92	\$32,634.00/AY
4. Griffith, Cydney A.	Asst Prof	Budget Office	08/16/92	\$26,550.00/AY
5. Henry, Carol A.	Budget Director	Plant & Soil Science	08/01/92	\$55,000.08/FY
6. Henry, Paul H.	Asst Prof	Mining Engineering	07/15/92	\$39,600.00/FY
7. Honaker, Ricky	Asst Prof	Ctr for Environmental	08/16/92	\$40,356.00/AY
8. Jaspers, Joseph G.	Asst Director	Health & Safety	07/01/92	\$46,704.00/FY
	Ctr for Environ			
	Health & Safety			
9. Keim, Dana G.	Academic Advisor	Col of Science-General	08/16/92	\$16,416.00/AY
10. Majumdar, Amitava	Asst Prof	Electrical Engineering	08/16/92	\$41,850.00/AY
11. Nappe-Hartom, Jeanine	Clinical Instr/ Coordinator (50%)	Comm Disorders & Sci	08/15/92	\$44,000.04/FY
	Clinical Inst/ Coordinator (50%)	Clinical Center		
	Clinical Spv	Comm Disorders & Sci	09/14/92	\$32,520.00/FY
12. Ruder, Charlotte C.	Development Ofcr	SIU Foundation	08/10/92	\$21,999.96/FY
13. Ward, Troy	of Inst Advancement			

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bussing Robert*	Asst Prof of Clin Med	Int Med	09/01/92	\$7,300.00/mo \$87,600.00/yr-91.3% (\$8,000.00/mo \$96,000.00/yr-100%) Additional compensation may be derived through the Medical Service and Research Plan.

\*Converting from a volunteer appointment to a full-time appointment.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Cao, Changyong	Assistant Professor	Geography	09/16/92 <sup>(1)</sup>	\$4,000.00/mo \$36,000.00/AY
2. Heard, Cheryl	Assistant Director	Kimmel Leadership Center	08/24/02 <sup>(2)</sup>	\$2,667.00/mo \$32,004.00/FY

---

(1) Conversion from term to continuing.  
(2) Previously Counselor in Instructional Services.

APPROVAL OF GOVERNING STRUCTURE: UNIVERSITY  
PARK, SIUE

Summary

This matter grants approval to create a not-for-profit corporation (University Park, Southern Illinois University at Edwardsville, Incorporated, hereafter called the "Corporation") to manage, operate, and maintain SIUE's University Park. The proposed Articles of Incorporation and corporate Bylaws are appended as Attachments A and B, respectively. The proposed Agreement under which the Corporation would manage and operate the Park is included as Attachment C. The proposed corporation would be established as a University Related Organization and would operate in accord with Legislative Audit Commission Guidelines.

Rationale for Adoption

On September 12, 1985, the Board approved creation of University Park as part of the FY 1987 capital budget. Development of University Park was begun with the Board's July 10, 1986, approval of the capital project for Park utilities extension and site improvements, and the recommendation of the project's design consultant to the Capital Development Board. As an important University initiative, creation of University Park was included in SIUE's Land Use Plan 5, approved by the Board on December 11, 1986.

Programmatic and governance planning for University Park was undertaken through the Academic Program Committee for University Park which reported to the Provost. Based on Committee recommendations, an Executive Director of the Park was appointed in 1988. To provide guidelines and controls on development within University Park, the Executive Director in conjunction with legal counsel, the Provost, and the President, developed a Declaration of Covenants, Conditions, and Restrictions applicable to University Park use, development, operations, and tenants. The Covenants, Conditions, and Restrictions were approved by the Board on May 11, 1989.

Over several years the Executive Director, legal counsel, the Provost, and the President have reviewed and discussed alternatives for governing the Park. The governance structure recommended is a result of those deliberations and discussions involving the Office of the Chancellor and Chancellor's staff. The proposed structure is designed to realize the full potential of University Park while at the same time assuring University control over development and activities in the Park. University Park has great potential to aid SIUE in advancing its mission and in providing substantial assistance to southwestern Illinois' economic resurgence. University officers believe that these opportunities can be achieved more effectively under the governing structure recommended.

In summary, the proposed structure provides for the following:

October 8, 1992

1. The Corporation would be created as a not-for-profit corporation, with the University and the Corporation agreeing that the Corporation is a University Related Organization subject to Legislative Audit Commission Guidelines. Tax counsel has advised that the Corporation should qualify for derivative tax exemption under section 115 of the Internal Revenue Code.
2. The Corporation would be comprised of eleven members who would be the members of the Board of Trustees, the Chancellor, and the President of SIUE. The Corporation would also have an eleven-member Board of Directors ten of whom would be chosen by the members of the Corporation. The Board of Directors would include eight community directors who would not be University employees, two administration directors who would represent the SIUE administration, and the Chancellor or his designee.
3. The members of the Corporation at all times would exercise ultimate control over it and could, in their sole discretion, dissolve the Corporation at any time.
4. Under the proposed Agreement (Attachment C), the Corporation would be responsible for Park management, operation, services, maintenance, and development including the attraction of additional tenants. These responsibilities would be effected through the Board of Directors and the Executive Director of University Park.
5. The Corporation's activities and operations would be limited by the provisions of the Agreement, the Covenants, Conditions, and Restrictions on the Park, the Legislative Audit Commission Guidelines, and any other terms which the University stipulated.
6. As consideration for its services, the Board of Trustees would provide the Corporation with the funds and staff necessary to operate, with any surplus as well as any net income being refunded to the Board of Trustees each year. The Corporation would account monthly to the Board of Trustees on its financial status, income and expenses, and so forth.
7. The Board of Trustees could change the terms of the Agreement at any time and in any manner except for changes that would abridge the rights or status of existing Park tenants.

The recommended governing structure holds several significant advantages in comparison to the current arrangement. Presently, University Park is operated as a University unit reporting to the Provost and Vice-President for Academic Affairs. The principal advantages of the proposed structure are:

1. Active involvement of regional leaders. The separate Board of Directors of the Corporation presents an opportunity to enlist the direct and active participation of senior corporate executives from SIUE's service region. By engaging such leaders in the management, operation, and development of the Park, the University would benefit from their management skills and technical expertise, their understanding of the needs and the means of operation of private sector enterprises that would be desirable tenants in the Park, and would realize opportunities for promoting the advantages of locating research and training facilities in University Park among the corporations and contacts with whom they do business.
2. Speed of decisionmaking. The structure provides a framework for decisionmaking which is prompt enough to satisfy the requirements of potential tenants. Optimal administration of University Park requires expeditious decisionmaking. Private sector organizations and developers expect prompt, reliable decisions which are difficult to provide through an attenuated, multi-level approval process. The Corporation would allow for swift decisions while at the same time assuring University interests are protected through compliance with the Covenants, Conditions, and Restrictions.
3. Segregation of expenses. The proposed structure provides a way of establishing University Park as a distinct cost and accountability center. Establishing a separate corporate entity responsible for management and operation of the Park would create incentives for productivity and operational efficiency. Pride in the efficiency of the operation would function as a motivation and reward for the Board of Directors.
4. Maintain University control. A central principle of the governing structure is that University interests are protected and that operations and development in University Park are consistent with the desires of the Board and University officers. The corporate structure and the Agreement proposed assure that the University would maintain ultimate control over what occurs in and with University Park.

The objective of the governing structure is to achieve development of University Park that is most beneficial to the University and southwestern Illinois and to provide an efficient and effective administrative and leadership mechanism for this important University facility. If approved by the Board, University officers anticipate implementing the new governing structure during FY 1993.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.



### Resolution

RE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Articles of Incorporation of University Park, Southern Illinois University at Edwardsville, Incorporated, the Bylaws of University Park, Southern Illinois University at Edwardsville, Incorporated, and the Agreement between this Board and University Park, Southern Illinois University at Edwardsville, Incorporated, be and are hereby approved as presented in Attachments A, B, and C attached hereto.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions and to execute all documents necessary to the execution of this resolution in accordance with established policies and procedures.

### REORGANIZATION: THE COLLEGE OF TECHNICAL CAREERS, SIUC

#### Summary

This matter proposes a reorganization of the College of Technical Careers to form a departmental structure in which the 24 existing programs will be aligned within 7 departments, each headed by a chairperson; and the attendant realignment of the administrative support structure as shown on Attachment II. The proposed reorganization will result in a reduction in the number of tenurable units, from 24 to 7. Attachment I shows the current alignment; Attachment II shows the proposed alignment.

#### Rationale for Adoption

The College of Technical Careers is one of eight undergraduate academic units within Southern Illinois University at Carbondale. The College was established in 1950 as the Vocational Technical Institute (VTI) for the purpose of providing adult and continuing education for citizens of southern Illinois. The growth of community colleges in the 1960's with their emphasis upon vocational programs led to the reorganization of VTI into the School of Technical Careers (STC), a name retained until the late 1980's when it became the College of Technical Careers (CTC). As part of the School's five-year plan beginning July 1, 1987, it was proposed to change the name of the School to College and restructure and rename programmatic units within the College.

The proposed reorganization will better align conceptually related programs, make the College more parallel in structure with other colleges on campus, and will reduce the number of tenurable units in the College. We anticipate no savings in FY 93-95 as a result of this action; however, there could be savings beyond that date. No immediate effect on faculty and staff is anticipated as a result of this action.

#### Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

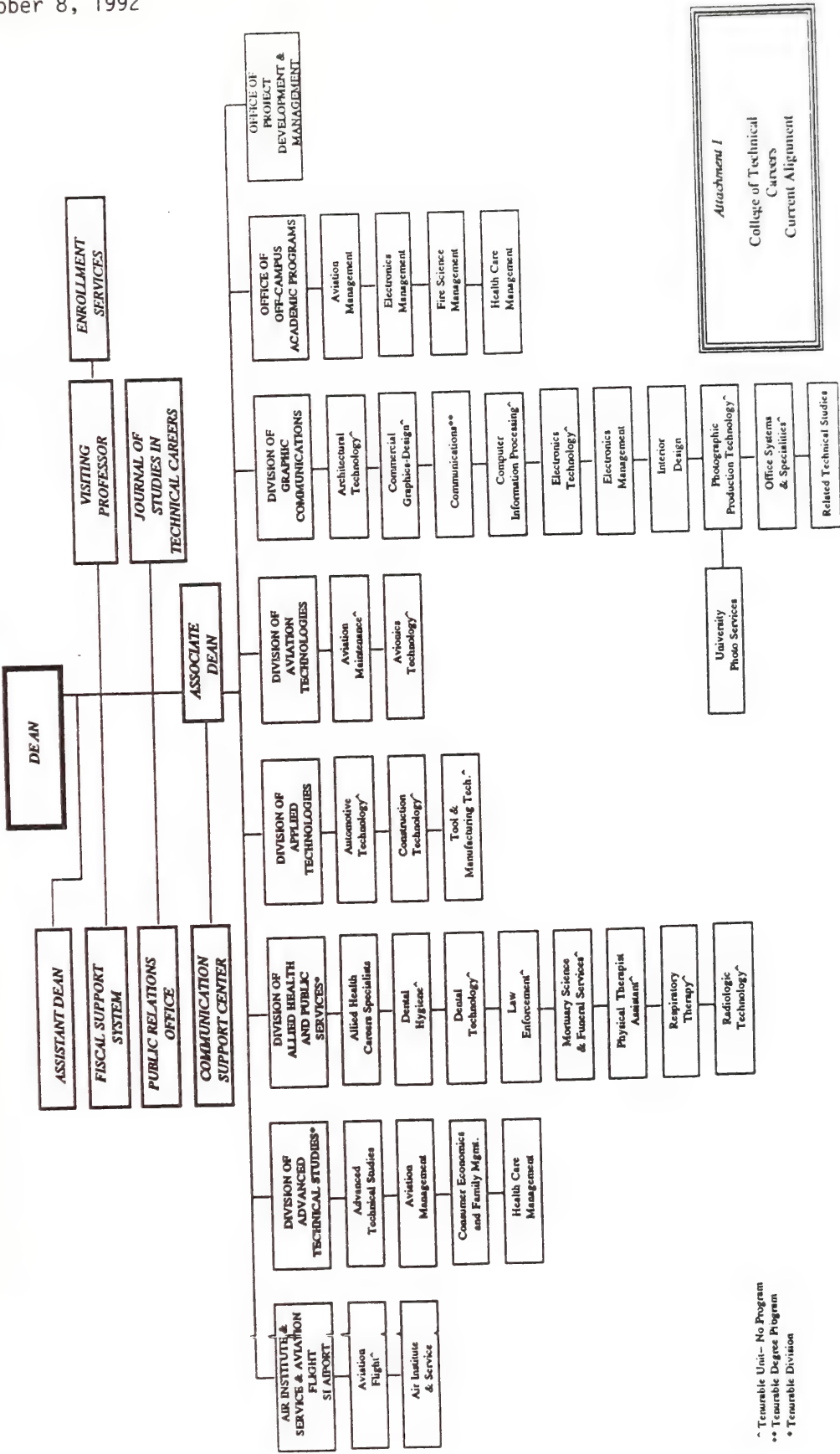
Reorganization of the College of Technical Careers is supported by the faculty, program officers, the collegiate dean, the Vice-President for Academic Affairs and Provost, and by the President.

Resolution

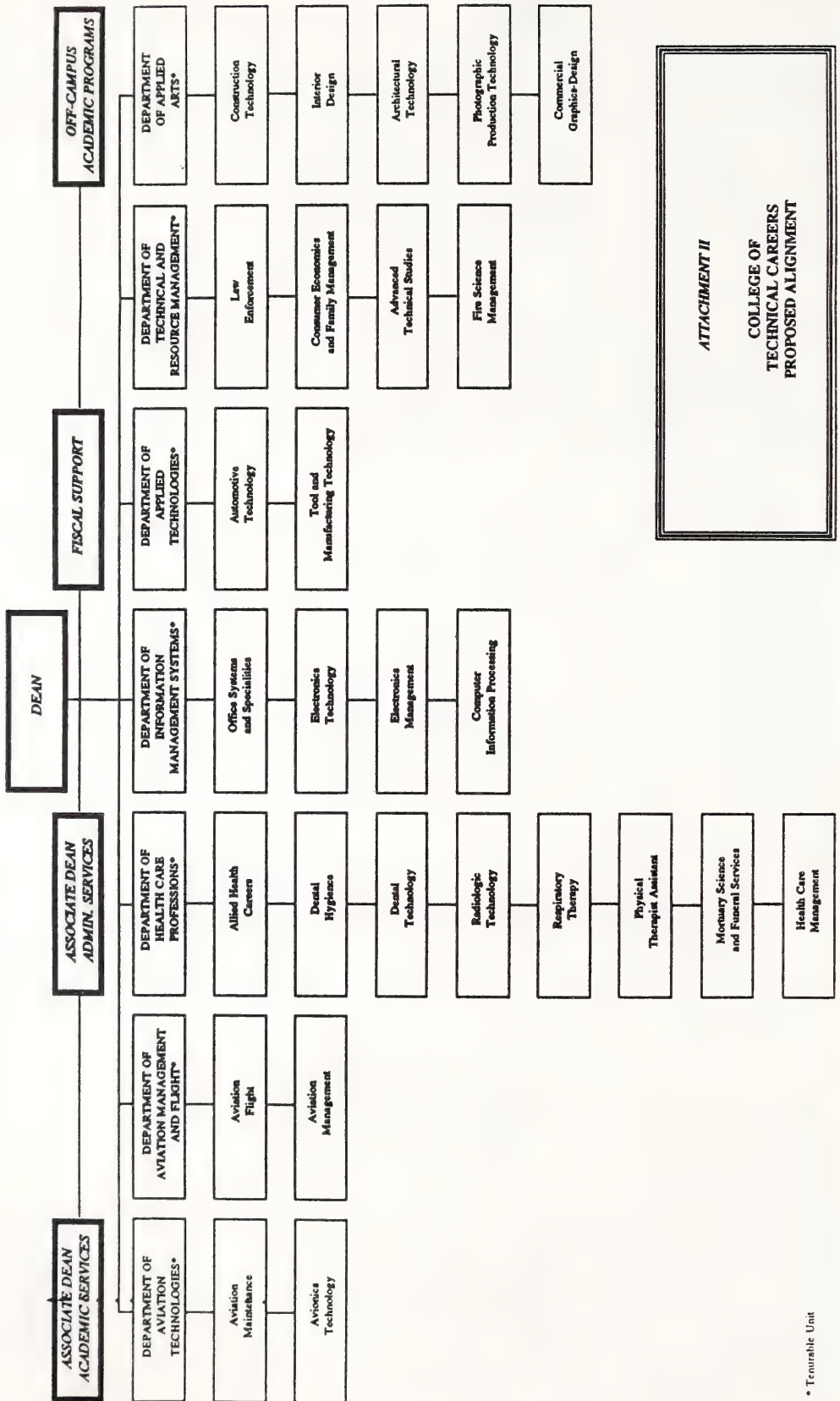
BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the College of Technical Careers, SIUC, be and is hereby reorganized; and

BE IT FURTHER RESOLVED, That the faculty affected by this reorganization will have their tenure reassigned to the appropriate new unit; and

BE IT FURTHER RESOLVED, That the Chancellor shall take appropriate steps to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of Southern Illinois University.



\* Tenurable Unit- No Program  
\*\* Tenurable Degree Program  
\* Tenurable Division



ATTACHMENT II  
COLLEGE OF  
TECHNICAL CAREERS  
PROPOSED ALIGNMENT



CHANGE IN REFUND POLICY  
AMENDMENT TO 4 POLICIES OF THE BOARD B-5

Summary

This matter would amend University policies on refund of tuition and mandatory student fees. The amendment modifies the provisions for refunds made after the deadlines stated in the policy. It would continue the existing exceptions and augment them with a statement to permit the University to comply with any law or regulation applicable to an off-campus program location.

Rationale for Adoption

Board policy provides that refunds of tuition and mandatory student fees may be made only in accord with Board-approved policies (4 Policies of the Board A-1-b and A-6). University refund policies are based on the recognition that circumstances arise which cause a student to withdraw and that, within specified time limits, the student should receive a refund of tuition and fees. The time schedule of the refund policies takes a properly expansive view of allowing refunds--refunds are permitted without question as to the student's reason for withdrawal up to a time equalling roughly 20% of the duration of the course enrolled in.

The other basis for refunds, currently limited to entry into military service for six or more months and students in grave circumstances who are unable to continue their educational programs for reasons beyond their control, recognizes that conditions may arise, after the normal refund deadlines, which are a legitimate basis for refunding tuition and fees.

The revision incorporates a change to reflect the need to set different refund procedures to comply with laws and regulations applicable to off-campus program locations. For example, in order to offer degree programs on military bases in California, the University must be licensed by the Council for Private Postsecondary and Vocational Education, and the programs operated in compliance with the California Education Code. The University has been informed by the Council that the refund policy for students enrolled in military programs in California is not in compliance with California Education Code §94312. The statute states in part:

The institutional refund policy for students who have completed 60% or less of a course of instruction shall be a pro rata refund. The refund shall be the amount the student paid for the instruction multiplied by a fraction, the numerator of which is the number of hours of instruction which the student has not received but for which the student has paid, and the denominator of which is the total number of hours of instruction for which the student has paid.

The refund policy of the University is more generous than the California refund policy up to a time equalling roughly 20% of the duration of a course (100% refund). After this time, the refund policy of the University is less generous than California's. To be consistent with §94312 of the California Education Code, a change in the refund policy of the University is necessary.

The policy proposed may not cause an increase in refunds; however, if there is an increase, it is expected to be minimal.

Programs offered off-campus operate under agreements, laws, and regulations which vary from location to location. The addition of - nothing in this policy shall preclude the President from complying with any law or regulation applicable to an off-campus program location - will permit the University to continue to offer programs at off-campus locations in compliance with applicable law, when it is in the best interest of the University to do so.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

As a matter of law, the proposal probably is not appropriate for constituency involvement.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective this date, 4 Policies of the Board B-5 be amended to read:

- B. 5. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
13-16 weeks	Last day of 3rd week
9-12 weeks	Last day of 2nd week
7-8 weeks	Last day of 2nd week
4-6 weeks	Last day of 1st week
2 or 3 weeks	Last day of 1st week
less than 2 weeks	2nd day
Military programs of any duration	Last day prior to the weekend of classes following the weekend during which 20% of the total class contact hours have been taught.

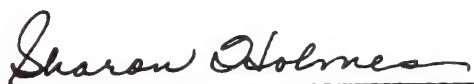
No tuition or general student fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer and students in grave circumstances who demonstrate to the President's satisfaction that, for reasons beyond their control, they are utterly unable to continue their educational program. Nothing in this policy shall preclude the President from complying with any law or regulation applicable to an off-campus

program location. The tuition and general student fees will be refunded on the basis of criteria and procedures established by the President, SIUC, and approved by the Chancellor.

The Chair thanked the University Center Bookstore for the pencils from its dedication. He announced that a news conference would be held in the International Room.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:20 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

## CONTENTS

November 12, 1992

Roll Call . . . . .	115
Trustee Reports . . . . .	116
Committee Reports . . . . .	118
Finance Committee . . . . .	118
Academic Matters Committee . . . . .	118
Architecture and Design Committee . . . . .	119
Public Act 87-673 . . . . .	119
Executive Officer Reports . . . . .	128
Approval of the Minutes of the Meeting Held October 8, 1992 . . . . .	130
Reports of Purchase Orders and Contracts, September, 1992, SIUC and SIUE . . . . .	130
Changes in Faculty-Administrative Payroll - SIUC . . . . .	131
Changes in Faculty-Administrative Payroll - SIUE (as revised) . . . . .	133
Abolition of the Technology Commercialization Center in the Graduate School, SIUC . . . . .	134
Abolition of the Learning Resources Tenure Unit Within Library Affairs, SIUC . . . . .	135
Abolition of Degree Program and Department: Bachelor of Arts, Major in Religious Studies, Department of Religious Studies, College of Liberal Arts, SIUC . . . . .	137
Project Approval and Selection of Engineer: Fire Alarm System Renovations, Phase I, University Housing, SIUC . . . . .	142
Merger of Programs: Master of Science Degree Program and Undergraduate Minor in Community Development and the Department of Geography, College of Liberal Arts, SIUC . . . . .	143
Revised Budget Approval: Rutledge Manor Complex Renovations, Springfield Medical Campus, SIUC . . . . .	144
Project Approval: Student Residence Facilities, SIUE . . . . .	145
Notice of Proposed Increase: Student Fitness Center Fee, SIUE [Amendment to 4 <u>Policies of the Board C-5</u> ] . . . . .	148
Notice of Proposed Fee Increase: Student Activity Fee, SIUC [Amendment to 4 <u>Policies of the Board B-6 and B-11</u> ] . . . . .	152



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
NOVEMBER 12, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 12, 1992, at 11:35 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Anthony Svach  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Dr. John Yopp, Assistant Vice-President and Dean of the Graduate School in the Friends Room of the Little Grassy Lodge, Touch of Nature. He stated that the gathering was social in nature and had not been

held for the purpose of discussion of public business. He stated that the Board thoroughly appreciated the time given by those persons attending the breakfasts. He continued that it is an opportunity for the Board to talk about its favorite subject, the University.

Under Trustee Reports, Mr. Birger reported on the October 5 Executive Committee meeting of the Illinois Coalition. He stated that the main thing he wanted to tell you was that the Illinois Coalition is alive and well. He explained that the Illinois Coalition has had tremendous problems in funding just as everyone else has had. Regarding the Coalition finances, he said that the Coalition remains financially sound. He continued that so far fund raising for the next three years has yielded \$165,000 in commitments towards a goal of \$300,000 in private sector funding. He reported that Jan Grayson, Director of DCCA, has indicated that he has put in a request for \$100,000 in public sector funding. With regard to the task forces, he stated that the Fermilab III Task Force had been set up in 1990 to secure \$200 million in funding to build a new Main Injector Accelerator at Fermilab, to extend its useful scientific life into the 21st century. He announced that a total of \$15 million had been appropriated for FY 1993, for a total of \$25 million to date. He reported that construction has begun on the facility. He reported that Chuck Marshall, Coalition Chairman, has met with Mike Belletire in preparation for a meeting to be scheduled with Governor Edgar.

Mr. Birger reported on the meeting of the Southern Illinois University at Edwardsville Foundation. He stated that at that meeting it was announced that the transition to the University's fiscal year had been successfully completed. He said that the three investment managers for the Foundation, the Bank of Edwardsville, Investment Counselors, and Mark Twain, had outlined to the full Board their investment strategies. He continued that

November 12, 1992

the fifteen month average investment returns were 11.2% for endowment funds, 6.48% for non-endowment funds, for a total earnings percentage of 10.41%. He announced that the second annual President's Council dinner honoring those people who gave \$1,000 during the past year or a total of at least \$10,000 will be held on Tuesday, December 1. He said that the dinner will feature the senior class of the Presidential Scholars and the entertainment will include selections from West Side Story. He reported that qualifying members for the President's Council dinner were up 52% from last year, and that a total of 200 invitations will be sent.

Mr. Brewster reported that he had attended the fall meeting of the Southern Illinois University Foundation Board of Directors on October 9 in conjunction with Homecoming. He stated that the board had heard reports from the Treasurer concerning receipts and disbursements to date, reports from the Springfield office of the School of Medicine and the progress of its awareness campaign, and reports from the various committees concerning development efforts of the Foundation. He said that new staff members of the Foundation had been introduced. He explained that the fund-raising efforts of the SIUC Foundation, including the School of Medicine, were progressing quite nicely at the present. He continued that the Foundation was pursuing all available opportunities for additional funds.

Mr. Norwood reported that he had attended the October 9 meeting of the SIU Alumni Association Board of Directors. He said it was a good meeting stressing more participation and more contributions from alumni. He explained that there would be a better effort for record-keeping on alumni and getting different ideas to make the Alumni Association more and more attractive to graduates and friends of the University. He announced that several gifts and grants had been reported and that the biggest item was \$800,000 to the

different colleges. He reported that it was a good meeting and that the Alumni Association is getting better and better all the time.

Mr. Norwood reported that he had attended the SIUC Homecoming that same week. He announced that the final football score was 50-42 and SIU was on the short end of the score. He continued that it was a fun day and a very enthusiastic Homecoming.

Mr. Norwood reported on the arts festival sponsored by the College of Communications and Fine Arts, the President's office, and the Southern Illinois Arts Council. He explained that the festival is for kindergarten and elementary school students and that about 32 schools and 5500 youngsters were represented. He stated that the purpose of the festival is to expose youngsters to topics like opera, dance, hands-on art, story-telling, children's drama, arts tours, music demonstrations, wood carving, and the like.

Dr. Wilkins announced that a fellow who is a dear friend to many of the people in this room is in a local hospital. He asked for a silent prayer for Dr. Seymour Bryson and hope that he has recovered from his present health problems.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Ballroom "A" of the Student Center, Southern Illinois University at Carbondale. She gave the following report:

The Finance Committee discussed a number of notice items, but there are none for the full Board to consider.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:



November 12, 1992

The Committee met this morning and we had five notice items on programs from SIUC that will come back to us. We had four items that the Committee passed and recommends for the omnibus motion: Items L, Abolition of the Technology Commercialization Center in the Graduate School, SIUC; M, Abolition of the Learning Resources Tenure Unit Within Library Affairs, SIUC; N, Abolition of Degree Program and Department: Bachelor of Arts, Major in Religious Studies, Department of Religious Studies, College of Liberal Arts, SIUC; and P, Merger of Programs: Master of Science Degree Program and Undergraduate Minor in Community Development and the Department of Geography, College of Liberal Arts, SIUC. We had a report from Student Affairs, SIUC, on the Multicultural Awareness Retreat. It was a very timely and visionary program for SIUC to be getting into. We eagerly look forward to updates in the future for this program. Members of the Board and the audience enjoyed it.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We ask that Board agenda Item O, Project Approval and Selection of Engineer: Fire Alarm System Renovations, Phase I, University Housing, SIUC; Item Q, Revised Budget Approval: Rutledge Manor Complex Renovations, Springfield Medical Campus, SIUC; and Item R, Project Approval: Student Residence Facilities, SIUE, be included on the omnibus motion. We also had a couple of items for information which will come back to the Board at a later time.

Mr. Birger asked that Public Act 87-673 be included in the Minutes:

An Act concerning procurement of architectural, engineering, and land surveying services by the State of Illinois.

Be it enacted by the People of the State of Illinois, represented in the General Assembly:

Section 1. Short title. This Act may be cited as the Architectural, Engineering, and Land Surveying Qualifications Based Selection Act.

Section 5. State policy on procurement of architectural, engineering, and land surveying services. It is the policy of State agencies of this State to publicly announce all requirements for architectural, engineering, and land surveying services, to procure these services on the basis of demonstrated competence and qualifications, to negotiate contracts at fair and reasonable prices, and to authorize the Department of Professional Regulation to enforce the provisions of Section 65 of this Act.

Section 10. Federal requirements. In the procurement of architectural, engineering, and land surveying services and in the awarding of contracts, a State agency may comply with federal law and regulations including, but not limited to, Public Law 92-582 (Federal Architect-Engineer Selection Law, Brooks Law, 40 U.S.C. 541) and take all necessary steps to adapt

its rules, specifications, policies, and procedures accordingly to remain eligible for federal aid.

Section 15. Definitions. As used in this Act:

"Architectural services" means any professional service as defined in Section 5 of the Illinois Architecture Practice Act of 1989.

"Engineering services" means any professional service as defined in Section 4 of the Professional Engineering Practice Act of 1989 or Section 5 of the Structural Engineering Licensing Act of 1989.

"Firm" means any individual, sole proprietorship, firm, partnership, corporation, association, or other legal entity permitted by law to practice the profession of architecture, engineering, or land surveying and provide those services.

"Land surveying services" means any professional service as defined in Section 5 of the Illinois Professional Land Surveyor Act of 1989.

"Project" means any capital improvement project or any design, study, plan, survey, or new or existing program activity of a State agency, including development of new or existing programs that require architectural, engineering, or land surveying services.

"State agency" means any department, commission, council, board, bureau, committee, institution, agency, university, government corporation, authority, or other establishment or official of this State.

Section 20. Prequalification. A State agency shall establish procedures to prequalify firms seeking to provide architectural, engineering, and land surveying services or may use prequalification lists from other State agencies to meet the requirements of this Section.

Section 25. Public notice. Whenever a project requiring architectural, engineering, or land surveying services is proposed for a State agency, the State agency shall provide no less than a 14 day advance notice published in a professional services bulletin or advertised within the official State newspaper setting forth the projects and services to be procured. The professional services bulletin shall be mailed to each firm that has requested the information or is prequalified under Section 20. The professional services bulletin shall include a description of each project and shall state the time and place for interested firms to submit a letter of interest and, if required by the public notice, a statement of qualifications.

Section 30. Evaluation procedure. A State agency shall evaluate the firms submitting letters of interest and other prequalified firms, taking into account qualifications; and the State agency may consider, but shall not be limited to considering, ability of professional personnel, past record and experience, performance data on file, willingness to meet time requirements, location, workload of the firm and any other qualifications based factors as the State agency may determine in writing are applicable. The State agency may conduct discussions with and require public presentations by firms deemed to be the most qualified regarding their qualifications, approach to the project and ability to furnish the required services.

November 12, 1992

A State agency shall establish a committee to select firms to provide architectural, engineering, and land surveying services. A selection committee may include at least one public member nominated by a statewide association of the profession affected. The public member may not be employed or associated with any firm holding a contract with the State agency nor may the public members' firm be considered for a contract with that State agency while serving as a public member of the committee.

In no case shall a State agency, prior to selecting a firm for negotiation under Section 40, seek formal or informal submission of verbal or written estimates of costs or proposals in terms of dollars, hours required, percentage of construction cost, or any other measure of compensation.

Section 35. Selection procedure. On the basis of evaluations, discussions, and any presentations, the State agency shall select no less than 3 firms it determines to be qualified to provide services for the project and rank them in order of qualifications to provide services regarding the specific project. The State agency shall then contact the firm ranked most preferred to negotiate a contract at a fair and reasonable compensation. If fewer than 3 firms submit letters of interest and the State agency determines that one or both of those firms are so qualified, the State agency may proceed to negotiate a contract under Section 40. The decision of the State agency shall be final and binding.

#### Section 40. Contract negotiation.

(a) The State agency shall prepare a written description of the scope of the proposed services to be used as a basis for negotiations and shall negotiate a contract with the highest qualified firm at compensation that the State agency determines in writing to be fair and reasonable. In making this decision, the State agency shall take into account the estimated value, scope, complexity, and professional nature of the services to be rendered. In no case may a State agency establish a maximum overhead rate or other payment formula designed to eliminate firms from contention or restrict competition or negotiation of fees.

(b) If the State agency is unable to negotiate a satisfactory contract with the firm that is most preferred, negotiations with that firm shall be terminated. The State agency shall then begin negotiations with the firm that is next preferred. If the State agency is unable to negotiate a satisfactory contract with that firm, negotiations with that firm shall be terminated. The State agency shall then begin negotiations with the firm that is next preferred.

(c) If the State agency is unable to negotiate a satisfactory contract with any of the selected firms, the State agency shall re-evaluate the architectural, engineering, or land surveying services requested, including the estimated value, scope, complexity, and fee requirements. The State agency shall then compile a second list of not less than 3 qualified firms and proceed in accordance with the provisions of this Act.



(d) A firm negotiating a contract with a State agency shall negotiate subcontracts for architectural, engineering, and land surveying services at compensation that the firm determines in writing to be fair and reasonable based upon a written description of the scope of the proposed services.

Section 45. Small contracts. The provisions of Sections 25, 30, and 35 do not apply to architectural, engineering, and land surveying contracts of less than \$25,000.

Section 50. Emergency services. Sections 25, 30, and 35 do not apply in the procurement of architectural, engineering, and land surveying services by State agencies (i) when an agency determines in writing that it is in the best interest of the State to proceed with the immediate selection of a firm or (ii) in emergencies when immediate services are necessary to protect the public health and safety, including, but not limited to, earthquake, tornado, storm, or natural or man-made disaster.

Section 55. Firm performance evaluation. Each State agency shall evaluate the performance of each firm upon completion of a contract. That evaluation shall be made available to the firm who may submit a written response, with the evaluation and response retained solely by the agency. The evaluation and response shall not be made available to any other person or firm and is exempt from disclosure under the Freedom of Information Act.

Section 60. Certificate of compliance. Each contract for architectural, engineering, and land surveying services by a State agency shall contain a certificate signed by a representative of the State agency and the firm that the provisions of this Act were complied with.

Section 65. Scope. No person, corporation, or partnership licensed or registered under the Illinois Architecture Practice Act of 1989, the Professional Engineering Practice Act of 1989, the Structural Engineering Licensing Act of 1989, or the Illinois Professional Land Surveyor Act of 1989 shall engage in any act or conduct, or be a party to any contract, or agreement, in violation of the provisions of this Act.

Section 70. Enforcement. Any contract or agreement made in violation of this Act after the effective date of this Act, except a supplement or extension of an existing contract, is void and unenforceable, and the Comptroller and Treasurer of the State of Illinois shall not process any payment claims or checks for any contract or agreement made in violation of this Act.

Section 75. Nothing in this Act shall be deemed to prohibit a State agency from contracting for a design/build project.

Section 80. Affirmative action. Nothing in this Act shall be deemed to prohibit or restrict agencies from establishing or maintaining affirmative action contracting goals for minorities or women, or small business set aside programs, now or hereafter established by law, rules and regulations, or executive order.

Section 95. The Freedom of Information Act is amended by changing Section 7 as follows:



November 12, 1992

(Ch. 116, par. 207)

Section 7. Exemptions.

(1) The following shall be exempt from inspection and copying:

(a) Information specifically prohibited from disclosure by Federal or State law or rules and regulations adopted under those laws pursuant thereto.

(b) Information that ~~which~~, if disclosed, would constitute a clearly unwarranted invasion of personal privacy, unless the ~~such~~ disclosure is consented to in writing by the individual subjects of the ~~such~~ information. The disclosure of information that bears on the public duties of public employees and officials shall not be considered an invasion of personal privacy. Information exempted under this subsection (b) shall include but is not limited to:

(i) files and personal information maintained with respect to clients, patients, residents, students or other individuals receiving social, medical, educational, vocational, financial, supervisory or custodial care or services directly or indirectly from federal agencies or public bodies;

(ii) personnel files and personal information maintained with respect to employees, appointees or elected officials of any public body or applicants for those ~~such~~ positions;

(iii) files and personal information maintained with respect to any applicant, registrant or licensee by any public body cooperating with or engaged in professional or occupational registration, licensure or discipline;

(iv) information required of any taxpayer in connection with the assessment or collection of any tax unless disclosure is otherwise required by State statute; and

(v) information revealing the identity of persons who file complaints with or provide information to administrative, investigative, law enforcement or penal agencies.

(c) Records compiled by any public body for administrative enforcement proceedings and any law enforcement or correctional agency for law enforcement purposes or for internal matters of a public body, but only to the extent that disclosure would:

(i) interfere with pending or actually and reasonably contemplated law enforcement proceedings conducted by any law enforcement or correctional agency;

(ii) interfere with pending administrative enforcement proceedings conducted by any public body;

(iii) deprive a person of a fair trial or an impartial hearing;

(iv) unavoidably disclose the identity of a confidential source or confidential information furnished only by the confidential source;

(v) disclose unique or specialized investigative techniques other than those generally used and known or disclose internal documents of correctional agencies related to detection, observation or investigation of incidents of crime or misconduct;

(vi) constitute an invasion of personal privacy under subsection (b) of this Section;

(vii) endanger the life or physical safety of law enforcement personnel or any other person; or

(viii) obstruct an ongoing criminal investigation.

(d) Criminal history record information maintained by State or local criminal justice agencies, except the following which shall be open for public inspection and copying:

(i) chronologically maintained arrest information, such as traditional arrest logs or blotters;

(ii) the name of a person in the custody of a law enforcement agency and the charges for which that person is being held;

(iii) court records that ~~which~~ are public;

(iv) records that ~~which~~ are otherwise available under State or local law; or

(v) records in which the requesting party is the individual identified, except as provided under part (vii) of paragraph (c) of subsection 1 of this Section ~~7-(c)-(vii)-of this Act.~~

"Criminal history record information" means data identifiable to an individual and consisting of descriptions or notations of arrests, detentions, indictments, informations, pre-trial proceedings, trials, or other formal events in the criminal justice system or descriptions or notations of criminal charges (including criminal violations of local municipal ordinances) and the nature of any disposition arising therefrom, including sentencing, court or correctional supervision, rehabilitation and release. The term does not apply to statistical records and reports in which individuals are not identified and from which their identities are not ascertainable, or to information that is for criminal investigative or intelligence purposes.

(e) Records that relate to or affect the security of correctional institutions and detention facilities.

(f) Preliminary drafts, notes, recommendations, memoranda and other records in which opinions are expressed, or policies or actions are formulated, except that a specific record or relevant portion thereof shall not be exempt when the record is publicly cited and identified by the head of the public body. The exemption provided in this paragraph subsection (f) extends to all those records of officers and agencies of the General Assembly that ~~which~~ pertain to the preparation of legislative documents.

(g) Trade secrets and commercial or financial information obtained from a person or business where the ~~such~~ trade secrets or information are proprietary, privileged or confidential, or where disclosure of the ~~such~~ trade secrets or information may cause competitive harm, including all information determined to be confidential under Section 4002 of the Technology Advancement and Development Act. Nothing contained in this paragraph (g) subsection shall be construed to prevent a person or business from consenting to disclosure.

(h) Proposals and bids for any contract, grant, or agreement, including information which if it were disclosed would frustrate procurement or give an advantage to any person proposing to enter into a contractor agreement with the body, until an award or final selection is made. Information prepared by or for the body in preparation of a bid solicitation shall be exempt until an award or final selection is made.

(i) Valuable formulae, designs, drawings and research data obtained or produced by any public body when disclosure could reasonably be expected to produce private gain or public loss.

(j) Test questions, scoring keys and other examination data used to administer an academic examination or determine the qualifications of an applicant for a license or employment.

(k) Architects' and engineers' plans for buildings not constructed in whole or in part with public funds and for buildings constructed with public funds, to the extent that disclosure would compromise security.

(l) Library circulation and order records identifying library users with specific materials.

(m) Minutes of meetings of public bodies ~~which meetings are closed to the public as provided in the Open Meetings Act, approved July 11, 1957, as amended, until such time as the public body makes the~~ such minutes available to the public under ~~pursuant to~~ Section 2.06 of the Open Meetings Act.



(n) Communications between a public body and an attorney or auditor representing the ~~such~~ public body that would not be subject to discovery in litigation, and materials prepared or compiled by or for a public body in anticipation of a criminal, civil or administrative proceeding upon the request of an attorney advising the public body, and materials prepared or compiled with respect to internal audits of public bodies.

(o) Information received by a primary or secondary school, college or university under its procedures for the evaluation of faculty members by their academic peers.

(p) Administrative or technical information associated with automated data processing operations, including but not limited to software, operating protocols, computer program abstracts, file layouts, source listings, object modules, load modules, user guides, documentation pertaining to all logical and physical design of computerized systems, employee manuals, and any other information that, if disclosed, would jeopardize the security of the system or data contained therein or the security of materials exempt under this Section.

(q) Documents or materials relating to collective negotiating matters between public bodies and their employees or representatives, except that any final contract or agreement shall be subject to inspection and copying.

(r) Drafts, notes, recommendations and memoranda pertaining to the financing and marketing transactions of the public body. The records of ownership, registration, transfer, and exchange of municipal debt obligations, and of persons to whom payment with respect to these ~~such~~ obligations is made.

(s) The records, documents and information relating to real estate purchase negotiations until those negotiations have been completed or otherwise terminated. With regard to a parcel involved in a pending or actually and reasonably contemplated eminent domain proceeding under Article VII of the Code of Civil Procedure, records, documents and information relating to that parcel shall be exempt except as may be allowed under discovery rules adopted by the Illinois Supreme Court. The records, documents and information relating to a real estate sale shall be exempt until a sale is consummated.

(t) Any and all proprietary information and records related to the operation of an intergovernmental risk management association or self-insurance pool or jointly self-administered health and accident cooperative or pool.

(u) Information concerning a university's adjudication of student or employee grievance or disciplinary cases, to the extent that ~~such~~ disclosure would reveal the identity of the student or employee and information concerning any public body's adjudication of student or employee grievances or disciplinary cases, except for the final outcome of the ~~such~~ cases.



November 12, 1992

(v) Course materials or research materials used by faculty members.

(w) Information related solely to the internal personnel rules and practices of a public body.

(x) Information contained in or related to examination, operating, or condition reports prepared by, on behalf of, or for the use of a public body responsible for the regulation or supervision of financial institutions or insurance companies, unless disclosure is otherwise required by State law.

(y) Information the disclosure of which is restricted under Section 5-108 of the Public Utilities Act.

(z) Manuals or instruction to staff that which relate to establishment or collection of liability for any State tax or that which relate to investigations by a public body to determine violation of any criminal law.

(aa) Applications, related documents, and medical records received by the Experimental Organ Transplantation Procedures Board and any and all documents or other records prepared by the Experimental Organ Transplantation Procedures Board or its staff relating to applications it has received.

(bb) Insurance or self insurance (including any intergovernmental risk management association or self insurance pool) claims, loss or risk management information, records, data, advice or communications.

(cc) Information and records held by the Department of Public Health and its authorized representatives relating to known or suspected cases of sexually transmissible disease or any information the disclosure of that which is restricted under the Illinois Sexually Transmissible Disease Control Act.

(dd) Information the disclosure of which is exempted under Section 7 of the Radon Mitigation Act.

(ee) Firm performance evaluations under Section 55 of the Architectural, Engineering, and Land Surveying Qualifications Based Section Act.

(2) This Section does not authorize withholding of information or limit the availability of records to the public, except as stated in this Section or otherwise provided in this Act.

(Source: P.A. 86-251; 86-870; 86-1028.)

Section 100. This Act takes effect January 1, 1992.

Mr. Birger emphasized the following paragraph from the Act:

"A State agency shall evaluate the firms submitting letters of interest and other prequalified firms, taking into account qualifications; and the State agency may consider, but shall not be limited to considering, ability of professional personnel, past record and experience, performance data on file, willingness to meet time requirements, location (which I want to stress), workload of the firm and any other qualifications based factors as the State agency may determine in writing are applicable."

Under Executive Officer Reports, President Guyon announced that there would be a press conference this afternoon where a special grant of over \$800,000 will be announced to prepare professionals in the area of child welfare. He continued that this was of particularly significant activity in that it is a federally-supported activity and reflects the educational expertise and leadership of Dr. Mary Davidson, Director, under which the School of Social Work is going to make great strides. President Guyon read the following paragraph from a letter directed to Dr. Jared Dorn, Principal of the SIUC campus in Japan:

"Dear Dr. Dorn: It was a pleasure to meet you and to see your magnificent campus during my recent trip to Niigata. I am very impressed by the work that you are doing in international education and your splendid facilities. The education that branch campuses of American universities in Japan can provide to both Japanese and American students makes a great contribution to mutual knowledge and understanding, and is an invaluable link between our two people."

He continued that the letter goes on at some additional length and it is signed by the United States Ambassador to Japan, Michael H. Armacost.

Dr. Brown outlined the changes in University legislative representation brought about by redistricting. He stated that Congressman Costello's district now includes SIU Carbondale; Congressman Durbin's district includes both the School of Medicine and SIU Edwardsville; and Congressman Poshard's district no longer includes an SIU campus even though he lives but a few miles from Carbondale. He continued that Congressman Bob Michel's district extends far enough south to be within four blocks of the School of Medicine in

Springfield. He reported that at the state level, there are 20 new members of the Senate and 47 new representatives, that the Senate is now controlled by the Republicans, a situation which we have to go back 12 years to find repeated in 1980. He said that Bruce Richmond of Murphysboro, Sam Wolf of Granite City, and Doc Davidson of Springfield chose not to run for re-election. He explained that they have been stalwart supporters of the institution and we owe all three of them a great debt of gratitude and they will be sorely missed. He announced that SIU will be represented by Gerald Hawkins of DuQuoin, Jay Hoffman of Collinsville, and Karen Hasara. He stated that SIU looked forward to establishing further cordial relations with the new legislature.

Chancellor Brown stated that the projections of receipts for the State of Illinois through the first quarter were well matched by actual receipts and that Governor Edgar had stated that he was optimistic about the State funding and thought there might not be the necessity for a rescission. He continued that the month of October had not maintained that desirable pattern and it was not good news. He explained that the key for this quarter was going to be what happens in November and December; we'll have to wait and see how spirited the Christmas spirit affects the State of Illinois and its receipts.

Chancellor Brown stated that President Lazerson had recommended to him, in accordance with Board action in September about salary increases, that the 2% salary increase for SIUE be implemented December 1. He explained that he had concurred in this recommendation and was in the process of developing the paperwork necessary to make it happen. He said that this was for the Board's information since it had authorized the action at the September meeting.

The Chair explained the procedure for the Board's omnibus motion. Mr. Norwood moved the agenda which included the following: reception of Reports of Purchase Orders and Contracts, September, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE, as revised; and the approval of Minutes of the meeting held October 8, 1992; Abolition of the Technology Commercialization Center in the Graduate School, SIUC; Abolition of the Learning Resources Tenure Unit Within Library Affairs, SIUC; Abolition of Degree Program and Department: Bachelor of Arts, Major in Religious Studies, Department of Religious Studies, College of Liberal Arts, SIUC; Project Approval and Selection of Engineer: Fire Alarm System Renovations, Phase I, University Housing, SIUC; Merger of Programs: Master of Science Degree Program and Undergraduate Minor in Community Development and the Department of Geography, College of Liberal Arts, SIUC; Revised Budget Approval: Rutledge Manor Complex Renovations, Springfield Medical Campus, SIUC; and Project Approval: Student Residence Facilities, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were thereby approved:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
SEPTEMBER, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of September, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.  
pages 18, 19 FACULTY PAYROLL, SIUC



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Modali, Yasoda	Physician	Student Health Prog	01/04/93	\$9,833.00/mo \$117,996.00/FY

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Dawson-Saunders, E.	Prof	Int Med	10/15/92	\$7,000.00/mo \$ 84,000.00/yr
2. Kupferer, Thomas*	Clin Asst Prof	FP	09/11/92	-----
3. Ramkumar, Vickram	Asst Prof	Pharm	09/29/92	\$3,834.00/mo \$ 46,008.00/yr

\*This appointment carries faculty privileges except that time in this appointment does not count toward permanent tenure.

B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Dawson-Saunders, E.	Professor	Int Med	10/15/92

C. Leave of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Yau, William	Sabbatical	Physiology	Research	06/01/92-11/30/92-100%

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Cross, W. Bradford	Assistant Prof	Civil Engineering	09/16/92	\$4,667.00/mo \$42,003.00/AY
2. Robey, Randall R.	Assistant Prof	Speech Path/Audiology	09/16/92	\$3,800.00/mo \$34,200.00/AY

ABOLITION OF THE TECHNOLOGY COMMERCIALIZATION  
CENTER IN THE GRADUATE SCHOOL, SIUC

Summary

This matter proposes abolition of the Technology Commercialization Center (TCC) in the Graduate School, SIUC.

Rationale for Adoption

State funds were appropriated in 1985 to Southern Illinois University at Carbondale (SIUC) through the Illinois Department of Commerce and Community Affairs (DCCA) to establish the Technology Commercialization Center (TCC). The TCC was instituted to assist in the revitalization of the economic environment in the southernmost 34 Illinois counties. Similar technology commercialization centers were established throughout Illinois with funding from DCCA.

The intent of the TCC was to create new jobs, stimulate existing businesses, and create products for new industries by utilizing the services of University faculty and units (e.g., Colleges of Engineering and Technology and Business and Administration, the Small Business Development Center, etc.).

Initially, the Center reported to the Vice-President for Academic Affairs and Research and the Associate Vice-President for Academic Affairs and Research (Service). In 1989, administration of the Center was transferred to the College of Engineering and Technology. This move allowed additional interaction with the College of Engineering and Technology Applied Research Center (CETARC) and facilitated joint client service. The TCC remained interdisciplinary and served a number of clients during the following three years. This model also was used in many of the other 12 technology centers in Illinois.

Initially approved as a Center by the Illinois Board of Higher Education from February 15, 1985, until June 30, 1989, SIUC requested an additional five years of operation in its FY 1991 Resource Allocation and Management Program (RAMP). This allowed operation from 1990 until 1994. The TCC was assigned to the Graduate School in Spring 1992 to facilitate its operation and completion of certain grants.

The basic justification for the requested abolition of the TCC is that its funding from DCCA has been discontinued. State funding of DCCA has been greatly reduced, and it is unlikely that funding of the Illinois technology commercialization centers will be reinstituted.

Financial constraints and current studies in the priorities, quality, and productivity (PQP) have led the University to transfer many of the functions of the TCC to other service units within the University such as the College of Business and Administration and the Office of Economic and Regional Development. It is estimated that eliminating the TCC will save \$75,000 per year which will be reallocated to improve the quality and productivity of academic and service programs of higher priority within the University.

Formally at a time of full funding, the staff consisted of a Director, an Assistant Director for Technical Services Coordinator (50%), a





# SHRYOCK AUDITORIUM

Administrative Office: 618-453-3379

Box Office (Tickets Only): 618-453-ARTS (2787)



November 12, 1992

Commercial Services Coordinator (50%), and a Patent Service Coordinator (50%). Currently, the staff of the TCC consists of one clerical support person. Other services are provided through consultation.

The Director's salary was discontinued on August 31, 1992. The clerical staff person will be reassigned within the University. No currently tenured faculty member will be released as a result of the abolition of this center.

### Considerations Against Adoption

There is no doubt that the 34 counties of Southern Illinois have been adversely affected by the nation's economic downturn and the declining coal industry. SIUC has an obligation to provide service to this region through the development of a vigorous outreach program to business, industry, and others. This can be done by assisting in the search and development of ideas and projects with commercial potential which could lead to the creation of new jobs and businesses in southern Illinois. The TCC played an integral role in accomplishing this facet of SIUC's service mission.

The TCC also served as a point of origin for new ideas and networking between manufacturing and community colleges in the state as well as a source of expertise in areas such as telecommunications and faculty consultancy.

The University will continue to meet these service needs of its region through other units such as the College of Business and Administration and the Office of Economic and Regional Development, which are concerned with economic development and still exist within its structure.

### Constituency Involvement

The request for abolition is supported by the Associate Vice-President for Research and Dean of the Graduate School, the Vice-President for Academic Affairs and Provost, and President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Technology Commercialization Center be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition and reallocations without further action by this Board.

### ABOLITION OF THE LEARNING RESOURCES TENURE UNIT WITHIN LIBRARY AFFAIRS, SIUC

### Summary

This matter proposes the abolition of the Learning Resources tenure unit within Library Affairs. The tenure unit for all Library Affairs faculty henceforth will be Library Affairs.

### Rationale for Adoption

Certain organizational changes are essential if Library Affairs is to remain viable during this period of downsizing, budgetary constraints, and the challenges and demands of new technology--all at a time when most academic libraries are dealing with philosophical as well as fiscal changes in the basic goals and priorities giving them direction.

Following an internal administrative review of the Learning Resources Services (LRS), with all LRS faculty and staff participating as a committee of the whole, it was determined that many of the LRS programs were duplicative of existing services elsewhere--within Library Affairs and without; that old services such as motion picture rental were too costly to sustain; that the fee structure used by LRS was too ambiguous and counter to many other services performed by the library without fee; that certain evaluative practices were potential infringements upon another school's tenure process; and that many LRS activities did not have a Library Affairs focus.

Consequently, it was determined that the best course of action would be to collapse the LRS program into the four existing directoral areas, ending duplicative services and strengthening Library Affairs' ability to provide higher quality services to students and faculty. Specifically, the Self-Instruction Center will be merged with the Undergraduate Library's Reserve section. The three faculty members currently having tenure in LRS will now have their locus of tenure in Library Affairs. The film and video section in LRS will be evaluated with the possibility of dropping films in favor of creating a media center, with increased emphasis on video and sound discs. The media center material will circulate as other library material, rather than being on a rental basis. The Library Instruction area will receive additional video and graphics capability which will provide a wider range of learning opportunities for both students and faculty. The two different computer technologies currently in use will be merged enabling Library Affairs to provide an upgrading of the Lawson Hall instructional technology facilities.

Library Affairs will continue to meet the challenges of the current and future budgetary and programmatic constraints, enhancing and upgrading all programs in light of new technology without sacrificing quality of service. Faculty and staff will be retained in the reorganization but with reassignment and retraining to provide a better response to the growing perplexities of accessing information. It is estimated that a FY-93 savings of \$21,938 can be realized; however, the long-term savings cannot be estimated at this writing.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Since the three faculty members in LRS have had LRS as their locus of tenure (as opposed to the rest of the faculty who hold tenure in Library Affairs), Board approval and action are required. The proposed action has the support of the faculty involved, the area directors, the Dean, and the Provost, and the endorsement of the President. The three LRS faculty affected by the



reorganization support the tenure locus shift, and the remaining Library Affairs faculty voted unanimously to accept them, should this proposal gain Board approval.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Learning Resources tenure unit be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the units, programs, and personnel affected by this action be reassigned to the Library Affairs tenure unit.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition and reallocations without further action by this Board.

#### ABOLITION OF DEGREE PROGRAM AND DEPARTMENT: BACHELOR OF ARTS, MAJOR IN RELIGIOUS STUDIES, DEPARTMENT OF RELIGIOUS STUDIES, COLLEGE OF LIBERAL ARTS, SIUC

#### Summary

This matter proposes the abolition of the Bachelor of Arts degree program, the Department of Religious Studies, and the major in Religious Studies, College of Liberal Arts, SIUC, effective June 30, 1993.

#### Rationale for Adoption

The program is weak academically. Student demand for the major has never been strong. During the 1984-91 period, no more than 6 and as few as 2 students per year majored in Religious Studies (an average of 4 students per year). The Extended Executive Committee of the College of Liberal Arts and the Dean determined that, particularly in a period of budgetary shortfalls, resources are better used in funding other programs of higher quality and priority within the College.

#### Considerations Against Adoption

The Department's faculty and its Chair are opposed. The comparative study of religions helps SIUC satisfy directives of Illinois House Bill 95 regarding cultural pluralism.

#### Constituency Involvement

This proposal was initiated by the Extended Executive Committee and the Dean of the College of Liberal Arts and has been approved by the College of Liberal Arts Council and the Faculty Senate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Arts degree program, major in Religious Studies, and Department of Religious Studies, College of Liberal Arts, SIUC, be and is hereby abolished effective June 30, 1993; and,

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

ABOLITION OF DEGREE PROGRAM AND DEPARTMENT: BACHELOR OF ARTS,  
MAJOR IN RELIGIOUS STUDIES, DEPARTMENT OF RELIGIOUS STUDIES,  
COLLEGE OF LIBERAL ARTS, SIUC

I. Program Inventory Data

<u>CIP CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
38.0201	Religious Studies	None	Bachelor of Arts	College of Liberal Arts

II. Reason for Proposed Action

The program is weak academically and student demand for the major remains very low.

III. Anticipated Budgetary Effects

Savings in the amount of \$75,000 are projected (see June 26, 1992 "Draft Productivity Report for SIUC") from the termination of one untenured Assistant Professor and one term appointed Lecturer, the elimination of summer salary for the current department chair, and the reassignment to an open line of one Civil Service worker.

IV. Arrangements to be Made for Affected Faculty, Staff, and Students, and for Affected Equipment and Physical Facilities

The one tenured faculty member will be reassigned to another academic department. The one untenured Assistant Professor and one term appointed Lecturer will be released at the end of the spring term of 1993. The one Civil Service worker will be reassigned to another open salary line. The two current Religious Studies majors have completed departmental requirements and so will not be affected by the elimination of the department.

V. Other Educational Units, Curricula, or Degrees Affected by this Action

There is expected to be no direct effect, adverse or positive, on any other unit, curriculum, or degree. The Religious Studies General Education courses will be offered by other academic units.

November 12, 1992

139

VI. Catalog Copy to be Deleted

See attachment.

VII. Requested Effective Date of Termination

June 30, 1993.



### Courses (RELS)

**301-3 Philosophy of Religion.** (See Philosophy 301.)

**302-3 Religion, Reform, Revolution.** Changing patterns in religion since the Second War.

**304-3 Issues in Religion.** A cross-cultural exploration of religious worldviews as they form ideas of the sacred, the idea of nature, the role of society, what it means to be human, and the role of history.

**320A-3 Sacred Scriptures: The Hebrew Bible.** A survey of Jewish biblical writings: their social and cultural context, how they came to be written, for what purposes, and with what results.

**320B-3 Sacred Scriptures: The New Testament.** A survey of the New Testament writings in their social and cultural context, and the formation of the Christian canon.

**320C-3 Sacred Scriptures: The Qur'an.** The structure and formation of the Qur'an, the Arabic language, and the cultural context which gave rise to it, and its authority within the Islamic world.

**320D-3 Sacred Scriptures: The Bhagavad-Gita.** The Bhagavad-Gita's place within the Mahabharata and Indian cultures; its influence as a devotional classic in Hinduism.

**332-3 Jewish Ideas and Culture.** Selected Jewish rites, beliefs, and customs and their cultural roots and consequences.

**333-4 Myth and Ritual in Archaic Religion.** (Same as Black American Studies 385) The structure of the sacred among selected primitive peoples in Africa, Asia, and the Americas. The role of myth and ritual as a mode of being in contemporary culture.

**334-3 Religions and Cultures of Asia.** An introduction to the major religions of India, China, and Japan.

**335-4 The Kingdom of God in America.** Uses primary source materials from American Puritans, religious leaders, and novelists to investigate the cultural and religious dominance of the Protestant vision of the Kingdom in America. Special attention given to contemporary issues and movements.

**336-4 The Christian Heritage.** A thematic and historical survey of European Christian thought using selected writers such as St. Paul, St. Augustine, Dante, C.S. Lewis, Dietrich Bonhoeffer.

**337-3 Islamic Religion and Culture.** Religious and cultural developments in the Islamic world from Mohammed to current problems and modernization.

**338-3 Life and Teachings of the Prophet Muhammad.** The socio-political background leading to the prominence of Muhammad and the birth of Islam, with an emphasis on Muhammad's life, teachings, and the formation of the Qur'an.

**340-3 The Self and the Sacred.** Cross-cultural and contemporary images of the self and how they relate to self-understanding, the environment, society, and the cosmos.

**341-4 Mysticism and Human Transformation.** Comparative studies in selected "classical" mystics, and their meaning for contemporary world views.

**351-3 Sociology of Religion.** (See Sociology 351.)

**363-3 Islam and the West.** A history of the religious and cultural interactions between Islam and the other Western traditions. Emphasis will be given to the portrayal of Islam in Western literature, the Muslim response to secularism, and Islamic life in Europe and America.

**364-3 Islam in the Modern World.** The cultural, social and political impact of Islam on modern civilizations since the 18th century, with an emphasis on the internal changes within Islam as a result of cross-cultural contact.

**396-1 to 6 (1 to 3 per topic). Special Topics in Religion.** Special topics in religion, to be announced in advance. Both students and faculty may suggest ideas. May be repeated as the topic varies up to a maximum of 6 hours. Prerequisite: departmental approval.

**410F-3 Comparative Religion.** (See Anthropology 410F.)

**476-4 Politics and Religion in Comparative Perspective.** (Same as Sociology 476.) Examination of the interaction between politics and religion in the United States, with a comparative approach to other nations and global regions. Consideration given to politics and religion as cultural and institutional systems, and to the impact of each upon the other.

**496-1 to 6 Honors Readings in Religion.** Topics selected by student and instructor which are not covered in depth in regular course offerings. Not available for graduate credit. Prerequisite: consent of department.

## Respiratory Therapy Technology (Program, Major)

(SEE ALLIED HEALTH CAREERS SPECIALTIES)

Respiratory therapy is an allied health specialty concerned with the treatment, diagnostic testing, management, control, and care of patients with deficiencies and abnormalities associated with respiration. It involves the therapeutic use of medical gases and administering apparatus, environmental control systems,



stitutions, schools, and communities are surveyed. Prerequisite: 406 or consent of instructor.

**453-1 to 4 Personal and Family Life Styling.** The academic and personal competencies that are characteristic of fully-functioning, integrated persons within the context of our twentieth century environment will be systematically reviewed for adoption in every day living as well as in professional functions. Participants will focus on and experience life styling theories, models, and skills for their own growth and development and learn to assess basic risk-factors in their rehabilitation clients and families prior to helping them program a more balanced, synergistic, and holistic approach to living. Prerequisite: consent of instructor.

**461-3 Introduction to Alcoholism and Drug Abuse.** Orientation and introduction to a variety of topics related to alcohol and drug abuse; surveys history, theories of cause and development, consequences of abuse, classes and types of drugs, legislation, and other current issues relating to substance abuse and addiction.

**468-3 Sexuality and Disability.** Research and rehabilitation practices pertaining to the unique psychosexual aspects of various chronically disabling conditions will be examined.

**471-3 Rehabilitation and Treatment of the Alcohol and Drug Abusers.** A comprehensive examination of substance abuse treatment and rehabilitation; focus on various treatment approaches, treatment settings, and types of counseling to include an overview of individual, group, and family techniques; the rehabilitation counselor's role is addressed and necessary skills in treating drug and alcohol abusers. Prerequisite: 461 or consent of instructor.

**479-3 Technical Writing in Rehabilitation.** Fundamentals of writing skills for rehabilitation specialists, including preparation and drafting of program/grant proposals, vocational evaluation/work adjustment reports, news releases and other publicity materials. Prerequisite: consent of instructor.

**490-1 to 6 (1 to 3 per semester) Readings in Rehabilitation.** Supervised readings in selected areas. Prerequisite: consent of instructor.

**494-1 to 12 Work Experience in Rehabilitation.** Rehabilitation 494 and 594 both cannot be counted for a graduate degree, only one or the other can satisfy requirements toward a master's degree. Prerequisite: consent of department.

## Religious Studies (Department, Major, Courses)

Religious studies examines religious attitudes and behaviors from their earliest beginnings through their dominant forms, east and west, to their modern developments and alternatives. Study of this kind makes an interdisciplinary contribution to a liberal education in the humanities and social sciences and also provides a useful base for graduate study in religion, in the arts, or in any of the helping professions such as the ministry, medicine, psychiatry, law, social work, and public service.

### Bachelor of Arts Degree, College of Liberal Arts

<i>General Education Requirements</i> .....	46
<i>College of Liberal Arts Academic Requirements</i>	
(See Chapter 3.) .....	(4) + 8-14
<i>Requirements for Major in Religious Studies</i> .....	28
Minimum hours distributed as follows:	
Area A: Religious Studies 320a, b, 332, 333, 334, 336, F92337, 410f.....	9 <sup>1</sup>
Area B: Religious Studies 201, 301, 302, 340, 341, 362, Sociology 351 F92.....	9 <sup>1</sup>
Free electives from Areas A or B.....	10 <sup>1</sup>
<i>Electives</i> .....	32-38
<i>Total</i> .....	120

<sup>1</sup>Religious Studies 396 and 496 may be designed so as to apply toward fulfilling requirements of either Area A or Area B. By special permission of the department, students may earn up to six hours major credit with courses taken in other departments, such credit to apply to Area A or Area B, or the free elective group as the department shall determine.

### Minor

Students may take a minor in religious studies by completing at least 13 hours of courses in the department.

PROJECT APPROVAL AND SELECTION OF ENGINEER: FIRE ALARM  
SYSTEM RENOVATIONS, PHASE I, UNIVERSITY HOUSING, SIUC

Summary

This matter seeks affirmation of an earlier project and budget approval to make renovations to the fire alarm system in Boomer and Wright Halls in the University Park residential area.

The estimated cost of this project is \$272,000. Funding for this work will come from housing revenue.

This matter likewise requests affirmation of an earlier approval for the plans and specifications to be prepared by a professional engineering firm.

Rationale for Adoption

The regulations for life safety and fire protection have recently undergone significant changes in several areas. One such area requires additional detection devices and additional audio and video alarms. The university safety officer and the Physical Plant staff are aware of these changes, and they are incorporating each change as it occurs into the various phases of the campus-wide project to upgrade the fire alarm system.

University Housing is now taking the first steps to make the necessary changes in that portion of the fire alarm system that is within the residence halls. This first phase will renovate the system in Boomer and Wright Halls, two of the triad buildings in University Park. The estimated cost is \$272,000.

At its meeting of May 9, 1991, the Board of Trustees gave its approval to a similar fire alarm project for University housing that included all three of the triad dormitories, and at an estimated cost of \$150,000. Very soon after that approval, the fire and safety codes were expanded still further beyond any previous levels. These most recent changes have increased the estimated cost significantly, and for that reason the original project has been reduced in scope and size in order to accommodate the added cost.

The engineering firm of Buchanan and Bellows of Bloomington, Illinois, is recommended for the preparation of plans and specifications for this project. This firm has been selected to prepare the plans and specifications for each of the five phases of campus fire alarm renovations that have been funded by state appropriations. Satisfaction with this firm and its familiarity with the campus system have led to this present recommendation. The Board also gave its approval to the use of this firm at its earlier meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been shared with the Residence Hall Association as part of the discussion on the housing rate increases. No action was taken concerning this project.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate the fire alarm system in Boomer and Wright Halls be and is hereby approved at an estimated cost of \$272,000.
- (2) Funding for this project shall come from housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, the firm of Buchanan and Bellows, Bloomington, Illinois, be and is hereby authorized to prepare the plans and specifications for this project.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

MERGER OF PROGRAMS: MASTER OF SCIENCE DEGREE PROGRAM AND  
UNDERGRADUATE MINOR IN COMMUNITY DEVELOPMENT AND THE  
DEPARTMENT OF GEOGRAPHY, COLLEGE OF LIBERAL ARTS, SIUC

Summary

This matter proposes the administrative merger of the Community Development program with the Department of Geography. The Community Development program includes the Master of Science degree program and the undergraduate minor in Community Development, and the Department of Geography includes the Bachelor of Arts, Master of Arts, Master of Science, and Doctor of Philosophy programs. The name of the administrative unit will be the Department of Geography effective January 1, 1993, as a result of this matter.

Rationale for Adoption

Student interest in Community Development, particularly in the Master of Science degree program, has been steady, but the program has only three continuing tenured faculty members and thus lacks a "critical mass" of faculty. The Department of Geography has seven continuing faculty lines authorized and has recently concentrated its efforts in Environmental Planning and Natural Resources Management. This substantive thrust is compatible with the Community Development program, and the two curricula complement one another. That overlap will be strengthened.



### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

This proposal was initiated by the Extended Executive Committee and the Dean of the College of Liberal Arts and has been approved by the faculty of both Community Development and Geography, by the College of Liberal Arts Council, the Faculty Senate, and the Graduate Council.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Community Development program and the Department of Geography, College of Liberal Arts, SIUC, be and are hereby merged, effective January 1, 1993; and,

BE IT FURTHER RESOLVED, That the name of the academic unit will be the Department of Geography; and,

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

### REVISED BUDGET APPROVAL: RUTLEDGE MANOR COMPLEX RENOVATIONS, SPRINGFIELD MEDICAL CAMPUS, SIUC

### Summary

This matter seeks revised budget approval for a project to make extensive renovations of the Rutledge Manor facility, 911 North Rutledge, at Springfield. The revised cost estimate for this project will be \$2,300,000. Funding will come from regular capital appropriations, Build Illinois appropriations received by the School of Medicine, funds received as rental from the former owner of the property, revenues generated from the practice of medicine through the School's Medical Service and Research Plan, and some State appropriations.

### Rationale for Adoption

At its meeting on October 11, 1990, the Board of Trustees approved a matter authorizing the expenditure of \$1,594,100 for the renovation of 911/913 North Rutledge. In early 1991 the Governor imposed a freeze on capital funding, thus, delaying the start of the project. Since the roof of the 913 North Rutledge portion of the roof was in failure, the School of Medicine requested approval of a plan which would use money the School received as rental from the former owner of the Rutledge Manor complex to pay for the re-roofing of a portion of the facility. The Board of Trustees approved this request at its May 9, 1991, meeting. At its February 13, 1992, meeting the Board approved a change in scope for the project from a combination office and laboratory facility to a 100 percent laboratory complex and increased the budget by \$300,000 to a total of \$1,913,700 to cover needed asbestos abatement.



November 12, 1992

Current plans call for completing finished laboratories on the lower level of the building and roughing in the mechanical equipment for laboratory space on the second level for completion at a later time.

In early October 1992 partial bids were taken by the Capital Development Board on the project and subsequently canceled because of inadequate project funding. Some minor revisions to the specifications will be made to reduce the cost, but it is not practical to reduce the project sufficiently to come within budget and still have a functional facility when the project is finished. Approval is requested to increase the budget for the project to \$2,300,000. The additional funding will come from the remainder of rental income received from the former owner of Rutledge Manor, uncommitted funding remaining from several Build Illinois projects, funds generated from the practice of medicine through the School's Medical Service and Research Plan, and State appropriations.

With approval of additional funding, the architect is optimistic that bids can be taken in December 1992 and that the construction can begin shortly after the first of the year.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised budget to renovate 911 North Rutledge at the Springfield Medical Campus, be and is hereby approved at an estimated cost of \$2,300,000. Funding for this project will come from regular and Build Illinois capital funds, rental income from the former owner of the Rutledge Manor, revenues earned through the practice of medicine through the School's Medical Service and Research Plan, and State appropriations.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of the resolution in accordance with established policies and procedures.

#### PROJECT APPROVAL: STUDENT RESIDENCE FACILITIES, SIUE

#### Summary

This matter would grant project and budget approval for the capital project, Student Residence Facilities, SIUE. The project would involve construction of a 500-bed student residence hall near the campus core, renovation

of the Tower Lake apartments, and housing related renovations to the University Center Food Service facilities.

The project, expected to cost approximately \$13.6 million, will be funded from the sale of revenue bonds. The bond issue is anticipated to be \$15.8 million to finance the cost of the project, the costs of the bond issue, and to fund fully the debt service reserve. Revenue generated from monthly rents charged to residents of the new facility, additional revenue generated by a rent increase at the Tower Lake apartment complex and income from housing related food services will pay the costs of debt service, other costs associated with the revenue bonds, and the operation and maintenance of the new housing and renovated facilities.

This matter also requests that the project and its proposed funding source be submitted to the Illinois Board of Higher Education for its review and approval as a non-instructional capital improvement.

#### Rationale for Adoption

An analysis of data gathered from feasibility studies conducted in 1980, 1985, and 1990 concluded that there is a continued high demand for additional on-campus student housing at SIUE. Also, dormitory style housing was identified as the preferred type of housing for traditional freshmen and sophomore level students. At its September 10, 1992 meeting, the Board adopted a resolution approving the concept of constructing additional undergraduate single-student housing near SIUE's campus core, and authorized the development of a proposal to implement a project as expeditiously as possible.

Based on information from previous planning efforts and programmatic needs assessments, the project proposed would construct a three-story, 500-bed student residence facility of approximately 120,000 square feet. The facility also would include related offices, lounges, and study areas. Renovation of the Tower Lake apartments is necessary to continue to provide suitable housing for junior and senior level, non-traditional and married students at SIUE. Housing related renovations would be made to the University Center Food Service facilities to provide the capacity required to serve the residents of the new facility. The site chosen for the new facility is the area just south of Circle Drive which was formerly the site of the University Police office.

The project would be financed through the sale of 25-year revenue bonds in the amount of \$15,800,000. Retirement of the bonds and the operating and maintenance costs of the new housing and renovated facilities would be funded by revenue generated from rents charged to residents of the new facility, additional revenue generated by a rent increase at the Tower Lake apartment complex and income from housing related food services.

The estimated cost to construct and equip the new facility, renovate Tower Lake apartments, renovate the University Center Food Service facilities, provide a 10% contingency on construction estimates, and pay architectural, engineering, and project management fees is \$13,574,000. Additional costs for the sale of bonds and funding the 10% debt service reserve brings the total project cost to \$15,800,000. Based on the cash flow analysis a bond issue in the amount of \$15,800,000 is proposed. The operational analysis for the

proposed facility and the renovated facilities indicates annual operating costs of approximately \$2.8 million per year. The cash flow analysis demonstrated the feasibility of meeting debt service and operating and maintenance costs from the sum of the revenues from rents charged to residents and income from housing food services.

The time schedule for the project calls for detailed planning to begin in December, 1992, approval of plans and specifications in April, 1993, and construction to begin in June, 1993. The new facility would be complete and ready for use in fall, 1994.

The proposed project and its method of financing falls within the IBHE guidelines for non-instructional capital improvements. It is therefore necessary for the proposed project to be reviewed and approved by the IBHE prior to the commitment of funds.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Student Residence Facilities, SIUE, be and is hereby approved at an estimated cost of \$13,574,000.
- (2) Funding for the project shall be from the sale of revenue bonds in the estimated amount of \$15,800,000 for a period of approximately twenty-five years, contingent upon the interest rate available; such amount to include, but not exceed, allowable amounts for the cost of bond sales and the establishment of a debt service reserve.
- (3) The project and its source of funding be submitted and recommended to the Illinois Board of Higher Education for approval as a non-instructional capital improvement.
- (4) The Chancellor of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

The following matters were presented for notice only:



NOTICE OF PROPOSED INCREASE: STUDENT FITNESS CENTER FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve an increase in the Student Fitness Center Fee, SIUE, to be effective Spring term, 1993. The fee would increase from its current level of \$15.00 per student per term to \$28.50 per student per term.

The fee authorization approved by the Board in October, 1990, included notice that the fee would be increased to \$30.00 when the Center opened in order to provide sufficient revenue for debt retirement and operation and maintenance costs. A combination of favorable construction bids and finance rates have permitted the increase in the fee to be reduced to the \$28.50 rate proposed.

Attached for information is material showing revenue bond receipts and expenses, and a projected operating budget for the Center through FY-97.

Rationale for Adoption

At its October 11, 1990 meeting, the Board approved the Fitness Center capital project and authorized creation of the Student Fitness Center Fee, effective Summer term, 1991 at the rate of \$15.00 per student per term. The fee was established to pay the costs of debt service and other costs associated with revenue bonds to be issued to fund construction of the Student Fitness Center, and to fund the operation and maintenance of the Center once completed. Based on the project schedule, it was originally expected that the building would not be open until the 1993-94 year.

The Board approved the architect for the project at its February 1991 meeting, approved the plans and specifications for the Center at its October 1991 meeting, and, in December 1991, authorized the sale of bonds to fund construction of the Center. Contracts to construct the Fitness Center were awarded by the Board on February 13, 1992. Korte Construction Company, the general contractor for the project, began construction of the Center in March 1992.

As a result of favorable weather and techniques to expedite construction of the building, the project architects and general contractor have advised that the Center will be completed during winter 1993. The Fitness Center will be available for use by the beginning of Spring term, 1993. The proposed increase in the Fitness Center Fee will provide the revenues necessary to operate and maintain the building, pay debt service, and complete the repair and replacement reserve.

Considerations Against Adoption

The increase proposed will raise the cost of attendance at SIUE. This factor was considered by students and University officers in developing the original proposal to construct the Fitness Center and establish the Student Fitness Center Fee.



Constituency Involvement

Construction of the Student Fitness Center and creation of the Student Fitness Center Fee, including an increase in the fee as proposed herein, was approved by SIUE students voting in a referendum during spring 1990. The SIUE Student Senate also approved construction of the building, creation of the fee, and an increase in the fee. The proposal presented herein has been reviewed with SIUE student government officers. This matter was recommended to the Chancellor by the Vice-President for Student Affairs and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of tuition and fees for Spring term, 1993, that portion of 4 Policies of the Board C-5 which refers to the Student Fitness Center Fee, SIUE, be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Spring term, 1992 1993:

<u>Quarter Hours</u>	<u>Student Fitness Center Fee</u>	
1	<del>\$15.00</del>	\$28.50
2	<del>\$15.00</del>	<u>\$28.50</u>
3	<del>\$15.00</del>	<u>\$28.50</u>
4	<del>\$15.00</del>	<u>\$28.50</u>
5	<del>\$15.00</del>	<u>\$28.50</u>
6	<del>\$15.00</del>	<u>\$28.50</u>
7	<del>\$15.00</del>	<u>\$28.50</u>
8	<del>\$15.00</del>	<u>\$28.50</u>
9	<del>\$15.00</del>	<u>\$28.50</u>
10	<del>\$15.00</del>	<u>\$28.50</u>
11	<del>\$15.00</del>	<u>\$28.50</u>
12 and over	<del>\$15.00</del>	<u>\$28.50</u>

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

## SIUE Student Fitness Center Project

## Source and Use of Bond Proceeds

As of September 30, 1992

	<u>Amount</u>
Income:	
Bond Proceeds - Net	\$6,612,699
Total Income	<u>\$6,612,699</u>
Expenditures and Commitments:	
Bond Sales Expenses	43,674
Underwriter's Discount	110,550
Transfer to Debt Service Reserve	635,150
Construction Costs:	
Architectural and Engineering	382,676
Construction Contracts	4,633,901
Construction Contingencies	231,700
Equipment	473,600
Available for Debt Service Expense	<u>101,448</u>
Total Expenditures and Commitments	<u>\$6,612,699</u>
Net Funds Available	<u>\$ 0</u>

SIUE Student Fitness Center  
Operations and Debt Service Budget

	FY 92 Actual	FY 93	FY 94	FY 95	FY 96	FY 97
ne:						
udent Fitness Center Fee	569,383	655,478	1,017,911	1,008,860	996,257	987,192
vestment Income:						
Bond Proceeds	35,394	106,184	0	0	0	0
Debt Service Reserve Fund	9,503	38,012	38,012	38,012	38,012	38,012
Principal and Interest Sinking Fund	0	0	12,560	12,567	12,547	12,530
Repair and Replacement Reserve Fund	0	0	1,255	1,257	1,255	1,253
Operating Balance	8,600	19,818	22,030	20,690	17,717	12,876
AL INCOME	622,880	819,492	1,091,769	1,081,386	1,065,788	1,051,863
nditures						
perational:						
Salaries		32,256	67,104	69,788	72,580	75,483
Wages		49,420	92,520	98,071	103,955	110,193
Travel		843	1,787	1,894	2,008	2,128
Equipment		1,629	3,454	3,661	3,881	4,114
Commodities		7,781	16,496	17,486	18,535	19,647
Contractual Services		110,032	238,011	257,509	278,699	301,734
Refunds		253	536	568	602	638
Telecommunications		2,275	4,824	5,113	5,420	5,745
Merchandise for Resale		28	60	64	67	71
Contingency		4,747	9,764	10,350	10,971	11,629
ub Total	0	209,264	434,556	464,505	496,719	531,383
ebt Service:						
Interest on Bonds	115,844	454,470	425,439	415,857	404,853	392,730
Principal on Bonds	0	50,000	202,500	212,500	222,500	233,750
Repair and Replacement Reserve	11,585	50,447	62,794	62,836	62,735	62,648
ub Total	127,429	554,917	690,733	691,193	690,088	689,128
AL EXPENDITURES	127,429	764,181	1,125,289	1,155,698	1,186,807	1,220,511
INCOME OR (LOSS)	495,451	55,311	(33,520)	(74,312)	(121,019)	(168,648)
INNING OPERATING BALANCE	0	495,451	550,762	517,242	442,930	321,911
ING OPERATING BALANCE	495,451	550,762	517,242	442,930	321,911	153,264

NOTICE OF PROPOSED FEE INCREASE: STUDENT ACTIVITY  
FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-11]

Summary

This matter seeks a \$3.00 increase in the Student Activity Fee for a proposed rate of \$15.75 per semester, effective with the collection of fees for Summer Session, 1993. This increase would be added to the \$1.00 previously approved by the Board for the support of child care and would be used to fund the construction or lease of a child-care facility.

Rationale for Adoption

Currently a \$1.00 portion of this fee is used to support a program of child care for student dependents through Rainbow's End child development center. These funds are used to compensate for the lower charge to students than to faculty and staff.

Approximately \$120,000 would be generated annually from the proposed increase and would be available for the capital costs of a child-care facility. Any residual funds would be used to establish a Repair and Replacement Reserve and, beyond that, would be used toward maintenance costs of the facility and its contents.

The need for a child-care facility has been discussed and recognized for several years. At present, Rainbow's End operates within the Student Recreation Center. This space, however, does not qualify for licensing for this purpose. As a consequence, the program is not eligible for State food reimbursement, resulting in a higher operating cost. Further, the limitations of the present space restrict the number of children who can be served. Not only are more spaces needed, but economies of scale can be achieved from a higher enrollment.

Considerations Against Adoption

One might question whether the University should be in the business of providing child care, or if this need should be served by the private sector.

The question of equity in providing services for dependents of employees as well as students could be raised since student fees are covering the capital costs.

Constituency Involvement

The need for a child-care facility has been discussed and acted upon by the student constituency groups over several years. This matter has also been shared with the current student leaders and has been considered by their respective constituency representatives.



On April 22, 1992, the Graduate and Professional Student Council voted to support a fee increase ". . . of \$3.00 to \$4.00 (to be discontinued upon final payment for construction of the building) in order to finance the building of a Rainbow's End facility provided that the University agree to fund the overall costs of operation and maintenance of said building."

On October 7, 1992, the Undergraduate Student Government voted to ". . . support and recommend the proposed \$3.00 increase in the Student Activity Fee . . ."

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Activity Fee, to be effective with the collection of fees for Summer Session, 1993:

<u>Hours</u>	<u>Student Activity Fee</u>	
1	\$ <del>1.06</del>	<u>1.31</u>
2	<del>2.12</del>	<u>2.62</u>
3	<del>3.18</del>	<u>3.93</u>
4	<del>4.24</del>	<u>5.24</u>
5	<del>5.30</del>	<u>6.55</u>
6	<del>6.36</del>	<u>7.86</u>
7	<del>7.42</del>	<u>9.17</u>
8	<del>8.48</del>	<u>10.48</u>
9	<del>9.54</del>	<u>11.79</u>
10	<del>10.60</del>	<u>13.10</u>
11	<del>11.66</del>	<u>14.41</u>
12 or more	<del>12.75</del>	<u>15.75</u>

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1993, 4 Policies of the Board B-11 be amended to read as follows:

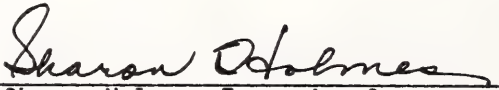
11. Student Activity Fee. Commencing with the ~~Fall-Semester,--1990~~ Summer Session, 1993, a Student Activity Fee of ~~\$12.75~~ 15.75 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
  - a. Funds generated from a \$10.60 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$1.15 portion of this fee shall be used to support a program of campus safety.
  - c. Funds generated from a ~~\$1.00~~ 4.00 portion of this fee shall be used to construct, or lease a child-care facility and in support of a program of day care for student dependents through Rainbow's End child development center.

- d. That portion of the funds generated from the full ~~\$12.75~~ 15.75 fee paid by the medical students at the Springfield facility, including those enrolled in programs of physiology and pharmacology, shall be allocated to support student organizations and programming at that location.

The Chair announced that a news conference would be held in the Video Lounge.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:55 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

# CONTENTS

Roll Call . . . . .	157
Trustee Reports . . . . .	157
Committee Reports . . . . .	159
Finance Committee . . . . .	159
Architecture and Design Committee . . . . .	159
Academic Matters Committee . . . . .	159
Chancellor Search Committee . . . . .	160
Appointment of Chancellor of The Southern Illinois University System . .	161
Executive Officer Reports . . . . .	162
Application for Appeal of John Giacomino, SIUC . . . . .	163
Current and Pending Matter: Resolution in Recognition of Dorothy Mayo Morris . . . . .	166
Increase in Student Activity Fee, SIUC [Amendment to 4 <u>Policies of the Board B-6 and B-11</u> ] . . . . .	167
Reports of Purchase Orders and Contracts, October, 1992, SIUC and SIUE . . . . .	172
Changes in Faculty-Administrative Payroll - SIUC . . . . .	173
Changes in Faculty-Administrative Payroll - SIUE . . . . .	175
Increase in Student Fitness Center Fee, SIUE [Amendment to 4 <u>Policies of the Board C-5</u> ] . . . . .	176
Abolition of the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC . . . . .	178
Abolition of the Academic Administration and Fiscal Affairs Administration Concentrations in Higher Education in the College of Education, SIUC . . . . .	179
Abolition of the Bachelor of Science in Physics in the College of Education, SIUC . . . . .	181
Abolition of the Bachelor of Science in Language Arts (English and Reading) in the College of Education, SIUC . . . . .	183

Abolition of the Kindergarten through Grade 3 Specialization  
in the Early Childhood Major, College of Education, SIUC . . . . . 185

Recommendation on Architects: Student Residence Facilities, SIUE . . . . 187

Project Approval and Selection of Architect: Roof Replacement,  
Grinnell Hall, SIUC . . . . . 189

Project Approval and Selection of Architect: Trueblood Hall  
Renovations, SIUC . . . . . 190

Project Approval and Selection of Architect: Construction of  
Child-Care Facility, SIUC . . . . . 191

Approval of Olympic Festival Facility Ground Lease, SIUE . . . . . 193

Approval of the Minutes of the Meeting Held November 12, 1992 . . . . . 197



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
DECEMBER 10, 1992

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 10, 1992, at 11:00 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, the Chair appointed Harris Rowe to serve as Secretary pro tem. The following members of the Board were present:

B. Barnard Birger  
John Brewster  
Corey Bradford  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe, Secretary pro tem  
A. D. VanMeter, Jr., Chair

The following members were absent:

Anthony Svach  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Mr. VanMeter announced that pursuant to notice the Board of Trustees had had breakfast with Dr. John Meisel, Ms. Earlene Miller, and Ms. Joi Lewis, in the Board Room of the University Center, at approximately 7:30 a.m. He stated that the gathering was social in nature and had not been held for the

purpose of discussion of public business. He stated that it was most enjoyable and informative, as all of these breakfast meetings have been.

Under Trustee Reports, Mrs. D'Esposito reported that she had attended the priority, quality, and productivity (PQP) hearings on November 23 and the IBHE meeting on November 24. She explained that there had been a special hearing before the IBHE for individuals who wished to make their feelings known about PQP. She said there had been requests from over 60 people and consequently the decision had been made to divide the groups into two hearing rooms. She said that the majority of the people speaking to the Board were at a point in their understanding about PQP which indicated that they were not willing to make the hard choices that PQP was going to force on them or that PQP was asking them to make. She stated she was very disappointed in most of the presentations. She indicated that a number of people from SIU had spoken and that their presentations were very positive and very constructive. She thanked Jervis Underwood, Steven Kraft, and Brad Cole who had spoken in a very constructive way to the IBHE members. She reported that there was another gentleman from Motorola, a representative from the advisory committee for the College of Technical Careers, who had also spoken. She continued that he was very supportive of what CTC had done in terms of providing excellent employees for Motorola.

Mrs. D'Esposito reported that there were a number of agenda items for the November 24 meeting of the IBHE, but the most significant was the discussion of PQP. She continued that the Committee of the Whole had focused on the accomplishments of the various universities to date. She said that SIUE had been highlighted by Executive Director Wagner as one of the universities who had done an outstanding job. She congratulated President Lazerson and the community for the fine work done in this area. She explained that the issue of

PQP has taken a new turn in that Mr. Quern has indicated his interest in going to the legislature in the spring session to request that the power to eliminate programs be vested in the IBHE. She continued that at the current time the IBHE has the power to approve programs, but only the individual universities have the power to eliminate programs.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Mississippi-Illinois Room of the University Center at 9:00 a.m. She gave the following report:

The Committee recommends that Item J, Increase in Student Fitness Center Fee, SIUE [Amendment to 4 Policies of the Board C-5] be included on the omnibus motion. Board Item K, Increase in Student Activity Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-11] was discussed and we recommend it for a separate vote of the full Board, not on the omnibus motion.

Mr. Birger, in the absence of Dr. Wilkins, chaired the Architecture and Design Committee meeting. He stated that the Committee had met following the Finance Committee meeting. He gave the following report:

It is recommended that the following matters be placed on the omnibus motion: Items Q, Recommendation on Architects: Student Residence Facilities, SIUE; R, Project Approval and Selection of Architect: Roof Replacement, Grinnell Hall, SIUC; S, Project Approval and Selection of Architect: Trueblood Hall Renovations, SIUC; T, Project Approval and Selection of Architect: Construction of Child-Care Facility, SIUC; and U, Approval of Olympic Festival Facilities Ground Lease, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee reviewed two notice items which will come back again in February. They are Elimination of Concentrations in the M.A. in Applied Linguistics and Changing the M.A. in English as a Foreign Language Degree Title to the M.A. in Teaching English to Speakers of Other Languages, College of Liberal Arts, SIUC, and Conversion of M.S. and B.S. Degrees in Administration of Justice to M.A. and B.A. Degrees, College of Liberal Arts. The following items are approved by the Committee and recommended for the omnibus motion: Item L, Abolition of the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC; Item M, Abolition of the



Academic Administration and Fiscal Affairs Administration Concentrations in Higher Education in the College of Education, SIUC; Item N, Abolition of the Bachelor of Science in Physics in the College of Education, SIUC; Item O, Abolition of the Bachelor of Science in Language Arts (English and Reading) in the College of Education, SIUC; and Item P, Abolition of the Kindergarten through Grade 3 Specialization in the Early Childhood Major, College of Education, SIUC. We also had an information report by Dean Gary Hull, Dean Don Baden, and Professor Rudy Wilson on the program that is interacting with Landsdowne, 7th through 9th year students in East St. Louis. It was very positive and very encouraging. I think everyone in attendance enjoyed hearing the presentation. The last item we had was a PQP update.

Mr. VanMeter, Chair of the Chancellor Search Committee, gave the following report:

The Chancellor Search Committee was to meet yesterday afternoon at 4:30 p.m., but in actuality it didn't meet until probably 6:30 or 7:00 p.m. due to a delay because of weather. The Search Committee had asked that the constituents meet jointly with us following that meeting. The constituents stayed and were there, so that tells you we have very loyal constituents at this University. I now make this report to you.

The Chancellor Search Committee met at approximately 7:00 p.m. yesterday evening, and following that meeting we met with the constituent groups to discuss the status of our search, and after rather intense discussion, finds itself in a dilemma. Given the unsettled economic climate of the State of Illinois and the uncertainty regarding possible changes in the governance of public higher education in the State, we feel it is inadvisable to continue the search for a new permanent Chancellor and the national search for the Chancellor is at an end. However, these very circumstances demand that the Board have an experienced and knowledgeable Chancellor to lead the University during this critical period. The day-to-day business of the Board and the University mandates that we have a seasoned administrator "on the ground." And we are fortunate, however, to have a resolution to our dilemma at hand. For the past year Dr. James M. Brown has served as interim Chancellor during a period that might best be called "fluid." He has dealt forcefully and effectively with the "priorities, quality, and productivity" initiative currently under way, really when we read those we just should say PQP, those are the words we all know it by; anyway, I think we all know that Jim has been very much involved with the totality of the PQP process. He has also brought to the position an intimate and deep understanding of Southern Illinois University. Indeed his style and approach to the job is exactly that which we had hoped to find in a new Chancellor. In fact, Dr. Brown's "temporary" performance might well serve as a model for his replacement. And I think it was the consensus of all of us including the constituency groups in our discussions that that was certainly true. More than one year is, however, too long a period for temporary employment for effective job performance, particularly with the job and the challenges that the Chancellor is now facing. The Committee is therefore convinced that it is in the best interest of the University to have Dr. Brown continue as Chancellor until conditions clearly indicate that we should resume the search for a new, permanent Chancellor. The Chancellor Search Committee therefore recommends the following: 1) the present



Chancellor search be suspended and 2) that James M. Brown be appointed permanent Chancellor. This was the unanimous vote of the Committee. We discussed it with the constituents present and had a very thorough discussion and they asked that I report to the Board and to the public that it was their unanimous opinion to support the resolution which I am now going to present to you for your consideration.

APPOINTMENT OF CHANCELLOR  
OF THE SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Dr. James M. Brown be and is hereby appointed as Chancellor of The Southern Illinois University System, effective December 10, 1992, to serve at the pleasure of a majority of the total Board membership. Salary shall be paid at the rate of \$128,760 per year, with the use of a University vehicle, and a housing allowance of \$18,000 per year.

Mr. Rowe moved that the resolution be adopted. The motion was duly seconded.

Dr. Jervis Underwood, President, SIUC Faculty Senate, commended the Board on this action. He stated that he believes that James Brown has done and is doing an excellent job. He stated that he viewed it as ironic that during a private moment yesterday evening he had a chance to tell him that while they were waiting for the Board members to come, not knowing what the subject of the meeting was to be. He continued that the idea of engaging in the expense of a national search at this particular time would be very unfortunate, not to mention the disruption that is inevitably attendant with a change in personnel at that level at this particular time.

The motion being duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

Under Executive Officer Reports, President Guyon commented on the recent tragedy that had occurred in Carbondale. He stated he would keep his remarks brief, but indicated that a detailed chronology of events were available. He stated that he wished to make this a prepared statement so that he could be properly under control. He made the following comments:

We have been both shocked and saddened by the fire that killed five of our students and injured eight others. We cannot begin to make sense of this tragedy but we hope to begin the healing process tomorrow at a memorial service scheduled for 1:00 p.m. in Shryock Auditorium. City officials continue their investigation with the assistance of more than 25 state and federal arson specialists. Much of their work will involve interviewing hundreds of students and neighborhood residents. Although details of the investigation have not been released, we do know that burn patterns indicate that the fire was deliberately set. Briefly summarizing the events: the fire call came at 1:27 a.m. Sunday morning and University officials were at the Pyramids shortly thereafter. The Pyramids is an off-campus, private apartment complex. We helped the students and investigators as best we could and some staff members attended to those injured at Memorial Hospital at Carbondale, also assisted by the campus ministries who had already arrived. Our campus crisis team met on Sunday morning and laid the foundation for notifying families, meeting all the students' needs as best we could, and dealing with the media. Offices across campus have continued to work with all involved. Although it has been a difficult few days I wish to thank all those at the University and from surrounding communities for their help. The response to the relief drives has been phenomenal. The outpouring of human compassion speaks as nothing else can for the families to the students affected. And again, we would extend our sympathy to those victimized by this tragedy.

Chairman VanMeter asked Dr. Guyon to read the names of those persons who perished in the fire and also those who were injured. He stated that after reading the names he would ask everyone to observe a moment of silence in respect to those people.

President Guyon gave the following list of names:

Five fatalities: Chenge Teck Wong from Malaysia, senior, majoring in electrical engineering; Ronald A. Moy of Chicago, Illinois, senior, majoring in economics; Kimiko Ajioka of Osaka, Japan, senior, majoring in marketing; Lai Hung Tam of Hong Kong, senior, majoring in marketing; and Mazlina Abd Wahid of Malaysia, junior, studying in vocational education. Those who are presently in the hospital include the following: Amit Singh of India in serious condition at St. John Mercy Hospital in St. Louis; Gergana Zlateva of Bulgaria in serious, but stable condition at St. Francis Hospital in Cape Girardeau; Sylvia Camacho of Elgin, Illinois, in satisfactory condition at Memorial Hospital in Carbondale; Fu-Hsiu Chiang of Taiwan in satisfactory condition, Memorial

Hospital of Carbondale; Simona Dimitrova of Bulgaria in satisfactory condition at Barnes Hospital in St. Louis; Poh Chun Chew of Malaysia, senior, not in school this semester, but in satisfactory condition at Memorial Hospital in Carbondale; and finally Chanin E. Heid of Minneapolis, Minnesota, in stable condition at Memorial Hospital in Carbondale.

Chairman VanMeter asked that a moment of silence be observed. He stated that if there was anything that the Trustees could do to assist Dr. Guyon, the University, or any of the students and their families for him to let him know. He continued that they would assist him in any way and support him in any way that could possibly be done in the investigation or otherwise.

Chancellor Brown made the following comments:

I want to reiterate that I am still looking forward to permanent retirement. The Board, however, has convinced me that the immediate appointment of a permanent Chancellor will strengthen the position of Southern Illinois University at a time when such strength is desirable, and aside from the persuasiveness of the Board, several other factors have led to my decision to continue as Chancellor. First, in spite of the problems faced by higher education in Illinois, I have enjoyed and anticipate continuing to enjoy the job. There is a great deal of pleasure to be derived from working on a daily basis with my talented and sometimes very insistent associates who help keep my attention directed to the task in the Chancellor's office and with the many other dedicated people in all parts of the University in attempting to guide SIU through these stressful times. The sense of accomplishment and camaraderie which I have met and experienced is real and most gratifying. Second, if I left the position now I would leave a job undone. While I'm not a fanatic about resolving all matters I would like to see some of the present issues such as PQP further along in their progress toward conclusion than they are now, they are important to the University and I look forward to trying to help in that regard. Third, I've spent most of my professional life at SIU and quite simply I feel a commitment to the institution. Fourth, I am really deeply flattered by the Board asking me to undertake this assignment although at times I'm not sure they have any other choice, but in moments of rational thought I may wish I had chosen to retire at this moment once again. But on all accounts I have agreed to serve as Chancellor at the Board's pleasure for the foreseeable future and I look forward to it. I thank you all very much.

Chancellor Brown stated that this was the first meeting ten days following his report to the Board on the Application for Appeal of John Giacomino, SIUC. He continued that his recommendation was that the Application for Appeal be refused. He explained that no action by the Board is required in order to implement his recommendation; if the Board takes no action, the effect



is to refuse the appeal. He stated that if, however, any member of the Board desires to grant the Application for Appeal of John Giacomino, in spite of the absence of a positive recommendation by the Chancellor, this is the meeting at which any motion to that effect must be made. He stated that if such a motion is duly seconded and approved by a majority of voting members present, the Application for Appeal is granted, and the substance of the appeal may be considered by the Board. He continued that if no such motion is approved, the Bylaws provide that the Application for Appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Chancellor's recommendation would stand.

Chancellor Brown gave the following report:

I did want to mention two brief items related to the PQP meeting. We did have a spirited discussion about the matter earlier and I didn't get the opportunity to mention two other elements presented by Mr. Quern during his statement prior to the fallen shoe. One of those was the principle involved in PQP choices, the selection of programs we want to focus upon is not in his eyes a matter of selecting good programs instead of poor programs nor even good programs over mediumly good programs, but instead our responsibilities are going to lie in selecting good programs from among good programs, which I think is a very austere and rigorous view of the kind of choices we have to make to focus our activities. One other thing I wanted to mention was a comment he made early on in his presentation about future funding for higher education. His indication was he felt the best higher education could possibly hope for in terms of new money was inflation-level increases. I have a suspicion that we may well find that position manifested in the kind of budget that the IBHE ends up recommending next year. In addition to that observation, I would like to point out that the General Assembly has adopted a Joint House Resolution which resolves that the General Assembly approves and determines to be in the public interest a hotel to be constructed and operated with private funds on the SIUC campus. This resolution clears the way for us to consider further action in connection with the possibility which President Guyon mentioned at the last meeting. There has been a lot of activity among higher education elements regarding early retirement. Mr. Don Wilson of the Chancellor's Office and Treasurer of the Board has been instrumental in developing a proposal which it seems we can get other higher education elements in the state to agree upon. It's called the 10 and 30 proposal. Early retirement proposals are too complicated to be discussed in detail. It takes forever to deal with them and I won't try to explain that to you, but it is a proposal which allows early retirement action on the part of higher education institutions which can be paid for by the institution and does not leave the state any further in debt:



virtue greatly to be desired if you want to develop an early retirement program. This has been introduced to appropriate legislative people and staffs and the retirement system offices and will be considered further. It may well come up for action the last day of the current legislative session, which is January 12. Nobody knows enough at this point to predict whether it really will come up for legislative action and if it does how it will fare. I'd like to assure elements of higher education, specifically the people at our two institutions, that early retirement has been a major concern for us. We have done our best to help develop an idea that is workable and other people have seen fit to think it's worth their support. So it is not a dead matter. One final comment. The matter of revenues for the state. After five months into the new fiscal year the good news is that two different revenue forecast estimating agencies in the state government feel that the receipts are on projected track. That is, they are complimenting themselves on how well they've told us the money will come in and since they're really predicting the arrival of additional money we compliment them, too. A year ago I was telling you we would have to be very, very careful because of the prospects of a recession and that it was too likely for us to ignore. At this time recession talk is non-existent. People seem to think that if the economy continues to behave and if Christmas shopping delivers sales tax receipts as people think it is going to we will be in much better shape for the budget of the state. A good Christmas buying season is critical for the state's source of revenue and so far so good. I wish us all a merry Christmas.

Mr. Norwood commented that Don Wilson had created the early retirement option which Dr. Brown discussed. He continued that this is the only option that has come before the State Universities Retirement System Board which it has enthusiastically supported. He explained that this option does two things: it gives potential benefits to all members of the system and it does not incur an unfunded liability. He said the option is a combination between the employer and the employee for additional benefits.

Mr. Norwood stated that he had a current and pending matter which he would like to bring before the Board. He stated that the matter was a Resolution in Recognition of Dorothy Mayo Morris.

The Chair stated that there was a Current and Pending matter, for consideration of which unanimous consent had to be given. Mr. Norwood moved that the Board consent to consider the matter. The motion was duly seconded, and after a voice vote the Chair declared that there had been unanimous consent to consider.

Mr. Norwood read the following matter:

RESOLUTION IN RECOGNITION OF  
DOROTHY MAYO MORRIS

WHEREAS, Dorothy Mayo Morris served with distinction and charm as the gracious First Lady of Southern Illinois University during the twenty-two year tenure of her late husband SIU President Delyte Wesley Morris;

WHEREAS, Dorothy Morris worked as an active partner with her husband in his leadership of the University, thereby contributing her own thoughtful positive support to the development and implementation of the vision which the University as it now exists impressively embodies;

WHEREAS, During the crowded years of service as an integral and vital factor in the building of the University, Dorothy Morris also embraced with her typical energy and dedication and the assistance of her husband the creation, care, and maintenance of a successful family, raising two exemplary sons in the process;

WHEREAS, Dorothy Morris has with dignity and quiet enthusiasm maintained over the years her commitment of dedicated support for the University and her unwavering willingness to be of service in its behalf, giving freely of her time and effort to SIU and area educational organizations, including the Friends of Morris Library, the Friends of WSIU, the University Museum Associates Council, and service as a member of the SIU Foundation Board of Directors, since 1986, and membership in the SIUC President's Council;

WHEREAS, In recognition of her service and dedication to the University, to Carbondale, and to Southern Illinois, Dorothy Morris has received numerous well-deserved honors, including but not limited to Southern Illinois Woman of the Year (1962), Service to Southern Award (1977), Distinguished Service Award (1981), and Honorary Member, Sphinx Club (1982); and

WHEREAS, Dorothy Morris has decided to make her permanent residence in North Carolina, moving from her home in Carbondale in the very near future to be nearer to her children and their families;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That it herewith acknowledges a profound debt of gratitude to Dorothy Mayo Morris for her forty-four years of devotion to the welfare, growth, and continued good health of Southern Illinois University and her inspiring presence and exemplary dedication to the University, its students, faculty, and staff, and to the Southern Illinois area; and

BE IT FURTHER RESOLVED, That the Southern Illinois University Trustees, individually and as a Board, offer to Dorothy Mayo Morris their sincere wishes for a happy and productive life in the years ahead, including a

perennially blooming garden and a plentiful supply of reasonably adept bridge partners.

Mr. Norwood moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the matter to have passed unanimously.

Mrs. Morris came forward and accepted a copy of the resolution. She stated that she was most appreciative of this honor. She stated when they came to Carbondale, in 1948, from Ohio State University with two young sons, it was the year before Southern had dropped the Normal and it's never been normal since. She thanked the Board again.

Chairman VanMeter stated that Southern Illinois University would not have been the great University it is without the magnificent help of that wonderful woman.

The following matter was presented:

INCREASE IN STUDENT ACTIVITY FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-11]

Summary

This matter seeks a \$3.00 increase in the Student Activity Fee for a proposed rate of \$15.75 per semester, effective with the collection of fees for Summer Session, 1993. This increase would be added to the \$1.00 previously approved by the Board for the support of child care and would be used to fund the construction or lease of a child-care facility.

Rationale for Adoption

Currently a \$1.00 portion of this fee is used to support a program of child care for student dependents through Rainbow's End child development center. These funds are used to compensate for the lower charge to students than to faculty and staff.

Approximately \$120,000 would be generated annually from the proposed increase and would be available for the capital costs of a child-care facility. Any residual funds would be used to establish a Repair and Replacement Reserve and, beyond that, would be used toward maintenance costs of the facility and its contents.



The need for a child-care facility has been discussed and recognized for several years. At present, Rainbow's End operates within the Student Recreation Center. This space, however, does not qualify for licensing for this purpose. As a consequence, the program is not eligible for State food reimbursement, resulting in a higher operating cost. Further, the limitations of the present space restrict the number of children who can be served. Not only are more spaces needed, but economies of scale can be achieved from a higher enrollment.

#### Considerations Against Adoption

One might question whether the University should be in the business of providing child care, or if this need should be served by the private sector.

The question of equity in providing services for dependents of employees as well as students could be raised since student fees are covering the capital costs.

#### Constituency Involvement

The need for a child-care facility has been discussed and acted upon by the student constituency groups over several years. This matter has also been shared with the current student leaders and has been considered by their respective constituency representatives.

On April 22, 1992, the Graduate and Professional Student Council voted to support a fee increase ". . . of \$3.00 to \$4.00 (to be discontinued upon final payment for construction of the building) in order to finance the building of a Rainbow's End facility provided that the University agree to fund the overall costs of operation and maintenance of said building."

On October 7, 1992, the Undergraduate Student Government voted to ". . . support and recommend the proposed \$3.00 increase in the Student Activity Fee . . ."

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-6 be amended to show the following schedule for the Student Activity Fee, to be effective with the collection of fees for Summer Session, 1993:



<u>Hours</u>	<u>Student Activity Fee</u>
1	\$ 1.31
2	2.62
3	3.93
4	5.24
5	6.55
6	7.86
7	9.17
8	10.48
9	11.79
10	13.10
11	14.41
12 or more	15.75

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Summer Session, 1993, 4 Policies of the Board B-11 be amended to read as follows:

11. Student Activity Fee. Commencing with the Summer Session, 1993, a Student Activity Fee of \$15.75 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
  - a. Funds generated from a \$10.60 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$1.15 portion of this fee shall be used to support a program of campus safety.
  - c. Funds generated from a \$4.00 portion of this fee shall be used to construct, or lease a child-care facility and in support of a program of day care for student dependents through Rainbow's End child development center.
  - d. That portion of the funds generated from the full \$15.75 fee paid by the medical students at the Springfield facility, including those enrolled in programs of physiology and pharmacology, shall be allocated to support student organizations and programming at that location.

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded.

Mr. Brad Cole, President, SIUC Undergraduate Student Government, stated that the increase would be directed toward the construction and maintenance of a permanent structure to house Rainbow's End Child Development Center. He continued that as stated in the resolution, the Undergraduate

Student Government has voiced its approval of this increase and a copy of the action taken by the Student Senate has been provided for the official record. He explained that USG feels strongly that the Rainbow's End facility provides a much needed service to students and the entire University community and as such USG respectfully encourages the Board's support of this resolution.

SRF 92 - 101

UNDERGRADUATE STUDENT GOVERNMENT  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
STUDENT SENATE  
9 SEPTEMBER 1992

RESOLUTION TO SUPPORT THE PROPOSED FEE INCREASE  
TO THE STUDENT ACTIVITY FEE AT SIUC

- WHEREAS: The University is requesting an increase of \$3.00 per semester in the Student Activity Fee, for a proposed rate of \$15.75 per semester; and,
- WHEREAS: The proposed rate increase would be designated for the construction or leasing of an on-campus child-care facility; and,
- WHEREAS: A \$1.00 portion of the Student Activity Fee is currently used to support the lower charge to students than to faculty and staff who use the Rainbow's End child development center; and,
- WHEREAS: It should be in the best interests of the University to provide such services to the students, faculty, and staff.

THEREFORE BE IT RESOLVED THAT: The Undergraduate Student Government supports and recommends the proposed \$3.00 increase in the Student Activity Fee for the previously stated purpose, to be implemented beginning with the 1993 Summer session.

THEREFORE BE IT FURTHER RESOLVED THAT: The Undergraduate Student Government makes such a recommendation with the following stipulations:

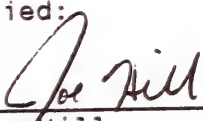
1. Undergraduate and graduate students respectively receive priority consideration for admittance into the Rainbow's End child development program.
2. The original \$1.00 portion of the Student Activity Fee remain to support a lower charge to students than to faculty and staff.
3. The increased fee revenues not be used for direct subsidy of any academic department, unit, or program relative to the child care facility and/or its purpose.


Written by: Brad Cole, USG President

Submitted by: John Bolger, West Side Senator

Passed: Motion passed - in favor-27, abstain-2

Certified:

  
\_\_\_\_\_  
Mr. Joe Hill  
Vice President  
Undergraduate Student Body

  
\_\_\_\_\_  
Mr. Brad Cole  
President  
Undergraduate Student Body

The motion having been duly made and seconded, the Chair called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

The Chair explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
OCTOBER, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of October, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Bailey, Robert E.	Develop Officer	SIU Foundation	10/05/92	\$2,333.33/mo \$27,999.96/FY
2. Capie, William S.	Assoc VP for Financial Affairs	VP for Financial Affairs	09/01/92	\$5,873.70/mo \$70,484.40/FY
3. Dotson, Sue Ellen	Textual Editor	U. S. Grant Assoc	10/01/92	\$1,911.00/mo \$22,932.00/FY
4. Schmoller, Gail K.	Researcher II	Exec Dir for Budgeting	10/14/92	\$2,000.00/mo \$24,000.00/FY

B. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Mathur, Iqbal	Sabbatical	Finance	Research	07/01/93 - 12/31/92 100% (Supersedes leave approved previously for 01/01/93 - 06/30/93 at 100%)

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Fenner, Michael*	Clin Asst Prof	Surgery	10/15/92	----
2. Knod, Patricia*	Clin Asst Prof	OB/GYN	10/09/92	----
3. Leskovec, William*	Clin Asst Prof	Int Med	10/15/92	----
4. Putman, William*	Clin Asst Prof	OB/GYN	10/09/92	----
5. Visnesky, Patricia*	Clin Asst Prof	OB/GYN	10/09/92	----
6. Younkin, Casey*	Clin Asst Prof	OB/GYN	10/09/92	----

B. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Gupta, Ramesh	Sabbatical	Med Biochem	Research	01/01/93-6/30/93 100%
2. Shriver, John	Sabbatical	Med Biochem	Research	03/01/94-08/31/94 100%

---

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Hendey, William G.	Asst Director	Acad Counseling and Advising	10/19/92	\$2833.33/mo \$33,999.96/FY
2. Navin, John C.	Asst Professor	Economics	11/01/92 <sup>(1)</sup>	\$5250.00/mo \$47,250.00/AY

B. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and % of Salary</u>
1. James, Gaylord J., Jr.	Sabbatical	SDM - Prosthodontics	Develop Computer program in Dental Morphology	01/01/93-6/30/93 100% Previously approved for 07/01/92-12/31/92
2. Welch, Martha J.	Sabbatical	Nursing	Preparation for writing of book	12/16/92-03/15/93 100% Previously approved for 03/16/91-06/15/91

<sup>(1)</sup>Previously served as Instructor in Economics.

INCREASE IN STUDENT FITNESS CENTER FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-5]

Summary

This matter would approve an increase in the Student Fitness Center Fee, SIUE, to be effective Spring term, 1993. The fee would increase from its current level of \$15.00 per student per term to \$28.50 per student per term.

The fee authorization approved by the Board in October, 1990, included notice that the fee would be increased to \$30.00 when the Center opened in order to provide sufficient revenue for debt retirement and operation and maintenance costs. A combination of favorable construction bids and finance rates have permitted the increase in the fee to be reduced to the \$28.50 rate proposed.

Attached for information is material showing revenue bond receipts and expenses, and a projected operating budget for the Center through FY-97.

Rationale for Adoption

At its October 11, 1990 meeting, the Board approved the Fitness Center capital project and authorized creation of the Student Fitness Center Fee, effective Summer term, 1991 at the rate of \$15.00 per student per term. The fee was established to pay the costs of debt service and other costs associated with revenue bonds to be issued to fund construction of the Student Fitness Center, and to fund the operation and maintenance of the Center once completed. Based on the project schedule, it was originally expected that the building would not be open until the 1993-94 year.

The Board approved the architect for the project at its February 1991 meeting, approved the plans and specifications for the Center at its October 1991 meeting, and, in December 1991, authorized the sale of bonds to fund construction of the Center. Contracts to construct the Fitness Center were awarded by the Board on February 13, 1992. Korte Construction Company, the general contractor for the project, began construction of the Center in March 1992.

As a result of favorable weather and techniques to expedite construction of the building, the project architects and general contractor have advised that the Center will be completed during winter 1993. The Fitness Center will be available for use by the beginning of Spring term, 1993. The proposed increase in the Fitness Center Fee will provide the revenues necessary to operate and maintain the building, pay debt service, and complete the repair and replacement reserve.

Considerations Against Adoption

The increase proposed will raise the cost of attendance at SIUE. This factor was considered by students and University officers in developing the original proposal to construct the Fitness Center and establish the Student Fitness Center Fee.



Constituency Involvement

Construction of the Student Fitness Center and creation of the Student Fitness Center Fee, including an increase in the fee as proposed herein, was approved by SIUE students voting in a referendum during spring 1990. The SIUE Student Senate also approved construction of the building, creation of the fee, and an increase in the fee. The proposal presented herein has been reviewed with SIUE student government officers. This matter was recommended to the Chancellor by the Vice-President for Student Affairs and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of tuition and fees for Spring term, 1993, that portion of 4 Policies of the Board C-5 which refers to the Student Fitness Center Fee, SIUE, be amended to read as follows:

5. General student fee schedule for Southern Illinois University at Edwardsville in effect Spring term, 1993:

<u>Quarter Hours</u>	<u>Student Fitness Center Fee</u>
1	\$28.50
2	\$28.50
3	\$28.50
4	\$28.50
5	\$28.50
6	\$28.50
7	\$28.50
8	\$28.50
9	\$28.50
10	\$28.50
11	\$28.50
12 and over	\$28.50

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

## SIUE Student Fitness Center Project

## Source and Use of Bond Proceeds

As of September 30, 1992

	<u>Amount</u>
Income:	
Bond Proceeds - Net	\$6,612,699
Total Income	<u>\$6,612,699</u>
Expenditures and Commitments:	
Bond Sales Expenses	43,674
Underwriter's Discount	110,550
Transfer to Debt Service Reserve	635,150
Construction Costs:	
Architectural and Engineering	382,676
Construction Contracts	4,633,901
Construction Contingencies	231,700
Equipment	473,600
Available for Debt Service Expense	<u>101,448</u>
Total Expenditures and Commitments	<u>\$6,612,699</u>
Net Funds Available	<u>\$ 0</u>

ABOLITION OF THE COLLEGE OF ENGINEERING AND TECHNOLOGY  
APPLIED RESEARCH CENTER IN THE COLLEGE OF ENGINEERING, SIUC

Summary

This matter proposes the abolition of the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC.

Rationale for Adoption

The College of Engineering and Technology Applied Research Center (CETARC) was established in 1983 to develop cooperative agreements between education, business, and industry. The specific mission charges were to (a) develop industrial outreach activities for the College; (b) match the research needs of local industry with faculty research interests; (c) assist the College faculty ;in making contacts with industry and in the preparation of proposals to regional industry for faculty assistance in the solution of problems for local industries; (d) generate external funding for joint proposals for the College and regional industries; and (e) collect, maintain, and make available

to faculty and industry information pertaining to research funding opportunities from both government and industry.

The College of Engineering and Technology Applied Research Center has been staffed with a part-time Director and part-time secretarial help from the College word processing office. The Dean's office has provided funding for the Center: \$4,000 in salary and \$2,000 in OTS.

It is proposed that the Center be abolished and that its function be handled by the Dean's Office and by the College of Engineering Outreach Program, which is supported by soft money, through a reallocation of job responsibilities. This change is intended to reduce the College of Engineering's administrative costs. No currently tenured faculty member or staff person will be released as a result of the abolition of this Center.

#### Considerations Against Adoption

University officials are aware of none.

#### Constituency Involvement

This request for abolition is supported by the Dean of the College of Engineering, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the function of the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC, will be handled by the Dean's Office and by the College of Engineering Outreach Program; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition and reallocations without further action by this Board.

#### ABOLITION OF THE ACADEMIC ADMINISTRATION AND FISCAL AFFAIRS ADMINISTRATION CONCENTRATIONS IN HIGHER EDUCATION IN THE COLLEGE OF EDUCATION, SIUC

#### Summary

This matter proposes abolition of the Academic Administration and Fiscal Affairs Administration concentrations in Higher Education in the College of Education, SIUC.

### Rationale for Adoption

The enrollments in the Academic Administration and Fiscal Affairs Administration concentrations have declined. Fewer than 15 students are currently admitted into these concentrations. Two faculty retirements have not been filled, and there is not adequate full-time staff to support these two specializations. It is estimated that approximately \$15,000 of staff time has been reallocated to other programs. No tenured faculty member will be released as a result of this abolition.

### Considerations Against Adoption

University officials are aware of none.

### Constituency Involvement

This action is supported by the Dean of the College of Education, the Dean of the Graduate School, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Academic Administration and Fiscal Affairs Administration concentrations in Higher Education in the College of Education be and are hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

REASONABLE AND MODERATE EXTENSION:  
ABOLITION OF THE ACADEMIC ADMINISTRATION AND FISCAL  
AFFAIRS ADMINISTRATION CONCENTRATIONS IN HIGHER EDUCATION  
IN THE COLLEGE OF EDUCATION, SIUC

#### I. Program inventory data.

	<u>CIPS</u>	<u>Major</u>	<u>Specialization/ Concentration</u>	<u>Degree</u>	<u>Unit</u>
Current	13.0406	Higher Education	Academic Administration	M.S. in Education	Ed. Ad. & Higher Education
			Fiscal Affairs Administration		
			College Student Personnel		
			Community and Junior College Teaching		



Proposed 13.0406	Higher Education	Community and Junior College Teaching	M.S. in Education	Ed. Ad. & Higher Education
		College Student Personnel		

II. Reason for proposed action.

The enrollments in the Academic Administration and Fiscal Affairs Administration concentrations have declined. Two faculty retirements have not been filled, and there is not adequate full-time staff to support these two specializations.

III. Anticipated budgetary effects.

The staff retirements have occurred, and no further staff reductions are planned as a result of these changes. It is estimated that approximately \$15,000 of staff time has been reallocated to other programs.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

Less than 15 students are currently admitted into these two concentrations, and they will be allowed to complete in a reasonable time period.

V. Will other educational units, curricula, or degrees be affected by this action?

No other educational units will be affected by this action.

VI. Any other relevant information.

None.

VII. Catalog copy to be deleted or added.

See attached.

VIII. The requested effective date of implementation.

Immediate.

ABOLITION OF THE BACHELOR OF SCIENCE IN PHYSICS  
IN THE COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Bachelor of Science in Physics in the College of Education, SIUC.

### Rationale for Adoption

The B.S. in Physics in the College of Education has had a history of low enrollment in the program. In recent years, the graduation rate has been exceptionally low. This program has never met the recent guideline of the IBHE for a minimum number of graduates over a three-year time period. The decision to abolish this program is a direct response to the PQP guidelines of the IBHE. No cost savings can be realized as the result of this abolition. No tenured faculty member will be released as a result of this abolition.

### Considerations Against Adoption

None.

### Constituency Involvement

This action is supported by the Dean of the College of Education, Dean of the College of Science, Faculty Senate, Vice-President for Academic Affairs and Provost, and President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science in Physics in the College of Education be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

### ABOLITION OF THE BACHELOR OF SCIENCE IN PHYSICS IN THE COLLEGE OF EDUCATION, SIUC

#### I. Program inventory data

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
40.0801	Physics		B.S.	College of Education

#### II. Reason for proposed action.

The Department of Physics offers both the B.S. in the College of Science and the B.S. in the College of Education. The B.S. in the College of Education serves those students who plan to be teachers of physics in the public schools of Illinois. There have been very few students elect to take this major over the past ten years. The College of Education is supported by the Department of Physics' faculty in proposing that this B.S. degree be dropped from the department's program.

#### III. Anticipated budgetary effects

There are no budgetary effects.

## IV. Personnel, equipment, and physical arrangements

There will be no problems relative to faculty work assignments, teaching responsibilities, equipment or physical facilities.

## V. Affect on other educational units, curricula or degrees.

No other educational units, curricula or degrees will be affected by the abolition of this program.

## VI. Catalog copy

See attached.

## VII. Requested effective date of implementation

The requested date for implementation is spring 1993.

ABOLITION OF THE BACHELOR OF SCIENCE IN LANGUAGE ARTS  
(ENGLISH AND READING) IN THE COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Bachelor of Science in Language Arts (English and Reading) in the College of Education, SIUC.

Rationale for Adoption

In recent years, the B.S. in Language Arts enrollment has decreased because other programs in the Department of Curriculum and Instruction offer the students more opportunities for employment. Students have been advised to seek these other programs. We do plan to initiate a program for middle school teachers which will include persons who, in the past, have sought the B.S. in Language Arts. The language arts program has limited enrollment and does not meet the IBHE guidelines for the minimum number of graduates over the last three years. Therefore, the decision has been made to reallocate the resources to other programs. It is estimated that a long-term cost savings of \$8,000 can be captured for reallocation. No tenured faculty member will be released as a result of this abolition.

Considerations Against Adoption

None.

Constituency Involvement

This action is supported by the faculty of the Department of Curriculum and Instruction, the Chair of Curriculum and Instruction, Dean of the College of Education, Faculty Senate, Vice-President for Academic Affairs and Provost, and President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science in Language Arts (English and Reading) be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

#### ABOLITION OF BACHELOR OF SCIENCE IN LANGUAGE ARTS (ENGLISH AND READING) IN THE COLLEGE OF EDUCATION, SIUC

#### I. Program inventory data

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
13.1305	Language Arts		B.S.	Curriculum and Instruction

#### II. Reason for proposed action

The Department of Curriculum and Instruction has offered the Bachelor of Science in Education degree in Language Arts since the fall of 1980. The present major has limited appeal to undergraduates and has been characterized over the years by continued low enrollment. The 1991 departmental review reveals the need to abolish this particular major. The faculty of the department concurs with the decision to eliminate the Language Arts major from the Department's undergraduate offerings.

#### III. Anticipated budgetary effects

There are no budgetary effects anticipated.

#### IV. Arrangements

##### A. Affected faculty, staff, and students

There will be no problems relative to faculty and staff assignments. Faculty and staff currently involved in the language arts program are also involved in the elementary education program. Students already in the program will be permitted to complete the degree program. Admission to the Language Arts major has ceased as of January 1, 1992.

##### B. Affected equipment/physical facilities

There are no physical facilities affected by this move. Equipment will not be affected.



V. Other affected units, degrees, curricula

No other educational units, curricula or degrees will be affected by the abolition of this major.

VI. Other relevant information

None

VII. Catalog copy to be deleted

See attachments.

VIII. Requested effective date of implementation

January 1, 1993.

ABOLITION OF THE KINDERGARTEN THROUGH GRADE 3 SPECIALIZATION  
IN THE EARLY CHILDHOOD MAJOR, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes the abolition of the Kindergarten through Grade 3 Specialization in the Early Childhood major in the College of Education, SIUC.

Rationale for Adoption

The Kindergarten through Grade 3 Specialization is being proposed for abolition because the students can meet the current and planned certification requirements through other existing specializations in Early Childhood or Elementary Education. Students have been advised to select other options, and this abolition should have no negative impact for a student seeking appropriate Illinois State Board of Education certification. This abolition can be accomplished because of the significant overlap that this specialization has with other existing programs. No savings is anticipated from this abolition. No tenured faculty member will be released as a result of this abolition.

Considerations Against Adoption

None.

Constituency Involvement

This action is supported by the faculty of the Department of Curriculum and Instruction, Chair of Curriculum and Instruction, Dean of the College of Education, Faculty Senate, Vice-President for Academic Affairs and Provost, and President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Kindergarten through Grade 3 Specialization in the Early Childhood Major be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

ABOLITION OF THE K-3 SPECIALIZATION IN THE EARLY  
CHILDHOOD MAJOR, COLLEGE OF EDUCATION, SIUC

I. Program inventory data.

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
13.1204	Early Childhood	K-3	B.S. Ed	Curriculum and Instruction

II. Reason for proposed action.

The Department of Curriculum and Instruction has offered the Bachelor of Science degree in Early Childhood with a specialization in K-3 since 1974. This specialty area overlaps the Elementary Education major and the Early Childhood major - Preschool/Primary specialization programs within the department. Students seeking certification will continue to be accommodated in the Elementary Education major or the Elementary Education ;major - Preschool/Primary specialization programs.

III. Anticipated budgetary effects.

There are no budgetary effects anticipated.

IV. Arrangements

A. Affected faculty, staff, and students.

There will be no problems relative to faculty and staff assignments. Faculty and staff currently working with the K-3 area will continue their involvement in the preschool/primary and elementary education programs. Students already in the program will be permitted to complete the degree program. Admission to the Early Childhood major with a specialization in K-3 certification has ceased as of January 1, 1992.

B. Affected equipment/physical facilities

There are no physical facilities affected by this move. Equipment will not be affected.

## V. Other affected units, degrees, curricula

No other educational units, curricula, or degrees will be affected by the abolition of this major.

## VI. Other relevant information

None.

## VII. Catalog copy to be deleted

See attachments.

## VIII. Requested effective date of implementation

January 1, 1993.

RECOMMENDATION ON ARCHITECTS: STUDENT RESIDENCE  
FACILITIES, SIUE

Summary

This matter recommends (per QBS guidelines) the qualified architectural firms with which to negotiate a contract to develop plans and specifications for the capital project, Student Residence Facilities, SIUE. The project would involve construction of a 500 bed student residence hall near the campus core, renovation of the Tower Lake apartments, and housing related renovations to the University Center Food Service facilities. Separate firms will be sought for the new residence facility and for the Tower Lake apartment and University Center Food Service renovation portions of the project.

The project, expected to cost approximately \$13.6 million, will be funded from the sale of revenue bonds. The bond issue is anticipated to be \$15.8 million to finance the cost of the project, the costs of the bond issue, and to fully fund the debt service reserve. Revenue generated from monthly rents charged to residents of the new facility, additional revenue generated by a rent increase at the Tower Lake apartment complex and income from housing related food services will pay the costs of debt service, other costs associated with the revenue bonds, and the operation and maintenance of the new housing and renovated facilities.

Rationale for Adoption

At its November 12, 1992 meeting, the Board approved the Student Residence Facilities capital project at an estimated cost of \$15.8 million. The project and its proposed funding source have been submitted to the Illinois Board of Higher Education for its review and approval as a noninstructional capital improvement.

Separate selection processes were undertaken to recommend the architects for the new student residence facility and for the renovation of the Tower Lake apartments and the University Center Food Service facilities. The identification of the firms to be considered for retention as architects for the different components of the project conformed with the Architectural, Engineering and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. Each process involved the following. Prequalified firms were identified based on the Illinois Capital Development Board's prequalified list. Fourteen days' public notice was given of the intent to seek architectural and engineering services, an appropriate review committee was formed, and the Architecture and Design Committee was advised about the respondents to the public notice, the members of the review committee and the project. Credentials of interested firms were reviewed and the Architecture and Design Committee was consulted about the firms to be interviewed. Selected firms were interviewed and an evaluation made of each firm's qualification based factors, and a recommendation was made to the Vice-President for Administration of three finalist firms. The finalists were discussed by the Vice-President for Administration, committee members, and other appropriate officers, a ranking of the firms was determined, and a recommendation was submitted to the President of three finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The review committee for the new student residence facility was chaired by the Director of University Housing and included the Vice-President for Student Affairs, and representatives from the Office of the Vice-President for Administration.

The review committee for the Tower Lake apartment and University Center Food Service renovations was chaired by the Director of University Housing and included representatives from the Office of the Vice-President for Administration, the University Center, and Plant Operations.

This matter was recommended to the Chancellor for adoption by the Vice-President for Administration, the Vice-President for Student Affairs, and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The firms of Solomon Cordwell Buenz & Associates, Inc., Chicago, Illinois; Hastings & Chivetta Architects, Inc., Itasca, Illinois; and Cordogan, Clark & Associates, Inc., Aurora, Illinois are designated as qualified to provide design and engineering services in connection with the new student residence facility portion of the Student Residence Facilities capital project, SIUE. Negotiations leading to a contract for services are to be conducted with the firms in the order in which they are listed above, until a satisfactory contract is concluded.
- (2) The firms of FGM Inc., Belleville, Illinois; Booth/Hansen & Associates, Inc., Chicago, Illinois; and Hurst-Rosche, Engineers, Inc., Hillsboro, Illinois are designated as qualified to provide design and engineering services in connection with the Tower Lake apartment and University Center Food Service renovations portion of the Student Residence Facilities capital project, SIUE. Negotiations leading to a contract for services are to be conducted with the firms in the order in which they are listed above, until a satisfactory contract is concluded.
- (3) The Chancellor of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: ROOF  
REPLACEMENT, GRINNELL HALL, SIUC

Summary

This matter seeks project and budget approval to replace the roof on Grinnell Hall, which is the dining hall and commons building for the Brush Towers residence halls.

The estimated cost of the project is \$139,000. Funding for this work will come from housing revenue.

This matter further requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Service.

Rationale for Adoption

At its regular meeting on May 8, 1980, the Board of Trustees gave its approval to a project to replace the roof on Grinnell Hall, which is the dining hall and commons building for the Brush Towers residence halls. The Board approved a contract for the work at its meeting on July 10, 1980, in the amount of \$78,674.

The roofing material used in the aforementioned project was a single ply elastic membrane. That membrane has become brittle under the sun's ultraviolet rays, and many leaks have developed. The project proposed herein will replace the old membrane with a new and more durable membrane.

The estimated cost is \$139,000, and funding will come from housing revenue. The work will be done during the summer construction season.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roof on Grinnell Hall be and is hereby approved at an estimated cost of \$139,000.
- (2) Funding for this project shall come from housing revenue.
- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Services be and is hereby authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### PROJECT APPROVAL AND SELECTION OF ARCHITECT: TRUEBLOOD HALL RENOVATIONS, SIUC

#### Summary

This matter seeks project and budget approval to make certain renovations to the dining area of Trueblood Hall, which is the dining hall and commons building for the University Park residence area.

The estimated cost of this project is \$300,000. Funding for this work will come from student housing revenue.

This matter also requests permission to employ a professional architectural/engineering firm for the preparation of plans and specifications.

#### Rationale for Adoption

The University Housing office has developed a plan to make certain renovations to the dining area in Trueblood Hall. The project will consist of a complete redecoration of the dining rooms for aesthetic and sound deadening qualities, and a complete replacement and relocation of the existing tray conveyor system. This change will replace outdated and troublesome equipment

and it will make significant improvements in the pedestrian traffic patterns within the dining area.

The firm of Architectural Spectrum of Champaign is recommended for the preparation of plans and specifications for this project. The members of the Architecture and Design Committee have been informed of the process leading up to this recommendation.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This matter has been shared with the Residence Hall Association as one of several cost-saving and refurbishing projects.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, in regular meeting assembled, That:

- (1) The project to make certain renovations in the dining area of Trueblood Hall, SIUC, be and is hereby approved at an estimated cost of \$300,000.
- (2) Funding for this project will come from housing revenue.
- (3) Upon the recommendation of the Architecture and Design Committee, the firm of Architectural Spectrum is hereby authorized to prepare the plans and specifications for this project.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### PROJECT APPROVAL AND SELECTION OF ARCHITECT: CONSTRUCTION OF CHILD-CARE FACILITY, SIUC

#### Summary

This matter seeks project and budget approval to construct a child-care facility for the benefit of students, faculty, and staff. The estimated cost of construction is \$890,000.

Funding for this project will be provided directly from the sale of revenue bonds with the debt service for those bonds coming from a \$3.00 increase in the Student Activity Fee and from normal fees assessed for the care of dependent children.



This matter further requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Service.

Finally, this matter requests that the project and its proposed financing procedures be submitted to the Illinois Board of Higher Education for its review and approval of a noninstructional capital improvement.

#### Rationale for Adoption

The need for a child-care center on the Carbondale campus has been recognized and discussed for several years. What later became the Rainbow's End program was started in the Evergreen Terrace married student housing area in 1975 as a cooperative venture among the parents of the children. As the program grew and the enrollment increased it became necessary to find additional space and to have hired attendants to care for the children. At the present time there remains a significant demand for this service that exceeds the number of children who can be accommodated at the present facility in the Student Recreation Center.

The project proposed herein will respond to this need for additional child-care services. The building will be located approximately 200 feet northeast of the Student Recreation Center on the northwest corner of State and Stoker Streets. The estimated cost of construction is \$890,000. Funding for this project will come from the sale of revenue bonds with debt service for those bonds provided from a \$3.00 increase in the Student Activity Fee. This matter is presented concurrently with a matter proposing an increase in the Student Activity Fee. A matter will be presented to the Board of Trustees at a later meeting in which the authorization to sell revenue bonds will be requested.

The construction of this facility, its proposed method of financing, and the sale of revenue bonds cause this matter to be defined as a noninstructional capital improvement. Accordingly, it is subject to the review and approval of the Illinois Board of Higher Education prior to the commitment of funds.

#### Considerations Against Adoption

One might question whether the University should be in the business of providing child care, or if this need should be served by the private sector. The question of equity in providing services for dependents of employees as well as students could be raised since student fees are covering the capital costs.

#### Constituency Involvement

The need for a child-care facility has been discussed and acted upon by the student constituency groups over several years. This matter has been shared with the current student leaders and has been considered by their respective constituency representatives.

On April 22, 1992, the Graduate and Professional Student Council voted to support a fee increase ". . . of \$3.00 to \$4.00 (to be retired upon



final payment for construction of the building) in order to finance the building of a Rainbow's End facility provided that the University agree to fund the overall costs of operation and maintenance of said building."

On October 7, 1992, the Undergraduate Student Government voted to "... support and recommend the proposed \$3.00 increase in the Student Activity Fee. . ."

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to construct a child-care center on the Carbondale campus be and is hereby approved at an estimated cost of construction of \$890,000.
- (2) Funding for this project will come from the sale of revenue bonds with debt service provided from a \$3.00 increase in the Student Activity Fee.
- (3) This project and its source of funding be and are hereby recommended to the Illinois Board of Higher Education for approval as a noninstructional capital improvement.
- (4) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Service be and is hereby authorized to prepare the plans and specifications.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### APPROVAL OF OLYMPIC FESTIVAL FACILITY GROUND LEASE, SIUE

#### Summary

This matter would approve the ground lease necessary to the construction of a soccer and track and field facility on the SIUE campus. The facility would serve as the track and field venue for the 1994 Olympic Festival which will be held in the St. Louis metropolitan area.

The ground lease (Attachment A) would lease a parcel of University property to the City of Edwardsville for the duration of the construction period for the Olympic Festival facility. The lease provides that, upon completion and acceptance of the facility, the lease will terminate and the facility will become University property free of all construction period liabilities and liens.

In addition to the ground lease, two other documents will be submitted for the Board's approval at its February meeting. These are:

1. A utility easement necessary for the City of Edwardsville to provide sanitary sewer service to the facility site.

2. An annexation agreement which consents to the City's annexation of the University property that lies within the facility site area, and property within and adjoining the utility easement for the City sewer line.

Exhibit 1 is a map that shows the approximate location of the facility site area which would be leased, the utility easement and the area which would be annexed by the City.

The total cost of the Olympic Festival facility is estimated to be \$5.25 million. No University funds will be committed to the construction of the facility or the utility services. Development of the facility will be funded by a combination of a \$3.5 million State appropriation to the City of Edwardsville, and private contributions will fund the remainder of the cost.

#### Rationale for Adoption

The St. Louis Metropolitan Organizing Committee was established in early 1990 to seek designation of the St. Louis region as the site for a United States Olympic Festival. Following communications with the United States Olympic Committee (USOC) and a visit to the region by USOC officials, in January, 1991 the USOC awarded the Metropolitan St. Louis Olympic Festival Organizing Committee Inc. the opportunity to host the 1994 Olympic Festival. The Festival will be held July 1-10, 1994. The Festival is expected to attract some 4,000 athletes and over 500,000 spectators, many of whom would be visitors to the region, and will produce a direct economic benefit to the region of between \$20 and \$40 million. Festival sites will receive extensive national television coverage.

As part of its proposal to the USOC, the St. Louis Organizing Committee proposed SIUE as the site for the track and field and wrestling competitions. The USOC concurred with SIUE as the site for the wrestling competition, but suggested that Washington University be identified as the track and field competition site due to the poor condition of SIUE's track and field facility. During fall, 1991, a group of southwestern Illinois citizens organized the Citizens for Track and Field and Soccer Stadium (CTFSS) to press the case for SIUE to be named as the track and field site, and to raise funds necessary to construct a suitable track and field facility. Subsequently, the St. Louis committee accepted the CTFSS proposal over the Washington University proposal, but placed a July 1, 1992 performance deadline on CTFSS.

During the first six months of 1992 CTFSS conducted extensive fund raising and organizing activities to secure the necessary support to construct a world-class track and field facility. The track and field venue, as other sport facilities used in Olympic festivals, must be certifiable under international rules and standards. Early planning was based on an assumption that the facility could be constructed on the SIUE campus and eventually given to the University.

Based on the showing of regional support to construct the facility, the General Assembly passed and, in July, Governor Edgar signed legislation to

appropriate \$3.5 million to the City of Edwardsville as part of the cost of constructing the facility. At that time, \$1,460,000 had been contributed in cash, materials, and services.

To provide a suitable proposal for consideration, several firms in the region donated architectural, engineering, design, and estimating services to produce a fully planned and costed facility proposal. The proposed Olympic Festival facility, if located on the SIUE campus, would replace the existing soccer, track and field and shower/locker facilities located on Bluff Road. The facility would include an eight or nine lane, 400-meter oval track with markings certifiable under NCAA, International Amateur Athletic Federation (IAAF), and The Athletic Congress (TAC) regulations. Inside the track oval would be a natural grass surface soccer field and field event facilities for long jump, high jump, pole vault, discus, hammer, javelin, and shot put. The field event facilities would be certifiable under TAC and IAAF regulations. Permanent seating for 3,000 spectators and space for an additional 7,000 temporary seats would be provided. Support facilities would include locker rooms, showers, meeting rooms, coaching offices, press box and media facilities, an electronic scoreboard and timing system, a public address system, a sports medicine training room, restrooms, and concession areas. Approximately 500 paved parking spaces would be provided. The facility would be lighted for night events and would be accessible to the handicapped. The proposed site for the facility is shown on Exhibit 1 and includes approximately 34.5 acres.

Development of the Olympic Festival facility is proposed in the following manner:

1. The University and the City of Edwardsville would enter into a ground lease (Attachment A) which would lease the site area to the City for the period of construction, anticipated as December 15, 1992 through June 15, 1994. During the term of the lease, the City would assume all liabilities for actions related to the construction of the facility and installation of the sewer service. The City and the Southwestern Illinois Development Authority have entered into an intergovernmental agency agreement under which the Authority would act as the City's agent with respect to construction of the Facility. Upon completion of the facility and its acceptance by the City and the University, the lease would terminate and the facility would become University property.
2. The University would grant the City a utility easement so that the City could install sanitary sewer service to the site.
3. The University would consent to the City's annexation of the University property within and adjoining the utility easement and within the facility site area. Annexation of the property is based upon the longstanding City policy and practice that City sewer or water service is not provided to property that is not annexed. The width of the strip of land to be annexed along the utility easement is based on court decisions that require a minimum width of 300 feet for municipal annexation actions.



Following approval of the land lease, the surveys will be completed of the utility easement and the property adjoining it that would be annexed. This will provide the exact legal description of the property involved in each of these actions. The utility easement and the proposal to annex University property adjoining the easement and within the facility site area will be submitted for the Board's approval in February.

The cost of developing and constructing the Olympic Festival facility is approximately \$5.25 million, which includes the cost of installing the sanitary sewer service. The project will be completely funded through the \$3.5 million appropriation to the City of Edwardsville and private contributions from the region's citizens and businesses. No University funds have been or will be committed to the construction of the facility.

Approval of the agreements is needed to ensure completion of the project within the time available. The facility must be completed by May, 1994. Site preparation would begin immediately and construction would start as soon as weather permits. The architects anticipate a minimum construction time of 16 months. A presentation on the architect's plans and renderings for the Olympic Festival facility was made to the Board's Architecture and Design Committee at its November meeting.

University officers recommend approval to permit construction of the Olympic Festival facility. The University would benefit by receiving a world-class certified track and field and soccer facility at no cost. Hosting the Olympic Festival track and field events would bring significant positive exposure to the University and to southwestern Illinois and would contribute significantly to the development and promotion of the region.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The constituencies have been informed of the nature and scope of the project. This matter was recommended to the Chancellor by the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The ground lease between this Board and the City of Edwardsville, Illinois, attached hereto as Attachment A, be and is hereby approved.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions and to execute all documents as may be required in the execution of this resolution in accordance with established policies and procedures.



Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, October, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held November 12, 1992; Increase in Student Fitness Center Fee, SIUE [Amendment to 4 Policies of the Board C-5]; Abolition of the College of Engineering and Technology Applied Research Center in the College of Engineering, SIUC; Abolition of the Academic Administration and Fiscal Affairs Administration Concentrations in Higher Education in the College of Education, SIUC; Abolition of the Bachelor of Science in Physics in the College of Education, SIUC; Abolition of the Bachelor of Science in Language Arts (English and Reading) in the College of Education, SIUC; Abolition of the Kindergarten through Grade 3 Specialization in the Early Childhood Major, College of Education, SIUC; Recommendation on Architects: Student Residence Facilities, SIUE; Project Approval and Selection of Architect: Roof Replacement, Grinnell Hall, SIUC; Project Approval and Selection of Architect: Trueblood Hall Renovations, SIUC; Project Approval and Selection of Architect: Construction of Child-Care Facility, SIUC; and Approval of Olympic Festival Facilities Ground Lease, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr.; nay, none.

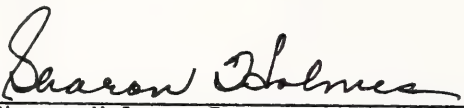
Mr. Brewster stated that since this is the last Board meeting before the holiday season we might take this opportunity to consider a gift to this institution and its various foundations. He encouraged his fellow Trustees to set a standard for the rest of the University to follow in that regard because

the need for additional funding and the value of that funding to the various programs. He stated that the University needs contributions.

The Chair stated that a news conference would be held in the International Room immediately following this meeting.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:45 a.m.

  
Sharon Holmes, Executive Secretary

CONTENTS

Roll Call . . . . .	201
Annual Election of Officers, Executive Committee, and Board Representatives, and Annual Appointments by the Chairman . . . . .	201
Trustee Reports . . . . .	204
Committee Reports . . . . .	204
Finance Committee . . . . .	204
Architecture and Design Committee . . . . .	205
Academic Matters Committee . . . . .	205
Executive Officer Reports . . . . .	206
Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1993 . . . . .	206
Application for Appeal of Wayne Schrage, SIUE (withdrawn) . . . . .	212
Reports of Purchase Orders and Cotntracts, November and December, 1992, SIUC and SIUE . . . . .	212
Changes in Faculty-Administrative Payroll - SIUE . . . . .	213
Changes in Faculty-Administrative Payroll - SIUC . . . . .	214
Abolition of Concentrations in the M.A. in Applied Linguistics and Changing the M.A. in English as a Foreign Language Degree Title to the M.A. in Teaching English to Speakers of Other Languages in the College of Liberal Arts, SIUC . . . . .	217
Approval of Easements to the City of Carbondale, SIUC . . . . .	219
Approval of Utility Easement, SIUC . . . . .	221
Project Approval and Selection of Engineer: Renovations of Morris Library Elevator Controls, SIUC . . . . .	222
Project Approval and Selection of Architect: Replacement of Heating and Cooling Piping, Neely Hall, SIUC . . . . .	223
Approval of Plans and Specifications and Award of Contracts: Construction of Child-Care Facility, SIUC (revised) . . . . .	224
Project Approval and Selection of Architect: Renovations to Computing Center, Wham Education Building, SIUC . . . . .	230

Authorization for a Student Fee and Charge Installment Payment Program, SIUE [Amendment to 4 <u>Policies of the Board C-13</u> ] . . . . .	231
Approval of the Minutes of the Meeting held December 10, 1992 . . . . .	232
Notice of Proposed Fee Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 <u>Policies of the Board B-15</u> ] . . . . .	233
Notice of Proposed Increase: Increase in University Housing Rentals Rates, SIUE [Amendment to 4 <u>Policies of the Board C-12</u> ] . . . . .	243
Salary Increase Plans for Fiscal Year 1993 (Phase II) . . . . .	248
Approval to Acquire Real Property, SIUC (Glendale Elementary School) . .	251
Approval to Acquire Real Property, SIUC (Baptist Student Center) . . . .	254
Authorization for the Sale of Bonds: Student Residence Facility, SIUE; Child Care Facility, Baptist Student Center, and Glendale Elementary School, SIUC . . . . .	258



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
FEBRUARY 11, 1993

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 11, 1993, at 10:10 a.m., in the Auditorium of the Hiram H. Lesar Law Building, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

William R. Norwood

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chairman announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that the annual election was mandated by the Bylaws of the Board and that a Chairman, Vice-Chair, and

Secretary would be elected by secret ballot from its own membership and by a majority vote of those voting members present. He stated that the Student Trustees were invited to cast an advisory vote.

The Chairman recognized Mr. Rowe who nominated A. D. VanMeter, Jr. as Chairman of the Board of Trustees. Dr. Wilkins moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed. By secret written ballot, Mr. VanMeter was re-elected Chairman.

The Chairman recognized Dr. Wilkins who nominated Molly D'Esposito as Vice-Chair of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed. By secret written ballot, Mrs. D'Esposito was elected Vice-Chair.

The Chairman recognized Mr. Rowe who nominated George T. Wilkins, Jr. as Secretary of the Board of Trustees. No further nominations being heard, Mr. Brewster moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed. By secret written ballot, Dr. Wilkins was re-elected Secretary.

The Chairman stated that the Bylaws provide that the Chairman serves as one member of the Executive Committee. He stated that at present Mr. Rowe and Dr. Wilkins are serving as members of the Executive Committee.

The Chairman recognized Mrs. D'Esposito who nominated Harris Rowe and George T. Wilkins, Jr. as members of the Executive Committee of the Board of Trustees. The motion was duly seconded, and after a voice vote the Chairman declared that Harris Rowe and George T. Wilkins, Jr. had been re-elected to serve with A. D. VanMeter, Jr. as members of the Executive Committee.

The Chairman stated that Mr. Norwood is serving as the Board's representative to the State Universities Retirement System. He also stated that Mr. Brewster is currently serving as the Board's representative to the Merit Board of the State Universities Civil Service System. Mr. Rowe nominated Mr. Norwood and Mr. Brewster to those posts. The motion was duly seconded, and after a voice vote the Chairman declared that Mr. Norwood and Mr. Brewster had been unanimously re-elected.

The Chairman stated that the standing committees of the Board are extremely important within the function of this Board. He stated that the Board has three standing committees: the Academic Matters Committee, Architecture and Design Committee, and the Finance Committee.

The Chairman of the Board made the following appointments:

ACADEMIC MATTERS COMMITTEE

William R. Norwood, Chair  
Corey Bradford  
A. D. VanMeter, Jr.

ARCHITECTURE AND DESIGN COMMITTEE

George T. Wilkins, Jr., Chair  
B. Barnard Birger  
Anthony Svach

FINANCE COMMITTEE

Molly D'Esposito, Chair  
John Brewster  
Harris Rowe

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

John Brewster  
Molly D'Esposito, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

B. Barnard Birger  
George T. Wilkins, Jr., Alternate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

George T. Wilkins, Jr.  
Harris Rowe, Alternate

ILLINOIS BOARD OF HIGHER EDUCATION  
A. D. VanMeter, Jr. (ex-officio)  
 Molly D'Esposito, Alternate

BOARD OF DIRECTORS, THE ASSOCIATION OF ALUMNI, FORMER STUDENTS AND  
FRIENDS OF SOUTHERN ILLINOIS UNIVERSITY, INCORPORATED  
 William R. Norwood  
 John Brewster, Alternate

Under Trustee Reports, Mrs. D'Esposito stated that she had attended the meeting of the Illinois Board of Higher Education on January 5 in Chicago. She continued that the primary discussion concerned the importance of the budget recommendations, which was reported in the Finance Committee meeting this morning. She announced that the October meeting of the IBHE will be held on the campus of Southern Illinois University at Edwardsville.

Mr. Birger reported that he had attended the January 15 meeting of the Illinois Coalition along with Chancellor Brown and Larry Hengehold. He stated that the meeting had covered several topics of interest to Southern Illinois University. He reported that the Coalition had been briefed on the new Federal administration's potential direction in technology and that Senator Carol Moseley Braun and Congressman Richard Durbin had provided insight on potential future directions and responded to questions. He said that the following potential Federal initiatives included from the Illinois Coalition 1993 agenda are: biotechnology, telecommunications, technology transfer, and Fermi Argonne high energy physics resource computational centers.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning at approximately 8:30 a.m. in the Auditorium of the Hiram H. Lesar Law Building. She gave the following report:



We would like to recommend that Item S, Authorization for a Student Fee and Charge Installment Payment Program at SIUE [Amendment to 4 Policies of the Board C-13] be included on the omnibus motion. We have two separate actions that we would like to recommend for consideration by the Board; Item T, Salary Increase Plans for Fiscal Year 1993 (Phase II) and Item W, Authorization for the Sale of Bonds: Student Residence Facility, SIUE; Child Care Facility, Baptist Student Center, and Glendale Elementary School, SIUC.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

We would like to ask that the following Board items be placed on the omnibus motion: Items M, Approval of Easements to the City of Carbondale, SIUC; N, Approval of Utility Easement, SIUC; Project Approval and Selection of Engineer: Renovations of Morris Library Elevator Controls, SIUC; P, Project Approval and Selection of Architect: Replacement of Heating and Cooling Piping, Neely Hall, SIUC; Q, Approval of Plans and Specifications and Award of Contracts: Construction of Child-Care Facility, SIUC, as revised; and R, Project Approval and Selection of Architect: Renovations to Computing Center, Wham Education Building, SIUC. We ask that Items U and V, Approval to Acquire Real Property, SIUC (Glendale Elementary School) and Approval to Acquire Real Property, SIUC (Baptist Student Center) be submitted for a roll call vote.

Mr. VanMeter chaired the Academic Matters Committee in Mr. Norwood's absence. He stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee asks that Item L, Abolition of Concentrations in the M.A. in Applied Linguistics and Changing the M.A. in English as a Foreign Language Degree Title to the M.A. in Teaching English to Speakers of Other Languages in the College of Liberal Arts, SIUC, be placed on the omnibus motion. We had a most interesting presentation by our award-winning student video TV department.

The Chairman stated that President Lazerson had announced his retirement effective December 31 of this year. The Chairman also reported that President Lazerson is the first recipient from Region IV-East to receive the President's Award presented by the National Association of Student Personnel Administrators.

Under Executive Officer Reports, President Guyon reported that on January 16 the Illinois State Chamber of Commerce opened an office in the Small Business Incubator. He explained that the Chamber now has three offices in the state: Chicago, Springfield, and Carbondale. He stated that the Executive Director of the Illinois Chamber of Commerce, Sally Jackson, is an SIU alumna, and she was present for the opening of the facility. He continued that the facility will be manned by Jeff Lingle who is also an SIUC alumnus.

Chancellor Brown presented the following matter:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS  
FOR FISCAL YEAR 1994

The Illinois Board of Higher Education, at its January 5, 1993, meeting, approved a Fiscal Year 1994 operations and grants budget recommendation of \$1,986.0 million for higher education. This is an increase of 3.8%, or \$72.2 million, over Fiscal Year 1993 appropriations. Of this increase, \$43.6 million is recommended for universities, an increase of 3.1% over the current year appropriations. No tuition increases are built into these recommendations. Attached as Table I is a summary of the recommended increases for all components of higher education. (Since the funding level of the Universities Retirement System is determined by Public Act 86-0273, recommendations pertaining to retirement are excluded from regular operations and grants recommendations for higher education and are dealt with separately.)

ADJUSTMENTS TO THE FY 1993 APPROPRIATION BASE

Tuition Waiver Adjustments

In December 1988, the Board of Higher Education adopted a policy to limit the amount of undergraduate tuition waived by public universities to 3% of potential undergraduate tuition revenue. Statutory waivers and waivers for civil service staff are excluded from the limitation. The budget recommendations include \$70,600 in negative base adjustments at three university campuses at which tuition waivers exceed 3%. These adjustments ensure that state general funds do not subsidize tuition waivers above the limit established by IBHE policy. The recommendations also include positive adjustments of \$545,000 to restore resources to the four institutions that have reduced the value of waivers in excess of 3% in accordance with IBHE policy.

Financial Guidelines Adjustments

Adjustments also are recommended to reallocate resources among the Board of Governors' universities based on use of the Cooperative Computer Center and Educational Computing Network and to account for expenditure increases in cost-recovery military programs offered by Southern Illinois

University. The recommendation for Southern Illinois University also includes adjustments for the reallocation of personnel from University Administration to the Carbondale campus and for additional expenditures at the Edwardsville campus due to the conversion from a quarter to a semester academic calendar system. The adjustment at Southern Illinois University at Edwardsville will be reversed in Fiscal Year 1995. A negative adjustment of \$500,000 is recommended for the University of Illinois to reflect updated estimates for children of employee waivers.

### RECOMMENDED INCREASES

#### Priority, Quality, and Productivity Incentives

The recommendations include no general tuition increase which, coupled with student aid increases, addressed the PQP initiative of affordability. Each institution will continue to consolidate and eliminate lower priority programs and activities and reallocate resources from those areas, reinvesting two to three percent of their current budget for institution and Board of Higher Education priorities. This Fiscal Year 1994 reinvestment will total approximately \$27 to \$41 million to strengthen the quality of public university programs.

The Fiscal Year 1994 recommendations for public universities include \$3.6 million for improvements in undergraduate education, instructional equipment, and minority student achievement. These funds are intended to supplement internally generated funds for public universities' investment in high priority programs and activities. These funds would be used to provide retirement incentives and support retraining of faculty for high priority programs.

#### Salary Increases

The quality of educational services offered by public universities depends on the qualifications and commitment of faculty and staff. Competitive salaries are essential to attract and retain the highest caliber of staff necessary to offer quality educational programs. But according to the latest data, Fiscal Year 1992 average faculty salaries at Illinois public universities were 91.6% of median salaries at similar institutions in other states. Improving faculty and staff salaries continues to be an institutional and Board of Higher Education priority.

The Fiscal Year 1994 recommendations include \$25.4 million for average salary increases of 2.5% at public universities. To reflect savings from staff turnover and vacant positions, salary increases are calculated on 95% of the personal services base. It is expected that public universities will supplement the salary increments included in the IBHE recommendations with productivity savings generated and retained on the individual campuses.

#### Library Materials Increases

Also central to universities' missions is the acquisition and maintenance of educational materials and services in campus-based libraries. In recognition of this, the Fiscal Year 1994 recommendations include funds to



accommodate anticipated cost increases for library materials averaging 10%, a total of \$2.3 million.

#### Operation and Maintenance of Buildings

The Fiscal Year 1994 recommendations include \$2.6 million for the cost of operating and maintaining new buildings. These amounts are based on the type and use of the new space, and the length of time the new facility will be open in Fiscal Year 1994.

#### Other Increases

The IBHE recommendations also include special funding for the University of Illinois at Urbana-Champaign campus totaling \$1.0 million in Agricultural Premium Fund appropriations for cooperative extension service county board matching funds and \$75,000 in Fire Prevention Fund appropriations for the Illinois Fire Services Institute.

### SUMMARY TABLES

The attached Table II summarizes the IBHE Fiscal Year 1994 operating budget recommendations for each university system; Table III summarizes these recommendations for SIUC, SIUE, and the offices of the University Administration.

### CONCLUSIONS

The budget being recommended by the Illinois Board of Higher Education is by no means a reflection of the needs of higher education in Illinois. However, given the economy of the State of Illinois, it is a thoughtful and equitable recommendation. We must hope that it can survive the appropriation process intact.



TABLE I  
SUMMARY OF THE IBHE FY-94 OPERATING BUDGET RECOMMENDATIONS FOR HIGHER EDUCATION

(in thousands of dollars)

Resource Requirements	FY 1993 Appropriations	FY 1994 Recommendations	Recommended Increases Dollar      Percentage
Universities			
Community Colleges	\$1,392,010.7	\$1,435,654.8	\$43,644.1      3.1%
Illinois Student Assistance Commission	227,949.6	238,949.3	\$10,999.7      4.8%
Illinois Financial Assistance Act	227,452.9	242,858.4	\$15,405.5      6.8%
Health Education Grants	16,695.3	17,196.2	\$500.9      3.0%
Institutional Grants Programs	17,923.8	18,442.5	\$518.7      2.9%
Illinois Math and Science Academy	17,194.1	17,831.0	\$636.9      3.7%
State Universities Civil Service System	11,484.5	11,949.5	\$465.0      4.0%
Board of Higher Education	872.1	905.4	\$33.3      3.8%
	2,158.9	2,204.1	\$45.2      2.1%
TOTAL - OPERATIONS AND GRANTS	\$1,913,741.9	\$1,985,991.2	\$72,249.3      3.8%
Retirement			
Shared Computing	104,178.5	110,116.2	\$5,937.7      5.7%
Loan Program Administration and Loan Reimbursements	6,113.4	6,203.4	\$90.0      1.5%
	174,716.8	170,822.6	(\$3,894.2)      -2.2%
GRAND TOTAL	\$2,198,750.6	\$2,273,133.4	\$74,382.8      3.4%
Source of Appropriated Funds			
General Revenue Fund	\$1,481,987.6	\$1,577,499.6	\$95,512.0      6.4%
Education Assistance Fund	111,236.3	116,242.0	\$5,005.7      4.5%
University Income Fund	375,355.4	370,484.8	(\$4,870.6)      -1.3%
Student Loan Fund	174,716.8	170,822.6	(\$3,894.2)      -2.2%
Other Funds	55,454.5	38,084.4	(\$17,370.1)      -31.3%

TABLE II  
SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-93 Appropriations	\$219,676.6	\$246,455.5	\$239,618.2	\$686,260.4	\$1,392,010.7
Adjustments to FY-93 Appropriations					
Financial Guidelines Adjustment			150.7	164.5	680.6
Tuition Waiver Adjustment	65.4	300.0	38.9	130.6	474.4
Dependent Waiver Adjustment	355.3	(50.4)		(500.0)	
Cost Recovery Instruction			62.6		62.6
Semester Conversion Adjustment			359.5		359.5
Total Adjustments	420.7	249.6	611.7	(204.9)	1,077.1
Percent of Adjustments	0.19%	0.10%	0.26%	-0.03%	0.08%
Recommended Increases					
P * Q * P					
Improvement in Undergraduate Education	\$2,102.7	\$1,863.9	\$1,765.8	\$3,989.6	9,722.0
Minority Educational Achievement Initiatives	412.5	452.5	430.0	590.0	1,885.0
Undergraduate Equipment	565.0	190.0	270.0	475.0	1,500.0
Faculty/Staff Incentives	312.5	317.5	230.0	390.0	1,250.0
Salary Increases	812.7	903.9	835.8	2,534.6	5,087.0
Library Cost Increase	4,063.9	4,719.8	4,179.0	12,672.9	25,635.6
Social Security/Medicare	317.0	505.6	513.8	970.7	2,307.1
Sick Leave Payout Increase		197.9		11.4	209.3
Shared Computing		43.4	88.7		132.1
O & M	72.8				72.8
Workers' Compensation	28.0	190.8	544.6	1,856.9	2,620.3
County Board Matching Funds				792.8	792.8
Fire Services Institute				1,000.0	1,000.0
				75.0	75.0
Total Increases	\$6,584.4	\$7,521.4	\$7,091.9	\$21,369.3	\$42,567.0
Percent of Recommended Increases	3.00%	3.05%	2.96%	3.11%	3.06%
Net Change from FY-93	7,005.1	7,771.0	7,703.6	21,164.4	43,644.1

SUMMARY OF THE IBHE FY-94 OPERATING BUDGET RECOMMENDATIONS FOR SIU

(in thousands of dollars)	SIUC	SIUE	University Administration	Total
FY-93 Appropriations	170,888.0	66,890.6	1,839.6	239,618.2
Adjustments to FY-92 Appropriations				
Financial Guidelines Adjustment	150.7			150.7
Tuition Waiver Adjustment	40.6	(1.7)		38.9
Cost Recovery Instruction	52.7	9.9		62.6
Semester Conversion Adjustment		359.5		359.5
Personnel Transfer	75.0		(75.0)	0.0
Total Adjustments	319.0	367.7	(75.0)	611.7
Percent of Adjustments	0.19%	0.55%	-4.08%	0.26%
Recommended Increases				
P * Q * P	1,088.1	671.0	6.7	1,765.8
Improvement of Undergraduate Education	150.0	280.0		430.0
Minority Educational Achievement Initiatives	200.0	70.0		270.0
Undergraduate Equipment	150.0	80.0		230.0
Faculty/Staff Incentives	588.1	241.0	6.7	835.8
Salary Increases	2,940.7	1,204.8	33.5	4,179.0
Library Cost Increase	413.8	100.0		513.8
Sick Leave Payout	28.2	60.5		88.7
O & M	61.6	483.0		544.6
Total Increases	4,532.4	2,519.3	40.2	7,091.9
Percent of Recommended Increases	2.65%	3.77%	2.19%	2.96%
Net Change from FY-93	4,851.4	2,887.0	(34.8)	7,703.6
Percent of Net Change	2.84%	4.32%	-1.89%	3.21%
FY-94 Recommended Appropriation	\$175,739.4	\$69,777.6	\$1,804.8	\$247,321.8
Source of Appropriated Funds				
General Fund	115,297.9	48,385.3	1,679.6	165,362.8
Education Assistance Fund	8,236.4	3,538.8	125.2	11,900.4
Income Fund	52,205.1	17,853.5		70,058.6

Chancellor Brown reported that this matter was presented to the Board in accord with the custom over the years. He continued that this was not an action item, but one that the Board receives for information. He explained that he had presented a brief summary on this matter at the Finance Committee meeting this morning.

Chancellor Brown announced that he had received a letter from Mr. Wayne Schrage asking that his appeal be removed from the Board's agenda for today.

With regard to the legislature, Chancellor Brown reported that the legislature is in session and running. He stated that he wanted to become acquainted with the new members of the General Assembly to attempt to help them understand the virtues of Southern Illinois University and its needs.

In light of President Lazerson's announcement of retirement, Chancellor Brown stated he had begun talking to elements of the Edwardsville university with regard to establishing a search selection committee for appointing a successor.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
NOVEMBER AND DECEMBER, 1992, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the months of November and December, 1992, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Behm, Kathlyn	Asst Professor	Lovejoy Library	12/16/92	\$2800.00/mo \$33,600.00/FY
2. Sedwick, Jackson	Professor	Electrical Engineering	01/01/93	\$3400.17/mo \$30,601.53/AY

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Davis, Susan Lee	Director	Univ News Service	10/26/92	\$3,713.03/mo \$44,556.36/FY
2. Hand, Karen	Conference Coordinator	Touch of Nature	10/21/92	\$2,767.00/mo \$33,204.00/FY
3. Jordan, Samuel L.	Director of Security	Security Office	12/14/92	\$4,667.00/mo \$56,004.00/FY

<u>B. Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Ferraro, William M.	Prof Development	Ulysses S. Grant Association	Research	01/01/93-01/31/93 100%

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. <sup>a</sup> Berman, Deborah	Asst Dean for Human Resources	Dean's Office	12/02/92	\$4,584.00/mo \$55,008.00/FY

<sup>a</sup>Previously served on continuing appointment as a Biomedical Planning Coordinator.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
2. <sup>b</sup> Biggerstaff, Donald	Biomed Center Dir and Prof	Surgery	12/01/92	\$5,180.89/mo \$62,170.68/FY
3. <sup>c</sup> Buescher, Lucinda	Assistant Prof of Clin Med	Int Med	01/01/93	\$4,666.66/mo \$55,999.92/FY-66% (\$7,083.33/mo \$83,999.96/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
4. <sup>d</sup> Davis, Phillip	Res Assoc Prof and Deputy Chair	Med Human	01/01/93	\$5,145.00/mo \$61,740.00/FY
5. Fanning, Char	Med Serv Admin	Int Med	11/01/92	\$3,875.00/mo \$46,500.00/FY
6. <sup>c</sup> Goldfarb, Jonathan	Assoc Prof of Med and Chief (Dermatology)	Int Med	11/01/92	\$5,833.34/mo \$70,000.08/FY-70% (\$8,333.34/mo \$100,000.00/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
7. <sup>e</sup> Hall, Tracy	Clin Asst Prof	Fam Prac	11/13/92	-----
8. <sup>f</sup> Jostes, Lori	Biomed Plan Coord	Clin Marketing	12/01/92	\$2,693.00/mo \$32,316.00/FY
9. <sup>g</sup> LeBlang, Theodore	Prof and Chair	Med Human	01/01/93	\$8,583.33/mo \$102,999.96/FY

<sup>b</sup> previously served as Professor (Medical Education/Surgery) and Director of Biomedical Communications.  
<sup>c</sup> previously served as volunteer faculty as a Clinical Assistant Professor.  
<sup>d</sup> previously served on continuing appointment as a Biomedical Planning Coordinator (Regional Medical Programs), Adjunct Associate Professor (Medical Humanities) and Deputy Chair (for Academic Affairs-Family practice).  
<sup>e</sup> This appointment carries faculty privileges except that time in this appointment does not count toward tenure.  
<sup>f</sup> Civil Service position converted to Administrative/Professional.  
<sup>g</sup> previously served as Associate Legal Counsel (Office of the Dean and Provost) and Professor of Medical Jurisprudence (Medical Humanities).

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
10. <sup>h</sup> Loschen, Earl	Assoc Prof and Chair	Psychiatry	11/01/92	\$13,206.25/mo \$158,475.00/FY-98% (\$13,475.76/mo \$161,709.12/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan.

B. Leave of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Wade, David	Sabbatical	Physiology	Course Development	08/15/93-12/31/93-100%

<sup>h</sup>Previously served as Associate Professor and Associate Chair (Psychiatry).



ABOLITION OF CONCENTRATIONS IN THE M.A. IN APPLIED LINGUISTICS  
AND CHANGING THE M.A. IN ENGLISH AS A FOREIGN LANGUAGE DEGREE  
TITLE TO THE M.A. IN TEACHING ENGLISH TO SPEAKERS OF OTHER  
LANGUAGES IN THE COLLEGE OF LIBERAL ARTS, SIUC

Summary

This matter proposes the abolition of concentrations in the M.A. in Applied Linguistics and changing the M.A. in English as a Foreign Language degree title to the M.A. in Teaching English to Speakers of Other Languages, in the College of Liberal Arts, SIUC.

Rationale for Adoption

The rationale for abolishing the concentrations in the M.A. in Applied Linguistics degree is three-fold: The Department experienced difficulty in (1) recruiting students for all concentrations, (2) developing enough course inventory for all concentrations, and (3) by abolishing the concentrations, the Department can offer a broad spectrum of training in most aspects of contemporary linguistics, including phonology, pidgin and creole languages, psycholinguistics, second language acquisition, sociolinguistics, and syntax.

The rationale for changing the English as a Foreign Language degree title to Teaching English to Speakers of Other Languages derived from the following considerations. A study was conducted of the M.A.-level programs in North America, offering theory and practice in the teaching of English to speakers of other languages either in the United States or abroad. The majority of those programs use the Teaching English to Speakers of Other Languages nomenclature. With the proposed degree title name change, the Department's inventory will conform with that of other North American universities, which will aid in the recruitment of students and will guarantee the visibility of the academic program within the profession. More and more students report that their sponsors, employers, and future employers are looking for the TESOL designations, and the academic unit has been asked to write explanations of how the EFL degree is really a TESOL degree.

No tenured faculty member will be released, and no cost savings will be realized as a result of the proposed changes.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

These actions are supported by the Department of Linguistics, the Dean of the College of Liberal Arts, the Dean of the Graduate School, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the concentrations in the M.A. in Applied Linguistics be abolished, and further that the M.A. in English as a Foreign Language degree title be changed to the M.A. in Teaching English to Speakers of Other Languages; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement these aforementioned changes without further action by this Board.

REASONABLE AND MODERATE EXTENSION: ABOLITION OF CONCENTRATIONS  
IN THE M.A. IN APPLIED LINGUISTICS AND CHANGING THE M.A. IN ENGLISH  
AS A FOREIGN LANGUAGE DEGREE TITLE TO THE M.A. IN TEACHING  
ENGLISH TO SPEAKERS OF OTHER LANGUAGES IN THE COLLEGE OF  
LIBERAL ARTS, SIUC

#### I. Program Inventory Data

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
<u>Current</u>				
16.0102	Applied Linguistics	TEFL/TESL; Phonology; Syntax/Semantics; Psycholinguistics; Linguistic Variation	M.A.	College of Liberal Arts
13.1401	English as a Foreign Language		M.A.	College of Liberal Arts
<u>Proposed</u>				
16.0102	Applied Linguistics		M.A.	College of Liberal Arts
13.1401	Teaching English to Speakers of Other Languages		M.A.	College of Liberal Arts

#### II. Reason for proposed action.

The rationale for abolishing the concentrations in the M.A. in Applied Linguistics degree is three-fold: the Department experienced difficulty in (1) recruiting students for all concentrations, (2) developing enough course inventory for all concentrations, and (3) by abolishing the concentrations, the Department can offer a broad spectrum of training in most aspects of contemporary linguistics, including phonology, pidgin and creole languages, psycholinguistics, second language acquisition, sociolinguistics, and syntax.

The rationale for changing the English as a Foreign Language degree title to Teaching English to Speakers of Other Languages derived from the following considerations. A study was conducted of the M.A.-level programs in North America, offering theory and practice in the teaching of English to speakers of other languages either in the United States or abroad. The majority of those programs use the Teaching English to Speakers of Other Languages nomenclature. With the proposed degree title name change, the Department's inventory will conform with that of other North American universities, which will aid in the recruitment of students and will guarantee the visibility of the academic program within the profession. More and more students report that their sponsors, employers, and future employers are looking for the TESOL designations, and the academic unit has been asked to write explanations of how the EFL degree is really a TESOL degree.

III. Anticipated budgetary effects.

None.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

V. Will other education units, curricula, or degrees be affected by this action?

No other unit will be affected by this action.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

See attached catalog copy.

VIII. The requested effective date of implementation.

Effective date of implementation should be as soon as possible.

APPROVAL OF EASEMENTS TO THE CITY OF CARBONDALE, SIUC

Summary

This matter seeks approval to grant temporary and permanent easements across University land to the City of Carbondale for the purpose of constructing a drainage channel for storm water relief to residential properties on Emerald Lane and West Freeman Street.

### Rationale for Adoption

The City of Carbondale Department of Public Works has developed a plan to provide storm water relief to approximately 20 tracts of residential properties lying along the middle portion of Emerald Lane and at the extreme west end of Freeman Street. The plan calls for the construction of a drainage channel from the end of Freeman Street westward to Little Crab Orchard Creek. The total length of the channel will be approximately 680 feet with 482 feet of that total to be on University land. The width of the channel and its sloping banks will be 20 feet at the east end and 35 feet at the west end, but the width of the easement will be uniform at 75 feet.

This tract of University land is on the north side of Chautauqua Street and it is commonly known as the Colp property. It contains 88.4 acres, but the easement will affect only .83 acres in an isolated corner in the east-central part of the tract. This small portion of the total acreage is not suitable for agricultural purposes nor for capital development. The affected land is part of University tract #20-2.

In addition to the permanent easement, the City is requesting a temporary easement to authorize it to enter upon other adjacent parts of University land as may be necessary during the construction of this channel.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Based primarily upon evidence provided by the City that all appropriate permits for this project are in hand, the project has been reviewed and approved by the Committee Concerning the Campus Environment, which has constituency representation. In addition, it has been reviewed and approved by the campus Center for Archaeological Investigations.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant temporary and permanent easements to the City of Carbondale for the purposes of constructing and maintaining a drainage channel across University land in Tract #20-2 be and is hereby approved.
- (2) The easements given to the City shall be as described in documents on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



APPROVAL OF UTILITY EASEMENT, SIUC

Summary

This matter proposes the granting of a permanent easement to the Central Illinois Public Service Company (CIPS) for the installation of underground electric service into the site of the new Rainbow's End child-care facility.

Rationale for Adoption

At its meeting on December 10, 1992, the Board of Trustees gave its approval to a project to construct the Rainbow's End child-care facility. It is to be located approximately 200 feet northeast of the Student Recreation Center and specifically on the northwest corner of State and Stoker Streets.

It is planned that the electric service to the site will come from Hester Street on the north. The entire route of the service will be on University land primarily in tract #249.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the Central Illinois Public Service Company for the purpose of installing electric service into the Rainbow's End construction site be and is hereby approved.
- (2) The easements given to the Company are described on the set of drawings on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ENGINEER: RENOVATIONS  
OF MORRIS LIBRARY ELEVATOR CONTROLS, SIUC

Summary

This matter seeks project and budget approval to renovate and replace the electronic and manual controls of Morris Library passenger elevators #3 and #4.

The estimated cost of this project is \$130,000. The funds for this work will come from state appropriations through the Physical Plant maintenance budget.

This matter further requests approval for the plans and specifications to be prepared by the Physical Plant Engineering Service.

Rationale for Adoption

The Morris Library passenger elevators #3 and #4 have been in service since 1964. Their age and their heavy use have caused maintenance problems and frequent out-of-service times, and replacement parts are very difficult to obtain. In addition, the American Disabilities Act (ADA) has imposed more demanding accessibility standards, and it is necessary to comply with these new controls. This project will replace the controller and the generator which are located in the basement machine room, and it will replace the car and hallway call buttons.

State appropriations through the Physical Plant maintenance budget will be used for this work.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to renovate the electronic and manual controls of elevators #3 and #4 in Morris Library be and is hereby approved at an estimated cost of \$130,000.
- (2) Funding for this project will come from state appropriations through the Physical Plant account.

- (3) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: REPLACEMENT  
OF HEATING AND COOLING PIPING, NEELY HALL, SIUC

Summary

This matter seeks project and budget approval for a project to replace the piping of the heating and cooling system in Neely Hall, which is the high-rise dormitory in the University Park residential area.

The estimated cost of this project is \$250,000. Funding will come from housing revenues.

The matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

The University Park residence halls were opened in 1965. The galvanized iron pipe originally installed for heating and cooling purposes has been the source of repeated problems. Corrosion has significantly reduced the normal flow of the water, and leaks have developed with increasing frequency. Galvanized piping was used in these buildings because of shortages in the national supply levels of copper at the time of construction and the resulting price increases for copper. This project will replace all of the galvanized piping with copper.

Similar projects for Schneider Hall and Mae Smith Hall, both high-rises in the Brush Towers residential area, were approved by the Board of Trustees at its meeting on May 14, 1981 and February 10, 1983.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the heating and cooling piping in Neely Hall be and is hereby approved at an estimated cost of \$250,000.
- (2) Funding for this project will be from housing revenues.
- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Service be and is hereby authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACTS: CONSTRUCTION OF CHILD-CARE FACILITY, SIUC

Summary

This matter seeks the approval of plans and specifications and the award the contracts for the project to construct a child-care facility on the Carbondale campus.

The estimated cost of this project was \$890,000. The low bids totaled \$758,375. Funding for this project will be provided directly from the sale of revenue bonds with the debt service for those bonds coming from a \$3.00 increase in the Student Activity Fee and from normal fees and charges assessed for the care of the children.

Rationale for Adoption

At its meeting on December 10, 1992, the Board of Trustees gave project and budget approval for a project to construct a child-care facility for the benefit of students, faculty, and staff. This facility will be for the Rainbow's End program. At that same meeting, the Board also approved a \$3.00 increase in the Student Activity Fee. This fee increase is to be used to provide the debt service for the revenue bonds which will be sold to provide construction funds for this project. Item W on today's Board agenda would grant specific authority to sell bonds for this project.

It is necessary for this project to have the prior approval of the Illinois Board of Higher Education before the commitment of funds is made. This approval is pending.

Considerations Against Adoption

One might question whether the University should be in the business of providing child care, or if this need should be served by the private sector. The question of equity in providing services for dependents of employees as well as students could be raised since student fees are covering the capital costs.



Constituency Involvement

The need for a child-care facility has been discussed and acted upon by the student constituency groups over several years. This matter has been shared with the current student leaders and has been considered by their respective constituency representatives.

On April 22, 1992, the Graduate and Professional Student Council voted to support a fee increase "... of \$3.00 to \$4.00 (to be retired upon final payment for construction of the building) in order to finance the building of a Rainbow's End facility provided that the University agree to fund the overall costs of operation and maintenance of said building."

On October 7, 1992, the Undergraduate Student Government voted to "... support and recommend the proposed \$3.00 increase in the Student Activity Fee. . ."


Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to construct a child-care facility on the Carbondale campus be and is hereby awarded to Diecker Construction, Freeburg, Illinois, in the amount of \$504,735.
- (2) The contract to do the plumbing work be and is hereby awarded to Wellers, Inc., Carbondale, Illinois, in the amount of \$63,819.
- (3) The contract to do the mechanical work be and is hereby awarded to L and L Heating, Air Conditioning, Marion, Illinois, in the amount of \$116,555.
- (4) The contract to do the electrical work be and is hereby awarded to Highway Electric, Anna, Illinois, in the amount of \$73,266.
- (5) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

Construct Child Care Facility, SIUC  
 Bid Opening February 9, 1993, 11:00 AM  
 General Bids

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid	Alternates 1, 2, 3 were not taken			
	BIDDERS							
	Diecker Construction Freeburg, IL			504,735				
	J & L Robinson Carbondale, IL			525,613				
	Fager-McGee Murphysboro, IL			544,925				
	Kiefner Construction Cape Girardeau, Missouri			547,000				
	Steffes Construction Carterville, IL			548,876				
	Robert L. Morgan Builders Murphysboro, IL			579,314				
					24 invitations 7 no bid 11 no reply			

## BID TABULATION

Construct Child Care Facility, SIUC  
Bid Opening February 9, 1993, 11:00 AM.  
Plumbing Bids


[illegible]





BID TABULATION

Construct Child Care Facility, SIUC  
Bid Opening February 9, 1993, 11:00 AM  
Electrical Bids

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid	Alternate #1	Alternate #2	Total
	BIDDERS						
	Highway Electric Anna, IL			69,316	550	3,400	73,266
	Burke Electric Murphysboro, IL			72,950	250	5,750	78,950
	Brown & Columbo Herrin, Illinois			76,400	250	5,300	81,950
	Keith Martin Inc Johnston City, IL			75,740	450	5,870	82,060
	E-Z Electric Percy, IL			79,747	150	6,317	86,214
	Brown Electric Goreville, IL			89,420	325	5,328	95,073
	Clinton Electric Ina, IL			88,130	803	8,115	97,048
					16 invitations 8 no bid 1 no reply		

PROJECT APPROVAL AND SELECTION OF ARCHITECT: RENOVATIONS  
TO COMPUTING CENTER, WHAM EDUCATION BUILDING, SIUC

Summary

This matter seeks project and budget approval to renovate the offices and work areas on the lower level of the Computing Center in the basement of the Wham Education Building.

The estimated cost of this work is \$170,000. Funding will come from state appropriations to the University in the amount of \$155,000 and to the Capital Development Board (CDB) in the amount of \$15,000.

This matter further requests approval for the plans and specifications for this project to be prepared by the Physical Plant Engineering Service.

Rationale for Adoption

The FY 1990 capital appropriations to the University contained a project in the amount of \$253,700 for remodeling some of the space in the Computing Center on the upper level of the basement of the Wham Education Building. That project has been completed and approximately \$15,000 remains in its budget. The University has received permission from the CDB to use the remaining funds as part of the funding to now renovate the lower level of the Center.

This proposed project on the lower level will be very similar in scope to that of the upper level, i.e., some demolition of walls, new carpet, new lighting, movable partitions, and an upgrade of electric power supply. The total cost of this work will be approximately \$170,000. The remainder of the funds needed for this work will come from state appropriations to the University in the amount of \$155,000.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to renovate the lower level of the Computing Center in the Wham Education Building be and is hereby approved at an estimated cost of \$170,000.

- (2) Funding for this work will come from state appropriations to the CDB and from state appropriations through the operating budget of Carbondale campus.
- (3) Upon recommendation of the Architecture and Design Committee, the Physical Plant Engineering Service be and is hereby authorized to prepare the plans and specifications.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AUTHORIZATION FOR A STUDENT FEE AND CHARGE INSTALLMENT  
PAYMENT PROGRAM, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-13]

Summary

This matter would amend the policy for SIUE concerning payment of student fees and other financial obligations to permit establishment of an installment payment program. The installment payment program would be subject to approval by the Chancellor. If this matter is approved, SIUE officers will submit a program for the Chancellor's approval, to be effective fall term 1993, as part of semester calendar conversion.

Rationale for Adoption

Upon conversion to a semester academic calendar in fall 1993, tuition and fees for SIUE students will convert to semester rates as approved by the Board on July 9, 1992. On an academic term basis, tuition and fees will increase by fifty percent in comparison to those currently assessed for an academic quarter.

As part of the calendar conversion process, University officers proposed creating an installment payment plan for students to ease the financial impact of semester conversion. Absent such a program, the increase in the amount a student would have to pay at the beginning of fall 1993 could pose a disincentive for students to enroll or reenroll at SIUE, and could pose a financial barrier to access to the institution for some students.

The current Board-approved policy for SIUE does not permit establishing an installment payment program. The proposed change would permit such a program subject to the Chancellor's approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective fall term 1993, 4 Policies of the Board C-13 be amended to read as follows:

13. Student fees and other financial obligations to the University are payable in advance either by academic term or in appropriate installments under a plan or plans proposed by the President and approved by the Chancellor and no student shall be enrolled in classes in any educational unit until at least the first installment of fees and other financial obligations shall have been paid, except upon specific authorization of the President or the President's designee. Each installment plan shall provide for appropriate regulatory fees and withdrawal of academic services and privileges for students who fail to perform their obligations under the plan.

Mrs. D'Esposito moved the reception of Reports of Purchase Orders and Contracts, November and December, 1992, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held December 10, 1992; Abolition of Concentrations in the M.A. in Applied Linguistics and Changing the M.A. in English as a Foreign Language Degree Title to the M.A. in Teaching English to Speakers of Other Languages in the College of Liberal Arts, SIUC; Approval of Easements to the City of Carbondale, SIUC; Approval of Utility Easement, SIUC; Project Approval and Selection of Engineer: Renovations of Morris Library Elevator Controls, SIUC; Project Approval and Selection of Architect: Replacement of Heating and Cooling Piping, Neely Hall, SIUC; Approval of Plans and specifications and Award of Contracts: Construction of Child-Care Facility, SIUC, as revised; Project Approval and Selection of Architect: Renovations to Computing Center, Wham Education Building, SIUC; and Authorization for a Student Fee and Charge Installment Payment Program, SIUE [Amendment to 4 Policies of the Board C-13]. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard



Birger, John Brewster, Molly D'Esposito, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matters were presented for notice only:

NOTICE OF PROPOSED FEE INCREASE: RESIDENCE HALL  
RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1993 and increases in apartment rentals effective July 1, 1993. Typical increases include \$72 per semester (4.8%) for double occupancy room and board with 19 meals per week in the residence halls and a range of \$12-\$16 per month (4.6-4.8%) in apartment rentals. Additional meal plan options are proposed for residence hall contracts.

Rationale for Adoption

FY-93 occupancy rates made a recovery from the significant decline experienced in FY-92. This resulted from improved marketing efforts and responsiveness to student resident concerns. These efforts are being continued, along with vigilance for cost reduction, to keep rates low while maintaining a sound financial operation. In an effort to retain more residents beyond the freshman year, several new meal plan options have been introduced to provide the greater flexibility desired by students.

Although expenses have exceeded revenues since FY-89, the cash balances remain sufficiently strong with the modest increase proposed for FY-94. While a larger increase could be justified, this is felt to be a prudent compromise between financial strength and the charge to residents. Likewise, the proposed expense for maintenance and remodeling is deemed an appropriate balance between cost and the quality of the living environment. The administration is cognizant of the obligations to the bondholders as well as the desire to minimize costs to students and attempts to balance these concerns.

Salary increases of 4.5% were included in the FY-93 rate increase budget, along with annualization of the FY-92 mid-year increase. A 3.5% average increase has occurred for FY-93. The remaining amount budgeted for salary increases will be used to fund a possible FY-93 mid-year increase. Any unused portion will be applied toward working cash this year. One percent of the FY-93 salary base is approximately \$35,500. An increase of 4.0% has been assumed for FY-94, along with annualization of the possible FY-93 mid-year increase. Any savings from a smaller increase will be applied toward working cash or special projects from the five-year plan for maintenance and improvements in FY-94.

Based on double occupancy room and full board for the current academic year, SIUC ranks a distant second (by \$1,000) from the University of Illinois. At \$3,024, SIUC is only slightly above the other state universities, which range from \$2,993 at Western Illinois to \$2,856 at Eastern Illinois. It is anticipated that the proposed increase will be comparable to, or less than, the FY-94 increases elsewhere.

No increase in room rates is proposed for Summer Session, due to the extremely low occupancy. Food service in the summer will again be provided through the Student Center, but not at a discount. The effectiveness of the Vali-Dine ID system in showing students their current funds available has resulted in students using their full meal allowance. Consequently, a discounted price is no longer feasible.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity as the residence halls and share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded but are presented in this matter for comparable rent increases, approximately 4.7%.

Evergreen Terrace continues to show good occupancy and some maintenance savings from the replacement of furnaces, hot water heaters, et cetera. FY-92 was the first full year of billing all residents separately for metered electricity. Total utility cost for FY-92 was 10% lower than in FY-91 and 13% less than in FY-90. This represents a recurring annual savings of more than \$35,000 to the residents, an average of more than \$115 per year per family.

#### Considerations Against Adoption

The proposed increases could be reduced or avoided by depleting working cash balances or deferring maintenance and renovation projects.

#### Constituency Involvement

The preparation of the budget and its implications have been shared with the Residence Hall Association during the Fall Semester. This process provides valuable feedback from the residents in terms of the balance between costs and service.

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1992 1993:

	<u>Room Rate</u>		<u>Food Rate</u>		<u>Room and Food Rate</u>	
Resident						
Double Occupancy - 19 meals						
Fall or Spring Semester	\$--889	\$ 932	\$623	\$652	\$1,512	\$1,584
Fall or Spring, plus breaks	999	<u>1,047</u>	623	<u>652</u>	<u>1,622</u>	<u>1,699</u>
Double Occupancy - 15 meals						
M-F						
Fall or Spring Semester	889	<u>932</u>	598	<u>617</u>	<u>1,487</u>	<u>1,549</u>
Fall or Spring, plus breaks	999	<u>1,042</u>	598	<u>617</u>	<u>1,597</u>	<u>1,664</u>
Double Occupancy - any 15 meals						
Fall or Spring Semester		<u>932</u>		<u>627</u>		<u>1,559</u>
Fall or Spring, plus breaks		<u>1,047</u>		<u>627</u>		<u>1,674</u>
Double Occupancy - 12 meals + \$45 credit						
Fall or Spring Semester		<u>932</u>		<u>652</u>		<u>1,584</u>
Fall or Spring, plus breaks		<u>1,047</u>		<u>652</u>		<u>1,699</u>
Double Occupancy - Summer Session		483	325*	<u>310*</u>	808	<u>793</u>
Single-Occupancy---19-meals						
Fall-or-Spring-Semester	1,292		623			<u>1,915</u>
Fall-or-Spring, plus breaks	1,402		598			<u>2,000</u>
Single-Occupancy---Summer Session	581		325*			906
Single Room Increment						
Fall or Spring Semester	403	<u>466</u>				
Summer Session	98	<u>113</u>				

\*Meals provided through a \$350 non-refundable credit in the Student Center at a cost of \$325.

	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Non-Resident			
Fall or Spring Semester - 19 meals		726 761	
Fall or Spring Semester - any 15 meals		736	
Fall or Spring - 15 meals M-F	701	726	
Fall or Spring - 12 meals + \$45 credit		761	
19 meals	726	761	

- b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session, 1992 1993:

Fraternities and Sororities

Academic year (includes utilities & maintenance)	\$46,544	<u>\$48,760</u>
Summer Session (plus charges for metered electricity)	1,153	<u>1,208</u>

SIUC Leased Office Space

Annual (without utilities & maintenance)	\$20,300
--	----------

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1, 1992 1993:

	<u>Monthly Rate</u>	
Southern Hills (with utilities)		
Efficiency - Furnished	\$275	<u>\$288</u>
One-Bedroom - Furnished	298	<u>312</u>
Two-Bedroom - Furnished	319	<u>334</u>
Evergreen Terrace* (plus charges for metered electricity)		
Two-Bedroom - Unfurnished	\$263	<u>\$275</u>
Three-Bedroom - Unfurnished	284	<u>297</u>
Elizabeth Apartments (with utilities)		
Efficiency - Furnished	\$290	<u>304</u>
University Courts (with utilities)		
One-Bedroom - Furnished	\$346	<u>362</u>

\*Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.



UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

	ACTUAL FY 90	ACTUAL FY 91	ACTUAL FY 92	BUDGETED FY 93	PROJECTED FY 94
<b>INCOME</b>					
Operations	14,904,771	15,459,631	15,470,126 <sup>A</sup>	16,084,100 <sup>B</sup>	16,084,100 <sup>B</sup>
Investments	444,165	331,907	273,208	239,000	203,000
<b>TOTAL INCOME</b>	<u>15,348,936</u>	<u>15,791,538</u>	<u>15,743,334</u>	<u>16,323,100</u>	<u>16,287,100</u>
<b>EXPENSE</b>					
Salaries	3,636,945	3,787,746	3,514,053	3,552,800 <sup>C</sup>	3,723,000 <sup>D</sup>
Wages	947,323	1,216,103	1,230,631	1,204,198	1,204,200
Less USOE	(178,081)	(169,014)	(232,678)	(232,698)	(232,700)
Food	2,067,195	2,248,509	2,084,387 <sup>E</sup>	2,162,000 <sup>F</sup>	2,226,900 <sup>G</sup>
Utilities	1,913,329	1,864,123	1,939,485	1,847,100 <sup>H</sup>	2,029,500 <sup>H</sup>
Maintenance Building, Ground & Equipment	2,106,079	2,177,873	2,366,470	2,402,100	2,474,200
Special Projects	1,295,491	1,158,627	1,601,689	1,963,500 <sup>I</sup>	1,202,600
(Use of Reserves)	0	0	(653,649) <sup>J</sup>	0	0
Equipment	219,781	375,941	156,497	423,000 <sup>I</sup>	555,000 <sup>K</sup>
Cable TV	0	0	158,867 <sup>L</sup>	222,600 <sup>L</sup>	220,500
Administration	1,083,254	1,156,223	1,227,790	1,381,000 <sup>M</sup>	1,436,200
Special Projects	5,687	12,313	0	12,000	0
Commodities	305,937	293,263	285,407	318,500	328,100
Special Projects	247,756	123,653	111,615	86,300	52,500 <sup>N</sup>
Telecommunications	483,292	486,343	504,958 <sup>O</sup>	483,800	483,800
Maintenance Allowance	511,475	528,472	527,046	546,800	546,800 <sup>P</sup>
Other Current Expenses	347,842	418,194	481,155 <sup>Q</sup>	450,000	459,000
Special Projects		72,623 <sup>R</sup>	60,196 <sup>R</sup>	0	0
<b>TOTAL OPERATING EXPENSES</b>	<u>14,993,305</u>	<u>15,750,992</u>	<u>15,363,919</u>	<u>16,823,000</u>	<u>16,709,600</u>
Net Service	1,517,112	1,528,858	1,669,748 <sup>S</sup>	1,671,500 <sup>S</sup>	1,671,500 <sup>S</sup>
<b>TOTAL EXPENSE</b>	<u>16,510,417</u>	<u>17,279,850</u>	<u>17,033,667</u>	<u>18,494,500</u>	<u>18,381,100</u>
Use of Revenue Bond Fee	1,131,500	1,248,819	1,252,606	1,267,000	1,267,000
<b>REVENUE OVER EXPENSE</b>	<u>(29,981)</u>	<u>(239,493)</u>	<u>(37,727)</u>	<u>(904,400)</u>	<u>(827,000)</u>
<b>USE OF CASH AND RECEIVABLES</b>	29,981	239,493	37,727	904,400 <sup>T</sup>	124,600 <sup>U</sup>
<b>REVENUE FROM PROPOSED RATE INCREASE</b>					702,400

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

Notes:

- A. FY92 rate increase offset by decline in occupancy due to decline in freshman.
- B. Reflects increased occupancy due to marketing efforts to retain upper division residents, and increases from snack areas, offset by adjustments for reduced meal plans.
- C. Reflects staff reductions, primarily in Food Service, from reduced week-end services and elimination of bakery and meat-cutter positions. Includes 3.5% salary increase plus potential 1.5% midyear increase. Savings reallocated to maintenance projects.
- D. Includes annualization of FY93 midyear increase and assumes a 4% increase for FY94. Savings from a smaller increase would fund deferred maintenance projects on the five-year plan. Any larger increase would be funded from use of reserves or deferred maintenance.
- E. Reduced cost reflects tighter controls on food production and inventory.
- F. Assumes 4% cost increase.
- G. Assumes 3% cost increase.
- H. FY93 reflects one-time rebate of approx. \$127,000 for electricity. FY94 assumes an average rate increase of 3% for all utilities and adjusts for the rebate.
- I. Includes maintenance projects deferred from FY92 due to low occupancy.
- J. Funds to install cable TV system; to be repaid from operations.
- K. Includes replacement of major food service equipment items.
- L. Programming costs and, beginning FY93, a part-time electrician to maintain the system.
- M. Reflects salary increases (see above), a new position (computer specialist) and replacement software costs.
- N. Nonrecurring purchases under \$100 (furniture, mattresses, dishes, etc.).
- O. Includes one-time cost of installing emergency-security telephones on grounds around Housing areas.
- P. Cost of room and board for resident Housing staff.
- Q. Includes refuse removal, taxes, laundry, insurance, transportation, and bad debt expense. FY92 included \$56,818 bad debt expense for damages at Greek Row.

UNIVERSITY HOUSING - FUNDED DEBT  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

Notes (continued):

- R. Shared expense for installation of Vali-Dine ID system.
- S. Includes \$100,000 annual repayment to Reserves for funding to install cable TV.
- T. Includes funding for projects budgeted for FY92, but not completed before 6-30-92. Projected 6-30-93 cash balance, net of FY94 prepayments, is \$1,747,000.
- U. Projected 6-30-94 cash balance, net of FY95 prepayments, is \$920,000 without the rate increase.

UNIVERSITY HOUSING - EVERGREEN TERRACE  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

	ACTUAL FY 90	ACTUAL FY 91	ACTUAL FY 92	BUDGET FY 93	PROJECTED FY 94
INCOME					
Operations	1,114,529	1,130,281	1,129,298	1,155,200	1,161,200 <sup>A</sup>
Interest	13,022	10,416	14,249	15,000	15,000
TOTAL INCOME	1,127,551	1,140,697	1,143,547	1,170,200	1,176,200
EXPENSE					
Salaries	37,012	39,594	40,016	40,500	42,400 <sup>B</sup>
Wages (Net of USOE)	66,685	82,378	93,254	88,300	88,300
Utilities	364,061	351,910	316,251 <sup>C</sup>	317,300	326,800 <sup>D</sup>
Maintenance Building, Ground & Equipment	239,592	216,875	179,703 <sup>E</sup>	232,400	239,400
Special Projects	245,474	229,130	200,102	138,900	180,000
Less Use of Reserves	0	0	0	0	0
Equipment	6,014	2,039	6,543	20,000 <sup>F</sup>	20,000 <sup>F</sup>
Administration	56,147	55,207	55,752	58,600	60,900
Refuse Removal	17,272	17,072	18,306	21,600	22,200
Other Current Expenses	27,719	27,841	31,026	32,600	33,300
Real Estate Rental	207,663	208,717	209,639	211,000	213,000
TOTAL OPERATING EXPENSES	1,267,639	1,230,763	1,150,592	1,161,200	1,226,300
Use of Revenue Bond Fee	135,500	151,000	0	0	0
REVENUE OVER EXPENSE	(4,588)	60,934	(7,045)	9,000	(50,100)
USE OF CASH AND RECEIVABLES			7,045	0 <sup>G</sup>	7,500 <sup>H</sup>
REVENUE FROM PROPOSED RATE INCREASE					42,600



Notes:

- A. Includes \$6,000 adjustment for expected electricity rate increase paid by residents.
- B. Assumes 4% increase, plus annualization of FY93 midyear increase.
- C. Reflects energy conservation resulting from separate billing for electricity.
- D. Assumes 3% rate increase.
- E. Recent replacement of furnaces, hot water heaters, etc. has reduced maintenance and repair costs.
- F. Includes planned replacement of appliances.
- G. Projected cash balance on 6-30-93 is \$68,300.
- H. Projected cash balance for 6-30-94 is \$60,800.

UNIVERSITY HOUSING - AUXILIARY HOUSING  
Comparative Statement of Actual and Estimated  
INCOME AND EXPENSE  
(Accrual Basis)

	ACTUAL FY 90	ACTUAL FY 91	ACTUAL FY 92	BUDGET FY 93	PROJECTED FY94
INCOME					
Operations	102,777	102,570	104,692	106,500	106,500
Interest	4,518	4,423	4,024	4,600	5,100
TOTAL INCOME	107,295	106,993	108,716	111,100	111,600
EXPENSE					
Salaries	9,027	9,077	9,626	9,800	10,300
Wages (Net of USOE)	1,698	3,740	4,440	4,400	4,400
Utilities	20,698	21,762	22,240	22,900	23,600
Maintenance Building, Ground & Equipment	18,182	19,434	20,150	17,600	18,100
Special Projects	16,484	11,294	31,899	35,000	24,000
Less Use of Reserves	0	0	0	0	0
Equipment	11,916	12,567	4,923	12,600	11,500
Administration	5,981	6,055	6,617	7,700	8,000
Other Current Expense	6,590	3,776	4,030	6,100	6,200
Special Current Expense	2,717	1,608	1,473	2,500	1,500
Rep. & Repl. Reserve	0	10,000	10,000	10,000	10,000
TOTAL OPERATING EXPENSE	93,293	99,313	115,398	128,600	117,600
REVENUE OVER EXPENSE	14,002	7,680	(6,682)	(17,500)	(6,000)
Use of Cash and Receivables			6,682 <sup>A</sup>	17,500 <sup>B</sup>	1,000 <sup>C</sup>
REVENUE FROM PROPOSED RATE INCREASES					5,000

Notes:

- A. Cash balance on 6/30/92 was \$60,329.  
 B. Projected cash balance for 6/30/93 is \$42,829.  
 C. Projected cash balance for 6/30/94 is \$41,829.

NOTICE OF PROPOSED INCREASE: INCREASE IN UNIVERSITY  
HOUSING RENTAL RATES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter proposes increases in rental rates for single student and family housing at SIUE to be effective summer term 1993. It also changes rental rates for single students from a monthly to an academic term basis.

Rationale for Adoption

Rental rates for SIUE's Tower Lake Apartments were last increased in summer 1992. The increase adopted last year began a practice of seeking regular, moderate increases in rental rates to offset cost increases and to continue the special maintenance program which addresses preventive and deferred maintenance needs. The increase proposed herein continues that practice.

The rent increases proposed will offset projected operating cost increases. Utilities, which account for 20% of projected FY-94 housing expenditures, are expected to increase 10% in cost. Salary increases of 2% are projected, and other costs are expected to increase 4%. Operation of the Tower Lake shuttle bus, which is provided as a service to residents, would be funded from the rent revenue account. Other major costs include refuse removal, telephone services, repair of equipment and furniture, and emergency replacement of air conditioners, furnaces, and hot water heaters. The special maintenance program will continue with FY-94 projects including roof and siding replacement on several buildings.

The increases proposed involve differential increases among rental rate categories. Monthly rates for family housing would increase approximately 3%, while single student rental rates would increase approximately 7%. The structure of the increases was recommended by the Tower Lake Advisory Committee and housing management. The differential increases are based on assessments of the relative costs to operate family and single student housing units.

Also proposed is a change to single student rental rates based on an academic term basis rather than on a monthly basis. For several years, housing contracts for single students have been issued on an academic term basis. Amending the Board-approved statement of single student rental rates is proposed to avoid confusion about whether single students may rent University housing on a month-to-month basis, and to simplify the preparation of future fee reviews and proposals for changes in rental rates. The conversion of single student rates is based on equivalencies of 4.5 months per academic semester and 2.5 months for a summer term.

The budget plan developed by housing management involves reducing the cash carryover amount which increased substantially in FY-92. Several major maintenance projects that had been planned for FY-92 were deferred. As a result, the cash carryover balance in the housing operation increased by

\$366,314 during that year to a total of \$728,971. The budget proposal will reduce the carryover amount to \$304,794 at the end of FY-94. Reduction of the cash carryover balance will be achieved through planned expenditures for the special maintenance program.

Attached for information is a comparison of current and proposed single student housing rates converted to an academic term basis. Also attached is a schedule showing historic, current year, and projected income and expenses.

#### Considerations Against Adoption

The rental rate increase proposed would raise the cost of attendance for on-campus resident students which could affect access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

#### Constituency Involvement

The Tower Lake Advisory Committee, the designated advisory body for Tower Lake rental rates, recommended the increases proposed. The SIUE Student Senate did not approve the Advisory Committee's recommendation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of rent for summer term, 1993, 4 Policies of the Board C-12 be amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective ~~Summer-quarter,~~ 1992 summer term, 1993, are as follows:

#### FAMILY HOUSING I

\$385 \$397 per month - two-bedroom, unfurnished apartment  
 \$450 ~~\$465~~ per month - two-bedroom, furnished apartment  
 \$433 ~~\$447~~ per month - three-bedroom, unfurnished apartment  
 \$505 ~~\$520~~ per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

#### SINGLE STUDENT HOUSING I

\$155-per-month-per-student---two-bedroom,-4-student-unit  
 \$305-per-month-per-student---two-bedroom,-2-student-unit  
 \$130-per-month-per-student---three-bedroom,-6-student-unit  
 \$255-per-month-per-student---three-bedroom,-3-student-unit  
 \$155-per-month-per-student-in-double,-two-bedroom,-3-student-unit  
 \$230-per--month--per--student--in--single,-two-bedroom,-3-student--unit



Per student rental rates:

<u>Unit Type</u>	<u>Per Semester</u>	<u>Per Summer Term</u>
Two-bedroom, 4-student	\$ 750.00	\$415.00
Two-bedroom, 2-student	1,475.00	816.00
Three-bedroom, 6-student	630.00	350.00
Three-bedroom, 3-student	1,235.00	685.00
Two-bedroom, 3-student, in double	750.00	415.00
Two-bedroom, 3-student, in single	1,115.00	620.00

CURRENT AND PROPOSED TOWER LAKE APARTMENT PER STUDENT RENTAL  
RATES UNDER THE SEMESTER ACADEMIC CALENDAR,  
SINGLE STUDENT HOUSING

<u>Unit Type</u>	<u>Current Rates</u>		<u>Proposed Rates</u>	
	<u>Semester</u>	<u>Summer Term</u>	<u>Semester</u>	<u>Summer Term</u>
2-bedroom, 4-student	\$ 697.50	\$387.50	\$ 750.00	\$415.00
2-bedroom, 2-student	1,372.50	762.50	1,475.00	816.00
3-bedroom, 6-student	585.00	325.00	630.00	350.00
3-bedroom, 3-student	1,147.50	637.50	1,235.00	685.00
2-bedroom, 3-student, student in double	697.50	387.50	750.00	415.00
2-bedroom, 3-student, student in single	1,035.00	575.00	1,115.00	620.00

Tower Lake Housing  
Comparative Statement of Actual and Estimated  
Income and Expenses

	Previous Yr. Actual FY 90	Previous Yr. Actual FY 91	Previous Yr. Actual FY 92	Current Budget FY 93	Proposed Budget FY 94
-----					
INCOME					
Operations:					
Rental	\$2,412,805	\$2,694,667	\$2,804,383	\$2,753,864	\$2,744,162
Conference Housing	\$17,312	\$21,787	\$15,268	\$25,000	\$30,000
Vending	\$31,636	\$26,024	\$1,586	\$2,000	\$1,500
Interest Income	\$73,741	\$61,288	\$50,094	\$59,000	\$59,000
Revenue From Proposed Increase					\$179,398
TOTAL INCOME	\$2,535,494	\$2,803,766	\$2,871,331	\$2,839,864	\$3,014,060
EXPENDITURES					
Salaries	\$731,144	\$778,469	\$772,723	\$801,801	\$886,594
Wages	\$131,973	\$147,581	\$146,282	\$157,471	\$177,059
Other:					
Personnel Services	\$63,739	\$81,512	\$85,365	\$79,682	\$79,566
Debt Service	\$409,670	\$411,316	\$426,532	\$441,000	\$441,000
Travel	\$2,295	\$3,888	\$7,982	\$8,695	\$4,628
Equipment	\$19,200	\$16,467	\$38,125	\$68,659	\$43,600
Commodities	\$40,280	\$40,947	\$31,747	\$45,150	\$76,555
Contractual Services	\$846,866	\$895,839	\$927,672	\$1,060,167	\$1,089,472
Telecommunications	\$9,386	\$114,246	\$125,942	\$132,806	\$133,236
Operation of Auto	\$8,416	\$14,154	\$10,067	\$11,840	\$9,130
Special Maint. Projects	\$176,854	\$420,982	\$32,580	\$400,000	\$130,000
TOTAL EXPENDITURES	\$2,439,823	\$2,925,451	\$2,505,017	\$3,207,261	\$3,070,840
NET INCOME / (LOSS)	\$95,671	(\$121,685)	\$366,314	(\$367,397)	(\$56,780)
CASH CARRYOVER	\$484,342	\$362,657	\$728,971	\$361,574	\$304,774

The following matter was presented:

SALARY INCREASE PLANS FOR FISCAL YEAR 1993 (PHASE II)

Summary

This matter presents for Board approval salary increase plans for Fiscal Year 1993 (Phase II). These plans do not intend to establish specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases can be made.

Phase II salary increase plans have been prepared for SIUC and the Office of the Chancellor. They have been approved by the President and the Chancellor and are attached as Exhibits A and B, respectively.

Rationale for Adoption

Board policy requires the approval of salary increase plans which establish the general parameters for the distribution of salary increase funds. The plans do not address changes in salaries established through collective bargaining.

Adequate salaries for our faculty and staff remain a high priority for the University. The Chancellor and the President have worked diligently with the University community to identify salary increase funds which could be made available through internal reallocation and from other self-help measures.

The original proposed FY-93 salary increase plans for SIUC and the Office of the Chancellor called for a distribution of an average salary increase of 3.5%, effective as of August 16, 1992. And then if and when fiscal conditions for the University permitted an additional salary increase of 1.5% was to be distributed. Implementation of the additional 1.5% salary increase was not to occur until the President and the Chancellor were satisfied that the fiscal condition of the State and the University supported further salary increase action.

At its September 10, 1992 meeting, the SIU Board approved these plans after deleting reference to the additional 1.5% increase, indicating that this part of the plans should be considered by the Board once the President and the Chancellor deemed such consideration appropriate.

The distribution of salary increase funds for faculty and professional staff will be based on merit and related considerations.

Considerations Against Adoption

The current budgetary situation of the State and the University make it very difficult to address the many needs that exist. In addition, the future budgetary situation remains unclear.



# Constituency Involvement

The SIUC plan is consistent with previous plans and discussions the President has had with his constituencies. The plan for the Office of the Chancellor was developed internally without direct constituency involvement.

## Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1993 (Phase II), as presented (attached as Exhibits A and B), be approved.

## EXHIBIT A

### Salary Increase Plans for Fiscal Year 1993 (Phase II), SIUC

#### 1. Guidelines for Faculty

Salary increase funds, an average of approximately 1.5% on a monthly basis, will be distributed effective January 1, 1993, on the basis of merit and related considerations. Clinical faculty at the School of Medicine are excluded.

#### 2. Guidelines for Administrative/Professional Staff

Salary increase funds, an average of approximately 1.5% on a monthly basis, will be distributed effective January 1, 1993, on the basis of merit and related considerations. Consistent with the reallocation plan a relatively few School of Medicine Administrative/Professional Staff are included. Any Administrative/Professional staff member within two reporting levels of the President and who earns \$60,000 or more annually will not be eligible for an increase under this plan.

#### 3. Guidelines for Civil Service Range Employees

Salary increase funds will be distributed effective January 1, 1993, as a 1.5% monthly salary increase for each Civil Service Range employee.

## EXHIBIT B

### Salary Increase Plans for Fiscal Year 1993 (Phase II)

Office of the Chancellor  
Office of Internal Auditing

#### 1. Guidelines for Appointed Board Officers and Professional Staff

Salary increase funds, an average of approximately 1.5% on a monthly basis, will be distributed effective January 1, 1993, on the basis of merit and related considerations. Any Administrative/Professional Staff member who earns \$60,000 or more annually will not be eligible for an increase under this plan.

## 2. Guidelines for Civil Service Range Employees

Salary increase funds, an average of approximately 1.5% on a monthly basis, will be distributed effective January 1, 1993, on the basis of merit and related considerations.

Mr. Brewster stated that he did not mean to indicate that any trustee who voted in favor of this resolution was anti-student or anything of that nature. He continued that it was a clear decision on priorities and that there were clear costs associated with making these decisions in funding these types of expenditures. He stated that there are other priorities that you cannot fund and other direct costs associated with that.

Dr. Jervis Underwood, President, SIUC Faculty Senate, stated that he supported the comments made earlier in the Finance Committee meeting by Brad Cole, President, SIUC Undergraduate Student Organization. He also commented that he shared the concerns expressed by John Brewster during that meeting.

Mr. Svach read a statement from a panel charged by the President of the Association of Governing Boards of Colleges and Universities regarding quality. He stated that as future decisions as to be made regarding rate increases and tuition increases, he hoped that we could remember that the "Q" in PQP stands for the quality of education for students.

Mrs. D'Esposito moved that the resolution be approved. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Corey Bradford, Anthony Svach. The motion carried by the following recorded vote: Aye, B, Barnard Birger, Molly D'Esposito, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, John Brewster.

The following matter was presented:

APPROVAL TO ACQUIRE REAL PROPERTY, SIUCSummary

This matter seeks approval to purchase the Glendale Elementary School from the Regional Board of School Trustees of Jackson and Perry Counties and the Board of Education of the Carbondale Elementary School District #95.

The purchase price is \$250,000. Nonappropriated funds from the federal Head Start program will be used for this purchase and for needed renovations. This facility will become the permanent home of the University's Head Start operations and it will also provide classrooms for the 155 children presently enrolled in the Carbondale-area program.

Rationale for Adoption

The Head Start program was created by Congress in 1965 to serve as a developmental aid for disadvantaged preschool children. This program came to the Carbondale area and to SIUC in the late 1960's, and the initial enrollment of 45 children was housed in space leased from a local church. In 1980, Lakeland Elementary School, which had been vacated by the Carbondale Elementary School District #95, it became the next home for the Head Start program and also for the Rainbow's End child care program for the children of students, faculty, and staff.

In 1990, the University was informed by the District that the Lakeland facility would no longer be available for lease after the 1990-91 school year. In an attempt to find a suitable location for both programs, several local facilities were examined, but the lack of time, the lack of space, and the great expense for required renovations all combined in varying degrees to eliminate each potential facility from further consideration. It became necessary for the programs to be separated. The Head Start program was leased space from the Murdale Baptist Church on a temporary basis until December 31, 1992, and a portion of the Rainbow's End program moved into the SIUC Student Recreation Center. Temporary discontinuation of infant and toddler care in the Rainbow's End program became necessary because of a lack of space in the Center that could meet the more exacting requirements for those age groups.

At its meeting on December 10, 1992, the Board of Trustees gave its approval for the construction of a day care center to house the Rainbow's End program. However, the question of finding adequate space for the Head Start program remained unanswered.

It is now believed that two very recent events have come together in such a manner that the provision of a permanent home for the local Head Start program seems attainable. First, the U.S. Congress recently passed with unanimous consent in both the House and the Senate the Head Start Improvement Act of 1992 (P.L. 102-401). It was signed into law by the President on October 7, 1992. The act contained eight provisions, but the most significant part of the act now allows the agency grantees to purchase local facilities where it can be demonstrated: (1) that the purchase will result in savings



when compared to the costs that would be incurred to acquire the use of an alternative facility, and (2) that there is a clear lack of alternative facilities which would then prevent the operation of a local program.

It is worth noting at this point that while the Head Start grantees are now authorized to purchase local facilities for program use, the Secretary of Health and Human Services must yet establish uniform procedures through which the Head Start agencies may request approval to purchase facilities. In recognizing that these procedures and application forms are not yet available, regional staff members of the Head Start program are encouraging the University to move forward with this request and are viewing it nationwide as a pilot project. Some evidence of this support is contained in the recommendations by the regional office for FY-94 budgetary increases to the Carbondale operations amounting to \$379,000, or an increase over FY-93 of 41.2%. Of that amount, \$295,000 is marked for expansion purposes.

The second recent event is centered on the availability of suitable facilities within the Carbondale area. When the Lakeland School facility was vacated by the University in 1991, the District moved its preschool programs out of the Glendale School building and into Lakeland. The Glendale facility is at the north edge of Carbondale adjacent to the west side of U.S. Route 51. Subsequent discussions between the District and the University ultimately determined that the District preferred to sell the Glendale facility rather than to lease it, and that the price was \$250,000. However, neither the University nor the Head Start program had the necessary funds or the authority to make such a purchase. As the time approached to vacate the Murdale Baptist Church, discontinuation of the normal Head Start operations that were scheduled to begin in mid-January, 1993, became necessary.

With the October 7th passage of the Head Start Improvement Act, the agency now has the authority to purchase needed facilities. This information was conveyed to the District's administrative staff, and the Board of Education formally approved the sale of the Glendale facility to the University at its meeting on December 17, 1992. In turn, that information was then conveyed to the Regional Board of School Trustees of Jackson and Perry Counties. It is this Regional Board that acquired legal title to the property in 1958 for the use and benefit of the District, and the title remains in that present position. The Regional Board formally approved this sale at its meeting on January 5, 1993. This acquisition and conveyance of public school property by the Regional Board acting upon the recommendation of the Board of Education, and the transfer of such property to the Board of Trustees are all in accordance with the Illinois School Code and the Illinois Local Government Property Transfer Act as contained in the Illinois Revised Statutes, Chapters 30 and 122.

The Glendale land was acquired in 1958, and construction of the building followed. The entire site consists of 6.565 acres. The main building contains approximately 15,900 square feet and an office annex contains approximately 960 square feet. A small garage suitable for storing law care equipment is at the rear of the lot and it contains approximately 720 square feet.



It is believed that significant renovations to the main building will be required to comply with the various fire, safety, and child care licensing standards. Preliminary estimates for this work are approximately \$60,000. In its present condition, the facility is suitable for administrative uses, but children will not be in the building until the required renovations are completed and the licenses obtained. In addition, a new roof on the main building will become necessary sometime within the near future at an estimated cost of \$50,000. Funding for all of these renovations will come from Head Start grants specifically identified for these uses.

The acquisition of this property and its proposed method of financing cause this matter to be defined as a noninstructional capital improvement. Accordingly, it is subject to the review and approval of the Illinois Board of Higher Education prior to the commitment of funds.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to acquire the real property described in the attachment hereto, commonly known as the Glendale Elementary School from the Regional Board of School Trustees of Jackson and Perry Counties and the Board of Education of the Carbondale Elementary School District #95 be, and is hereby approved at a cost of \$250,000.
- (2) Funding for this acquisition shall be from nonappropriated funds granted by the federal Head Start program to the University.
- (3) This acquisition shall be in accordance with all state and federal statutes and regulations pertaining to such use of grant funds.
- (4) This acquisition and its source of funding be and are hereby recommended to the Illinois Board of Higher Education for approval as a noninstructional capital improvement.
- (5) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

LEGAL DESCRIPTION  
GLENDALE SCHOOL

Commencing at the Northeast corner of lot 2 in Crawshaw and Stephens Subdivision as shown by the plat recorded in Book 8 of Plats, Page 14, in the Recorder's Office of Jackson County, Illinois, running thence south along the west right-of-way line of U.S. Highway No. 51 a distance of 299 feet to the point of beginning. From said point of beginning running thence westerly parallel to the north line of Lot 2 aforesaid, a distance of 245 feet to a point to be called "Point A"; thence north and parallel to the west line of Lot 2, a distance of 209 feet, more or less to a point 90' south of the north line of said Lot 2; thence westerly and parallel with the north line of said Lot 2 a distance of 794.7 feet more or less to a point on the west line of said Lot 2; thence running south along the west line of Lot 2, a distance of 350' more or less to a point 166 feet north of the South West corner of Lot 2; thence easterly and parallel to the north line of Lot 2 aforesaid the distance of 794.7 feet to a point; thence north and parallel to the west line of Lot 2 a distance of 109 feet more or less to a point 32' south of "Point A" as above designated; thence easterly parallel to the north line of Lot 2 aforesaid, to the west right-of-way line of U.S. Highway No. 51; thence north along said right-of-way line to the point of beginning, situated in the County of Jackson and State of Illinois.

Dr. Wilkins moved that the resolution be adopted. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPROVAL TO ACQUIRE REAL PROPERTY, SIUC

Summary

This matter seeks approval to acquire the Baptist Student Center from the Illinois Baptist State Association at a cost of \$1,250,000.

The source of funds will be either proceeds from the sale of bonds or appropriated and/or nonappropriated funds allocated for lease purchase payments to the Association. The final determination as to source of funds will depend on the expected University use of the space and finalization of negotiations between the Association and the University.

The University will acquire all three buildings and approximately 1.7 acres of land. A major element of this transaction will be an exchange of real property. The University will convey to the Association certain land to be determined through negotiations upon which the Association may continue its religious affairs.

In addition, the University will permit the Association to retain the use of approximately 4,200 square feet of space in the administration/commons building until suitable facilities are available, but not to exceed three years.

#### Rationale for Adoption

The University has a long history of involvement with the many religious organizations which seek to provide a supportive atmosphere for the University students of the respective faiths. At the present time, there are sixteen religious organizations located at the edge of the campus or within convenient walking distance. One of these organizations is the Baptist Student Center, which is located at the northwest edge of the campus on Lincoln Drive. The Illinois Baptist State Association is the controlling body of the Center, and it is this Association which holds title to the 1.7 acres of land and the three buildings on that land.

The Association has deliberated within itself for the past several years on the subject of selling the Center to the University. Part of the Association's concern was based on its strong desire to maintain an ideal location for its religious activities while at the same time having to confront an occupancy level in the dormitories that was providing an inadequate rate of return. That condition remains to the present.

At its meeting on January 26, 1993, the Association approved the sale of the Center to the University at the offered price of \$1,250,000. One of the parts of the approval contains a provision that the University and the Association will negotiate an exchange of real estate that can be used by the Association as a new location for its activities. The appraised value of the new location will become a part of the exchange and will be subtracted from the offered price. This exchange of real estate is very similar to an earlier transaction between the University and the Association in which the University acquired the Association's land and buildings now known as the Old Baptist Foundation at a cost of \$260,000 and additional land that is now part of the Rehn Hall tract at a cost of \$95,000. In return, the Association acquired the land on which the Center now lies. This earlier exchange was approved by the Board of Trustees at its meeting on August 6, 1964.

The University will reacquire land in all or parts of Tracts F, G, and 77-f through 77-L. The conveyance of land and buildings to the Association is to be determined through negotiations. At the present time, the University is leasing from the Association 12,350 square feet, or 26% of the approximate total of 47,000 square feet in the entire facility. Upon acquisition, the majority of the remaining 35,000 square feet will be assigned to campus units to be selected from a long list of requests for additional space. The Association will retain use of approximately 4,200 square feet for its programs



until facilities are available, but not to exceed three years from the effective date of this acquisition.

Renovations to the Center will be extensive. Handicapped accessibility to the upper floors will be required. Adequate electrical power throughout the facility will be required. The fire alarm system will need to be completely rebuilt. Estimates of these costs are to be determined.

The acquisition of this property and its proposed method of financing, which is to be determined through negotiations, may ultimately cause this matter to be defined as a noninstructional capital improvement. Upon a determination of funding from nonappropriated sources, this acquisition is then subject to the review and approval of the Illinois Board of Higher Education prior to the commitment of funds.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to acquire the real property described in the attachment hereto and that is commonly known as the Baptist Student Center from the Illinois Baptist State Association be and is hereby approved at a cost of \$1,250,000.
- (2) As a part of this acquisition, the University and the Association shall determine through negotiations certain tracts of University-owned real property which shall be conveyed to the Association for its use in continuing its religious programs to University students.
- (3) The value of such real property to be conveyed to the Association as a part of the acquisition cost shall be determined by independent professional appraisal.
- (4) Contingent with this acquisition, the University and the Association shall determine through negotiations selected rooms and space in the Association's Johnson Hall to remain in use by the Association until replacement facilities become available, but not to exceed three years from the effective date of this acquisition to enable the Association to continue its religious and administrative programs.



- (5) The source of funds will be either proceeds from the sale of bonds or appropriated and/or nonappropriated funds allocated for lease purchase payments to the Association. The final determination as to source of funds will depend on the expected University use of the space and finalization of negotiations between the Association and the University.
- (6) Upon a determination of payment from nonappropriated funds, this acquisition and its source of funding be and are hereby recommended to the Illinois Board of Higher Education as a noninstructional capital improvement.
- (7) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

LEGAL DESCRIPTION  
BAPTIST STUDENT CENTER

Commencing at the northeast corner of Lot One block One of Alexander's First Addition to the City of Carbondale, and running westerly along the north property line of said Lot, 47' to a point; thence southerly with a deflection angle of 90°-00' a distance of 31' to the point of beginning for this description; thence westerly with a deflection angle of 90°-00' a distance of 78' to a point; thence southerly with a deflection angle of 90°-00' a distance of 13' to a point; thence westerly with a deflection angle of 81°-00' a distance of 250' to a point; thence southerly with a deflection angle of 90°-00' a distance of 274' to a point; thence easterly with a deflection angle of 90°-00' a distance of 124' more or less to a point which is on a line perpendicular to and 40' from the center line of Southern Illinois University's Loop Road One; thence north easterly on a line which is parallel to and 40' from the center line of aforesaid road and arc distance of 272' more or less to a point on said line; thence northerly a distance of 113' more or less to the point of beginning for this description containing 1.7 acres more or less.

Dr. Wilkins moved approval of the resolution. The motion was duly seconded.

Dr. Wilkins complimented the Chairman, Chancellor's office, and the Carbondale administration for acquiring this property. He explained that everyone had worked very hard over the past 60-90 days to accomplish this acquisition.

The motion being duly made and seconded, Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony

Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

AUTHORIZATION FOR THE SALE OF BONDS: STUDENT RESIDENCE FACILITY, SIUE; CHILD CARE FACILITY, BAPTIST STUDENT CENTER, AND GLENDALE ELEMENTARY SCHOOL, SIUC

Summary

This matter requests Board authorization to issue new bonds; select Bond Counsel; select managing underwriter; issue Preliminary and Official Statements; select bond registrar and paying agent; reimburse itself for related expenditures from bond proceeds; and for the Treasurer and authorized officers to take actions necessary to complete this proposed bond sale.

Rationale for Adoption

At its November 12, 1992 meeting, this Board approved Student Residence Facilities, SIUE, for a total estimated construction cost of \$13,600,000. At its December 10, 1992 meeting, construction of a Child Care Facility, SIUC, was authorized for an estimated cost of \$890,000. Pending Board action at this meeting, \$1,250,000 will be required to acquire the Baptist Student Center and \$250,000 will be required to acquire the Glendale Elementary School at SIUC. The University will be reimbursed for this latter acquisition through Federal Grants.

Funding for these three projects will come from the sale of revenue bonds in the estimated sum of \$20,000,000; such sum to include allowable amounts for the cost of bond sales and the establishment of a debt service reserve. Funds to repay the bonds will come from previously approved student housing and student activity fees, usage fees, and interest earnings.

The selection of a bond counsel, a managing underwriter, and a bond registrar and paying agent is to be made without financial obligation should bonds not be sold.

Considerations Against Adoption

University officers are aware of and are concerned about the continuing increase in the cost of education and related activities.

Constituency Involvement

Because of the nature of the construction of new student housing at SIUE, and the purchase of the Baptist Student Center and the Glendale Elementary School, constituency involvement was not considered pertinent when the projects were approved.

The need for a Child Care Center at SIUC has been discussed and acted upon for several years and the proposed project was shared with the respective constituency representatives. In April and October, 1992, the Graduate and Professional Student Council and the Undergraduate Student Government, respectively, voted to support fee increases related to construction of a child care facility.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series 1993 (the "Bonds") in an amount not exceeding \$20,000,000 in order to provide funds to (i) construct a student residence facility at the Edwardsville campus, (ii) construct a child care facility at the Carbondale campus, and (iii) acquire buildings at the Carbondale campus (collectively, the "Projects"), in order to improve the Housing and Auxiliary Facilities System of the Board.

Section 2. The firm of Chapman and Cutler, Chicago, Illinois, be and is hereby retained as Bond Counsel for the issuance of the Bonds, with such fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 3. LaSalle National Bank, Chicago, Illinois, be and is hereby retained as Managing Underwriter for the issuance of the Bonds, with fees for such services to be in accord with standards of the profession, contingent upon the actual sale of bonds.

Section 4. In order to offer the Bonds for sale, the Board Treasurer, LaSalle National Bank, and Chapman and Cutler be and are hereby authorized to prepare and distribute a Preliminary Official Statement and an Official Statement as shall be hereafter adopted by this Board of Trustees.

Section 5. LaSalle National Trust of Chicago is hereby authorized to serve as bond registrar and paying agent for the Bonds.

Section 6. The Treasurer of this Board is hereby authorized to enter into a Purchase Contract with LaSalle National Bank for the sale of the Bonds pursuant to a bond resolution to be hereafter adopted by this Board.

Section 7. Expenditures relating to such Projects in an amount not exceeding \$2,750,000 will be paid on or after the passage of this resolution and prior to the issuance of the Bonds and the Board reasonably expects to reimburse itself for such expenditures from the proceeds of the Bonds.

Section 8. This resolution is a declaration of official intent under Treas. Reg. Section 1.103-18 and the Board will comply with the applicable State or local law governing the public availability of records relating to its official acts with respect to this resolution.



Section 9. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of these resolutions and all the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of these resolutions, whether heretofore or hereafter taken or done, shall be and are ratified, confirmed, and approved.

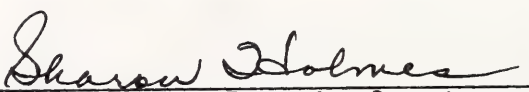
Mrs. D'Esposito moved that the resolution be approved. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

President Guyon announced that the groundbreaking ceremony would be held in the Video Lounge, 4th Floor, Student Center. He stated that bus transportation was available outside the building.

The Chairman announced that pursuant to notice members of the Board of Trustees had had breakfast with Dr. Harry Haynsworth, Dean of the School of Law. He stated that the gathering was social in nature and was not held for the purpose of discussion of public business. He recognized Mr. Phil Lindberg, representing the SIUC Administrative and Professional Staff Council. He said that a news conference would be held immediately following the groundbreaking ceremony.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously.

The meeting adjourned at 10:40 a.m.

  
Sharon Holmes, Executive Secretary



# CONTENTS

Roll Call . . . . .	263
Trustee Reports . . . . .	263
Committee Reports . . . . .	267
Finance Committee . . . . .	267
Architecture and Design Committee . . . . .	267
Academic Matters Committee . . . . .	268
Executive Officer Reports . . . . .	268
Graduate Council Resolution . . . . .	270
Reports of Purchase Orders and Contracts, January, 1993, SIUC and SIUE . . . . .	271
Changes in Faculty-Administrative Payroll - SIUC . . . . .	272
Changes in Faculty-Administrative Payroll - SIUE . . . . .	275
Abolition of Adult Education Concentration in the M.S. in Education Degree Program, College of Education, SIUC . . . . .	279
Abolition of the Bachelor of Arts in Computer Science, SIUC . . . . .	281
Abolition of Degree Program: Specialist Degree Major in Curriculum and Instruction, Department of Curriculum and Instruction, College of Education, SIUC . . . . .	283
Conversion of M.S. and B.S. Degrees in Adminsitration of Justice to M.A. and B.A. Degrees, College of Liberal Arts, SIUC . . . . .	285
Merger of the Department of Educational Psychology and the Department of Special Education into One Academic Department; and the Elimination of the Specialist in Educational Psychology, College of Education, SIUC . . . . .	288
Change of Name, Campus Building, SIUC . . . . .	291
Approval of Plans and Specifications and Authority for Award of Contracts: Exterior Lighting Improvements, SIUE . . . . .	292
Approval of Utility Easement, SIUE . . . . .	293
Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC . . . . .	300

Approval of the Minutes of the Meeting Held February 11, 1993 . . . . .	301
Notice of Proposed Fee Increase: Student Medical Benefit Fee, SIUC [Amendment to 4 <u>Policies of the Board B-6 and B-12-b</u> ] . . . . .	302
Increase in University Housing Rental Rates, SIUE [Amendment to 4 <u>Policies of the Board C-12</u> ] . . . . .	306
Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 <u>Policies of the Board B-15</u> ] . . . . .	313

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MARCH 11, 1993

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 11, 1993, at 10:55 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville, Edwardsville, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Anthony M. Svach  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following member was absent:

Harris Rowe

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
David J. Werner, Provost and Vice-President for Academic  
Affairs, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had attended the December 10 and 11 meetings of the State Universities Retirement System. He explained that the early retirement option had been discussed, which did not pass for University employees. He announced that the State Universities

Retirement System Board was in favor of benefits for employees as long as the benefits are funded. He said he had had a meeting last evening on this issue.

Mr. Brewster reported that he had attended the meeting of the Nominating Committee of the Southern Illinois University Foundation on February 11. He stated that it was the Foundation's policy that its officers serve two terms. He announced that Harold Kuehn is the President of the Foundation and will continue for another year. He explained that the nominating committee had approved a list of nominees for vacancies, but he was not at liberty to disclose those nominees until they had been contacted and had indicated a willingness to serve. He said that these nominees will be considered further by the total Foundation Board at its meeting in May.

Mr. Brewster reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on February 24. He reported that the Merit Board had elected its officers at that meeting and the officers are Don Grabowski, Chair and John Brewster, Vice-Chair. He announced that the Executive Committee consists of Milt McClure, Bill Hoffee, and John Brewster. He stated that there were two discharge cases on the agenda, involving theft by employees at the University of Illinois at Chicago. He stated that in both cases the decision was in favor of the institution and that the employees had been discharged. He said that the Board had asked for an update on the issue concerning Principal Administrative Appointments. He stated that in the future the Merit Board meetings would begin at 10:00 a.m., with no lunches.

Mr. Brewster stated that he was pleased to have been in attendance this past weekend in St. Louis to see the SIUC men's basketball team break a 17-year drought and once again capture the crown that has eluded them since that time in winning the Missouri Valley Tournament. He continued that it was



his understanding that the SIUC women's program is playing Southwest Missouri this Saturday for the women's basketball championship. He stated that he was a fan of the athletic program, particularly the basketball program at SIUC, and that it was a window to our community, our alumni, and the nation. He continued that it may not necessarily be the only window, but right now it's a very focused opportunity for the University to obtain some very good recognition. He stated that SIUC has a good program, good people, and good students and that we should be proud of these people. He explained that he had given out some of the NCAA championship T-shirts to members of the Board and wanted to make sure that Chancellor Brown received one. Mr. Brewster presented Dr. Brown with a shirt.

Dr. Brown acknowledged the thoughtful gift by creating a phrase--"how 'bout them dawgs?"

Mr. VanMeter stated that Mrs. D'Esposito, along with her family, and Mr. Birger had attended the games in St. Louis. He explained that Dr. Wilkins had not attended so as not to jinx the Salukis.

Mr. Birger reported on the February 18 meeting of the Board of Directors of the Southern Illinois University at Edwardsville Foundation. He stated that at that meeting it was announced that the alumni annual giving was up 18.7% over last year even though there was a 30% decrease in expenses. He explained that the net worth for the first time eclipsed \$5 million in cash and securities with \$1.1 million available for University programs. He continued that the total contributions thus far for FY 1993 totaled \$2.1 million, which included a \$375,000 gift for the stadium. Lastly, he announced that the Foundation will be hiring a Director of Major Giving which will bring the Foundation staff to a total of 3 professional staff and 2.4 Civil Service, or a total of 5.4 full-time employees.

Mr. Birger stated that he was happy to be a part of the group cheering on the Salukis in St. Louis last weekend.

Mrs. D'Esposito reported that she had attended the March 2nd meeting of the Illinois Board of Higher Education in Chicago. She stated that a number of topics had been discussed, but that she wanted to highlight two. She stated that the first was a committee-of-the-whole report for PQP comprised of four different topics: the recent trends of higher education expenditures; research and public service at Illinois public universities; state support for intercollegiate athletic programs; and off-campus coursework in Illinois higher education. She continued that all of these have significant impact on our Universities and she recommended that this document be discussed by the Board as a whole at some point. She explained that in the Academic Matters Committee meeting this morning it had looked at two primary focuses and there will be additional topics that the IBHE is going to ask us to discuss. She stated that the second area discussed was the statewide telecommunications-based instructional delivery systems. She announced that Dr. Lazerson had made a very interesting point to the committee, which was that statewide telecommunications will break down barriers that historically have differentiated the public universities. He had stated that he really felt that this was a historic move on the part of the IBHE to strongly support telecommunications. She concurred with Dr. Lazerson's comments that the more we can implement telecommunications within our campuses, as well as utilizing them in more regional areas, the more we will have the kind of productivity and quality that PQP is looking for.

Mr. Birger commented that the Illinois Coalition has been very forward in telecommunications and, of course, on distance learning. He stated that all of those things were very much in all its programs.

The Chairman announced that pursuant to notice members of the Board of Trustees had had breakfast with Betty McDowell, Dave Oehmke, and Walt Rehwaldt of the Chancellor's Office. He stated that the gathering was social in nature and was not held for the purpose of discussion of public business. He stated that the breakfast was most enjoyable and most informative.

The Chairman stated that President Lazerson's father, Nathan, had passed away a day or two ago and that Dr. Lazerson was in Detroit, Michigan for the funeral services. He extended condolences, on behalf of the Board and everybody present, to President Lazerson and his family on the death of his father.

The Chairman recognized Mr. Phil Lindberg, representing the SIUC Administrative and Professional Staff Council, and Mr. Leon Price, representing the SIUE Student Senate.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning at approximately 8:30 a.m. in the Mississippi-Illinois Room of the University Center. She gave the following report:

The Finance Committee recommends approval of Item K, Increase in University Housing Rental Rates, SIUE [Amendment to 4 Policies of the Board C-12] and Item S, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15], but that they not be placed on the omnibus motion.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee met this morning and we ask that the following agenda matters be placed on the omnibus motion: Q, Change of Name, Campus Building, SIUC; Approval of Plans and Specifications and Authority for the Award of Contracts: Exterior Lighting Improvements, SIUE; T, Approval of Utility Easement, SIUE; and U, Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee met this morning. We had one notice item and five items that we would like to recommend for the omnibus motion. Those items are: L, Abolition of Adult Education Concentration in the M.S. in Education Degree Program, College of Education, SIUC; M, Abolition of the Bachelor of Arts in Computer Science, SIUC; N, Abolition of Degree Program: Specialist Degree Major in Curriculum and Instruction, Department of Curriculum and Instruction, College of Education, SIUC; O, Conversion of M.S. and B.S. Degrees in Administration of Justice to M.A. and B.A. Degrees, College of Liberal Arts, SIUC; and P, Merger of the Department of Educational Psychology and the Department of Special Education into One Academic Department; and the Elimination of the Specialist in Educational Psychology, College of Education, SIUC. The Finance Committee and the Academic Matters Committee combined to discuss PQP. We had a good discussion and expect to be discussing PQP at future meetings.

Under Executive Officer Reports, President Guyon pointed out that the SIUC campus newspaper, the Daily Egyptian, had recently won 17 statewide awards. He announced that the Moot Court Team, for 6 out of the last 8 years, had won the Midwest Regional. He reported that the Radio-TV Department had won additional awards, in particular, the Presidential Award for a very important area of rural health delivery. He continued that they had done a marvelous job with an 18-minute video. He also reported that both basketball teams were still in contention.

Provost Werner stated that April 1 will be a very happy day on the SIUE campus in that it marks the opening of the new Student Fitness Center. He announced that there will be a ceremony at 4:00 p.m. on that day and then later that evening there will be the Kimmel Student Leadership Program and Banquet.

Chancellor Brown reported that on March 3 the Governor had issued his budget message to the State in which he recommended \$37 million for higher education. He stated that the Governor had stipulated that \$2 million of that \$37 million should go to retirement and another portion of it should fund MAP awards. He explained that that meant that we probably would not get much from



the Governor's present recommendation, but that we would know more when the IBHE allocates the Governor's budget. He continued that the budget remains a major issue and will continue to absorb a lot of attention. He said in addition, property tax caps, extension of the hospital and nursing home assessment program, supplemental appropriations, and the capital budget are poised for legislative decisions. He stated that SIU's appropriation bill this year is Senate Bill 532, principally sponsored by Senator Dunn. He announced that the hearing in connection with this bill is scheduled for March 25 before the Senate Appropriations Committee. He pointed out that over 2000 bills had been introduced in the General Assembly this year and that SIU is tracking about 200 of those bills. He stated that the General Assembly is also giving some attention to the question of higher education governance and that several committees have held hearings regarding the recommendations of the Governor's Higher Education Task Force on Governance.

Chancellor Brown informed the Board that he has undertaken to initiate the move toward establishing a search committee for the Presidency of SIUE which will be vacated next January when President Lazerson steps down. He stated that he had discussed this matter with a number of University constituents, faculty, Civil Service, and professional staff to get their feelings on the whole idea of a search process; the qualifications and characteristics of a President and the make-up and functions of a search and/or selection committee. He suggested that an 8-member search and selection committee be appointed consisting of three faculty representatives, one Civil Service staff representative, one administrative/professional staff representative, one student representative, one SIUE Alumni Association representative, and one SIUE Foundation representative. He stated that this group would be led by a non-voting chair whom he would appoint who would not be there because of

constituency involvement. He stated it was his intention that the chair of that committee keep it functioning on track and on time. He explained that he expected this committee to help him devise and agree on a position description for the Presidency and the guidelines for the conduct of the search. In short, he stated that this will be an active committee and will perform a significant function in searching for the President. He reported that he was mailing letters to the constituency heads today asking them for nominations for the slots to be occupied by their constituency representatives. He stated there was a caveat in that in the interest of achieving appropriate ethnicity and gender representation he may have to ask for further nominations until he had choices that would permit him in appointing an appropriate committee.

In response to a question from Mr. VanMeter, Dr. Brown explained that he would be asking each constituency to suggest two nominations for each slot on the committee.

Dr. Steven Kraft, President, SIUC Graduate Council read the following resolution adopted by the Graduate Council:

Graduate Council Resolution for SIUC's Board of Trustees  
9 March 1993

Given that SIUC has grown over the last 25-years and matured into a Carnegie Research II University (we have a full-range of quality baccalaureate programs, we are committed to graduate education through the doctorate degree, we give a high priority to teaching and research, we grant more than 150 Ph.D. degrees a year from a wide range of fields, and we have more than \$12.5 million of federal funding); and total funding from external grants, contracts, and aid is approximately \$66.4 million annually;

Given that the vast majority of our graduates serve the region, the state, and the nation;

Given that the University with its students, faculty, staff, research, and public service activities is one of the prime, stable economic forces in southern Illinois;

Given that the present budgetary realities indicate that programmatic adjustments must be made at SIUC and that the faculty has been actively engaged in the planning process;

Given that SIUC and its Board of Trustees have faithfully adhered to the guidelines of the IBHE's Master Plans for Higher Education in Illinois since their inception; and

Given our concern that we make programmatic adjustments so that SIUC does not lose the momentum of the last 25 years;

Be it resolved that the Graduate Council's participation in this process rests on the understanding that the adjustments made will not impair the basis of SIUC's Carnegie II classification and what that means for attracting good students at all levels, attracting quality faculty, and securing the funding necessary to support all that we do at SIUC. We realize the necessity of working with our administration and with you, our Board of Trustees, as we make the necessary programmatic adjustments. We trust that we can all work together in these difficult times while maintaining the integrity of SIUC as defined by our accomplishments over the last quarter century. Furthermore, we anticipate that our administration, the Chancellor's Office, and you will be our advocates with the IBHE, the Office of the Governor, and the legislature for the maintenance of SIUC as the comprehensive university we know today.

Adopted by the Graduate Council of SIUC on 9 March 1993.

Mrs. Susan Hall, President of the SIUC Graduate and Professional Student Council, stated that at its meeting last night the GPSC voted by acclamation to support the resolution of the Graduate Council fully.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
JANUARY, 1993, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of January, 1993, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



# CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

## A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Capie, William S.	Assoc VP for Administration	VP for Administration	11/11/92	\$6,168.00/mo \$74,016.00/FY
2. Dittus, Kim L.	Asst Professor	Animal Science, Food & Nutrition	01/11/93	\$3,083.33/mo \$36,999.96/FY
3. Girard, Teddy C.	Asst Professor	Animal Science, Food & Nutrition	01/11/93	\$3,000.00/mo \$36,000.00/FY
4. Hull, Sharon K.	Physician	Student Health Program	01/11/93	\$6,025.00/mo \$72,300.00/FY
5. Wetstein, Julia A.	Develop Officer	Foundation	01/01/93	\$2,500.00/mo \$30,000.00/FY

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Abrahamson, Roy E.	Sabbatical	School of Art & Design	Research	01/01/94-05/15/94 100%
2. Appleby, Bruce C.	Sabbatical	English	Research	08/16/93-12/31/93 100%
3. Aubertin, Gerald M.	Sabbatical	Forestry	Study	07/01/93-12/31/93 100%
4. Bates, Paul E.	Sabbatical	Special Education	Research & Writing	01/01/94-05/15/94 100%
5. Blinde, Elaine	Sabbatical	Physical Education	Research & Writing	01/01/94-05/15/94 100%
6. Blumenberg, Richard	Sabbatical	Col of Comm & Fine Arts	Research & Writing	07/01/93-12/31/93 100%
7. Bordieri, James	Sabbatical	Rehab Institute	Research	08/16/93-12/31/93 100%
8. Brutton, Sheila R.	Sabbatical	CESL	Teaching	01/01/94-05/15/94 100%
9. Clarke, David S. Jr.	Sabbatical	Philosophy	Writing	01/01/94-05/15/94 100%
10. Cook, Echol E.	Sabbatical	Col of Eng & Tech	Research & Writing	07/01/93-12/31/93 50%
11. Cook, Margaret K.	Sabbatical	Library Affairs	Research & Writing	07/01/93-06/30/94 50%
12. Covell, Michael D.	Sabbatical	Cinema & Photography	Research	01/01/94-05/15/94 100%
13. Crandall-Stotler, B.	Sabbatical	Plant Biology	Research & Writing	01/01/94-05/15/94 100%
14. Deller, Harris	Sabbatical	School of Art & Design	Research	01/01/94-05/15/94 100%
15. Drickamer, Lee C.	Sabbatical	Zoology	Research & Writing	08/16/93-12/31/93 100%
16. Dziegielewski, B.	Sabbatical	Geography	Research & Writing	08/16/93-12/31/93 100%
17. Ewing, Norma J.	Sabbatical	Special Education	Writing	08/16/93-12/31/93 100%
18. Gilbert, Brenda O.	Sabbatical	Psychology	Research	08/16/93-08/15/94 50%
19. Gilbert, David G.	Sabbatical	Psychology	Research & Writing	08/16/93-08/15/94 50%
20. Good, Larry A.	Sabbatical	Physical Education	Research	08/16/93-12/31/93 100%



21. Gradowski, Richard	Sabbatical	Electrical Engineering	Research	08/16/93-12/31/93	100%
22. Gupta, Lalit	Sabbatical	Foreign Lang & Lit	Research	08/16/93-08/15/94	50%
23. Hammond, Charles	Sabbatical	Physics	Research	05/16/93-05/15/94	50%
24. Hart, Charles F.	Sabbatical	Col of Tech Careers	Research & Writing	01/01/94-05/15/94	100%
25. Hees, Alice	Sabbatical	Physics	Research	08/16/93-12/31/93	100%
26. Henneberger, Walter	Sabbatical	Mech Engr & Energy	Research & Writing	08/16/93-12/31/93	100%
27. Hippo, Edwin	Sabbatical	Processes	Research	08/16/93-12/31/93	100%
28. Howie, John	Sabbatical	Philosophy	Research & Writing	08/16/93-08/15/94	50%
29. Jaehnig, Walter	Sabbatical	School of Journalism	Research	08/16/93-08/15/94	100%
30. Jeyaratnam, S.	Sabbatical	Mathematics	Research	01/01/94-05/15/94	100%
31. Johnson, Kenneth W.	Sabbatical	Physics	Research & Writing	08/16/93-12/31/93	100%
32. Jones, Dan R.	Sabbatical	Curriculum & Instruct	Research & Writing	01/01/94-05/15/94	100%
33. Kolb, Gary P.	Sabbatical	Cinema & Photography	Research & Photo	01/01/94-05/15/94	100%
34. Kruge, Michael	Sabbatical	Geology	Research	01/01/94-05/15/94	100%
35. Larson, Lars L.	Sabbatical	Dept of Management	Research	08/16/93-12/31/93	100%
36. Lorinskas, Robert	Sabbatical	Crime Study	Research	01/01/94-05/15/94	100%
37. Maring, Joel M.	Sabbatical	Anthropology	Research & Writing	08/16/93-12/31/93	100%
38. Melone, Albert P.	Sabbatical	Political Science	Research	08/16/93-12/31/93	100%
39. Morey, Ann J.	Sabbatical	English	Writing	01/01/94-05/15/94	100%
40. Morse, Helen P.	Sabbatical	Col of Tech Careers	Research	01/01/94-05/15/94	50%
41. Nathan, Geoffrey S.	Sabbatical	Linguistics	Research	01/01/94-05/15/94	100%
42. Odonnell, James P.	Sabbatical	Psychology	Research & Writing	08/16/93-12/31/93	100%
43. Person, Leland Jr.	Sabbatical	English	Writing	08/16/93-12/31/93	100%
44. Quisenberry, Nancy	Sabbatical	Col of Education	Research & Writing	01/01/94-05/15/94	100%
45. Ramanaiiah, Nerella	Sabbatical	Psychology	Research	08/16/93-12/31/93	100%
46. Sarvela, Paul D.	Sabbatical	Health Education	Research	08/16/93-12/31/93	100%
47. Saunders, Ann S.	Sabbatical	School of Art & Design	Research & Writing	01/01/94-05/15/94	100%
48. Schmeck, Ronald R.	Sabbatical	Psychology	Research	01/01/94-05/15/94	100%
49. Stotler, Raymond	Sabbatical	Plant Biology	Research	01/01/94-05/15/94	100%
50. Summey, John H.	Sabbatical	Marketing	Study & Research	01/01/94-05/15/94	50%
51. Sundberg, Walter	Sabbatical	Plant Biology	Study & Research	08/16/93-08/15/94	100%
52. Taub, Diane E.	Sabbatical	Sociology	Research & Writing	01/01/94-05/15/94	100%
53. Thiesse, James L.	Sabbatical	Col of Tech Careers	Research	08/16/93-12/31/93	100%
54. Verduin, John R.	Sabbatical	Educ Admin & Higher Ed	Writing	08/16/93-12/31/93	50%
55. Winters, Margaret	Sabbatical	Foreign Lang & Lit	Writing	08/16/93-08/15/94	100%
56. Youngblood, Michael	Sabbatical	School of Art & Design	Research & Writing	08/16/93-12/31/93	100%
57. Yucas, Joseph L.	Sabbatical	Mathematics	Research	08/16/93-12/31/93	100%
58. Zeman, Marvin	Sabbatical	Mathematics	Research	01/01/94-05/15/94	100%

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Alonso, Renee*	Clin Asst Prof	Fam Prac	01/01/93	-----
2. Gale, Denise**	Assoc Legal Counsel	Legal Counsel	02/01/93	\$5,917.00/mo \$71,004.00/FY
3. Jackson, Leslie*	Clin Asst Prof	Fam Prac	12/01/92	-----
4. Klein, Tammie*	Clin Asst Prof	OB/GYN	12/01/92	-----
5. Ricca, Glen*	Clin Asst Prof	Fam Prac	01/01/93	-----
6. Snyder, Gerald*	Clin Asst Prof	Fam Prac	01/01/93	-----
7. Yarbrow, John*	Clin Prof	Int Med/Med Ed	12/01/92	-----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

\*\*Previously held the position of Associate Legal Counsel in the University Legal Counsel Office in Carbondale.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Smithson, Marian G.	Director	Student Work & Financial Assistance	02/08/93	\$4,833.34/MO \$58,000.08/FY

B. Leaves of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates and % of Salary</u>
1. Broyer, John A.	Sabbatical	Philosophy	Up-date books: Logical Methods and H N Wieman; A Biography	08/16/93-12/31/93 100%
2. Chaves, John	Sabbatical	SDM	Co-author text; develop text; dev. research	07/01/93-12/31/93 100%
3. Chow,Hau-Cheung	Sabbatical	Physics	Write text on "Thermodynamics & Statistical mechanics"	08/16/93-08/15/94 50%
4. Finkelstein, Marvin	Sabbatical	Sociology & Social Work	Plan & write on field of wkplace & indust change	01/01/94-05/15/94 100%

5.	James Jr., G. J.	Sabbatical	SDM-Prosthodontics	Dev computer prog in dental morphology	07/01/93-12/31/93 (Previous approved for 01/01/93-06/30/93)	100%
6.	Godhwani, Arjun	Sabbatical	Electrical Engineering	Educ/Research in power system protect & computer relay	08/16/93-12/31/93	100%
7.	Hoge, Debra R.	Sabbatical	Sp. Path. & Audiology	Cont. work on servic- ing infants/toddlers & their families as a trans- disciplinary team mmb. r.	01/01/94-05/15/94	100%
8.	Holden, Lyman S.	Sabbatical	Math & Stats	Wk towards MS degree in Biometry	07/01/93-06/30/94	50%
9.	Khazaeli, Sadegh	Sabbatical	Chemistry	Research ultra-trace & trace analysis of metals, dev course in Modern NMR Spectroscopy	08/16/93-12/31/93	100%
10.	Kimball, Stanley B.	Sabbatical	Historical Studies	Write/publish manu- script "Westering Mormons, A Social History, 1841-69"	01/01/94-05/15/94	100%
11.	Kotfeld, David L.	Sabbatical	Psychology	Conduct investiga- tion "Attention Switching..."	01/01/94-05/15/94	100%
12.	Krchniak, Stefan	Sabbatical	Educ Leadership	Research partner- ship prog at Shell Oil/ Roxana High School	01/01/94-05/15/94	100%
13.	Livingston, Marilyn	Sabbatical	Computer Science	Research fault- tolerance; resource mgmt; & practical analysis of parallel computers	07/01/93-06/30/94	50%



14.	Matta, Michael S.	Sabbatical	Chemistry	Comparative investigation of Metalloenzymes of Hydrolysis	01/01/94-05/15/94	100%
15.	Munshaw, Joseph	Sabbatical	Speech Comm	Complete dev of comm model interface between intersprsl comm process & intraprsl comm patterns	08/16/93-12/31/93	100%
16.	O'Gorman, Gerald	Sabbatical	English	Taxonomy of homo-graphs	08/16/93-12/31/93	100%
17.	Portwood, Shirley	Sabbatical	Historical Studies	Research Blacks & Republican Party in IL 1860-1900; incorporate into course; present & publish	08/16/93-12/31/93	100%
18.	Richardson, John	Sabbatical	Art & Design	Complete book & experiment w/ computer hard copy laser printmaking	08/16/93-12/31/93	100%
19.	Smith, F. Marian	Sabbatical	Biology	Extend study of Muhlenbergia Sobolifera species to cellular metabolism	08/16/93-12/31/93	100%
20.	Segal, Madhav	Sabbatical	Marketing	Res mktg practices	01/01/94-05/15/94	100%
21.	Stein, James R.	Sabbatical	Special Education	Gain access to mat/info on characteristics/teach'g methods for LD children; study inclusion concept/ models used in schls; extend train'g at Inst for Res in LD	01/01/94-05/15/94	100%

22.	Weber, Joseph A.	Sabbatical	Art & Design	Investigate use of architecture as learning tool for art ed.; dev video for text publish Spr 93	01/01/94-05/15/94	100%
23.	Williamson, Ramon	Sabbatical	Music	Complete project re: mus hist/lit courses; further professional dev & career; promote contributions of country blues musicians	01/01/94-05/15/94	100%
24.	Wolf, Robert G.	Sabbatical	Philosophical Studies	Entering chrono section of bibliography on IBM computer so camera ready copy may be printed on laser printer	01/01/94-05/15/94	100%
25.	Woodard, James P.	Sabbatical	Music	Complete orchestration of 2-act opera	08/16/93-12/31/93	100%
26.	Zaytzeff, Veronique	Sabbatical	Foreign Lang & Lit	Translation (Russian to English) G L Golovinsky book; <i>Musorgsky and Folklore</i>	01/01/94-05/15/94	100%
27.	Zoski, Therese M.	Sabbatical	Lovejoy Library	Oral history/res proj re St Louis music/music life (early--mid-1900) from social hist perspective	06/16/93-09/15/93	100%

ABOLITION OF ADULT EDUCATION CONCENTRATION IN THE M.S.  
IN EDUCATION DEGREE PROGRAM, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Adult Education concentration in the M.S. in Education degree program in the College of Education, SIUC.

Rationale for Adoption

There is not enough student demand for the concentration to remain educationally viable because adult education per se has been moved primarily to the community colleges, and the adult education program within the College of Education has been integrated into other programs within the College. There is only one student currently pursuing the concentration, and steps are being taken to permit that student to complete the program. No tenured faculty member will be released as a result of this abolition and no cost savings will be realized.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Education, the Graduate Council, the Vice-President for Academic Affairs and Provost, and by the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Adult Education concentration in the M.S. in Education in the College of Education, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

Abolition of the Adult Education Concentration in the  
M.S. in Education Degree Program, College of Education,  
Southern Illinois University at Carbondale

I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>TITLE</u>	<u>UNIT</u>
Current <u>13.0401</u>	Educational Administration	Adult Education Educational Ad- ministration Instructional Supervision	M.S. in Education	College of Education
Proposed <u>13.0401</u>	Educational Administration	Educational Ad- ministration Instructional Supervision	M.S. in Education	College of Education

II. Reason for proposed action.

There is an insufficient number of students for the concentration to remain educationally viable because adult education per se has been moved primarily to the community colleges, and the adult education program referenced in this document has been integrated into other programs within the College of Education.

III. Anticipated budgetary effects.

None.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

There is only one student currently pursuing the concentration and steps are being taken to permit that student to complete the program.

V. Will other education units, curricula, or degrees be affected by this action?

No.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

See attached catalog copy.

VIII. The requested effective date of implementation.

As soon as possible.



ABOLITION OF THE BACHELOR OF ARTS IN COMPUTER SCIENCE, SIUCSummary

This matter proposes abolition of the Bachelor of Arts in Computer Science.

Rationale for Adoption

The Computer Science Department began offering a bachelor's degree in 1974. The original degree offered was a B.A. In 1978 a second option was added to the B.A. degree. The original offering was referred to as Option A and the new offering was referred to as Option B. This designation existed until 1989 when Option A was recast as a B.S. degree in Computer Science and Option B became the only available B.A. option.

Throughout this timeframe significant differences existed in the requirements for the two degree programs, principally in the mathematics and science requirements. However, the mathematics requirements for the B.A. degree were strengthened significantly in the Fall of 1991 and are now more in line with those for the B.S. degree. Additionally, the Department's move into the College of Science in the Fall of 1990 has essentially eliminated the difference in the science requirement. Consequently, as the two degree programs now stand, there is very little difference between them. It is so difficult to explain the subtle difference between the two programs that all students are now advised to enter the B.S. program.

It is worth noting that prior to the B.S.-B.A. designations the number of Option A majors and the number of Option B majors were about the same. Since the change to the B.S.-B.A. designations the number of B.S. majors is about 90% of the department's total number of majors.

Weighing all of these factors, it seems reasonable to drop the B.A. degree so that all attention is focused on the B.S. degree, as it should be.

There is little or no cost savings associated with this action since there is no anticipated decline in the total number of majors and hence no decline in the number of faculty required to teach the department's courses.

Considerations Against Adoption

None.

Constituency Involvement

This action is supported by the faculty of the Department of Computer Science, the Chair of Computer Science, the College of Science Curriculum Committee, the Dean of the College of Science, the Faculty Senate, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Arts in Computer Science be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

#### ABOLITION OF THE B.A. IN COMPUTER SCIENCE IN THE COLLEGE OF SCIENCE, SIUC

##### I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>DEGREE</u>	<u>UNIT</u>
<u>Current</u>			
11.0101	Computer Science	B.S., B.A.	College of Science
<u>Proposed</u>			
11.0101	Computer Science	B.S.	College of Science

##### II. Reason for proposed action.

The Computer Science Department began offering a bachelor's degree in 1974. The original degree offered was a B.A. In 1978, a second option was added to the B.A. degree. The original offering was referred to as Option A and the new offering was referred to as Option B. This designation existed until 1989 when Option A was recast as a B.S. degree in Computer Science and Option B became the only available B.A. option.

Throughout this timeframe, significant differences existed in the requirements for the two degree programs, principally in the mathematics and science requirements. However, the mathematics requirements for the B.A. degree were strengthened significantly in the Fall of 1991 and are now more in line with those for the B.S. degree. Additionally, the Department's move into the College of Science in the Fall of 1990 has essentially eliminated the difference in the science requirement. Consequently, as the two degree programs now stand, there is very little difference between them. It is so difficult to explain the subtle difference between the two programs that all students are now advised to enter the B.S. program.

It is worth noting that prior to the B.S.-B.A. designations the number of Option A majors and the number of Option B majors were about the same. Since the change to the B.S.-B.A. designations the number of B.S. majors is about 90% of the department's total number of majors.

Weighing all of these factors, it seems reasonable to drop the B.A. degree so that all attention is focused on the B.S. degree, as it should be.

No tenured faculty members will be affected by this proposed abolition.

III. Anticipated budgetary effects.

No cost savings are foreseen as a result of the projected abolition.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

There will be no difficulties relative to faculty and staff assignments. Those students who have chosen the B.A. option will be allowed to complete their degree program. Neither equipment nor physical facilities will be affected by the proposed abolition.

V. Will other education units, curricula, or degrees be affected by this action?

No other educational units, curricula, or degrees will be affected by the abolition of the B.A. degree.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

See attachment.

VIII. The requested effective date of implementation.

As soon as feasible.

ABOLITION OF DEGREE PROGRAM: SPECIALIST DEGREE MAJOR IN  
CURRICULUM AND INSTRUCTION, DEPARTMENT OF CURRICULUM  
AND INSTRUCTION, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Specialist Degree Program in Education, Department of Curriculum and Instruction, College of Education, Southern Illinois University at Carbondale. The proposed abolition has been recommended and is supported by the chair and faculty of the department.

Rationale for Adoption

The Department of Curriculum and Instruction offers both the Master of Science in Education and the Doctor of Philosophy Degree in Education degrees. This degree has been characterized by low enrollment since the responsibilities originally intended for curriculum leaders in the schools have

been assigned instead to building principals. In addition, the Ph.D. has limited the potential of the Specialist degree. Remaining graduate degree programs attract large numbers of students whose needs are met by these two degrees. No tenured faculty members will be affected by this action, and no cost savings will be realized.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Abolition of the Specialist in Education degree in the Department of Curriculum and Instruction is supported by the Department faculty and Chair, the graduate and collegiate Deans, the Vice-President for Academic Affairs and Provost, and by the President.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Specialist in Education degree program in Curriculum and Instruction, College of Education, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

Abolition of the Specialist Degree, Department of Curriculum and Instruction, College of Education, Southern Illinois University at Carbondale

#### I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
<u>Current</u> 13.0301	Curriculum and Instruction		Specialist	College of Education
<u>Proposed</u> <u>Elimination</u>				

#### II. Reason for proposed action.

The Department of Curriculum and Instruction has offered the Specialist of Education degree in Curriculum and Instruction since 1984. This degree has been characterized by low enrollment since the responsibilities originally intended for curriculum leaders in the schools have been assigned instead to building principals. In addition, the Ph.D.



has limited the potential of the Specialist degree. The proposed abolition has been recommended and is supported by the chair and faculty of the department.

III. Anticipated budgetary effects.

There are no budgetary effects anticipated.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

Affected faculty, staff, and students. There will be no problems relative to faculty and staff assignments. Faculty currently working with specialist degree students will continue to advise and chair as previously determined. Faculty and staff involved with the specialist program are also involved in the master's and doctoral programs. Students already in the program will be permitted to complete the degree programs. Admission to the specialist program ceased as of January 1, 1992.

Affected Equipment/Physical Facilities. There are no physical facilities affected by this move. Equipment will not be affected.

V. Will other education units, curricula, or degrees be affected by this action?

No other educational units, curricula, or degrees will be affected by the abolition of this major.

VI. Any other relevant information.

None.

VII. Catalog copy to be deleted.

See attachments.

VIII. The requested effective date of implementation.

As soon as possible.

CONVERSION OF M.S. AND B.S. DEGREES IN ADMINISTRATION  
OF JUSTICE TO M.A. AND B.A. DEGREES, COLLEGE OF  
LIBERAL ARTS, SIUC

Summary

This matter proposes the conversion of the existing M.S. and B.S. degrees in Administration of Justice to M.A. and B.A. degrees in the College of Liberal Arts, SIUC.

### Rationale for Adoption

Nearly half of the current faculty have joined the program since the Center for the Study of Crime, Delinquency, and Corrections moved to the College of Liberal Arts in 1989. Virtually all of the faculty have social science backgrounds, having earned their doctorates in interdisciplinary criminal justice programs, political science, sociology, or social psychology.

During the past few years, the faculty has instituted substantial changes to enhance the interdisciplinary, liberal arts orientation of the Center's academic programs. For example, a series of changes went into effect in 1992 in the undergraduate program that eliminated the occupational specializations in order to attract students with a more broad-based education in criminal justice issues. Thus, changing the M.S. and B.S. degree titles is consistent with the content of the curriculum being offered, with the orientation of the faculty, and with the interdepartmental linkages which are being established within the College of Liberal Arts.

A further reason to change the degree titles to M.A. and B.A. is that the M.S. and B.S. titles are usually attached to degree programs that offer a substantial amount of coursework in areas such as the analysis of physical evidence for criminal cases, the architectural features of correctional institutions, and report writing techniques for various occupations in the criminal justice system. Students seeking an education in forensic science or criminal justice occupations' techniques are not well-served by the Center's arts-oriented academic programs. Thus, the degree titles should reflect the academic content of the programs.

No cost savings can be realized as a result of this degree title conversion, and the proposed degree title change will not have an effect on the faculty.

### Considerations Against Adoption

University officials are aware of none.

### Constituency Involvement

This action is supported by the Dean of the College of Liberal Arts, the Dean of the graduate School, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science and Bachelor of Science degree titles in Administration of Justice in the College of Liberal Arts at SIUC be converted to the Master of Arts and the Bachelor of Arts; and,

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the degree title changes without further action by this Board.

CONVERTING M.S. AND B.S. DEGREES IN ADMINISTRATION OF JUSTICE  
TO M.A. AND B.A. DEGREES

I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>DEGREE</u>	<u>UNIT</u>
<u>Current</u>			
43.0103	Administration of Justice	M.S.	College of Liberal Arts
43.0103	Administration of Justice	B.S.	College of Liberal Arts
<u>Proposed</u>			
43.0103	Administration of Justice	M.A.	College of Liberal Arts
43.0103	Administration of Justice	B.A.	College of Liberal Arts

II. Reason for proposed action.

In 1989, the Center for the Study of Crime, Delinquency, and Corrections moved from the College of Human Resources to the College of Liberal Arts, and nearly half of the current faculty joined the program since that move. Virtually all of the faculty have social science backgrounds having earned their doctorates in sociology, political science, social psychology, or interdisciplinary criminal justice programs.

During the past few years, the faculty has been instituting substantial changes to enhance the interdisciplinary, liberal arts orientation of the Center's academic programs. For example, in Summer 1992, a series of changes went into effect in the undergraduate program that eliminate occupational specializations and encourage a more broad-based education of students in criminal justice issues.

Changing the title of the Center's undergraduate degree from B.S. to B.A. is consistent with the content of the curriculum currently being offered at the Center, with the orientation of the Center's faculty, and with the inter-departmental linkages the Center is establishing within the College of Liberal Arts.

In fact, retention of the B.S. title (and M.S. for the graduate program) would be misleading to potential students. In the discipline of criminal justice/administration of justice, the B.S. and M.S. titles are usually attached to degree programs that offer a substantial amount of coursework in areas such as the analysis of physical evidence for criminal cases, the architectural features of correctional institutions, report writing techniques for various occupations in the criminal justice system, and so forth. Students who are truly seeking an education in forensic science or training in the specific techniques of criminal justice occupations are not well served by the Center's academic programs, and the titles of the degrees offered by the Center should reflect the academic contents of its programs.

III. Anticipated budgetary effects.

None.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

None necessary.

V. Will other education units, curricula, or degrees be affected by this action?

None.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

Revisions of catalog copy are attached.

VIII. The requested effective date of implementation.

Summer 1994.

MERGER OF THE DEPARTMENT OF EDUCATIONAL PSYCHOLOGY AND  
THE DEPARTMENT OF SPECIAL EDUCATION INTO ONE ACADEMIC  
DEPARTMENT; AND THE ELIMINATION OF THE SPECIALIST IN  
EDUCATIONAL PSYCHOLOGY, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes the merger of the Department of Educational Psychology and the Department of Special Education into a single department to be called the Department of Educational Psychology and Special Education; the abolition of the Department of Educational Psychology and the Department of Special Education; and the abolition of the Specialist in Educational Psychology within the College of Education at SIUC.

Rationale for Adoption

The proposed merger of these two departments is the result of programmatic planning in the College of Education. The rationale for the proposed merger is to reallocate money from administration to instruction--a construct specifically mentioned in the PGP initiative. The merger will allow faculty within the new unit to assume related teaching responsibilities in order to maintain the quality undergraduate and graduate programs currently housed in the two departments. Future position losses can be better addressed in a larger unit. The modification of current programs in these disciplines can be enhanced within the additional diversity of faculty expertise which will be accomplished through the proposed merger. The elimination of the Specialist



in Educational Psychology is being accomplished by integrating the Specialist program into the Ph.D. in Education (Educational Psychology).

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Education, the Faculty Senate, the Graduate Council, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Department of Educational Psychology and the Department of Special Education be merged into one academic Department of Educational Psychology and Special Education in the College of Education;

BE IT RESOLVED, That the former Department of Educational Psychology and the former Department of Special Education be and are hereby abolished;

BE IT RESOLVED, That the Specialist in Educational Psychology be eliminated; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take the necessary actions to implement the aforementioned merger and abolition without further action by this Board.

MERGER OF THE DEPARTMENT OF EDUCATIONAL PSYCHOLOGY AND THE DEPARTMENT OF SPECIAL EDUCATION INTO ONE ACADEMIC DEPARTMENT; AND THE ELIMINATION OF THE SPECIALIST IN EDUCATIONAL PSYCHOLOGY, COLLEGE OF EDUCATION, SIUC

I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
Current 13.1001	Special Education	Behavioral Disorders Mental Retardation Learning Disorders Joint Certification in Special Education and Elementary Education	B.S.	College of Education
13.0802	Educational Psychology	Counselor Education Educational Psychology	M.S. in Education	College of Education

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
13.0802	Educational Psychology		Specialist	College of Education
13.1001	Special Education		M.S. in Education	College of Education
13.0802	Education (Educational Psychology)		Ph.D.	College of Education
13.0802	Education (Special Education)		Ph.D.	College of Education
<u>Proposed</u> 13.1001	Special Education	Behavioral Disorders Mental Retardation Learning Disorders Joint Certification in Special Education and Elementary Edu- cation	B.S.	College of Education
13.0802	Educational Psychology	Counselor Education Educational Psychology	M.S. in Education	College of Education
13.1001	Special Education		M.S. in Education	College of Education P-4
13.0802	Education (Educational Psychology)		Ph.D.	College of Education
13.1001	Education (Special Education)		Ph.D.	College of Education

## II. Reason for proposed action.

The proposed merger of these two departments is the result of programmatic planning in the College of Education. The rationale for the proposed merger is to reallocate money from administration to instruction--a construct specifically mentioned in the PQP initiative. The merger will allow faculty within the new unit to assume related teaching responsibilities in order to maintain the quality undergraduate and graduate programs currently housed in the two departments. Future position losses can be better addressed in a larger unit. The modification of current programs in these disciplines can be enhanced within the additional diversity of faculty expertise which will be accomplished through the proposed merger. The elimination of the Specialist is being

accomplished by integrating the Specialist program into the Ph.D. in Education (Educational Psychology).

III. Anticipated budgetary effects.

One administrative position will be reassigned to teaching and research.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

None will be affected, save for the administrative position mentioned in Section III.

V. Will other education units, curricula, or degrees be affected by this action?

None will be affected.

VI. Any other relevant information?

None.

VII. Catalog copy to be added or deleted.

To be reviewed by the combined faculty by November 1, 1993.

VIII. The requested effective date of implementation.

July 1, 1993.

CHANGE OF NAME, CAMPUS BUILDING, SIUC

Summary

This matter would change the name of the W. Clement and Jessie V. Stone University House on the campus of Southern Illinois University at Carbondale to the W. Clement and Jessie V. Stone Center.

Rationale for Adoption

In light of previous action by the Southern Illinois University Board of Trustees changing the use of the W. Clement and Jessie V. Stone University House from a residence for the Chancellor of the University to the headquarters of the Alumni Services of Southern Illinois University at Carbondale and University Entertainment Center and Guest Facility, it is deemed appropriate to change the name of the building to the W. Clement and Jessie V. Stone Center to conform to the new utilization of the building.

Considerations Against Adoption

University officers know of none.

### Constituency Involvement

This recommendation is the result of a petition received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, this recommendation has the support of the groups which use the facility to be renamed.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in recognition of a change in the use of the W. Clement and Jessie V. Stone University House on the campus of Southern Illinois University at Carbondale, such change authorized by this Board at its February 13, 1992, meeting, from a residence for the University Chancellor to the headquarters of the Alumni Services of Southern Illinois University at Carbondale and University Entertainment Center and Guest Facility, the building be renamed the W. Clement and Jessie V. Stone Center.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR AWARD OF CONTRACTS: EXTERIOR LIGHTING IMPROVEMENTS, SIUE

### Summary

This matter would approve the plans and specifications for the capital project, Exterior Lighting Improvements, SIUE. The approved budget for the project is \$310,000, which will be funded by revenue from parking and traffic activities at SIUE.

The matter also authorizes the members of the Executive Committee of the Board to award contracts in connection with the project.

### Rationale for Adoption

At its September 12, 1991 meeting, the Board approved the Exterior Lighting Improvements project, and approved a budget of \$310,000 for the project. The Illinois Board of Higher Education approved the project as a non-instructional capital improvement at its November 5, 1991 meeting. At its February 13, 1992 meeting, the Board of Trustees approved the firm of Crawford, Murphy & Tilley, Inc., Springfield, Illinois, as the architect for the project.

The project resulted from an evaluation of the current lighting system along walkways and roadways and in the parking lots at SIUE. It will correct technical deficiencies found in the evaluation, address safety issues, and reduce energy use. The project will install more efficient, lower wattage lighting fixtures along campus walkways; install additional lighting in the Supporting Services parking lot; and install new lighting in parking lots C, P1, P2, P3, and P15. The architect has completed the plans and specifications. Copies of the plans and specifications have been filed with the Office of the Board of Trustees and with the Chancellor for review.



Authority for the members of the Executive Committee of the Board to award contracts is requested to expedite the project so that it can be completed prior to Fall Semester, 1993. Because the project addresses campus safety, University officers desire to complete it as soon as possible.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The plans and specifications for the capital project, Exterior Lighting Improvements, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with the plans and specifications approved.
- (2) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the project.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF UTILITY EASEMENT, SIUE

Summary

This matter would grant an overhead utility easement to the Illinois Power Company to install upgraded electrical service along the length of Bluff Road on the SIUE campus.

Rationale for Adoption

Illinois Power Company has requested an overhead easement along Bluff Road to enable the Company to upgrade the electrical service in that area of the campus. The new electrical service would replace existing equipment and would provide the University with improved and more reliable electrical service along Bluff Road. The area affected includes the site for the Olympic Festival facility as well as the main domestic water distribution pumps for the campus. The easement proposed would run parallel to the existing easement granted to

the Company, but further from Bluff Road. Following installation of the new service, the existing service would be removed.

The easement requested extends from the intersection of Poag and Bluff Roads, along Bluff Road to South University Drive. A set of drawings and an aerial view describing the easement has been filed with the Office of the Board of Trustees.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A utility easement, as presented in Exhibit A attached hereto, be and is hereby granted to Illinois Power Company.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

EXHIBIT A

153-111 (12/90)

EASEMENT

The undersigned Grantors, for Five Dollars (\$5.00) and other good and valuable consideration, receipt whereof is hereby acknowledged, do hereby grant to ILLINOIS POWER COMPANY, an Illinois Corporation, its successors, assigns, and lessees ("Grantee"), the perpetual right and easement to construct, operate, repair, maintain, patrol, inspect, relocate, reconstruct, and remove underground or overhead (or both or each in part at any time and from time to time) electric transmission, distribution and communication lines and systems, including underground cables, conduits, ducts, concrete envelopes, sand bedding, conductors, grounds, drains, necessary surface service pedestals, transformer cabinets, concrete transformer pads, transformers, riser poles, and conduits, poles, anchors, stubs, guys, crossarms, insulators, overhead conductors, and other equipment appurtenant thereto in, on, under, over, across and through the following described land of the Grantors situated in the County of Madison, State of Illinois, (hereinafter called the "easement tract"):

Strips of land 15 feet in width upon tracts of land located within U. S. Survey 596 Claim 2079, U. S. Survey 589 Claim 517, U. S. Survey 587, Claim 928, U. S. Survey 591 Claim 519 all being in Section 17 and Section 20, Township 4 North, Range 8 West of the Third Principal Meridian. Said tracts of land fully described as follows:

**TRACT 1:** A tract of land located within the unconfirmed U.S. Survey 596 Claim 2079 being in Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

Beginning at a post on the Western boundary line of unconfirmed Survey No. 596 Claim No. 2079, placed 15.15 chains from the Southwest corner of the said Survey and Claim and running thence North  $16^{\circ} 35'$  West along the said Westerly boundary of said Survey and Claim 18.75 chains to a post; thence North  $73^{\circ} 25'$  East 65.75 chains to a post on the Easterly boundary line of said Survey and Claim; thence South  $16^{\circ} 35'$  East along the said Easterly boundary of said Survey and Claim 18.75 chains to a post, being the Northeast corner of a tract of 100 acres conveyed by D. Meeker to Joel Varner; thence South  $75^{\circ} 25'$  West along the Northerly boundary of said 100 acres tract 65.75 chains to the place of beginning.

**TRACT 2:** A tract of land located within U. S. Survey 596 Claim 2079 being in Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

From an old stone at the Southwest corner of U. S. Survey 596 Claim 2079 measure North along the West line of U. S. Survey 596 Claim 2079 a distance of 510.00 feet to an iron pipe; said point being the point of beginning of the tract herein described; thence continuing North along said line a distance of 493.7 feet; thence deflecting to the right with an angle of 90 degrees 01 minutes a distance of 2292.0 feet to the center of Bluff Road; thence deflecting to the right with an angle of 92 degrees 37 minutes and along the center line of said Bluff Road a distance of 299.4 feet to a point; thence deflecting to the left with an angle of 1 degree 05 minutes and along the center line of said Road a distance of 191.0 feet to a point; thence deflecting to the right with an angle of 88 degrees 22 1/2 minutes a distance of 2273.3 feet to the West line of U. S. Survey 596 Claim 2079 and the point of beginning.

**TRACT 3:** A tract of land located within U. S. Survey 596 Claim 2079, being within Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

Beginning at the Southwest corner of Survey 596 Claim 2079; thence North 73 degrees 25 minutes East 2223 feet to the center of the Poag Bluff Road; thence along the center line of said road North 9 degrees 20 minutes West 375.6 feet to a point; thence continuing along the center of the aforesaid road North 14 degrees 26 minutes West 137.4 feet to a point; thence South 73 degrees 25 minutes West 2274 feet to an iron pipe; thence South 16 degrees 35 minutes East 510 feet to the point of beginning.

**TRACT 4:** A tract of land located within U. S. Survey 589 Claim 517 being within Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

One hundred acres of land laid off on the North side of U. S. Survey 589 Claim 517 by a line running parallel with the northern boundary of said tract of land, being the same tract of land described in a deed dated the 8th day of May A.D. 1875 and signed by Mary Langrader and filed for record in the Recorder's Office of Madison County, Illinois, on the 5th day of July A. D. 1875 in Book 126 Page 509.

**TRACT 5:** A tract of land located within U. S. Survey 589 Claim 517 being in Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:



A strip of land described as follows: Beginning at the Northeast corner of land owned by Herman and Dora Kramer in 1905 in Survey 589, Claim 517, Township Four (4) North, Range Eight (8) West of the Third Principal Meridian, Madison County, Illinois, said corner being also the northwest corner of land owned or formerly owned by Mrs. Lange; thence south 73 degrees 25 minutes west along the south line of land owned or formerly owned by W. H. Langreder and a straight continuation of same 2934 feet to the center of Cahokia Creek; thence south sixteen degrees thirty-five minutes east sixty feet; thence north seventy-three degrees twenty-five minutes east one thousand feet; thence south sixteen degrees thirty-five minutes east thirty feet; thence north seventy-three degrees twenty-five minutes east parallel to and ninety feet distant from Langreder's aforesaid south line sixteen hundred feet; thence North seventy-nine degrees twenty-five minutes east, 336 feet to the east line of land owned or formerly owned by Herman and Dora Kramer; thence north sixteen degrees thirty-five minutes West one hundred forty-six feet to the point of beginning, containing 5.59 acres.

TRACT 6: A tract of land located within U. S. Survey 589 Claim 517 being in Section 17, Township 4 North, Range 8 West of the Third Principal Meridian described as follows:

Commencing at the Westerly line of Survey No. 589, Claim No. 517 12 chains and 43 links South 15 degrees East of the Northwest corner of said Survey and Claim; thence Easterly parallel with the Northerly line of said Survey and Claim 37 1/2 chains; thence Southerly parallel with the Westerly line of said Surveyed Claim 13 chains and 48 links; thence Westerly parallel with the Northerly line of said Survey and Claim 37 1/2 chains; thence Northerly on the Westerly line of said Survey and Claim 13 chains and 42 links to the place of beginning.

Excepting therefrom the following described strip of land as conveyed to the Board of Trustees of Southern Illinois University by deed thereof recorded in the Recorder's Office of Madison County, Illinois in Book 2087 Page 112 containing 5.59 total acres and described as follows:

Beginning at the Northeast corner of land belonging to grantor in U. S. Survey 589 Claim 517 Township 4 North Range 8 West of the Third Principal Meridian, Madison County, Illinois said corner being also the northwest corner of land belonging to Mrs. Lange; thence South 73 degrees 25 minutes west along the South line of land owned by W. H. Langreder and a straight continuation of same 2934 feet to the center of Cahokia Creek; thence south 16 degrees 35 minutes East 60 feet; thence north 73 degrees 25 minutes east 1000 feet; thence South 16 degrees 35 minutes east 30 feet; thence north 73 degrees 25 minutes east parallel to and 90 feet distant from Langreder's South line 1600 feet; thence north 79 degrees 25 minutes east 336 feet to the east line of grantors land thence north 16° 35 minutes west 146 feet to the point of beginning.

TRACT 7: A tract of land in Survey Number 589 Claim Number 517 commencing at the Southwest corner of said Survey and Claim and running Easterly parallel with the Northerly line of said Survey 37 1/2 chains; thence Northerly parallel with the Westerly line of said Survey 13 1/3 chains; thence Westerly parallel with the Southerly line of said Survey 37 1/2 chains; thence Southerly on the Westerly line of said Survey 13 1/3 chains to the place of beginning, being in Township Number 4 North, Range Number 8 West of the Third Principal Meridian, excepting a strip of land in the Southeast corner of said tract conveyed by Charles Westerhold to Edward M. West and William E. Wheeler by Warranty Deed dated March 21, 1874, and recorded in the Recorder's Office of Madison County, Illinois in Book 128 Page 28.

TRACT 8: The Southeast part of Claim 517 Survey 589, more particularly described as follows, to-wit: Beginning at the Southeast corner of said Claim and Survey and running thence North 15 degrees West 26.75 chains; thence South 75 degrees West 42.93 chains to a point from which an apple tree 8 inches in diameter bears North 74 degrees West 35 links distant; thence South 15 degrees East 13.48 chains; thence North 75 degrees East 19.68 chains; thence South 15 degrees East 12.95 chains; thence South 75 degrees West 33 chains to a country road; thence South 15 degrees East 38 links thence North 75 degrees East along the South boundary of said Claim and Survey to the place of beginning, lying in Township 4 North, Range 8 West of the Third Principal Meridian.

TRACT 9: All of U. S. Claim 928, Survey 587 except that part thereof falling Northeasterly of the following described line: Commencing at a point on the Southerly line of said Claim and Survey which is 206.1 feet Northeasterly of its intersection with the South line of said Section 16; thence North 16 degrees 13 minutes West, 413.3 feet to the line between said Claim and Survey and Claim 517 Survey 589; Also excepting all coal and other minerals underlying the premises in question, and the right to mine and remove same; in Township 4 North, Range 8 West of the Third Principal Meridian, in Madison County, Illinois.

TRACT 10: A tract of land located within U. S. Survey 591 Claim 519 described as follows: Beginning at the Northeast corner of Survey 591 Claim 519 in Township 4 North Range 8 West of the Third Principal Meridian, and running thence South 16 degrees and 35 minutes East 14 chains and 71 links to a post on the East boundary of the said survey from which post a sassafras tree 8 inches in diameter bore North 13 degrees West 5 links distant; thence South 73 degrees 25 minutes West parallel to the North boundary of the said Survey 85 chains to a post on the West boundary of said survey; thence North 16 degrees and 35 minutes, West 14



March 11, 1993

chains and 71 links to the Northwest corner of said Survey; thence North 73 degrees and 25 minutes East along the North boundary of said Survey, 85 chains to the place of beginning. (excepting therefrom a tract of land containing 40.53 acres, conveyed by Gustav Klingemann and wife, et al to Walbur H. Gehrig by Warranty Deed dated April 6, 1925 and recorded in Book 542 Page 294) in Madison County, Illinois.

TRACT 11: A tract of land in U. S. Survey 591, Township 4 North, Range 8 West, Madison County, Illinois, described as follows: Beginning at the Northwest corner of Grantors (Mary Feldman) land, said corner being 12.54 chains North 16 degrees 35 minutes West and 21.32 chains North 73 degrees 25 minutes East of the Southwest corner of said survey; thence from said beginning corner North 73 degrees 25 minutes East along the Northerly line of grantor's (Mary Feldman) land 3120 feet, more or less, to the Northeast corner of said Grantor's land; thence South 16 degrees 35 minutes East along the East line of Grantor's land 978 feet; thence South 73 degrees 25 minutes West parallel with the said North line of Grantor's land 3120 feet more or less to the West line of said land; thence North 16 degrees 35 minutes West along said West line, 978 feet to the beginning corner.

Excepting therefrom, a tract of land conveyed to Vincil S. Parker and Nellie S., his wife, by deed recorded July 3, 1941 in Book 832, Page 328 as document 98-4970 and excepting also a tract of land conveyed to Albert B. Lehmann and Frances B., his wife, by deed recorded March 23, 1942, in Book 850, Page 455 as document 99-5803.

TRACT 12: A tract of land situated in U. S. Survey 591 Claim 519, Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, more fully described as follows, to-wit:

From an old stone set at the Southwest corner of said Survey 591, measure North 16 degrees 35 minutes West along the West line of said Survey for 2187.0 feet; thence North 73 degrees 40 minutes East for 2853.0 feet to a point in the center line of Bluff Road; thence Southeasterly along the said Center line of said Bluff Road for 349.4 feet to a point, which said point is the point of beginning of the tract hereinafter described and conveyed; thence continuing Southeasterly along the said center line of said Bluff Road for 314.3 feet to the Northerly line of a tract heretofore conveyed to Vincil S. Parker and wife recorded in Book 832 page 328; thence North 73 degrees 40 minutes East along the said Northerly line of said tract conveyed to said Vincil S. Parker and wife for 1667.3 feet, more or less, to the East line of a tract conveyed to Otto Hurlbrink and wife recorded in Book 783 Page 534; thence North 16 degrees 35 minutes West, more or less, for 314.3 feet; thence South 73 degrees 40 minutes West for 1672 feet, more or less, to the point of beginning.

TRACT 13: A tract of land situated in U. S. Survey 591 Claim 519 Township 4 North, Range 8 West of the Third Principal Meridian, Madison County, Illinois, more fully described as follows: From a stone set at the Southwest corner of the said U. S. Survey 591 measure North 16 degrees 35 minutes West along the West line of said Survey for 2187.0 feet; thence North 73 degrees 40 minutes East for 2853.0 feet to a point in the center line of Bluff Road; thence Southeasterly along the said center line of Bluff Road for 663.7 feet to a point which said point is the point of beginning of the tract hereinafter described and conveyed; thence continuing Southeasterly along the said center line of said Road for 314.3 feet to the Southerly line of a tract conveyed to Otto Hurlbrink and wife as described in deed recorded September 13, 1939 in Book 783 Page 534; thence North 73 degrees 40 minutes East along the said Southerly line of a tract conveyed to Otto Hurlbrink and wife for 1662.55 feet to the Southeast corner of the land of the said Otto Hurlbrink and wife; thence North 16 degrees 35 minutes West along the said Otto Hurlbrink and wife; thence North 16 degrees 35 minutes West along the Easterly line of the said land of said Otto Hurlbrink and wife for 314.3 feet; thence South 73 degrees 40 minutes West for 1667.3 feet, more or less to the point of beginning.

TRACT 14: A part of Survey 591 Claim 519 Township 4 North, Range 8 West of the Third Principal Meridian, described as follows: to-wit: Begin at a stone on the South line of said Survey and Claim which stone is North 73 degrees 25 minutes East and 21 32/100 chains distant from the Southwest corner of said Survey and Claim thence North 73 degrees 25 minutes East along the Southerly line of said Survey and Claim 47 chains and 17 links, more or less, to a point on the said Southerly line 18 44/100 chains Westerly from the Southeast corner of said Survey and Claim; thence North 16 degrees 35 minutes West parallel with the East line of said Survey and Claim 32 54/100 chains to the Southerly line of the 125 acre tract conveyed off of the Northerly side of said Survey and Claim by the executor of Jacob Judy, deceased to Henry Klingmann, by Executors Deed dated March 1, 1852 and recorded in the Recorder's Office of Madison County, Illinois in Book 41 Page 103; thence South 73 degrees 25 minutes West along the Southerly line of said Klingmann land 47 chains and 17 links, more or less, to a point in said line 21 32/100 chains Easterly, from the Westerly line of said survey and Claims; thence South 16 degrees 35 minutes East parallel with the Westerly line of said Survey and Claim 32 54/100 chains to the place of beginning.

Excepting from the above described tract of land that part conveyed by Mary Feldman to Otto Hurlbrink and wife by Warranty Deed dated September 13, 1939 and recorded in Book 783 Page 534 of records in the Recorder's Office of Madison County, Illinois and described as follows: A tract of land in U. S. Survey 591, Township 4 North, Range 8 West Madison County, Illinois, described as follows:

Beginning at the Northwest corner of Grantor's land, said corner being 32.54 chains North 16 degrees 35 minutes West and 21.32 chains North 73 degrees 25 minutes East of the Southwest corner of said Survey; thence from said beginning corner North 73 degrees 25 minutes East along the Northerly line of grantors land 1120 feet, more or less to the Northeast corner of said grantors land; thence South 16 degrees 35 minutes East along the East line of grantor 978 feet; thence South 73 degrees 25 minutes West parallel with the said North line of grantor's land 1120 feet, more or less to the West line of said land; thence North 16 degrees 35 minutes West along said West line, 978 feet to the beginning corner.

Also excepting a tract conveyed to Earl O. Feldman, and wife, by deed recorded in Book 984 Page 505 of the Recorder's Office of Madison County, Illinois described as follows: A tract of land in U. S. Survey 591 Claim 519, Township 4 North Range 8 West, Madison County, Illinois, described as follows: Beginning at a point on the South line of U. S. Survey 591, Claim 519 where the said South line of said survey and claim intersects the center line of the public road known as the Bluff Road; thence East along the South line of said survey and claim 150 feet more or less to the Northerly right of way line of the Illinois Terminal Railroad Company; thence Northeasterly along the said right of way line to a point 228 feet East of the center line of said public road; thence North and parallel to the center line of said public road 132 feet to a point; thence West 228 feet to a point in the center line of the said Bluff Road; thence South along the center line of the Bluff Road 180 feet more or less to the place of beginning.

TRACT 15: A tract of land in U. S. Survey 591 Claim 519, Township 4 North Range 8 West, Madison County, Illinois, described as follows: Beginning at a point on the South line of U. S. Survey 591, Claim 519 where the said South line of said survey and claim intersects the center line of the public road known as the Bluff Road; thence East along the South line of said survey and claim 150 feet more or less to the Northerly right of way line of the Illinois Terminal Railroad Company; thence Northeasterly along the said right of way line to a point 228 feet East of the center line of said public road; thence North and parallel to the center line of said public road 132 feet to a point; thence West 228 feet to a point in the center line of the said Bluff Road; thence South along the center line of Bluff Road 180 feet more or less to the place of beginning.

Description of said 15 foot strips as follows: One 15 foot strip lying West of the West right of way line of Bluff Road upon Tracts 1, 2, 3, 4, and 5, and one 15 foot strip lying East of the East right of way line of Bluff Road upon Tracts 6, 7, 8, 9, 10, 11, 12, 13, 14, and 15 with further rights to cross said Bluff Road as needed upon all 15 tracts.

together with the right (i) to use adjacent roads, streets, and alleys for such purposes and to use reasonable working space adjacent to said easement tract during construction or maintenance of said lines and systems, (ii) to have access to said easement tract for the purposes aforesaid over adjoining lands of the Grantors, (iii) to control the growth of any trees, shrubs, or saplings on the easement tract, and (iv) to clear and remove any obstacles or obstructions on the easement tract which interfere or threaten to interfere with the safe and proper construction, operation, and maintenance of said lines and systems on said easement tract, or which create hazardous conditions, and to keep the easement tract clear of such obstacles and obstructions.

Grantors reserve the right to make any use of the easement tract so long as such use shall not interfere with the rights herein granted or create a hazardous condition, except that Grantors shall make no excavations on the easement tract without the prior written consent of the Grantee, and then only in such manner as will not disturb or interfere with Grantee's facilities located therein, nor shall Grantors place buildings or structures on the easement tract.

If any substantial damages to property of the Grantors are caused by the Grantee's construction, maintenance, inspection, repair or removal of said lines and systems, Grantee agrees either to reasonably compensate Grantors therefor, if the amount of such compensation is mutually agreed upon, or to promptly repair such damaged property at its own cost.

Grantors hereby release and waive all rights under and by virtue of the Homestead Exemption laws of the State of Illinois. This easement shall run with the land and shall be binding upon the parties hereto, their respective heirs, successors, administrators and assigns.

WITNESS the hands and seals of the Grantors this \_\_\_\_\_ day of \_\_\_\_\_, 19\_\_\_\_.

Board of Trustees of Southern Illinois University at Edwardsville

\_\_\_\_\_(SEAL)      BY: \_\_\_\_\_(SEAL)  
\_\_\_\_\_(SEAL)      ATTEST: \_\_\_\_\_(SEAL)

W.D. 20351  
ACCEPTED AND AGREED TO:  
ILLINOIS POWER COMPANY  
  
By \_\_\_\_\_

Prepared by Illinois Power Company  
500 S. 27th Street, Decatur, Illinois 62525

STATE OF                               )  
  )SS  
COUNTY OF                           )

I, \_\_\_\_\_, a Notary Public in and for said County in the state aforesaid, do hereby certify that  
  
personally known to me to be the same person whose name \_\_\_\_\_ subscribed to the foregoing instrument, appeared before me this day in person and acknowledged that \_\_\_\_\_ signed, sealed, and delivered the said instrument as \_\_\_\_\_ free and voluntary act, for the uses and purposes therein set forth, including the release and waiver of the right of homestead.

Given under my hand and seal this \_\_\_\_\_ day of \_\_\_\_\_ A.D., 19\_\_\_\_.  
My Commission Expires \_\_\_\_\_ Notary Public

STATE                               )  
  )SS  
COUNTY OF                           )

I, \_\_\_\_\_, a Notary Public in and for said County in the state aforesaid, do hereby certify that \_\_\_\_\_ and \_\_\_\_\_  
  
personally known to me to be the same persons whose names are, respectively as \_\_\_\_\_ President and \_\_\_\_\_ Secretary of \_\_\_\_\_ Company, a corporation of the State of \_\_\_\_\_ subscribed to the foregoing instrument, appeared before me this day in person and severally acknowledged that they, being thereunto duly authorized, signed, sealed with the corporate seal, and delivered the said instrument as the free and voluntary act of said corporation and as their own free and voluntary act, for the uses and purposes therein set forth.

Given under my hand and notarial seal this \_\_\_\_\_ day of \_\_\_\_\_, A.D., 19\_\_\_\_.  
My Commission Expires \_\_\_\_\_ Notary Public



PROJECT APPROVAL AND SELECTION OF ENGINEER: RENOVATIONS  
TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks project and budget approval to resurface various roads, drives, and parking lots on the Carbondale campus.

The estimated cost of this project is \$292,871. Funding for this work will come from traffic and parking revenue.

This matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

The proper care and maintenance of the campus parking lots and roads require frequent attention. Constant use and adverse weather conditions cause deterioration of the surfaces. However, funding for these repairs is limited thereby causing the repairs to be phased yearly on a priority basis. This project is of that nature and it is scheduled for the summer construction season.

This project will resurface and renovate these five items: construct a new 22 space parking lot at the Rainbow's End child care center site northeast of the Student Recreation Center at a cost of \$33,000, reshape and expand parking lot 55 near the intersection of Grand and South Washington Streets at a cost of \$160,000, reshape and expand lot 89 adjacent to the east side of the Arena at a cost of \$60,000, resurface lot 27 in the Southern Hills housing area at a cost of \$35,650, and to reimburse the Physical Plant Service account for improvements to lot 87 adjacent to the west side of the Old Baptist Foundation at a cost of \$4,221.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to renovate and resurface parking lots and drives, SIUC, be and is hereby approved at a total cost of \$292,871.
- (2) Funding for this project shall be from traffic and parking revenue.



- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, January, 1993, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting of February 11, 1993; Abolition of Adult Education Concentration in the M.S. in Education Degree Program, College of Education, SIUC; Abolition of the Bachelor of Arts in Computer Science, SIUC; Abolition of Degree Program: Specialist Degree Major in Curriculum and Instruction, Department of Curriculum and Instruction, College of Education, SIUC; Conversion of M.S. and B.S. Degrees in Administration of Justice to M.A. and B.A. Degrees, College of Liberal Arts, SIUC; Merger of the Department of Educational Psychology and the Department of Special Education into One Academic Department; and the Elimination of the Specialist in Educational Psychology, College of Education, SIUC; Change of Name, Campus Building, SIUC; Approval of Plans and Specifications and Authority for the Award of Contracts: Exterior Lighting Improvements, SIUE; Approval of Utility Easement, SIUE; and Project Approval and Selection of Engineer: Renovations to Parking Lots and Drives, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED FEE INCREASE: STUDENT MEDICAL  
BENEFIT FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-12-b]

Summary

This matter seeks an increase only in the Insurance Premium component of the Student Medical Benefit Fee in response to a 34% increase in the insurance premium rate. A \$20.00 increase is proposed for the Fall and Spring Semesters and a \$12.00 increase is proposed for the Summer Term. An additional increase will be required for FY-95 to annualize part of the increased premium cost that will be covered by use of working cash in FY-94.

With the proposed increase and use of working cash, the FY-94 Student Medical Insurance Premium Fee would be \$106.00 per semester and \$63.60 for the summer.

Efforts are being made to reduce costs in the on-campus component of the Student Medical Benefit Fee to cover inflationary increases rather than proposing a fee increase for FY-94.

Rationale for Adoption

The Student Health Fee and the Student Medical Insurance Premium Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of primary health care while the latter funds the contract with an external provider of health insurance. An increase is proposed only for the insurance component in response to a 34% premium rate increase.

The insurance premium is based on actual SIUC experience rather than on national or other normative data. This provision resulted in a \$515,811.00 refund this past July, based on the actual claims for the 1990-91 contract year. The claims experience is measured over a two-year period. That is, a twelve-month period is used following a contract year to receive and process all claims incurred during the contract year. Claims incurred and paid for the 1990-91 contract year amounted to \$1,649,118.50. This amount more than doubled in 1991-92 to \$3,524,926.66 as of December 31, 1992, and may grow by another \$300,000.00 to \$400,000.00 when all claims have been paid.

In response to this sharp increase in claims experience, a task force of University administrators was formed to study this problem and to negotiate the new premium. Analysis of the claims showed fairly uniform increases across all medical-care categories. However, the number of catastrophic claims (over \$50,000.00) did increase from two in 1990--91 to nine in 1991-92. In the judgment of the task force and the insurance representatives, it appears that 1990-91 may have been unusually low and 1991-92 may be more representative of what would be expected from this pool. While a much higher increase could presumably be justified, an increase of 34% has been negotiated for the 1993-94 contract year. Since there was no increase last year, this amounts to an

increase rate of 17% annually. Considering that past increases have been in the range of 18-22%, the proposed premium increase is not out of line, especially in view of the actual claims experience.

The task force, the Health Service staff, and the insurance representatives have discussed measures that can be taken to improve future claims experience, although no particular weaknesses have been identified in the current practice. It is too early to tell what effect last fall's tragic fire will have on claim experience for the current contract year. That and the anticipated continuing increases in health costs would suggest a premium increase will be necessary for FY-95.

The 34% premium increase for FY-94 would require a \$29.00 fee increase. Since only \$1.00 of the \$3.00 increase approved last year was needed to balance current revenue and expense, the remaining \$2.00 can be applied to the FY-94 increase. By using approximately half of the working cash, the increase could be spread over a two-year period as \$20.00 for FY-94 and \$7.00 for FY-95. This plan would leave a projected cash balance of \$255,876.00 at the end of FY-94. This approach represents a compromise between maintaining an adequate cash reserve and minimizing the amount of the increase for FY-94.

Even with the full \$27.00 increase, the health insurance cost would come to less than \$24.50 per month. Including the on-campus health fee, the total cost for comprehensive health care would be less than \$41.40 per month.

#### Considerations Against Adoption

Deferring part of the needed increase entails the risk of a larger increase the following year and reduces cash reserves.

Costs might be decreased by reducing coverage and rebidding the contract.

#### Constituency Involvement

This matter has been discussed with the Student Health Advisory Committee and has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1992 1993, 4 Policies of the Board B-6 be amended to show the following schedule:

<u>Hours</u>	<u>Student Health Fee</u> <sup>4</sup>	<u>Student Medical Insurance Premium</u> <sup>5</sup>	
1	\$78.00	<del>\$86.00</del>	\$106.00
2	78.00	<del>86.00</del>	<u>106.00</u>
3	78.00	<del>86.00</del>	<u>106.00</u>
4	78.00	<del>86.00</del>	<u>106.00</u>
5	78.00	<del>86.00</del>	<u>106.00</u>
6	78.00	<del>86.00</del>	<u>106.00</u>
7	78.00	<del>86.00</del>	<u>106.00</u>
8	78.00	<del>86.00</del>	<u>106.00</u>
9	78.00	<del>86.00</del>	<u>106.00</u>
10	78.00	<del>86.00</del>	<u>106.00</u>
11	78.00	<del>86.00</del>	<u>106.00</u>
12 or more	78.00	<del>86.00</del>	<u>106.00</u>

<sup>4</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$46.80.

<sup>5</sup>Rate shown applies to Fall and Spring Semesters only; Summer session rate is ~~\$51.60~~ \$63.60. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12-b be amended as follows:

- b. Student Medical Insurance Premium. Commencing with the Fall Semester, ~~1992~~ 1993, a Student Medical Insurance Premium of ~~\$86.00~~ \$106.00 for Fall Semester, ~~\$86.00~~ \$106.00 for Spring Semester, and ~~\$51.60~~ \$63.60 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.



STUDENT HEALTH INSURANCE PROGRAM  
Statement of Revenue and Expense

For  
illustration  
purposes  
FY-95  
Projected

	FY-90 Actual	FY-91 Actual	FY-92 Actual	FY-93 Budget	FY-94 Projected	FY-95 Projected
<b>REVENUE</b>						
Insurance Premium Fee	1,866,002	3,223,863	3,412,302	3,643,782 A	3,518,898 B	4,337,247 C
Interest Earnings		34,622	27,265	27,000 D	27,000 D	27,000 D
<b>TOTAL REVENUE</b>	<u>1,866,002</u>	<u>3,258,485</u>	<u>3,439,567</u>	<u>3,670,782</u>	<u>3,545,898</u>	<u>4,364,247</u>
<b>EXPENSE</b>						
Insurance Premiums	1,754,229	2,569,087	3,468,517	3,468,517 E	4,554,856 F	4,554,856 G
Adjustment for Prior Years		511,515 H	0	(515,811) I		
Claims Administration:						
Salaries	70,299	75,216	88,811	86,741	82,325 J	82,325
Wages	11,764	6,616	12,362	16,000	16,000	16,000
less use of F.W.S.	(240)	0	(695)	0	0	0
Commodities	2,796	1,758	3,507	8,700	8,700	8,700
Contractual Services	10,632	10,571	24,106	14,160	14,160	14,160
Other Current Expenses	165	525	2,640	930	930	930
Telecommunications	554	38	720	825	825	825
<b>TOTAL EXPENSE</b>	<u>1,850,199</u>	<u>3,175,326</u>	<u>3,599,968</u>	<u>3,080,062</u>	<u>4,677,796</u>	<u>4,677,796</u>
<b>REVENUE OVER EXPENSE</b>	<u>15,803</u>	<u>83,159</u>	<u>(160,401)</u>	<u>590,721</u>	<u>(1,131,898)</u>	<u>(313,550)</u>
Proposed increase (\$20 FY94; \$7 FY95)					818,348	286,422
<b>ENDING FUND BALANCE</b>	<u>55,947</u>	<u>139,106</u>	<u>(21,295)</u>	<u>569,426</u>	<u>255,876</u>	<u>228,748</u>
	=====	=====	=====	=====	=====	=====

## NOTES:

- A) Includes a \$3 increase and a late ISAC pmt. for FY92 of \$53,070.  
 B) Assumes 2% projected enrollment decline.  
 C) Assumes the \$20 increase from FY94 and stable enrollment.  
 D) Based on FY93 YTD experience.  
 E) Premium rate unchanged from previous year.  
 F) Based on 34% rate increase and 2% enrollment decline.  
 G) For illustration purposes only, assume no further rate increase.  
 H) One-time expense to close out Blue Cross contract with change to Accordia.  
 I) Premium refund due to favorable experience in FY-91.  
 J) Staffing reduction and projecting a 4% salary increase.

The following matter was presented:

INCREASE IN UNIVERSITY HOUSING RENTAL RATES, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-12]

Summary

This matter proposes increases in rental rates for single student and family housing at SIUE to be effective summer term 1993. It also changes rental rates for single students from a monthly to an academic term basis.

Rationale for Adoption

Rental rates for SIUE's Tower Lake Apartments were last increased in summer 1992. The increase adopted last year began a practice of seeking regular, moderate increases in rental rates to offset cost increases and to continue the special maintenance program which addresses preventive and deferred maintenance needs. The increase proposed herein continues that practice.

The rent increases proposed will offset projected operating cost increases. Utilities, which account for 20% of projected FY-94 housing expenditures, are expected to increase 10% in cost. Salary increases of 2% are projected, and other costs are expected to increase 4%. Operation of the Tower Lake shuttle bus, which is provided as a service to residents, would be funded from the rent revenue account. Other major costs include refuse removal, telephone services, repair of equipment and furniture, and emergency replacement of air conditioners, furnaces, and hot water heaters. The special maintenance program will continue with FY-94 projects including roof and siding replacement on several buildings.

The increases proposed involve differential increases among rental rate categories. Monthly rates for family housing would increase approximately 3%, while single student rental rates would increase approximately 7%. The structure of the increases was recommended by the Tower Lake Advisory Committee and housing management. The differential increases are based on assessments of the relative costs to operate family and single student housing units.

Also proposed is a change to single student rental rates based on an academic term basis rather than on a monthly basis. For several years, housing contracts for single students have been issued on an academic term basis. Amending the Board-approved statement of single student rental rates is proposed to avoid confusion about whether single students may rent University housing on a month-to-month basis, and to simplify the preparation of future fee reviews and proposals for changes in rental rates. The conversion of single student rates is based on equivalencies of 4.5 months per academic semester and 2.5 months for a summer term.

The budget plan developed by housing management involves reducing the cash carryover amount which increased substantially in FY-92. Several major maintenance projects that had been planned for FY-92 were deferred. As a result, the cash carryover balance in the housing operation increased by

\$366,314 during that year to a total of \$728,971. The budget proposal will reduce the carryover amount to \$304,794 at the end of FY-94. Reduction of the cash carryover balance will be achieved through planned expenditures for the special maintenance program.

Attached for information is a comparison of current and proposed single student housing rates converted to an academic term basis. Also attached is a schedule showing historic, current year, and projected income and expenses.

#### Considerations Against Adoption

The rental rate increase proposed would raise the cost of attendance for on-campus resident students which could affect access to the University. University officers considered the possible impact on access in arriving at the proposal submitted.

#### Constituency Involvement

The Tower Lake Advisory Committee, the designated advisory body for Tower Lake rental rates, recommended the increases proposed. The SIUE Student Senate did not approve the Advisory Committee's recommendation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of rent for summer term, 1993, 4 Policies of the Board C-12 be amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville effective summer term, 1993, are as follows:

#### FAMILY HOUSING I

\$397 per month - two-bedroom, unfurnished apartment  
 \$465 per month - two-bedroom, furnished apartment  
 \$447 per month - three-bedroom, unfurnished apartment  
 \$520 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

## Per student rental rates:

<u>Unit Type</u>	<u>Per Semester</u>	<u>Per Summer Term</u>
Two-bedroom, 4-student	\$ 750.00	\$415.00
Two-bedroom, 2-student	1,475.00	816.00
Three-bedroom, 6-student	630.00	350.00
Three-bedroom, 3-student	1,235.00	685.00
Two-bedroom, 3-student, in double	750.00	415.00
Two-bedroom, 3-student, in single	1,115.00	620.00

Mrs. D'Esposito moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed.

The Chairman stated that the next matter to be presented was Item S, Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to 4 Policies of the Board B-15. Without objection, the Chairman acceded to Mr. Svach's request to divide the Board matter into two parts, each being voted upon separately by a roll call vote.

Mrs. D'Esposito moved that the Board approve the matter as it relates to Evergreen Terrace. The motion was duly seconded.

Mr. Svach explained that the SIUC Graduate and Professional Student Council had passed a resolution in opposition to the housing increase as it dealt with Evergreen Terrace. He stated that the increase had been supported by the SIUC Undergraduate Student Government.

President Guyon commented that the need for maintenance is real and ongoing. He stated that the addition of the building had been deleted from the proposal and that the funds would be involved in the maintenance program. He continued to support the premise of the housing increase for Evergreen Terrace.



Mrs. Hall, President of the SIUC Graduate and Professional Student Council, stated that the GPSC had heard from housing and from the Residents' Council at Evergreen Terrace and voted on February 24 to oppose the increase in rent at Evergreen Terrace. She continued that there were several reasons and probably the most obvious, which was discussed with the Board of Trustees at its last meeting, was the proposal for a building addition for \$100,000. She explained that that proposal had been withdrawn, but the residents at Evergreen Terrace were still opposed to the increase. She read the following letter from the President of the Evergreen Terrace Residents' Council:

March 11, 1993

Dear Members of the Board of Trustees:

The Evergreen Terrace Residents' Council is opposed to the proposed rate increase for the 1993-94 academic year. It is our position that if the proposed expenditure of \$100,000.00 for an addition to Building #150 was eliminated from the budget, the rate hike would not be necessary. If there were no rate hike and no addition, we maintain that Evergreen Terrace would still have a surplus of funds that could be applied to maintenance projects that have been deferred.

In a memo from the Office of the Vice President for Student Affairs dated February 15, 1993, it was pointed out that there is now a deferred maintenance list with costs totaling \$1,492,000.00. The Residents' Council would like to know how, then, the Housing staff justified even proposing a building addition of this size. We are concerned about repeated requests for rent increases with no management accountability.

In light of the fact that University salaries are not expected to increase more than 1.5% this year and that student workers' wages are not expected to increase at all, many residents and their families would find it difficult to absorb a 4.5% rent increase - especially one which we feel is unnecessary.

We would like to present petitions that have been signed by residents of Evergreen Terrace in support of this position.

In summary, members of the Evergreen Terrace Residents' Council propose that there be no rate increase for 1993-94, and that the proposal to add on to Building #150 be scratched. The surplus in the Evergreen Terrace operating budget (which is a completely separate budget from the overall Housing budget) should then be applied to maintenance projects which would more benefit the residents of Evergreen Terrace.



Kimberley Huffman  
President, Evergreen Terrace Residents' Council

GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
FEBRUARY 24, 1993

RESOLUTION OPPOSING THE PROPOSED  
FAMILY HOUSING RENT INCREASE

- WHEREAS: Southern Illinois University is requesting a rent increase for family housing apartments at Evergreen Terrace and Southern Hills; and
- WHEREAS: The Evergreen Terrace Resident's Council has provided compelling evidence that such an increase may not be needed at this time; and
- WHEREAS: Mr. Ed Jones and his staff did not provide GPSC with compelling reasons for an increase at this time;

THEREFORE BE IT RESOLVED THAT:

1. The Graduate and Professional Student Council oppose the imposition of a rent increase for the next fiscal year, and
2. GPSC request that the Student Trustee oppose the rent increase, and
3. That copies of this resolution be sent to the appropriate administrative staff, along with a request that they withdraw the proposal for increased rents at Evergreen Terrace and Southern Hills.

Mr. Norwood stated that SIUC has been trying for years to get a surplus in order to have some maneuverability in case there were serious problems with these properties. He explained that if the maintenance isn't kept up you could be sure there would be problems in the future. He thought it was wise to try and maintain these buildings.

Mr. Svach commended the Evergreen Terrace Residents' Council and the GPSC for looking into the issue, discussing it with its constituencies, Mr. Jones, and Dr. Welch. He stated it shows how the system can work to help the students when the students and administration work together.

Mr. Brad Cole, President of the SIUC Undergraduate Student Government, stated that the USG had not taken a position on Evergreen Terrace since GPSC has jurisdiction in this area.

Mrs. Hall commented that one thing troubling GPSC was that if these maintenance projects were so important how were they deferred in the first place in order to build a \$100,000 building addition. She continued that the matter of the building addition had been scratched, but the fact remained that if those projects could have been deferred in deference to a building addition, then the residents at Evergreen Terrace were wondering why they couldn't be deferred and the \$100,000 be used for maintenance this year without an increase.

President Guyon responded that the building addition went back approximately 5 years and it was in response to an expressed desire on the part of the residents to have such a facility. He thought the housing people, against their own best judgment, might have considered this kind of addition. He emphasized that the ongoing maintenance of the facility was desperately needed.



The motion having been duly made and seconded to approve the increase for Evergreen Terrace, the Chairman called for a roll call vote. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Corey Bradford, Anthony Svach. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Brad Cole, President of the SIUC Undergraduate Student Government, stated that the Senate had passed a resolution last night in support of the 4.76% increase in the residence hall rates.

Mrs. D'Esposito moved approval of the remaining portions of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following represents the approved matter:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-15]

Summary

This matter proposes increases in residence hall rates effective Summer Session 1993 and increases in apartment rentals effective July 1, 1993. Typical increases include \$72 per semester (4.8%) for double occupancy room and board with 19 meals per week in the residence halls and a range of \$12-\$16 per month (4.6-4.8%) in apartment rentals. Additional meal plan options are proposed for residence hall contracts.

Rationale for Adoption

FY-93 occupancy rates made a recovery from the significant decline experienced in FY-92. This resulted from improved marketing efforts and responsiveness to student resident concerns. These efforts are being continued, along with vigilance for cost reduction, to keep rates low while maintaining a sound financial operation. In an effort to retain more residents

beyond the freshman year, several new meal plan options have been introduced to provide the greater flexibility desired by students.

Although expenses have exceeded revenues since FY-89, the cash balances remain sufficiently strong with the modest increase proposed for FY-94. While a larger increase could be justified, this is felt to be a prudent compromise between financial strength and the charge to residents. Likewise, the proposed expense for maintenance and remodeling is deemed an appropriate balance between cost and the quality of the living environment. The administration is cognizant of the obligations to the bondholders as well as the desire to minimize costs to students and attempts to balance these concerns.

Salary increases of 4.5% were included in the FY-93 rate increase budget, along with annualization of the FY-92 mid-year increase. A 3.5% average increase has occurred for FY-93. The remaining amount budgeted for salary increases will be used to fund a possible FY-93 mid-year increase. Any unused portion will be applied toward working cash this year. One percent of the FY-93 salary base is approximately \$35,500. An increase of 4.0% has been assumed for FY-94, along with annualization of the possible FY-93 mid-year increase. Any savings from a smaller increase will be applied toward working cash or special projects from the five-year plan for maintenance and improvements in FY-94.

Based on double occupancy room and full board for the current academic year, SIUC ranks a distant second (by \$1,000) from the University of Illinois. At \$3,024, SIUC is only slightly above the other state universities, which range from \$2,993 at Western Illinois to \$2,856 at Eastern Illinois. It is anticipated that the proposed increase will be comparable to, or less than, the FY-94 increases elsewhere.

No increase in room rates is proposed for Summer Session, due to the extremely low occupancy. Food service in the summer will again be provided through the Student Center, but not at a discount. The effectiveness of the Vali-Dine ID system in showing students their current funds available has resulted in students using their full meal allowance. Consequently, a discounted price is no longer feasible.

Southern Hills apartment complex and Greek Row are part of the same funded-debt entity as the residence halls and share in their common operating experience. Evergreen Terrace, Elizabeth Apartments, and University Courts are separately funded but are presented in this matter for comparable rent increases, approximately 4.7%.

Evergreen Terrace continues to show good occupancy and some maintenance savings from the replacement of furnaces, hot water heaters, et cetera. FY-92 was the first full year of billing all residents separately for metered electricity. Total utility cost for FY-92 was 10% lower than in FY-91 and 13% less than in FY-90. This represents a recurring annual savings of more than \$35,000 to the residents, an average of more than \$115 per year per family.

Considerations Against Adoption

The proposed increases could be reduced or avoided by depleting working cash balances or deferring maintenance and renovation projects.

Constituency Involvement

The preparation of the budget and its implications have been shared with the Residence Hall Association during the Fall Semester. This process provides valuable feedback from the residents in terms of the balance between costs and service.

This matter has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University Housing shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-15 be and is hereby amended to read as follows:

15. University Housing:

a. Schedule of rates for University-operated single student housing at SIUC effective Summer Session, 1993:

Resident	<u>Room Rate</u>	<u>Food Rate</u>	<u>Room and Food Rate</u>
Double Occupancy - 19 meals			
Fall or Spring Semester	\$ 932	\$652	\$1,584
Fall or Spring, plus breaks	1,047	652	1,699
Double Occupancy - 15 meals			
M-F			
Fall or Spring Semester	932	617	1,549
Fall or Spring, plus breaks	1,042	617	1,664
Double Occupancy - any 15 meals			
Fall or Spring Semester	932	627	1,559
Fall or Spring, plus breaks	1,047	627	1,674

Double Occupancy - 12 meals + \$45 credit			
Fall or Spring Semester	932	652	1,584
Fall or Spring, plus breaks	1,047	652	1,699
Double Occupancy - Summer Session	483	310*	793
Single Room Increment			
Fall or Spring Semester	466		
Summer Session	113		
Non-Resident			
Fall or Spring Semester - 19 meals		761	
Fall or Spring Semester - any 15 meals		736	
Fall or Spring - 15 meals M-F		726	
Fall or Spring - 12 meals + \$45 credit		761	

- b. Schedule of rates for Greek Row building lease at SIUC effective Summer Session, 1993:

Fraternities and Sororities

Academic year (includes utilities & maintenance)	\$48,760
Summer Session (plus charges for metered electricity)	1,208

SIUC Leased Office Space

Annual (without utilities & maintenance)	\$20,300
--	----------

- c. Schedule of rates for University-operated apartment rental housing at SIUC effective July 1, 1993:

	<u>Monthly Rate</u>
Southern Hills (with utilities)	
Efficiency - Furnished	\$288
One-Bedroom - Furnished	312
Two-Bedroom - Furnished	334

\*Meals provided through a non-refundable credit in the Student Center.



Evergreen Terrace* (plus charges for metered electricity)	
Two-Bedroom - Unfurnished	\$275
Three-Bedroom - Unfurnished	297
Elizabeth Apartments (with utilities)	
Efficiency - Furnished	304
University Courts (with utilities)	
One-Bedroom - Furnished	362

\*Rates subject to approval by the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

Mr. Brewster moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously.

The meeting adjourned at 11:42 a.m.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary

CONTENTS

April 8, 1993

Roll Call . . . . . 320

Trustee Reports . . . . . 321

Committee Reports . . . . . 322

    Finance Committee . . . . . 322

    Architecture and Design Committee . . . . . 322

    Academic Matters Committee . . . . . 323

Executive Officer Reports . . . . . 323

Comments by Dr. Jervis Underwood, President,  
SIUC Faculty Senate . . . . . 326

Comments by Dr. Steven Kraft, President, SIUC  
Graduate Council . . . . . 326

Reports of Purchase Orders and Contracts, February, 1993,  
SIUC and SIUE . . . . . 329

Changes in Faculty-Administrative Payroll - SIUC . . . . . 330

Changes in Faculty-Administrative Payroll - SIUE . . . . . 332

Merger of the Department of Health Education and the Department  
of Recreation into One Department; the Elimination of Concen-  
trations at the Master's Degree Level; and the Elimination of  
the Minor in Recreation, College of Education, SIUC . . . . . 333

Recommendation for Honorary Degree, SIUE . . . . . 336  
(William Julius Wilson)

Recommendation for Distinguished Service Award, SIUE . . . . . 338  
(Helen S. Delicate)

Recommendation for Distinguished Service Award, SIUE . . . . . 341  
(Louis E. Tiemann)

Recommendation for Honorary Degree, SIUC . . . . . 342  
(Murray Gell-Mann)

Recommendation for Distinguished Service Award, SIUC . . . . . 344  
(Lewis E. Hahn)

Recommendation for Distinguished Service Award, SIUC . . . . . 346  
(Marvin D. Kleinau)

Revised Tuition Payment Schedule for Southern Illinois University School of Medicine [Amendment to 4 <u>Policies of the Board</u> B-2-a] . . . . .	347
Approval of Utility Easement, SIUC . . . . .	349
Proposal to Rename Physical Component, SIUC . . . . .	350
Approval of Plans and Specifications and Award of Contract: Roof Replacement, Grinnell Hall, SIUC . . . . .	351
Approval of Plans and Specifications and Award of Contract: Fire Alarm System Renovations, Phase I, University Housing, SIUC . . . . .	355
Approval of the Minutes of the Meeting Held March 11, 1993 . . . . .	357
Notice of Proposed Increase: Flight Training Charges, SIUC [Amendment to 4 <u>Policies of the Board</u> B-4] . . . . .	358
Increase in Student Medical Benefit Fee, SIUC [Amendment to 4 <u>Policies of the Board</u> B-6 and B-12-b] . . . . .	367
Resolution of the SIUC Undergraduate Student Organization . . . . .	372
Resolution of the SIUC Graduate and Professional Student Council . . . . .	374
Current and Pending Matter: Approval of Change in the Facilities Planning Area, SIUE . . . . .	375
Presentation of the Fourteenth Lindell W. Sturgis Memorial Public Service Award . . . . .	379

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
APRIL 8, 1993

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 8, 1993, at 10:30 a.m., in Ballroom "D" of the Student Center, Southern Illinois University at Carbondale, Carbondale, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

B. Barnard Birger  
Corey Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
Anthony M. Svach  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chairman announced that pursuant to notice members of the Board of Trustees had had breakfast with Marilyn Hogan, Director of Parking Division, SIUC. He stated that the gathering was social in nature and was not held for the purpose of discussion of public business. He stated that the breakfast was most enjoyable and most informative.

The Chairman introduced Leon Price, who is today substituting for the regular representative of the SIUE Student Senate.



Under Trustee Reports, Mr. Norwood reported that he had attended meetings of the State Universities Retirement System on March 11 and 12, 1993. He announced that Dave Wiatt, legislative person for the Retirement System, had retired. He stated that Tom Lamont, University of Illinois, is a new member of SURS. He reported that early retirement was a big topic for discussion at this meeting. He explained that the Retirement Board remains firmly committed to the principle of supporting benefits to members of the system as long as they are fully funded. He admitted that there should be some sort of equity for members of the retirement system when others are getting special benefits.

Mr. Birger reported that the main injector project at Fermilab will increase the power of the tevatron by five times. He continued that with this investment Fermilab can look forward to a long-term future of active cutting edge research on high energy physics. He announced that the main injector project is successfully under development because of the total support from the nation's physics community. He continued that the Illinois congressional delegation and Governor Jim Edgar have been unified and dedicated to this project as a critical element in assuring Fermilab's long-term future. He said that the Illinois Coalition forms partnerships among federal research laboratories, research universities, state agencies, and business to attract federally funded technology projects to Illinois. He reported that the U. S. Scientific Leadership Fermi National Accelerator Laboratories, the premier national laboratory for high energy physics in the U.S., has begun construction of the particle accelerator called the main injector that will keep the U.S. at the forefront of research and the basic science of the ultimate particles and force of nature. He continued that building the main injector will produce an accelerator of such capability and versatility that Fermi physicists will be able to do as much research in one year as they now do in five. He stated that this was a \$207 million job, and that \$26 million has been received.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning at approximately 9:00 a.m. in Ballroom "B" of the Student Center. She gave the following report:

The Finance Committee recommends for approval and placement on the omnibus motion, Item R, Revised Tuition Payment Schedule for Southern Illinois University School of Medicine [Amendment to 4 Policies of the Board B-2-a], and Item S, Increase in Student Medical Benefit Fee, SIUC [Amendment to 4 Policies of the Board B-6 and B-12-b].

Mr. VanMeter explained that Tony Svach has asked that Item S be removed from the omnibus motion.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee asks that the following items be placed on the omnibus motion: T, Approval of Utility Easement, SIUC; U, Proposal to Rename Physical Component, SIUC; V, Approval of Plans and Specifications and Award of Contract: Roof Replacement, Grinnell Hall, SIUC; and W, Approval of Plans and Specifications and Award of Contract: Fire Alarm System Renovations, Phase I, University Housing, SIUC.

Mr. Birger commended Don Wilson and David Oehmke on the preparation of the Architecture and Design Committee Operating Reference Guide. He stated that the guide is complete and that it contains the same information as in CDB's QBS. He stressed the need for enforcement of these guidelines, and continued that there may only be a few changes. He stated it was a very good guide.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had four items for notice of programs at SIUC and one from SIUE. Those notices will be coming back in May. We had seven items that we would like to recommend for the omnibus motion. Those items are: K, Merger of the Department of Health Education and the Department of Recreation into One Department; the Elimination of Concentrations at the Master's Degree Level; and the Elimination of the Minor in Recreation, College of Education, SIUC; L, Recommendation for Honorary Degree, SIUE (William Julius Wilson); M, Recommendation for Distinguished Service Award, SIUE (Helen S. Delicate); N, Recommendation for Distinguished Service Award, SIUE (Louis E. Tiemann); O, Recommendation for Honorary Degree, SIUC (Murray Gell-Mann); P, Recommendation for Distinguished Service Award, SIUC (Lewis E. Hahn); and Q, Recommendation for Distinguished Service Award, SIUC (Marvin D. Kleinau). We had a very excellent presentation from Dean Carolyn Snyder about The Library, Present and Future. We discussed PQP. It will be coming back in May.

Under Executive Officer Reports, President Lazerson announced that April 1 was a busy day at SIUE. He explained that there had been a celebration in the afternoon with the opening of the Student Fitness Center at which several members of the Board were in attendance, including the Chairman and Mr. Birger. He stated that SIUE had hosted the annual Carol Kimmel Banquet that evening, which Mrs. Kimmel, Mr. Elliott, and Mr. VanMeter had attended. He said that Mr. VanMeter had given a very moving and eloquent tribute to Mrs. Kimmel.

President Guyon stated that over the last several years SIUC has been working very hard to develop a well reputed program in creative writing in the Department of English and it has over the last few years been harvesting considerable fruit. He mentioned that there had been two outstanding accomplishments: Beth E. Lordan and Lex A. Williford, both faculty members in the Department of English, have received National Endowment for the Arts recognition grants. He continued that in addition to that, two other faculty members in the poetry section of the creative writing program, Lucia Perillo and Rodney Jones, both will be published in Best of Poetry in 1993. He stated that it was very unusual to have two faculty members from the same department recognized in that way. He said SIUC was making great progress in the creative writing program.

Mr. VanMeter stated that other people are making great progress in recognizing how good we are.

President Guyon continued that the Southern Illinois University School of Medicine will be presented with an achievement award from the American Academy of Family Physicians recognizing its outstanding effort in counseling students of medicine to enter the specialty of family practice. He explained that SIUC is meeting its mission in the School of Medicine.

President Guyon announced that the groundbreaking ceremony for the Child Development Facility will be held in Ballroom "B" due to weather conditions.

Chancellor Brown announced, on behalf of the Chairman of the Board, that the Board of Trustees will conduct its review of the executive officers. He stated that proper notices will be given later as to exact time and location of each executive session conducted for the evaluation. He gave the following schedule: May, first evaluation of the Chancellor; June, evaluation of President Lazerson; July, evaluation of President Guyon; and September, final evaluation of the Chancellor.

Chancellor Brown reported that a search and selection committee to support the finding of a new President at SIUE has been appointed. He stated that Ellen Nore, Marsha Puro, and Dickie Spurgeon will be representing the faculty; Jesse Harris will be representing the administrative staff; Shirley Burris representing Civil Service; Michael Shelton-Montez representing the student body; John Fruit representing the SIUE Foundation Board of Directors; and Helen Gruber representing the SIUE Alumni Association. He explained that Professor Spurgeon is the incoming Chair of the SIUE Faculty Senate and Ms. Gruber is the incoming President of the SIUE Alumni Association, and that all those members were chosen from nominations by their colleagues. He continued that he had also named a Chair, who does not have constituency



involvement although he is a faculty member, John Meisel. He reported that the first meeting of the committee will take place in about two weeks. Dr. Brown explained that he had conducted interviews with 70 people over about six weeks regarding both this committee and a job description for the presidency.

With regard to the legislature, Dr. Brown stated that the General Assembly remains in session and it is working toward adjourning on May 28. He reported that the General Assembly had met their first deadline, to get bills out of committee in each house, earlier than has ever been known to happen. He said that SIU is tracking about 150 different pieces of legislation which will have an impact one way or another upon the University, but most are concerned with the budget. He reported that SIU's appropriations bill had been amended to the Governor's level which means no money has been stipulated for salary increases. He continued that one element of the budget is the matter of the surcharge, concerning which there were all kinds of bills. He stated there were other pieces of legislation that concerned the University community and they had to do with early retirement, health insurance, the purchasing act, and audit expenses. He said they would all wait patiently for the outcome of these complex activities and hope for the best.

Chairman VanMeter recognized Jervis Underwood, President, SIUC Faculty Senate.

Dr. Underwood made the following comments:

This will be my last meeting in this chair and I just want to say that it has been a very exciting and educational year for me. I want to thank the members of the Board for their service and dedication to the University. I realize that the line of communication proceeds through the Chancellor and the Presidents to the campuses. However, the better the faculty get to know the Board members as people and the Board members get to know the faculty as people, the more constructive the relationship can be up to and including the Board's role as the court of last appeal in campus grievance procedures. I want to thank you all for the courtesies that have been extended to me and even though I won't be in this chair I will continue to watch and cheer you on as you continue to negotiate the shoals and rapids of the river known as PQP.

Mr. VanMeter thanked Dr. Underwood for his service during this past year. He recognized Steven Kraft, President, SIUC Graduate Council, who made the following presentation:

I'd like to echo many of the comments that Jervis just made. This will be my last meeting representing the Graduate Council of SIUC. I have certainly enjoyed this opportunity to work with the Board and the administration, learning on the job how the great University of SIUC functions. I would like to point out that indeed the faculty has spent a considerable amount of time and it was just pointed out by Vice-Chancellor Haller in terms of dealing with the whole PQP and planning process. However, what I would like to do is given that process I would like to take this opportunity to voice a number of concerns that I have about the process which I think has been operating as a subtext frequently throughout the discussions over the last year and I know from speaking to the faculty have been a primary area of concern. I trust that you, the Board of Trustees, is interested in the harmony and the integrity of SIUC. You have been demonstrating that over and over again and for that I applaud you. PQP is a planning process. SIUC's planning activity is a planning process. Regrettably by training I am an economist. One of the things that I teach is farm management. As I tell my students, effective planning requires a firm sense of criteria and the goals that inform them. You can't plan effectively without those. Well, the IBHE has given us a full set of generally quantitative criteria. Some 20 or more. Such things as credit hour per faculty member, cost per credit hour, external grant dollars per dollar of state support for research, graduate rates, et cetera, et cetera. You're all familiar with the litany. They've given us that set. But it's up to the process of shared governance with you, our Board of Trustees, and with the administration as well as the faculty to determine the relative weights to assign to each one of those criteria. That is, which ones out of those criteria are more important than something else. What informs that set of weights to the different criteria that we have been given has to come from a clearly articulated set of shared goals for the institution as well as an institutional vision. Given the planning process it must be a set of goals more specific than those contained in the mission statement or even in a focus statement. They have to be rooted in our six doctoral areas or areas of master's level education and the comprehensiveness of our baccalaureate program. Such weights do not come from warm fuzzy feelings about the institution. They come out of the caldron of institutional history and a debated but eventually shared vision what SIU is and should be in the future. They provide the basis for justifying why one program is cut and another program is not. They provide the basis for determining why one program is enhanced and another is not. They have to capture the interlinkages amongst programs across all levels of the institution. What concerns me as I've sat through this process since May is the extent to which there might not be this clearly articulated set of shared goals as such and a shared vision that informs them and continues to inform the planning process at SIUC that adequately conveys to the faculty, the staff, and the students the rationale for programmatic decisions. I think it is a very real concern that this institution and the faculty, students, and staff feel at the present time. While I also teach farm management, I also teach environmental economics. As many of you are aware there are many things in terms of environmental economics which cannot be quantified. But yet play a very significant role in a decision-making process.

Indeed, it forces decision-makers to balance both the quantitative with the qualitative. It is that set of shared goals that become important in determining how that balancing takes place. Not all parts of the University, in terms of its goals, can be reduced to the quantitative criteria of the IBHE. Since SIUC is a human institution it has salient qualities that will be preserved even though they cannot be justified on the basis of quantifiable criteria. Clearly articulated goals and a vision provide the basis for retaining those aspects of the University. They also provide the basis for providing a creditable justification for their preservation in the face of other programs that might be more defensible on a purely quantitative basis. Finally, I'd like to point out what we are engaged in is in short a political process. It's a political process in terms of Southern Illinois that has taken place within a very depressed economy. A depressed, regional economy. SIUC is probably the largest economic force in this region. It has a major impact in terms of primary, secondary, and induced economic effects. It's more than \$520 million a year. That's how we impact this area. Let us use the legislators from this area to work with us in maintaining the integrity of SIUC as a strong economic center, a growth pole for this economically depressed region. Let us use them to work with us in face of the onslaught of the IBHE and its recommendations. Again, as an economist, I can't help giving you a statistic. I hope you'll bear with me. For example, if you look at a number of the counties in this area the average per capita income of the residents as a percentage of the state average per capita income ranges from a low of 50.8, that means on average the citizens in this region earn 50% less than the statewide average, to a high of that average of 71.2. You can't discount the economic significance of this institution to the region. Finally, it has been a pleasure to work with you. I look forward to working with you in the future. I look forward to working with our administration in the future and indeed please feel free to call on me if there is anything I can help you or be of further assistance in the planning process as well as PQP. Thank you very much.

The Chairman stated that as has been indicative of your thoughtful remarks your counsel has been very much appreciated by this Board and will continue to be.

Mr. Brewster stated that he wanted to thank Dr. Underwood and Dr. Kraft for their input and participation over the past year. He stated that their input and participation had been thoughtful and as a result of a lot of effort on their part, and that they also served, as did the Board, without compensation other than the benefits that accrue to the institution which is a part of your heart and soul.

He continued that in terms of the economic impact issues that Dr. Kraft addressed there was an article in the Daily Egyptian today that reports the effects of the budget cut occurring in Dr. Tweedy's department. He



stated that as the Board considers these issues it sees them at one time and a decision is made and then the Board doesn't necessarily realize the effects of those decisions when they come out later. He explained that this 10% is resulting in the elimination of many positions primarily to those who can afford it the least. He stated that decisions made over the past year to increase particularly personnel costs, benefit fortunately or unfortunately those who need it the least because they have the most amount of money. He commended Dr. Tweedy for bringing this situation to our attention. He continued that this was the harsh reality of what was going on here; these cuts that are made in order to do these other things are not without severe sacrifice. He added that it was a sacrifice by those who can least afford it: the students, people at the low end of the income scale, for they are losing their jobs. He explained that this was the reality of what we have been dealing with and will continue to deal with.

Dr. Kraft pointed out to Mr. Brewster that for those who live at SIUC it is exceedingly difficult to keep track of the world of different cuts which have been proposed coming from different groups. He urged the Board to read such articles extremely carefully to determine where the cuts came from and where the money went that was released from those particular cuts. He explained that some of the cuts have come out of the PQP planning process as a result of the long-range planning committee and the need to come up and reduce the administrative or non-academic areas of this institution. He stated that he thought it was important to remember a cut is not necessarily a cut from one area ending up in the pocketbooks of somebody else.

Mrs. D'Esposito added her note of thanks to Drs. Underwood and Kraft. She explained that she had had the pleasure and privilege of working with them on many aspects of PQP through meetings with the IBHE. She stated they had represented the University well and that she was proud to have been associated



with them. She thanked them again and stated that she was looking forward to meeting their replacements and hoped that the relationship would be as warm with them as it had been with Drs. Underwood and Kraft.

President Guyon reported that the story in the Daily Egyptian was accurate and that it was based on a document prepared over a three-year planning cycle. He continued that the outcomes described in that article will be three years in the making. He said the first year will be approximately one-third of the numbers seen in the article.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS,  
FEBRUARY, 1993, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of February, 1993, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Leave of Absence With Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Date and % of Leave</u>
1. Nadler, Daniel P.	Prof Development	Student Develop	Research	01/17/93-02/28/93 100%
2. Pearson, Stanley	Sabbatical	Col of Tech Careers	Writing	01/01/94-05/15/94 100% (Supersedes leave approved previously for 01/01/93-05/15/93 at 100%)

B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Adams, Jane	Associate Professor	Anthropology	8/16/93
2. Akhavan-Majid, Roya	Associate Professor	Journalism	8/16/93
3. Bennett, Paula B.	Associate Professor	English	8/16/93
4. Bhattacharya, Sunand	Associate Professor	Art & Design	8/16/93
5. Clark, Lane	Associate Professor	Mathematics	8/16/93
6. Davis, Harry O.	Assistant Professor	Library Affairs	8/16/93
7. Davis, Joe M.	Associate Professor	Chemistry & Biochem	8/16/93
8. Duggan, James E.	Associate Professor	School of Law	8/16/93
9. Fix, Douglas F.	Associate Professor	Microbiology	8/16/93
10. Glenn, Phillip J.	Associate Professor	Speech Comm	8/16/93
11. Hammond, Charles E.	Associate Professor	Foreign Lang & Lit	8/16/93
12. Haruf, Kent	Associate Professor	English	8/16/93
13. Hatziaodoniu, C.	Associate Professor	Elect Engineering	8/16/93
14. Janikowski, Timothy	Associate Professor	Rehab Institute	8/16/93
15. Malkin, Marjorie J.	Associate Professor	Recreation	8/16/93
16. Most, Michael	Assistant Professor	Col of Tech Careers	8/16/93
17. Muhlach, William L.	Associate Professor	Zoology	8/16/93
18. Naversen, Ronald A.	Associate Professor	Theater	8/16/93
19. Starratt, Joseph A.	Associate Professor	Library Affairs	8/16/93
20. Stitt, Beverly A.	Associate Professor	Col of Tech Careers	8/16/93
21. Taub, Diane	Associate Professor	Sociology	8/16/93

Physical Education 8/16/93  
Voc Educ Studies 8/16/93

22. Wilson, Donna Associate Professor  
23. Workman, Jane E. Professor

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Meyer, Arnold	Biomed. Planning Coordinator	Fin. Affairs	02/01/93	\$4,854.00/mo \$58,248.00/FY
2. Whitehill, David*	Clin Asst Prof	Fam. Practice	02/01/93	-----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Karacal, S. Cem	Assistant Professor	Industrial Engineering	March 1, 1993	\$4,778.00/mo \$43,002.00/AY



MERGER OF THE DEPARTMENT OF HEALTH EDUCATION AND THE DEPARTMENT OF RECREATION INTO ONE DEPARTMENT; THE ELIMINATION OF CONCENTRATIONS AT THE MASTER'S DEGREE LEVEL; AND THE ELIMINATION OF THE MINOR IN RECREATION, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes the merger of the Department of Health Education and the Department of Recreation into one department of Health Education and Recreation; the abolition of the Department of Health Education and the Department of Recreation; the elimination of the minor in Recreation; and the elimination of the concentrations of School Health, Community Health Education, Safety Education, and Industrial Health in the M.S. Ed. in Health Education; and the elimination of the concentrations of Administration of Recreation and Park Systems, Therapeutic Recreation, and Recreation, and Recreation Resources Administration in the M.S. in Ed. in Recreation, College of Education, SIUC.

Rationale for Adoption

The proposed merger of these two departments is the result of programmatic planning in the College of Education. The rationale for the proposed merger is to reallocate money from administration to instruction--a construct specifically mentioned in the PQP initiative. The merger will allow faculty within the new unit to assume related teaching responsibilities in order to maintain the quality undergraduate and graduate programs currently housed in the two departments. Future position losses can be better addressed in a larger unit. The abolition of the minor is the result of low enrollment and the abolition of the concentrations in the M.S. Ed. will allow the M.S. Ed. to have more core courses and allow better utilization of faculty expertise. The modification of current programs in these disciplines can be enhanced within the additional diversity of faculty expertise which will be accomplished through the proposed merger. No tenured faculty member will be released as a result of the proposed merger.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

These actions are supported by the Dean of the College of Education, the Faculty Senate, the Graduate Council, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Department of Health Education and the Department of Recreation be merged into one academic Department of Health Education and Recreation in the College of Education;

BE IT RESOLVED, That the former Department of Health Education and the former Department of Recreation be and are hereby abolished;

BE IT RESOLVED, That the minor in Recreation be eliminated;

BE IT RESOLVED, That the concentrations of School Health, Community Health Education, Safety Education, and Industrial Health in the M.S. in Education degree, major in Health Education, be eliminated;

BE IT RESOLVED, That the concentrations of Administration of Recreation and Park Systems, Therapeutic Recreation, and Recreation Resources Administration in the M.S. in Education degree, major in Recreation be eliminated; and,

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take the necessary actions to implement the aforementioned merger and abolitions without further action by this Board.

MERGER OF THE DEPARTMENT OF HEALTH EDUCATION AND THE DEPARTMENT OF RECREATION INTO ONE DEPARTMENT; THE ELIMINATION OF CONCENTRATIONS AT THE MASTER'S DEGREE LEVEL; AND THE ELIMINATION OF THE MINOR IN RECREATION, COLLEGE OF EDUCATION, SIUC

I. Program Inventory

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATION</u>	<u>DEGREE</u>	<u>UNIT</u>
Current 13.1307	Health Education	Community Health Health Education in Secondary Schools	B.S.	College of Education
13.1307	Health Education	School Health Community Health Education Safety Education Industrial Health	M.S. in Education	College of Education
13.1307	Education (Health Education)		Ph.D.	College of Education
13.0101	Recreation	Program Services Therapeutic Recreation	B.S.	College of Education
13.0101	Recreation	Administration of Recreation and Park Systems Therapeutic Recreation Recreation Resources Administration	M.S. in Education	College of Education

<u>Proposed</u> 13.1307	Health Education	Community Health Health Education in Secondary Schools	B.S.	College of Education
13.0101	Recreation	Program Services Therapeutic Recreation	B.S.	College of Education
13.1307	Health Education		M.S. in Education	College of Education
13.0101	Recreation		M.S. in Education	College of Education
13.1307	Health Education		M.S. in Education	College of Education
13.0101	Recreation		M.S. in Education	College of Education
13.1307	Education (Health Education)		Ph.D.	College of Education

## II. Reason for proposed action.

The proposed merger of these two departments is the result of planning in the College of Education. The rationale for the proposed merger is to reallocate money from administration to instruction--a construct specifically mentioned in the PQP initiative. The merger will allow faculty within the new unit to assume related teaching responsibilities in order to maintain the quality undergraduate and graduate programs currently housed in the two departments. The abolition of the minor is the result of low enrollment and the abolition of the concentrations in the M.S. Ed. will allow the M.S. Ed. to have more core courses and allow better utilization of faculty expertise. Future position losses can be better addressed in a larger unit. The modification of current programs in these disciplines can be enhanced within the additional diversity of faculty expertise which will be accomplished through the proposed merger. No tenured faculty member will be released as a result of the proposed merger.

## III. Anticipated budgetary effects.

One administrative position will be reassigned to teaching and research.

## IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

None will be affected, save for the administrative position mentioned in Section III.



- V. Will other education units, curricula, or degrees be affected by this action?

None will be affected.

- VI. Any other relevant information?

None.

- VII. Catalog copy to be added or deleted.

To be revised by the combined faculty by November 1, 1993.

- VIII. The requested effective date of implementation.

July 1, 1993.

#### RECOMMENDATION FOR HONORARY DEGREE, SIUE

##### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the awarding of the honorary Doctor of Humane Letters degree to William Julius Wilson at an early commencement of Southern Illinois University at Edwardsville.

##### Rationale for Adoption

William Julius Wilson was born December 20, 1935 in Derry Township, Pennsylvania. He received his baccalaureate degree from Wilberforce University in 1958, the Master of Arts degree from Bowling Green State University in 1961, and the Doctor of Philosophy degree from Washington State University in 1966.

Mr. Wilson began his distinguished career as an educator and researcher with appointment as an assistant professor at the University of Massachusetts, Amherst, in 1965. He was promoted to associate professor in 1969 and remained at the University until 1971 when he accepted a position as visiting associate professor at the University of Chicago. In 1972, the University of Chicago appointed him associate professor in the Department of Sociology, and promoted him to the rank of professor in 1975. Professor Wilson was selected as Chairman of the Department of Sociology in 1978 and held that post until 1981. Recognizing his scholarly and professional achievements, in 1980 the University named Mr. Wilson as the Lucy Flower Professor of Urban Sociology, and, in 1984 appointed him as the Lucy Flower Distinguished Service Professor, Department of Sociology and School of Public Policy. Since 1990, Professor Wilson has held appointment as the Lucy Flower University Professor of Sociology and Public Policy and as Director of the Center for the Study of Urban Inequality.

Professor Wilson is one of America's leading authorities on poverty, race, and urban affairs. His research has examined the interrelationships of factors including race, ethnicity, educational achievement, language skills,



April 8, 1993

family structure, values and attitudes, cultural differences, and employment status.

Through extensive writing and lectures, Mr. Wilson has shared his findings, observations, and proposals with the academic and public policy communities and the general public. He has authored Power, Racism and Privilege: Race Relations in Theoretical and Sociohistorical Perspectives; The Declining Significance of Race: Blacks and Changing American Institutions; and The Truly Disadvantaged: The Inner City, the Underclass, and Public Policy. Mr. Wilson has co-edited Through Different Eyes: Black and White Perspectives on American Race Relations, and edited The Ghetto Underclass: Social Science Perspectives. In addition, Professor Wilson has written more than 100 articles, book chapters, and book reviews, delivered more than 60 papers at professional meetings, and lectured at over 100 colleges and universities in the United States, Canada, Europe, and Africa. During 1989-90, he held the French-American Foundation's American Studies Chair at the Ecole des Hautes Etudes en Sciences Sociales in Paris.

Professor Wilson has served a broad array of professional and public service organizations, including the Board of Directors of the Social Science Research Council, the Board of University Publications of the University of Chicago Press, the Carnegie Council on Adolescent Development, the National Humanities Center, and as President of the American Sociological Association. He serves with the Chicago Urban League, on the boards of the Center for Advanced Study in the Behavioral Sciences and of the Center for National Policy, as a trustee of Spelman College, and on the boards of the Spencer Foundation, the George M. Pullman Foundation, and the Russell Sage Foundation.

Professor Wilson's achievements and contributions have been recognized in a number of ways over the years. He received the Distinguished Teacher of the Year award in 1970 from the University of Massachusetts, Amherst. The American Sociological Association granted him the Sydney M. Spivack Award in 1977, and he received the Chicago Urban League's Beautiful People Award in 1979. Mr. Wilson was accorded the MacArthur Prize in 1987, and the Regent's Distinguished Alumnus Award from Washington State University in 1988. In 1988 he was elected to the American Academy of Arts and Sciences, and to the National Academy of Arts and Sciences in 1991. The John F. Kennedy School of Government at Harvard University selected Mr. Wilson as its 1988 Godkin Lecturer. Brandeis University awarded Mr. Wilson the Burton Gordon Feldman Award in 1991 for his outstanding contributions in the field of public policy. Several institutions have granted Professor Wilson an honorary degree to recognize his work and accomplishment. These include the University of Massachusetts, Long Island University, DePaul University, Marquette University, and the New School for Social Research. In June 1992, Professor Wilson lectured and taught at SIUE as the first designee under the University's Scholar in Residence program.

For more than 25 years, Professor Wilson has devoted his considerable talent and energies to examining some of the most troubling problems that face our society. His work has significantly expanded our understanding of elements that contribute to and help perpetuate poverty, racial tension, and the demise of our inner cities. He has relentlessly pursued solutions, refusing to accept the notion that such problems are inherent to any society. As a consequence, Professor Wilson has inspired a generation of scholars and public policy makers

to continue pressing for resolution of these issues. It is for these reasons that this recommendation for an honorary degree is presented.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this award.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Humane Letters be presented to William Julius Wilson at the June 12, 1993 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mrs. Helen S. Delicate at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Helen Delicate was born March 1, 1907, in Cincinnati, Ohio. She received her baccalaureate degree from Wellesley College in 1929.

Helen Delicate moved to Edwardsville in 1931 following her marriage to Dr. William Delicate who was a native of Edwardsville. In the ensuing 62 years, Helen Delicate has become a living legend in the Edwardsville area as a result of her extensive community service work. The following illustrate some of the many contributions she has made to the community and the region.

Since 1931, Helen Delicate has worked with the First Presbyterian Church. She has served on its Pastoral Search Committee, the Stained Glass Renovation Committee, and the History Committee of the Presbytery of Giddings-Lovejoy. Since 1950, Mrs. Delicate has served as an ordained elder of her church. Between 1939 and 1941, she chaired the Red Cross Volunteer Services. From 1941 through 1945 she volunteered as a Gray Lady at the Pope Field Hospital at Fort Bragg, North Carolina, during her husband's military service in World War II.



Returning to Edwardsville in 1945, Mrs. Delicate became affiliated with the Madison County Medical Society Auxiliary. She served as President of the Auxiliary in 1953-54, and chaired its fundraising committee for several years in the 1980's. Her leadership of the fundraising committee significantly improved the Auxiliary's ability to provide scholarships to students attending Lewis and Clark Community College and SIUE.

Beginning in 1947, Helen Delicate began working with the Girl Scouts of America. In the years following, she served as a board member, President, training chair, program chair, senior leader, and in several other posts with the Edwardsville Girl Scout Council. In 1960, she helped lead the consolidation of five Girl Scout Councils in the region to form the River Bluffs Girl Scout Council. Mrs. Delicate was named to the first board of the River Bluffs Council, and served through the years in positions including the finance committee, the annual fundraising campaign, and the planning committee for the Council's 25th anniversary celebration in 1986. The YMCA of Edwardsville has benefitted similarly from Helen Delicate's involvement. In 1949, Mrs. Delicate was selected as a member of the first Board of Directors of the YMCA. In 1988 she worked with the Expansion Fund Drive Committee of the YMCA. Her support of the YMCA continues to this day.

The League of Women Voters of the Edwardsville Area has enjoyed Mrs. Delicate's committed leadership since 1954. She has served in virtually every position of the League including president, vice president, membership chair, and on the finance committee. She was instrumental in the League's work in the 1950's with the City of Edwardsville to establish a zoning ordinance as well as a Plan Commission. Following its creation, the Mayor named Mrs. Delicate as a member of the Commission.

Committed to preserving the history of the area, in 1964 Helen Delicate was one of the founders of the Friends of the Madison County Historical Museum. She has worked with the Madison County Historical Society throughout the years, and has been a member of the Historical Museum's Board of Directors since 1987, chair of its Building Committee, and co-chair of the Acquisitions and Exhibits Committee. In 1980, she was a charter member when the Goshen Preservation Alliance was formed. She has served on the Board of Directors of the Alliance and as chair of its Awards Committee since 1987, as well as on the fundraising committee.

A lifelong advocate of education, Helen Delicate has volunteered her talents and time to the betterment of our educational institutions. She assisted the Edwardsville Public Library, serving on its Committee for Building Expansion and Funding Increase. During the years of planning for the institution that has become SIUE, Mrs. Delicate and her husband were ardent supporters of development of the University. They played key roles in the fundraising drives that produced the community support instrumental to development of the University. Over the years, Helen Delicate has aided SIUE through participation in the Friends of Music and with the SIUE Foundation. She has endowed a Presidential Scholarship at SIUE, and is a member of the Goshen Society of the Foundation.

Although the Edwardsville area has been the focus of Mrs. Delicate's attentions, other organizations and institutions in the region have benefitted as well. She has been a contributing member, supporter, and participant in the

Missouri Botanical Garden, the St. Louis Art Museum, the St. Louis Symphony, the St. Louis Zoo, and KETC television which is the region's public television station. Through her work, she has helped bridge the barriers that inhibited regional approaches to common needs and problems.

Helen Delicate's lifetime of volunteer service has not gone unnoticed. In 1987 she was granted the Illinois State Medical Society Auxiliary Humanitarian Award. The Junior Service Club of Edwardsville/Glen Carbon granted her its Lifetime Achievement Award in 1989. In February 1990, the Mayor of Edwardsville issued a formal proclamation recognizing Mrs. Delicate's many years of service to the people of Edwardsville and expressing the appreciation of the City and its citizens. That same year, Helen Delicate was selected for the 1990 Women of Achievement Award which is given by the Suburban Journal Newspapers.

For more than six decades, Helen S. Delicate has unselfishly served the people of southwestern Illinois. She has provided leadership and inspiration, offered wise counsel, and given countless hours of her time in order to better her community and the lives of its people. She is an exemplary role model for all who seek to encourage a commitment to community service. It is for these reasons that this recommendation for the Distinguished Service Award is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this award.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUE, be presented to Mrs. Helen S. Delicate at the June 12, 1993, commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Louis E. Tiemann at an early commencement of Southern Illinois University at Edwardsville.



Rationale for Adoption

Louis Tiemann was born August 13, 1927, in Belleville, Illinois. Following graduation from Belleville Township High School in 1946, Mr. Tiemann attended Belleville Junior College and Southern Illinois University at Carbondale. Subsequently, he attended a number of banking schools and institutes, the last being at Rutgers University in 1960.

Louis Tiemann began a career in banking in 1946 as a clerk with the Belleville National Bank. His employment with the Bank was interrupted by the Korean Conflict, during which he served with the 45th Infantry Division of the United States Army. He returned to employment with the Bank, and over succeeding years served in a variety of positions of increasing responsibility. In 1977, Mr. Tiemann was appointed President of the Bank and served in that capacity until 1981. In 1981 he was selected Chairman of the Board of the Bank, which had become Boatmen's National Bank of Belleville, and continued as chairman until his retirement in 1988.

For many years, Louis Tiemann has been an advocate of service to the community. He has given selflessly of his energies and abilities to strengthen education, to promote economic advancement, and to improve the quality of life of people in the metropolitan region and particularly in southwestern Illinois. Reflecting his interest in education, Mr. Tiemann has served with numerous support and advisory bodies concerned with education at all levels. Similarly, he has worked with a variety of community-based organizations including the Boy Scouts of America, the United Service Organization, and labor and trade organizations.

Presently, Mr. Tiemann serves as President of the East St. Louis Community Fund, on the boards of directors of the Belleville Area College Foundation, of the Okaw Valley Council of the Boy Scouts of America, and of the James S. McDonnell United Service Organization. He is the President of the Shiloh Valley Sanitary District, is a member of the Surface Transportation Committee of the St. Louis Regional Commerce and Growth Association, and serves as Treasurer of the Belleville Area Arts Council.

Mr. Tiemann's contributions have been recognized in a number of ways in the past. He is a recipient of the "Those Who Excel" Award given by the Illinois Department of Education. The Board of Trustees of Belleville Area College has honored him for his outstanding contributions to the College. In 1987, the Belleville Trades and Labor Assembly granted him the Proud Partners award. The Illinois Department of Commerce and Community Affairs saluted his work to improve the economic climate and the quality of life for residents of the southwestern Illinois area, the Illinois Summer School for the Arts recognized his long and ardent support, and the St. Clair County Bar Association granted him the Liberty Bell Award for Community Service by a Non-Lawyer.

It is for Louis Tiemann's many years of dedicated service to the citizens of southwestern Illinois and the metropolitan region, and for his longstanding support of education that this recommendation for the Distinguished Service Award is presented.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this award.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University at Edwardsville, That the Distinguished Service Award, SIUE, be presented to Mr. Louis E. Tiemann at the June 12, 1993, commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR HONORARY DEGREE, SIUC

#### Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that Dr. Murray Gell-Mann be awarded the honorary degree, Doctor of Science, at the May 16, 1993, commencement of the Graduate School of Southern Illinois University at Carbondale.

#### Rationale for Adoption

Dr. Murray Gell-Mann, Robert Andrews Millikan Professor of Theoretical Physics at the California Institute of Technology, a renowned scientist with outstanding academic credentials, received the Nobel Prize in physics in 1969 for his work on the theory of elementary particles. Dr. Gell-Mann's "eightfold way" theory brought order to the chaos created by the discovery of some 100 particles in the atom's nucleus. Then he found that all those particles, including the neutron and proton, are composed of fundamental building blocks that he named "quarks." He and others later constructed the theory of "quantum chromodynamics," which seems to account for all the nuclear particles and their strong interactions.

Although his principal field of teaching and research has been theoretical physics, Dr. Gell-Mann's interests extend to many other subjects, including natural history, historical linguistics, archaeology, history, depth psychology, and creative thinking. His recent research, both at Caltech and at the Santa Fe Institute, has focused on complex adaptive systems, which bring all these areas of study together. He also is concerned about policy matters related to world environmental quality, including conservation of biological diversity. He is a founding member of the Santa Fe Institute (1979), an internationally acclaimed "think tank" in Santa Fe, New Mexico.

Born September 15, 1929, in New York, New York, Dr. Gell-Mann received his bachelor's degree from Yale University in 1948 and his doctoral degree from the Massachusetts Institute of Technology in 1951. He served as a member of the Institute for Advanced Study at Princeton, New Jersey in 1951, 1955, and 1967-68. He served as a research associate at the University of Illinois and taught at the University of Chicago before joining the faculty at Caltech as an associate professor in 1955. He was promoted to full professor in 1956 and has been Millikan Professor there since 1967.

Dr. Gell-Mann is affiliated with a number of professional societies, including the American Physical Society, National Academy of Sciences, Sigma Xi, Phi Beta Kappa, American Academy of Arts and Sciences, and the Council on Foreign Relations.

He has been a director of the John D. and Catherine T. MacArthur Foundation since 1979, a member of the Leakey Foundation Science and Grants Committee since 1977, co-chairman of the Santa Fe Institute Science Board since 1985 and Laboratory Fellow of the Los Alamos National Laboratory since 1982. He was a member of the President's Science Advisory Committee (1969-72), Chairman of the Board of Trustees of the Aspen Center for Physics (1973-79), and a Citizen Regent of the Smithsonian Institution (1974-88).

The author of some 100 professional articles, Dr. Gell-Mann has received numerous awards and honors, including honorary degrees from Yale University, the University of Chicago, the University of Illinois, Wesleyan University, the University of Turin (Italy), the University of Utah, Columbia University, and Cambridge University (England), as well as the Dannie Heineman Prize of the American Physical Society (1959), the Ernest O. Lawrence Award (1966), the Franklin Medal of the Franklin Institute of Philadelphia (1967), the John J. Carty Medal of the National Academy of Science (1968), and the Nobel Prize for Physics (1969). He was inducted into the United Nations Environment Program Roll of Honor for Environmental Achievement--the Global 500--(1988).

Dr. George J. Gumerman, SIUC professor emeritus, who submitted Dr. Gell-Mann's nomination for an honorary degree, characterized his contributions to science as "some of the foundation stones of physics." Gumerman also praised "the influence (Gell-Mann) has had on many people, many traditional and new areas of inquiry, and on the global environment." President Guyon, in forwarding the nomination to the Chancellor, commented that "Dr. Gell-Mann is a very distinguished physicist and has a sufficiently wide variety of interests that he could be considered a modern renaissance man."

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The Honorary Degrees and Distinguished Awards Committee of Southern Illinois University is composed of members from the appropriate faculty and constituency groups. The President reviewed the recommendation and, in consultation with the Vice-President for Academic Affairs and the Dean of the College of Science, recommends this degree.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree of Doctor of Science be presented to Dr. Murray Gell-Mann at the May 16, 1993, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

#### Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Dr. Lewis E. Hahn at the May 15, 1993, commencement of the College of Liberal Arts of Southern Illinois University at Carbondale.

#### Rationale for Adoption

Dr. Lewis E. Hahn served on the philosophy faculty of Southern Illinois University at Carbondale for 14 years, first as research professor and director of graduate studies (1963-74) and then as research professor (1975-77). Although he has been retired since 1977, he has served as an SIUC visiting professor and has been the Editor of the Library of Living Philosophers since 1981. Before that, he served as co-editor with the founder of the series, Dr. Paul A. Schilpp.

Working with Dr. Schilpp, Dr. Hahn was co-editor of volumes on Gabriel Marcel, W. V. Quine and G. H. von Wright. Recently, Dr. Hahn completed editing a volume on The Philosophy of Charles Hartshorne (1991). Currently, he is editing volumes on the philosophies of Ayer, Ricoeur, Weiss, Chisholm, Donald Davidson, Strawson, Thomas S. Kuhn, Habermas, and S. H. Nasr.

Dr. Hahn was born on September 26, 1908, in Swenson, Texas. He received a B.A. in English and an M.A. in Philosophy in 1929, both from the University of Texas at Austin. He took his Ph.D. in Philosophy from the University of California at Berkeley in 1939. He has served on the faculty of the University of Missouri (1936-49); was visiting lecturer at Princeton University (1947); and was professor and chairman of Philosophy at Washington University, St. Louis (1949-63), where he also served as acting Dean of Faculties (1954) and Dean of the Graduate School (1954-63).

Elected to Phi Beta Kappa in 1929, Dr. Hahn has received numerous honors during his long, distinguished career, both in this country and abroad, including Directory of American Philosophers Man of the Year (1966-67); listed in Outstanding Educators of America (1973); invited lecturer in various Chinese universities; honorary life member of the Southern Society for Philosophy and Psychology (1980); First Award for Exceptional Service from Western Division of the American Philosophical Association; and member Phi Beta Kappa Associates (1985--).



Dr. Hahn has been active in a number of professional societies and was one of the founders of the Society for the Advancement of American Philosophy. He has served on a full complement of Southern Illinois University at Carbondale committees during his association with SIUC, most recently the Departmental Committee of the Whole and the Graduate Placement Committee. He was chairperson of the SIUC Emeritus College's Public Affairs Forum (1986-90). He has participated in writing or editing of more than 20 books and has had dozens of articles published in professional journals.

In nominating Dr. Hahn for this award, Matthew Kelley, chairperson of the SIUC Department of Philosophy, and Philosophy professors David Clarke, John Howie, and George Schedler praised "his outstanding scholarly work, his renown and recognition by international philosophers, and his steadfast commitment to service at Southern for (more than) 25 years and wider ranging service to the international community."

#### Considerations Against Adoption

None are known.

#### Constituency Involvement

The Honorary and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The President reviewed the recommendation and, in consultation with the Vice-President for Academic Affairs and the Dean of the College of Liberal Arts, recommends this Distinguished Service Award.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUC, be presented to Dr. Lewis E. Hahn at the May 15, 1993, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

##### Summary

The Chancellor, on the recommendation of the Honorary Degrees and Distinguished Service Awards Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Dr. Marvin D. Kleinau at the May 15, 1993, commencement of the College of Communications and Fine Arts of Southern Illinois University at Carbondale.

##### Rationale for Adoption

Dr. Marvin D. Kleinau served Southern Illinois University at Carbondale for some 20 years as a faculty member in the Department of Speech Communication, chairman of that department (1980-89), and as Acting Dean of the College of Communications and Fine Arts (1989-91). He retired at the end of August 1991.

During his career at SIUC, Dr. Kleinau was called upon to provide leadership in a variety of difficult assignments, including the following:

He was elected to the position of President of the Faculty Senate by his peers on three separate occasions, acting in a fair, impartial manner and at times bringing about consensus when none appeared possible.

Dr. Kleinau chaired the Planning Committee for Academic Priorities and later chaired the Task Force on Academic Priorities, exhibiting patience, impartiality, diplomacy, and wisdom.

In 1986, President John C. Guyon asked Dr. Kleinau to chair the North Central Evaluation Self Study Committee. This assignment was critical to the continuation of the University's accreditation. He brought together a diverse committee of 14 individuals and developed a report that was praised by North Central evaluators and continues to be used as a model by other universities.

Vice-President for Academic Affairs Ben Shepherd asked Dr. Kleinau to serve as Acting Dean of the College of Communications and Fine Arts during 1989-90 while a search for a permanent dean was undertaken. When no suitable candidate was found, Dr. Kleinau postponed his plans for retirement and served for an additional year.

Dr. Kleinau served as moderator for the popular WSIU-TV academic quiz program, Scholastic Hi-Q, while he was on the faculty, and also after he retired. In this role, he became an ambassador to Southern Illinois secondary schools and created excellent public relations for the University.

Dr. Kleinau was born on August 31, 1929, in Geneseo, Illinois. He received his bachelor's and master's degrees from Northern Illinois University (1952 and 1960) and his Ph.D. from Southern Illinois University at Carbondale in 1977. He joined the SIUC faculty in 1963. He is the author of a number of publications on debate and is co-author of several books. He has served as president of the Illinois Speech and Theatre Association, president of the Illinois Oratory Association, and governor of Illinois Province of Pi Kappa Delta, and as a member of other professional organizations.

Dr. Kleinau has received a number of honors, including the AMOCO Outstanding Teacher Award at SIUC; National Award for Outstanding Instruction, Pi Kappa Delta; Edith Harrod Award for Service to Illinois, Illinois Speech and Theatre Association; and Friends of WSIU Award for 1987.

In nominating Dr. Kleinau for the Distinguished Service Award, Dr. Charles H. Hindersman, SIUC professor emeritus and former Vice-President for Financial Affairs, said, in part: "All faculty members are supposed to 'do service,' but few if any, can match the level (breadth and depth) of the service achieved by Dr. Kleinau. Marvin did not have the word 'no' in his vocabulary if he was asked to serve. Instead, he always said, 'I'll try,' which always resulted in a job well done."

#### Considerations Against Adoption

None are known.

Constituency Involvement

The Honorary and Distinguished Service Awards Committee of Southern Illinois University at Carbondale is composed of members from the appropriate faculty and constituency groups. The President reviewed the recommendation and, in consultation with the Vice-President for Academic Affairs and the Dean of the College of Communications and Fine Arts, recommends this Distinguished Service Award.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award, SIUC, be presented to Dr. Marvin D. Kleinau at the May 15, 1993, commencement or some commencement thereafter of Southern Illinois University at Carbondale.

REVISED TUITION PAYMENT SCHEDULE FOR SOUTHERN ILLINOIS  
UNIVERSITY SCHOOL OF MEDICINE  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2-a]

Summary

Tuition for medical students would be converted from a nine semester payment schedule to an eleven semester payment schedule, compatible with the student's actual enrollment. The tuition payment schedule change would be effective for new students enrolling in the fall of 1994. Students enrolled prior to that time would remain under the nine semester schedule. Based on current tuition rates, semester tuition for medical students would drop from \$2,914 for nine semesters to \$2,384 for eleven semesters.

Rationale for Adoption

Southern Illinois University medical student tuition is prorated and charged in the first nine of eleven semesters for which they are enrolled. This phenomenon occurred upon conversion of the curriculum from a three-year to four-year program. At that time the tuition payment schedule was not converted to four years. This practice front-loads tuition costs during the first three years, thereby making Southern Illinois University's comparative semester tuition rates higher-than-average. In addition, this practice forces students to borrow more money earlier, which increases the effective interest rate paid by the students over the course of the loan. Students who withdraw or are dismissed from school during the first or second year pay a disproportionate share of tuition under the nine semester payment plan. No other Illinois medical schools or public medical schools in the midwestern region have a zero dollar tuition year.

The School of Medicine proposes that the medical student's tuition payment schedule be converted from nine to eleven semesters, mirroring the student's actual enrollment. The payment conversion would only be effective for entering freshmen, all existing students would complete the nine semester payment schedule. This change would cause a temporary decrease in available tuition income revenue because currently enrolled students would be grandfathered into the nine semester payment schedule. If this change in



tuition payment practice is approved, a budget request will be submitted as part of the FY-95 RAMP to support the School of Medicine's temporary loss of income fund with general revenue. By year four (FY-98), all students would be converted to an eleven semester schedule. The Income Fund would return to pre-conversion levels.

#### Considerations Against Adoption

The Illinois Board of Higher Education may be unable or unwilling to adjust the temporary Income Fund shortfall with General Revenue funds. If this occurred, the School of Medicine would be required to find alternate supplemental funding during the three-year conversion period. The maximum projected shortfall occurs in year 3 of the conversion and is estimated at \$281,000.

#### Constituency Involvement

This proposal has been approved by the Executive Committee of the School of Medicine. Currently enrolled medical students would not be affected by this change.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a change in the Medical School tuition payment schedule be changed from a charge for nine semesters to a charge for each period the student is enrolled, beginning in the fall of 1994. Such charge would be assessed in accordance with Board policy.

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to 4 Policies of the Board B-2-a be incorporated as follows:

#### 2. SIUC School of Medicine.

- a. Tuition. Effective with the collection of tuition for term beginning in the fall of 1994, tuition charged to students enrolled in the School of Medicine is as follows:
  - 1) In-state, \$2,384 for eleven semesters.
  - 2) Out-of-state, \$7,152 for eleven semesters.

#### APPROVAL OF UTILITY EASEMENT, SIUC

#### Summary

This matter proposes the grant of a permanent easement to the Central Illinois Public Service Company (hereinafter referred to as the Company) for the construction and operation of an electric substation on University land west of McLafferty Road.



Rationale for Adoption

The Company has developed a plan to expand and improve its electric service to its customers in the west and southwest sections of the City of Carbondale. A major part of this improved service is the construction of a substation which will provide increased flexibility to the Company in rerouting service during periods of high demand and local outages. The Company has examined several possible sites for this substation, mostly on University land, but these have been abandoned due partly to some concerns voiced by nearby home owners.

The Company and the University have now arrived at an alternate location that is not visible from Chautauqua Street, and area home owners have given their approval to such a plan. The proposed site is 900 yards south of Chautauqua Street and 430 yards west of McLafferty Road. It is also 230 yards west southwest of the Museum storage facility.

The requested easement provides for the substation site, an access road into the site, overhead transmission lines to connect with existing overhead lines located nearby, and buried lines from the site eastward to McLafferty Road and then buried northward to Chautauqua Street. The entire easement contains 5.6 acres. None of the University's academic programs or its operations will be adversely affected by this grant. The buried cable adjacent to the east side of McLafferty Road will be in tracts 29-3, 29-16A, and 29-5A1. The substation site, the overhead transmission lines, the remainder of the buried cable, and the access road will all be located west of McLafferty Road in tract 29-11.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Based primarily upon evidence provided by the Company, all appropriate permits for this project are in hand. This project has been reviewed and approved by the Committee Concerning the Campus Environment, which has constituency representation. In addition, this site has been examined and approved by the campus Center for Archaeological Investigations.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request to grant a permanent easement to the Central Illinois Public Service Company for the construction and operation of an electric substation and its other pertinent items all to be located on University land in tracts 29-3, 29-11, 29-5A1, and 29-16A be and is hereby approved.
- (2) The easement given to the Company shall be as described in documents on file in the Office of the Board of Trustees in accordance with I Bylaws 9.

- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### PROPOSAL TO RENAME PHYSICAL COMPONENT, SIUC

#### Summary

This matter seeks approval to rename the Technology Building to more accurately reflect the changes in the academic programs housed therein.

#### Rationale for Adoption

On July 1, 1961, the Illinois General Assembly approved the creation of a School of Technology on the Carbondale campus. This new unit was composed of five departments: Applied Science, Engineering, Engineering Technology, Industrial Education, and Industrial Technology. The planning of a new facility for the School moved forward soon afterward. At its meeting on February 1, 1963, the Board of Trustees gave its approval to a project to construct a "Technology Building Group," and the new facility was opened for use in January, 1967.

That original School of Technology has undergone many changes in the intervening years. Its name was changed recently, and it is now known as the College of Engineering. The curricula have changed to reflect the many advancements that have occurred across the engineering disciplines. The names of the departments in the College have also changed: Civil Engineering and Mechanics, Mechanical Engineering and Energy Processes, Mining Engineering, and Electrical Engineering.

It seems only appropriate that the original name of the building should be changed also to more properly reflect the new directions that have occurred in the academic units of the College. This matter now requests that the name of the facility be changed from the Technology Building to the College of Engineering Building.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the Advisory Committee, these recommendations have the support of the groups which use the facilities to be named.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in recognition of the many advancements that have taken place within the College of Engineering and to more properly create a true picture of those changes for the campus community, for the state, and throughout the nation, the name of the College's facility be and is hereby changed to the College of Engineering Building.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: ROOF REPLACEMENT, GRINNELL HALL, SIUC

#### Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to replace the roof on Grinnell Hall, which is the dining hall and commons building for the Brush Towers residence halls.

The estimated cost of the project was \$139,000. The recommended bid is \$98,313. Funding for this work will come from housing revenue.

#### Rationale for Adoption

At its meeting on December 10, 1992, the Board of Trustees gave project and budget approval to a proposal to replace and renovate the roof on Grinnell Hall. This replacement is necessary because of the deterioration that is caused by the sun and the weather.

A favorable bid of \$98,313 has been received and the award of contract is requested at this time.

Mr. Carl Bretscher, the Board's consulting architect, has reviewed the plans and specifications and recommends their approval.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roof on Grinnell Hall be and is hereby awarded to AAA Insulation and Roofing, Belleville, Illinois, in the amount of \$98,313.

- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.




April 8, 1993

## BID TABULATION

Page 1 of 2 <sup>353</sup>

Southern Illinois University at Carbondale  
 Roof Replacement, Grinnell Hall  
 Bid Opening February 18, 1993, 11:00 AM

	PRE-QUALIFICATION	BID SECURITY	PROPOSALS	Base Bid	Alternate 1			Total
BIDDERS								
AAA Insulation & Roofing Belleville, IL				\$94,913.00	\$3,400.00			\$98,313.00
Kehrer Brothers Construction Company New Memphis, IL				\$98,450.00	\$4,634.00			\$103,084.00
Mangrum Roofing Co. Mayfield, KY				\$107,770.00	\$3,600.00			\$111,370.00
anced Sheet Metal & Roofing Urbana, IL				\$110,550.00	\$2,800.00			\$113,350.00
Lakeside Roofing Granite City, IL				\$117,909.00	\$5,424.00			\$123,333.00
Vaughn's Roofing Marion, IL				\$122,732.00	\$4,492.00			\$127,224.00
C. Martin Roofing Fenton, MO				\$124,709.00	\$3,200.00			\$127,909.00
Baine Roofing Co. Carbondale, IL				\$126,500.00	\$4,481.00			\$131,106.00
American Constr. & Energy Belleville, IL				\$127,112.00	\$5,105.00			\$132,217.00
Werner Brothers Herculaneum, MO				\$137,310.00	\$3,500.00			\$140,810.00



APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF  
CONTRACT: FIRE ALARM SYSTEM RENOVATIONS, PHASE I,  
UNIVERSITY HOUSING, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for a project to make renovations to the fire alarm system in Boomer and Wright Halls in the University Park residential area.

The estimated cost of this project was \$272,000. The recommended bid is \$203,805. Funding for this work will come from housing revenue.

Rationale for Adoption

At its meeting on November 12, 1992, the Board of Trustees gave project and budget approval to a proposal to make renovations to the fire alarm systems in Boomer and Wright Halls. This project is necessary to bring the equipment in the individual buildings up to date and fully compatible with the University's main system.

A favorable bid of \$203,805 has been received and the award of contract is requested at this time.

Mr. Carl Bretscher, the Board's consulting architect, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to renovate the fire alarm system in Boomer and Wright Halls be and is hereby awarded to Clinton Electric, Inc, Illinois, in the amount of \$203,805.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with I Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

Southern Illinois University at Carbondale  
Fire Alarm System, Boomer and Wright Halls  
Bid Opening March 2, 1993, 11:00 AM



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

Base Bid  
Boomer

Alternate  
E2  
Wright

Total

## BIDDERS

Clinton Electric  
Ira, IL

\$102,271.00

\$101,534.00

\$203,805.00

Brown Electric  
Goreville, IL

\$107,525.00

\$107,125.00

\$214,650.00

Keith Martin, Inc.  
Johnston City, IL

\$118,300.00

\$117,800.00

\$236,100.00

W. J. Burke Electric  
Murphysboro, IL

\$120,000.00

\$120,000.00

\$240,000.00

16 Invitations  
7 No Reply  
5 No Bid



Mr. Bradford moved the reception of Reports of Purchase Orders and Contracts, February, 1993, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held March 11, 1993; Merger of the Department of Health Education and the Department of Recreation into One Department; the Elimination of Concentrations at the Master's Degree Level; and the Elimination of the Minor in Recreation, College of Education, SIUC; Recommendation for Honorary Degree, SIUE (William Julius Wilson); Recommendation for Distinguished Service Award, SIUE (Helen S. Delicate); Recommendation for Distinguished Service Award, SIUE (Louis E. Tiemann); Recommendation for Honorary Degree, SIUC (Murray Gell-Mann); Recommendation for Distinguished Service Award, SIUC (Lewis E. Hahn); Recommendation for Distinguished Service Award, SIUC (Marvin D. Kleinau); Revised Tuition Payment Schedule for Southern Illinois University School of Medicine [Amendment to 4 Policies of the Board B-2-a]; Approval of Utility Easement, SIUC; Proposal to Rename Physical Component, SIUC; Approval of Plans and Specifications and Award of Contract: Roof Replacement, Grinnell Hall, SIUC; and Approval of Plans and Specifications and Award of Contract: Fire Alarm System Renovations, Phase I, University Housing, SIUC. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented for notice only:

NOTICE OF PROPOSED INCREASE: FLIGHT TRAINING CHARGES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1992 flight fee increases, which were subsequently approved by the Board in April, 1992 and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will be comparable to those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1992  
1993:

<u>Course</u>	<u>Rates</u>	
AF 201 - Primary	\$4,022.00	\$4,344.00
AF 203 - Basic	2,860.00	3,089.00
AF 204 - Intermediate	3,300.00	3,564.00
AF 206 - Instrument & Advanced	2,098.00	2,266.00
AF 207a - Advanced	2,098.00	2,266.00
AF 207b - Multi-Engine	2,173.00	2,347.00
AF 300 - Flight Instructor	1,898.00	2,050.00
AF 301 - Flight Instructor/Multi-Engine	1,224.00	1,322.00
AF 302 - Flight Instructor/Instrument	1,121.00	1,211.00

Summary Companion Document  
SIUC Aviation Flight  
Fee Increase Proposal  
March 11, 1993

### Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit. A fiscal update completed in October, 1991, concluded that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

### Justification

As outlined in the attached Draft Planning Document Update, aircraft operating and maintenance costs have increased beyond projected levels. These additional costs will continue because of a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures. The current level of flight fees is insufficient to cover these increased costs and provide for the eventual replacement and/or refurbishment of the aircraft fleet.

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. This projection assumed a 10% flight fee increase effective Fall Semester 1992, which was approved by the Board in April, 1992, and subsequent 8% flight fee increases annually beginning 1993. The projection further assumed no additional reduction in state funds allocated to the program. Budget recisions and reductions which occurred in 1992 and 1993 have negatively affected fiscal projections by approximately \$80,000.

### Comparison of Fees Assessed by Other Programs

The attached Table 1 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs.

### Projected Impact on Enrollment

Based upon current costs of other similar flight programs, and the high demand for the SIUC program, no adverse effect on enrollment is anticipated. For example, approximately 175 applications have thus far been received for Fall Semester, 1993, with a maximum acceptance limit of 100 new students.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall Semester, 1993. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 4,022	\$ 322	\$ 4,344
AF 203	2,860	229	3,089
AF 204	3,300	264	3,564
AF 206	2,098	168	2,266
AF 207a	2,098	168	2,266
AF 207b	<u>2,174</u>	<u>174</u>	<u>2,347</u>
Subtotals	\$16,551	\$1,325	\$17,876

Post-Degree Courses

AF 300	\$ 1,898	\$ 152	\$ 2,050
AF 301	1,224	98	1,322
AF 302	<u>1,121</u>	<u>90</u>	<u>1,211</u>
Subtotals	\$ 4,243	\$ 340	\$ 4,583
Totals	\$20,794	\$1,665	\$22,459



Table 1  
Comparison of Current and Proposed SIUC Flight Fees to Fees  
Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U. of I.	Ohio State	Proposed SIUC Fees
Private License	\$ 4,022	\$ 4,750	\$ 4,172*	\$ 4,619**	\$ 4,075***	\$ 4,344
Commerc. & Instr.	10,356	15,500	11,582*	9,036**	11,925***	11,185
Multi-Engine	<u>2,173</u>	<u>3,150</u>	<u>1,689*</u>	<u>1,980**</u>	<u>1,800***</u>	<u>2,347</u>
Total	\$16,551	\$23,400	\$17,443*	\$15,635**	\$17,800***	\$17,876

NOTE: For comparison purposes, fees for post-degree, advanced flight courses are not included as similar courses are not offered by all the above institutions.

\*Amounts reflect a 3% increase to be effective June, 1993.

\*\*Charges for one-on-one ground instruction, flight-related materials, and check/examination flights are not included in initially assessed fees. \$500 per course (\$2,000) has been added to reflect these additional charges.

\*\*\*Figures provided are based on the average flight hours reported as needed to successfully complete required training and are not based on initial course flight fees.

As these comparisons indicate, the increased fees proposed for the SIUC program would be reasonably comparable to those charged by other similar programs.

DRAFT PLANNING DOCUMENT UPDATE

AIRPORT OPERATIONS

OCTOBER, 1991

INTRODUCTION

As a result of significant negative cash flow problems which began in 1980 and continued to increase through 1988, a thorough review of Airport Operations was conducted in 1989 by an internal review team appointed by the Vice-President for Academic Affairs and Research, external consultants, and members of SIUC administration. Concurrently, SIU Internal Auditors finalized their review of Airport Operations.

Recommendations from these four groups were incorporated into a Planning Document for Airport Operations (Attachment 1) which was implemented in FY-90. In accordance with the Planning Document, \$700,000 in state support was allocated and five-year fiscal projections were developed to provide annual fiscal goals for the systematic retirement of the accumulated \$1.77 million deficit.

Since adopting the Planning Document, the most significant changes have been the curtailment of auxiliary enterprise sales and services to the general public and the orientation of Airport Operations toward support of the academic program while serving the air travel needs of the University. The decrease in fuel sales and charter service to the general public was in response to complaints of unfair competition raised by private sector providers. The results of these changes have been a reduction in staff, with some cost savings, and reorganization of Airport Operations into two units: the Aviation Flight academic program and Charter. Further restructuring is being considered that would reorganize all SIUC aviation programs into three academic departments within the College of Technical Careers. Concurrently, a study to determine the feasibility of creating a School of Aviation is under consideration.

In the aggregate, Airport Operations fiscal performance during the past two years exceeded the goals established in the 1990 Planning Document. Table 1 indicates progress to date in reducing the accumulated deficit.

Table 1

Deficit Reduction

	<u>FY-90</u>	<u>FY-91</u>
Projected in the 1990 Plan	(\$2,013,526)	(\$1,589,251)
Actual Deficit	( 1,470,383)	( 1,394,822)
Difference	\$ 543,143	\$ 194,429

Plan Update

While Table 1 shows that fiscal performance in FY-90 and FY-91 was better than projected in the 1990 Plan, a current fiscal review concludes that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. Factors impacting revenues are:

### Projected Flight Fee Revenue

Although academic year enrollment has remained consistent, weather delays have and will continue to impact flight training course completions each semester. These carryovers (students not completing the previous semester's flight requirements) have resulted in a reduction in flight fee revenue. Additionally, summer term enrollment projections of 150 students have not been achieved. Considering these factors, updated budget projections are required that reflect actual fee-paying enrollments of 225 students each academic year and 75 each summer term.

### Projected Charter Revenue.

The increased utilization of charter aircraft projected in the 1990 Plan for FY-90 and FY-91 did not materialize, and use is not expected to increase in the future. The lack of increased use was influenced by the impact of the state-appropriated budget on University charter users. The net effect was an operational loss of approximately \$82,000 in FY-90 and \$152,000 in FY-91.

#### Factors impacting costs are:

Unexpected Increases in Fuel Costs and EPA Mandates Regarding Fuel Storage Facilities. Per-gallon fuel cost increases during 1990-91 (Middle East Crisis) added approximately \$40,000 to the cost of fuel used as compared to FY-90, with no provision for the Operation to increase prices charged to users. Additional expenditures estimated at \$25,000 are anticipated in FY-92 to comply with EPA regulations concerning the program's four 10,000 gallon underground fuel storage tanks, and the disposal of toxic materials related to aircraft maintenance.

Increasing Aircraft Maintenance and Safety Costs. Greater aircraft utilization resulting in more frequent aircraft inspections, and rising parts costs added approximately \$100,000 in maintenance expenses during FY-91. These additional costs will continue because of our aging aircraft fleet, a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures.

Increased Instructional Costs. To ensure quality education for the students and the desired level of flight safety, the number of part-time student worker flight instructors has been reduced and the number of full-time faculty has been increased. This has resulted in salary expense totaling approximately \$216,000 per year beyond earlier projections.

FY-92 Base Budget Reduction. Because of the less-than-flat FY-92 state appropriation to the campus, and unavoidable costs for which no state dollars were received, Airport Operations absorbed a base salary reduction of \$27,000 for FY-92.

The dual impact of decreased revenues and increased costs require a reconsideration of the budget projections proposed in FY-89 and implemented in FY-90.



# RECOMMENDATIONS

The following recommendations are made to ensure that progress is made toward elimination of the deficit while maintaining a high quality flight program.

1. Increase flight training fees by 10% effective Spring Semester, 1992.
2. Reallocate from within the University \$120,000 as a base budget increase to support the charter operation, effective FY-92.
3. Commit to an annual 8% flight training fee increase\* to become effective Fall, 1993 and each Fall Semester thereafter.

Table 2 projects total revenue and deficit reduction based on implementation of the aforementioned recommendations and the following assumptions:

1. Beginning FY-93, annual salary increases would average 6% and support cost increases would average 4% University-wide.
2. Income would be subject to the three recommendations above and fee-paying enrollment in the Aviation Flight program would average 225 students.
3. There would be no further base budget reductions.
4. There would be no unanticipated major equipment or contractual expenditures.
5. Charter rates would remain fixed and there would be no significant changes in use as compared with use in FY-91.

This proposal projects elimination of the deficit in FY-96 and the establishment of a reserve for the replacement/refurbishment of the aircraft fleet.

---

\*The resulting flight fee structure would be comparable to that of similar programs. A table comparing proposed SIUC flight fees with fees charged by other similar programs is provided as Attachment 2.

Table 2  
Projected Revenue and Deficit Reduction Reduction:  
10% Flight Fee Increase Beginning Spring, 1992;  
Annual Internal Reallocation to Charter of \$120,000;  
Additional 8% Flight Fee Increases Annually, Beginning 1993

	FY92	FY93	FY94	FY95	FY96	FY97
Aviation Flight =====						
Revenue:	1,334,422	1,402,895	1,505,446	1,625,882	1,755,953	1,896,429
Expenditures:	1,175,044 (1)	1,170,956 (2)	1,211,377	1,267,135	1,325,543	1,386,750
Difference:	159,378	231,939	294,069	358,747	430,410	509,679
=====						
Charter =====						
Revenue	166,623	166,623	166,623	166,623	166,623	166,623
Internal Reallocation:	120,000	120,000	120,000	120,000	120,000	120,000
Expenditures:	255,006	267,446	279,416	291,941	305,048	318,765
Difference:	30,617	19,177	7,207	(5,318)	(10,425)	(32,142)
=====						
PROJECTED NET TOTALS	189,995	251,115	301,276	353,429	411,985	477,587
=====						
Deficit Summary: -----						
Deficit as of 7/1	(1,394,822)	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979
PROJECTED NET (1)	189,995	251,115	301,276	353,429	411,985	477,587
Deficit as of 6/30	(1,204,827)	(953,712)	(652,435)	(299,007)	112,979	590,556
=====						

The following matter was presented:

INCREASE IN STUDENT MEDICAL BENEFIT FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-6 and B-12-b]

Summary

This matter seeks an increase only in the Insurance Premium component of the Student Medical Benefit Fee in response to a 34% increase in the insurance premium rate. A \$20.00 increase is proposed for the Fall and Spring Semesters and a \$12.00 increase is proposed for the Summer Term. An additional increase will be required for FY-95 to annualize part of the increased premium cost that will be covered by use of working cash in FY-94.

With the proposed increase and use of working cash, the FY-94 Student Medical Insurance Premium Fee would be \$106.00 per semester and \$63.60 for the summer.

Efforts are being made to reduce costs in the on-campus component of the Student Medical Benefit Fee to cover inflationary increases rather than proposing a fee increase for FY-94.

Rationale for Adoption

The Student Health Fee and the Student Medical Insurance Premium Fee are the two components of the Student Medical Benefit Fee. The former funds the on-campus program of primary health care while the latter funds the contract with an external provider of health insurance. An increase is proposed only for the insurance component in response to a 34% premium rate increase.

The insurance premium is based on actual SIUC experience rather than on national or other normative data. This provision resulted in a \$515,811.00 refund this past July, based on the actual claims for the 1990-91 contract year. The claims experience is measured over a two-year period. That is, a twelve-month period is used following a contract year to receive and process all claims incurred during the contract year. Claims incurred and paid for the 1990-91 contract year amounted to \$1,649,118.50. This amount more than doubled in 1991-92 to \$3,524,926.66 as of December 31, 1992, and may grow by another \$300,000.00 to \$400,000.00 when all claims have been paid.

In response to this sharp increase in claims experience, a task force of University administrators was formed to study this problem and to negotiate the new premium. Analysis of the claims showed fairly uniform increases across all medical-care categories. However, the number of catastrophic claims (over \$50,000.00) did increase from two in 1990--91 to nine in 1991-92. In the judgment of the task force and the insurance representatives, it appears that 1990-91 may have been unusually low and 1991-92 may be more representative of what would be expected from this pool. While a much higher increase could presumably be justified, an increase of 34% has been negotiated for the 1993-94 contract year. Since there was no increase last year, this amounts to an increase rate of 17% annually. Considering that past increases have been in

the range of 18-22%, the proposed premium increase is not out of line, especially in view of the actual claims experience.

The task force, the Health Service staff, and the insurance representatives have discussed measures that can be taken to improve future claims experience, although no particular weaknesses have been identified in the current practice. It is too early to tell what effect last fall's tragic fire will have on claim experience for the current contract year. That and the anticipated continuing increases in health costs would suggest a premium increase will be necessary for FY-95.

The 34% premium increase for FY-94 would require a \$29.00 fee increase. Since only \$1.00 of the \$3.00 increase approved last year was needed to balance current revenue and expense, the remaining \$2.00 can be applied to the FY-94 increase. By using approximately half of the working cash, the increase could be spread over a two-year period as \$20.00 for FY-94 and \$7.00 for FY-95. This plan would leave a projected cash balance of \$255,876.00 at the end of FY-94. This approach represents a compromise between maintaining an adequate cash reserve and minimizing the amount of the increase for FY-94.

Even with the full \$27.00 increase, the health insurance cost would come to less than \$24.50 per month. Including the on-campus health fee, the total cost for comprehensive health care would be less than \$41.40 per month.

#### Considerations Against Adoption

Deferring part of the needed increase entails the risk of a larger increase the following year and reduces cash reserves.

Costs might be decreased by reducing coverage and rebidding the contract.

#### Constituency Involvement

This matter has been discussed with the Student Health Advisory Committee and has been shared with the Undergraduate Student Government and the Graduate and Professional Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1993, 4 Policies of the Board B-6 be amended to show the following schedule:



<u>Hours</u>	<u>Student Health Fee</u> <sup>4</sup>	<u>Student Medical Insurance Premium</u> <sup>5</sup>
1	\$78.00	\$106.00
2	78.00	106.00
3	78.00	106.00
4	78.00	106.00
5	78.00	106.00
6	78.00	106.00
7	78.00	106.00
8	78.00	106.00
9	78.00	106.00
10	78.00	106.00
11	78.00	106.00
12 or more	78.00	106.00

<sup>4</sup>Rate shown applies to Fall and Spring Semesters only; Summer Session rate is \$46.80.

<sup>5</sup>Rate shown applies to Fall and Spring Semesters only; Summer session rate is \$63.60. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-12-b be amended as follows:

- b. Student Medical Insurance Premium. Commencing with the Fall Semester, 1993, a Student Medical Insurance Premium of \$106.00 for Fall Semester, \$106.00 for Spring Semester, and \$63.60 for Summer Session shall be collected from each student. Subsequent rates are subject to change in accordance with the terms of the contract with the insurance supplier.

STUDENT HEALTH INSURANCE PROGRAM  
Statement of Revenue and Expense

For  
illustration  
purposes  
FY-95  
Projected

	FY-90 Actual	FY-91 Actual	FY-92 Actual	FY-93 Budget	FY-94 Projected	
<b>REVENUE</b>						
Insurance Premium Fee	1,866,002	3,223,863	3,412,302	3,643,782 A	3,518,898 B	4,337,247 C
Interest Earnings		34,622	27,265	27,000 D	27,000 D	27,000 D
<b>TOTAL REVENUE</b>	<b>1,866,002</b>	<b>3,258,485</b>	<b>3,439,567</b>	<b>3,670,782</b>	<b>3,545,898</b>	<b>4,364,247</b>
<b>EXPENSE</b>						
Insurance Premiums	1,754,229	2,569,087	3,468,517	3,468,517 E	4,554,856 F	4,554,856 G
Adjustment for Prior Years		511,515 H	0	(515,811) I		
Claims Administration:						
Salaries	70,299	75,216	88,811	86,741	82,325 J	82,325
Wages	11,764	6,616	12,362	16,000	16,000	16,000
less use of F.W.S.	(240)	0	(695)	0	0	0
Commodities	2,796	1,758	3,507	8,700	8,700	8,700
Contractual Services	10,632	10,571	24,106	14,160	14,160	14,160
Other Current Expenses	165	525	2,640	930	930	930
Telecommunications	554	38	720	825	825	825
<b>TOTAL EXPENSE</b>	<b>1,850,199</b>	<b>3,175,326</b>	<b>3,599,968</b>	<b>3,080,062</b>	<b>4,677,796</b>	<b>4,677,796</b>
<b>REVENUE OVER EXPENSE</b>	<b>15,803</b>	<b>83,159</b>	<b>(160,401)</b>	<b>590,721</b>	<b>(1,131,898)</b>	<b>(313,550)</b>
Proposed increase (\$20 FY94; \$7 FY95)					818,348	286,422
<b>ENDING FUND BALANCE</b>	<b>55,947</b>	<b>139,106</b>	<b>(21,295)</b>	<b>569,426</b>	<b>255,876</b>	<b>228,748</b>

## NOTES:

- A) Includes a \$3 increase and a late IS&C pmt. for FY92 of \$53,070.  
 B) Assumes 2% projected enrollment decline.  
 C) Assumes the \$20 increase from FY94 and stable enrollment.  
 D) Based on FY93 YTD experience.  
 E) Premium rate unchanged from previous year.  
 F) Based on 34% rate increase and 2% enrollment decline.  
 G) For illustration purposes only, assume no further rate increase.  
 H) One-time expense to close out Blue Cross contract with change to Accordia.  
 I) Premium refund due to favorable experience in FY-91.  
 J) Staffing reduction and projecting a 4% salary increase.

Mr. Brad Cole, President, SIUC Undergraduate Student Organization, stated that the Undergraduate Student Government had passed a resolution in support of the increase in the Student Medical Benefit Fee for the insurance premium. He appreciated the level of coverage received which was superior to plans at other universities and indeed some private coverage that they could not get for the cost of this plan.

Mr. Cole presented the following resolution for inclusion in the minutes:

SRS 93 - 108

UNDERGRADUATE STUDENT GOVERNMENT  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
STUDENT SENATE  
10 MARCH 1993

RESOLUTION TO SUPPORT THE PROPOSED INCREASE IN THE STUDENT  
MEDICAL BENEFIT (INSURANCE) FEE

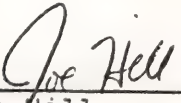
- WHEREAS: There has been a large increase in claims experience for off-campus health insurance coverage over the past two years; and,
- WHEREAS: The Student Health Advisory Board has reviewed and discussed at length the claims data and options for modifying coverage; and,
- WHEREAS: The Student Health Advisory Board has presented the Undergraduate Student Government with a resolution supporting an increase in the fee for coverage; and,
- WHEREAS: Said increase equates to an additional \$20.00 per Fall and Spring Semesters and \$12.00 for Summer Semester; and,
- WHEREAS: Said increase would raise the current fee from \$86.00 to \$106.00 per Fall and Spring Semesters.
- THEREFORE BE IT RESOLVED THAT: The Student Senate of the Undergraduate Student Government hereby accepts the recommendation of the Student Health Advisory Board and effectively approves and supports the proposed increase in the Student Medical Benefit Fee.


Written by: Chris Weber, University Park Senator

Submitted by: Todd Graef, East Side Park Senator

Passed: Motion passed - in favor-13, opposed-9, abstain-1

Certified:

  
\_\_\_\_\_  
Mr. Joe Hill  
Vice President  
Undergraduate Student Body

  
\_\_\_\_\_  
Mr. Brad Cole  
President  
Undergraduate Student Body



Mr. Cole stated that two months ago at the meeting held at the School of Law when the Board of Trustees was considering the salary increase matter, he had mentioned some of the ramifications that could possibly come forth from that matter and that would be inclusive of some lost student work jobs.

Mrs. Susan Hall, President, SIUC Graduate and Professional Student Council, reported that the GPSC had accepted and acknowledged the need for the proposed increase in the medical fee. She continued that GPSC had received considerable information from the Health Service staff and from the National Association of Graduate and Professional Students as to an insurance policy that they offered. She explained that the policy that they offered that the average graduate student would have to pay was \$528 a year as compared to the \$275.60 that they will be paying with the increase. She stated that GPSC felt the fee was reasonable for the benefits, that this was a pretty comprehensive package, and are pleased with the work of the Health Service staff. She presented the following GPSC resolution for inclusion in the minutes.

GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
MARCH 24, 1993

RESOLUTION ACKNOWLEDGING THE NEED FOR THE PROPOSED  
INCREASE IN THE STUDENT MEDICAL BENEFIT FEE

- WHEREAS: The Student Health Program has provided information relative to a proposed increase in the Student Medical Insurance Premium fee based on an unexpectedly large increase in the number of insurance claims; and
- WHEREAS: GPSC has discussed and carefully reviewed documentation provided concerning the aforementioned claims experience from Acordia Collegiate Benefits, Inc.; and
- WHEREAS: It is GPSC's understanding that in order to avoid an increase in the Student Medical Insurance Premium fee current levels of coverage would have to be reduced; and
- WHEREAS: There is continued concern on the part of GPSC that student dependent coverage be affordable and accessible to graduate and professional students.

THEREFORE BE IT RESOLVED THAT:

The Graduate and Professional Student Council hereby acknowledges the need for and accepts the necessity of the proposed increase in the Student Medical Insurance Premium fee (\$20.00 for Fall and Spring and \$12.00 for Summer) in order to maintain the current level of student insurance coverage.

THEREFORE BE IT FURTHER RESOLVED THAT:

GPSC hereby requests continued negotiations with Acordia Collegiate Benefits, Inc. seeking a decrease in premiums for student dependent coverage as well as an in-depth study to be conducted by the Student Health Program staff as to comparable alternative but less expensive student dependent insurance policies.

The motion having been duly made and seconded, after a voice vote the Chairman declared the motion to have passed.

The Chairman stated that Chancellor Brown had asked to present a current and pending matter to the Board.

The following matter was presented:

APPROVAL OF CHANGE IN THE FACILITIES PLANNING AREA, SIUE

Summary

This matter consents to reassigning a part of SIUE's Facilities Planning Area (FPA) to the City of Edwardsville, Illinois. Reassignment of the part of the FPA is necessary for the City to obtain a sewer service construction permit from the Illinois Environmental Protection Agency (IEPA) to provide the sewer service to the Olympic Festival facility site.

Rationale for Adoption

Facilities Planning Areas are assigned to governmental entities and designate the geographic area within which an entity is authorized to provide sewer service. A governmental entity will not be issued a construction permit by the IEPA to construct and provide sewer service in an area that is not within the entity's FPA. The Areawide Management Coordinating Board of the Southwestern Illinois Metropolitan Planning Commission sets and certifies FPA boundaries in Madison County.

Presently, SIUE is assigned an FPA which is contiguous with the University's property boundaries. This assignment precludes the City of Edwardsville from obtaining a construction permit to install the sewer service to the Olympic Festival facility because the portion of the sewer service which would be on University property is outside of the FPA assigned to the City. This matter consents to reassignment of a part of the University's FPA to the City to enable the City to obtain the construction permit from the IEPA.

The University was formally apprised on March 29 of the need for reassignment of part of its FPA. The University was further apprised that April 8 is the last date on which the City can submit the request for the change in the FPA boundary and be able to meet subsequent deadlines for obtaining the construction permit, holding public hearings, and completing construction of the sewer service for the Festival facility.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

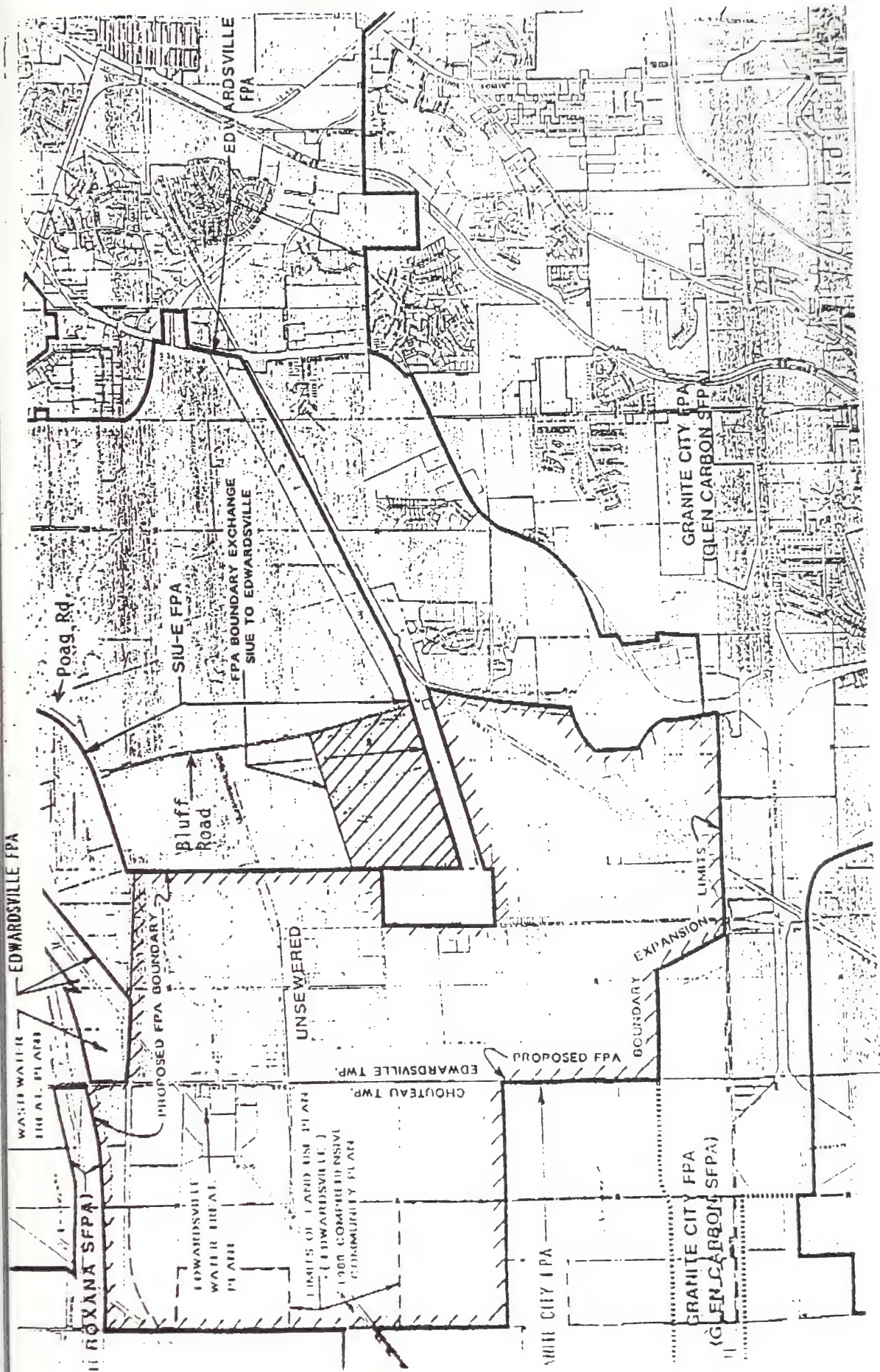
Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board consents to the reassignment of that portion of the Facilities Planning Area of Southern Illinois University at Edwardsville to the City of Edwardsville, Illinois, as shown on the attached Exhibit A.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.





Chancellor Brown explained that the City of Edwardsville requires assignment of what is known as a Facilities Planning Area to it before it can get a permit from the Illinois Environmental Protection Agency to construct a sewer. He continued that it cannot gain EPA approval to build a sewer from the Olympic Stadium site to the borders of the University unless it has the Facilities Planning Area assignment which that line would go through. He stated that it was learned last week that this situation is a necessary part of completing the efforts to build the Olympic Stadium. He said there would be a meeting of the agency which deals with this kind of matter this afternoon and if the Board of Trustees authorizes the exchange of the Facilities Planning Area portion as requested in this matter a request can then be presented to the state agency. He continued that if that agency approves then the Illinois Environmental Protection Agency can be asked to give a sewer construction permit and the stadium project can move along on a time line that will permit it to meet the completion date originally set. He stated that if this Board does not approve the exchange the project will be set back at least a month or longer. On the basis of providing supporting to the City and its attempt to meet its obligations related to the Olympic Festival Stadium project on the SIUE campus, he presented this request to the Board of Trustees for its consideration.

Dr. Wilkins made a motion to consider the matter. The motion was duly seconded and after a voice vote the motion was declared to have been unanimous.

Dr. Wilkins stated that this matter had just been presented to the Board and in the future he hoped it could be presented to the Board as soon as possible, whether it be mailed, faxed, or whatever. As an addendum to this report, after it is approved, I would like for our legal counsel to assure us

that this can be accomplished on property that is not annexed by the City of Edwardsville. He asked that President Lazerson communicate with the Chairman of the A & D Committee, either today or tomorrow, followed by written memo, of any actions involved in this item. He continued that he would also like a report on all past meetings and discussions with the City of Edwardsville concerning annexation and easements. He requested this information as soon as possible.

The Chairman stated that an ongoing concern was the legality and that this Board of Trustees was not making any grant other than the grant of what is referred to as FPA rights. He stated that it must be clear that this can be accomplished even though this Board has not granted the easement and that by approving this matter we are not automatically granting the easement. Pursuant to Dr. Wilkins' request, the Chairman asked Dr. Brown to have legal counsel give those assurances in writing to the Architecture and Design Committee. The Chairman also asked that a memorandum, directed to the Chairman of the A & D Committee with copies to the Board, be prepared outlining the circumstances regarding conversations between the University and the City of Edwardsville. Dr. Wilkins asked that he be called today or tomorrow with information and have a written memo by Monday or Tuesday.

Dr. Wilkins moved approval of the current and pending matter. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford, Anthony Svach; nay, none. The motion carried by the following recorded vote: Aye, B. Barnard Birger, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chairman stated that there was a longstanding tradition at SIU Carbondale; that being the award of the Lindell W. Sturgis Memorial Public



Service Award. He stated that this is the fourteenth presentation of this award. He stated that these ceremonies have meant so much to so many people and that the Board looks forward to this each year and the return of the members of this very distinguished former trustee's family in making this presentation. He continued that the Board has another tradition and that is that Mr. Ivan Elliott has presided over the presentation and the Board has prevailed upon him again to make this presentation.

Mr. Elliott made the following presentation:

There are two things that happen at the Universities that are somewhat parallel and are great events. I was privileged to join SIUE at the Kimmel awards dinner just recently, and now to participate again in the awarding of the Lindell W. Sturgis Memorial Public Service Award. I have to say my cup runneth over. These are really fun events for all of us and there are some wonderful people that are honored at both of these events.

This is the fourteenth time that this has been awarded in memory of Lindell W. Sturgis and the service he gave to Southern Illinois University. Lindell Sturgis served on the governing boards of SIU for 30 years, 20 of those with the Board of Trustees in its present configuration. He was Chairman and Vice-Chairman of the Board at different times. His family participated in and helped in the planning of this award and gave money for it. It's their funding primarily. Other people joined in. The rules that were established were that an award be given annually to an employee of Southern Illinois University at Carbondale and this employee is recognized for his or her contribution to the community, area, state, or nation and shall be based on non-job related activities. It is very fitting since Lindell was involved in activities all over the state in doing things as a volunteer, doing work for the community. So it is very fitting that this should be awarded for non-University related activities. The number of awards annually is based on available funds. If a second award is given, as it has been in some years past, it would be for outstanding professional achievement in the area of public service to a member of the faculty and staff at the University.

It's a real privilege to have John and Jean Easley and Milton and Sue Wetherington here today. That's the Sturgis' daughters and their husbands. Would you join me here to recognize the winner of the award? I saw Mrs. Viola Sturgis this year. I can tell you that she's getting prettier as years go by. She has a heart condition that prevents her from traveling very far, but her mind is still good and her interest in community affairs is unparalleled. I'm sorry she can't attend, but I'm glad you folks can come and represent her.

One of the fun things about this is that nearly all the past recipients show up to participate in congratulating the new award recipient. The first recipient was Bill O'Brien. Bill had planned to come today, but I got a note from him just a few minutes ago that he has the flu this morning. Please come forward as I call your name. David Christensen was the second



April 8, 1993

recipient; Carol McDermott the fourth; Betty Mitchell the fifth; Rex Karnes was the first recipient of the Professional Achievement Award; Ed Shea the 6th; Erv Coppi the 8th; Art Aikman the 9th; Patricia Black-Clay the 10th; Jack Graham the 11th; Dave Kenney, the second recipient of the Professional Achievement Award; Ben Gelman the 12th; Robert D. Arthur, the 13th. J. C. Garavalia was unable to attend today, but he was very active in the formation of this award. Mr. Garavalia was the third recipient of the Professional Achievement Award. Mr. Randall Nelson was the 7th recipient and he was unable to attend today.

I would also like to recognize the Committee that makes this recommendation. Jack Dyer, Chairman; Rex Karnes, Dave Grobe, Dorothy McCombs, Harris Rubin, Pat McNeil, Marianne Osberg, Sharon Holmes, Mary Lou Higgerson, and Catherine Hunter.

On behalf of the Trustees it is my pleasure to invite Dr. Gordon White, the 14th recipient, to come forward along with Mrs. White.

On behalf of the Board of Trustees I tender to you this nomination of the Committee for the Lindell W. Sturgis Public Service Award. A motion and vote would be appropriate.

Mr. Norwood made the motion to approve. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously. Mr. Elliott recognized Dr. and Mrs. White and outlined for the Board the wide variety of activities in which Dr. White is currently and has been involved regarding community service. He presented Dr. White with a plaque and a check for \$500.

While Dr. White was being congratulated by the Sturgis family, past recipients, and committee members, Mr. VanMeter commented that the return of past recipients shows how meaningful this award has been to them.

Dr. White made the following remarks:

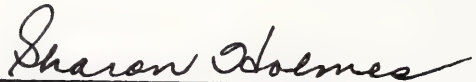
I'd like to thank the Lindell Sturgis family, Chairman VanMeter, and Chancellor Brown for the opportunity to work at Southern Illinois University and the opportunity to be of service. I have to thank my family. I spent more than two nights with Boy Scouts over the years and a few other nights doing other things. Service is certainly facilitated by the supportive atmosphere of SIU Carbondale and certainly its tradition of service to the Southern Illinois region. Service is something that I believe is required of all and I want to thank all who believe that mine has been a major contribution. Thank you all.

Mr. VanMeter added that the Committee had selected wisely when they selected people who come back and continue their support of this very outstanding award. He thanked the Sturgis family and Mr. Elliott.

The Chairman announced that there would be a news conference in Ballroom "B" and that lunch would follow in the Gallery Lounge. He stated that guests at the luncheon would be members of the Lindell W. Sturgis family, members of the Lindell W. Sturgis Memorial Public Service Award Committee, past recipients of the award, Dr. and Mrs. Gordon White, and Mr. Ivan A. Elliott, Jr. The Chairman said that the groundbreaking ceremony for Rainbow's End will be at 1:00 p.m. in Ballroom "B."

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:35 a.m.

  
Sharon Holmes, Executive Secretary

CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . . 385

May 13, 1993

Roll Call . . . . . 386

Trustee Reports . . . . . 386

Committee Reports . . . . . 390

    Executive Committee Report: Award of Contract: Exterior  
    Lighting Improvements, SIUE . . . . . 390

    Finance Committee . . . . . 391

    Architecture and Design Committee . . . . . 392

    Academic Matters Committee . . . . . 392

Remarks by Brad Cole, President, SIUC Undergraduate  
Student Government . . . . . 393

Remarks by Ruth Gresley, President, SIUE Faculty Senate,  
and Shirley Burris, SIUE University Staff Senate . . . . . 394

Executive Officer Reports . . . . . 395

    Application for Appeal of Johnny B. Patterson, Jr. . . . . 396

Reports of Purchase Orders and Contracts, March, 1993,  
SIUC and SIUE . . . . . 397

Changes in Faculty-Administrative Payroll - SIUC . . . . . 398

Changes in Faculty-Administrative Payroll - SIUE . . . . . 400

Increase in Flight Training Charges, SIUC  
[Amendment to 4 Policies of the Board B-4] . . . . . 401

Abolition of Concentrations in the Physical Education Major,  
M.S. in Education, College of Education, SIUC . . . . . 405

Termination of the Specialization in Musical Theater in the  
Bachelor of Arts/Bachelor of Science Degree Program, Major  
in Theater, School of Fine Arts and Communications, SIUE . . . . . 407

Change in Department and Program Titles and Restructuring of  
Curricula, Department of Vocational Education Studies, College  
of Education, SIUC . . . . . 409

Addition of a Computer Engineering Specialization in the  
B.S. in Electrical Engineering, College of Engineering, SIUC . . . . . 416

Abolition of the Educational Administration and Instructional  
Supervision Concentrations in the Master's Degree in  
Educational Administration, College of Education, SIUC . . . . . 418

Approval of Plans and Specifications and Award of Contract:  
Replacement of Heating and Cooling Piping, Neely Hall, SIUC . . . . . 420

Project Approval and Selection of Architect: Exterior  
Painting, Student Recreation Center, Phase I, SIUC . . . . . 423

Recommendation on Architects: East St. Louis Center Safety  
Renovations, SIUE . . . . . 424

Project Approval, Approval of Plans and Specifications, and  
Authority for Award of Contracts: Vadalabene Center Roof  
Replacement, SIUE . . . . . 425

Approval of the Minutes of the Meeting Held April 8, 1993 . . . . . 427

Authorization for the Sale of Bonds: Housing and Auxiliary  
Facilities System Revenue Bonds, Series 1993A . . . . . 428



MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 12, 1993

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:33 p.m., in the Board Room of Magna Group, Inc., Highway 40 and Brentwood Boulevard, St. Louis, Missouri. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

- John Brewster
- Molly D'Esposito, Vice-Chair
- William R. Norwood
- Harris Rowe
- A. D. VanMeter, Jr., Chair
- George T. Wilkins, Jr., Secretary

The following members were absent:

- B. Barnard Birger
- Corey S. Bradford
- Anthony M. Svach

Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, and Mr. C. Richard Grunty, Board Legal Counsel.

A quorum was present.

Mr. Rowe moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 5:31 p.m.

  
\_\_\_\_\_  
George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
MAY 13, 1993

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 13, 1993, at 10:45 a.m., in Room 0003, East St. Louis Center, Southern Illinois University at Edwardsville, East St. Louis, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following members were absent:

B. Barnard Birger  
Anthony M. Svach

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Norwood reported that he had represented SIUC and accepted the Spirit of Flight Award presented to the SIU Aviation Department on April 15. He stated there were some SIU graduates in attendance. He said that this honor speaks very highly of the SIUC program and the positive image it receives on a national and international basis. He complimented President Guyon and the faculty and staff of the program. He stated that it

May 13, 1993

was an award well deserved, but even more than that that everyone recognizes that it was a well-deserved award. He said it was a pleasure representing the University.

Mr. Norwood stated that he had attended the open house at SIUC on May 1 in conjunction with the Air Show. He stated it was interesting to see how the program is progressing. He explained that through the years, starting with Tony LaRosa, the aviation department has received a lot of donated equipment and that continues. He continued that the program has some mock-ups and simulators which are state-of-the-art. He stated that the students in the aviation program, which is in the College of Technical Careers, are getting great educations and are coming out and getting jobs immediately. He explained that the equipment which has been donated by concerned corporations and industries has really made a difference; it keeps the aviation program on the cutting edge of the technologies and changes in aviation.

Mr. Brewster reported that he had attended the SIU Foundation Meeting on May 1. He stated that many of the Foundation's activities are occurring in the various committees. He explained that the most important committee is the Development Committee which is the fund-raising aspect of the Foundation. He reported that one issue that the Development Committee reported on and discussed at length was to encourage all directors of the Foundation to contribute to the Foundation to set a good example. He stated that they were being asked not only to contribute but to become members of the President's Council which is a contribution level of \$10,000. He explained that that amount can be phased in over a period of years. He announced that the staff of the Foundation, particularly the staff in the development area, are now all members of the President's Council. He stated that many of those people make salaries in the \$20,000 to \$30,000 range, and a \$10,000 contribution shows a

major commitment. He reported that the Development Committee presented a resolution that all members of the Board of Directors of the Foundation become members of the President's Council. He stated that that resolution had passed unanimously. He continued that also included in that resolution was a like request to members of the Board of Trustees and senior administrators in the Chancellor's Office and on the Carbondale campus. He personally asked members of this Board to contribute. He stated that he knew this was a personal decision and there are many demands on people's funds. He explained that the only opportunity for any major new funding for projects at this University was in the private sector and through the fund-raising process. He encouraged everyone to the extent of their abilities to join in. He reported that the Foundation was considering a new computer system and were working very closely with the SIUC administration on this issue. He stated that the computer system would cost several hundreds of thousands of dollars and that a plan would be presented to the Foundation Board at its fall meeting. He said that the investment return of the Foundation's funds in the past calendar year was 14.3% which puts it in the top 3% on returns for endowment and pensions funds in the United States. He explained that Boatmen's Trust Company's performance above the Foundation's benchmark added approximately \$700,000 of market value to the Foundation's endowment funds in calendar year 1992. He announced that the endowment at the present time was approximately \$15 million; total funds are approximately \$23 million. He reported that the budget was approved for the fiscal year and that they were hoping to receive contributions in the new fiscal year of \$8.2 million. He stated that Jim Hill from the School of Medicine had reported on the awareness campaign that is leading to a major capital fund drive for the School of Medicine.



May 13, 1993

Mrs. D'Esposito reported that she had attended the meeting of the Illinois Board of Higher Education on May 4 in Peoria at Illinois Central College. She stated that there had been two principal areas discussed: (1) statewide higher education policies and priorities for Illinois private colleges and universities and (2) policy issues in education for the health professions. She continued that during the first discussion about private colleges and universities there had been basically a reaffirmation that Illinois as a state treat its private higher education institutions as an integral part of the state system of higher education. She explained that this has been a tradition for many, many years and Illinois has really received a major benefit from having such a strong dual system of choice. She stated that the state continues to show its support through ISAC awards; however, it was pointed out that the underfunding of ISAC monetary grants and the increasing pressures of costs had caused that vehicle to decrease the amount of access and choice on the part of many Illinois students. She said there was continuing pressure there, that it was a wonderful program, but perhaps not doing quite as good a job because of the financial pressures. She reported that in the area of the health professions she had to put on her SIU hat quite a few times during that discussion. She stated that during that discussion it had been recommended that enrollments in the medical school be decreased based on a capacity survey that had been done. She stated SIU had found that pretty amazing because there are no unemployed physicians to look at the demand for medical doctors on a state basis, just looking at a state capacity seems to be a false way of looking at the need. She continued that in light of the national health discussion that is taking place, there are 37 million uninsured people to add to the rolls of actively using the health services and she thought there were going to be more pressures for medical doctors. With regard

to minority representation, she stated that SIU's MedPrep program had been mentioned. She explained that SIU had enrolled 672 students and 87% of those had completed the program. She continued that only 100 of those actually enrolled in the SIU School of Medicine which obviously meant that they were being "picked off" by other medical schools. She reported that it had been suggested that this was an area that the IBHE should help to be more successful in retaining the students that successfully complete MedPrep. She reported that the IBHE had specifically asked the SIU School of Medicine to look into a rural health care plan; SIU had again reiterated that it stood ready to do that; however, there must be outside funding. She stated that SIU didn't plan to find the money with internal reallocation for that kind of major commitment to rural health.

Under Committee Reports, Dr. Wilkins submitted the following Executive Committee Report:

#### EXECUTIVE COMMITTEE REPORT

By action at the March 11, 1993, meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award a contract for the capital project, Exterior Lighting Improvements, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1:

#### AWARD OF CONTRACT: EXTERIOR LIGHTING IMPROVEMENTS, SIUE

##### Summary

This matter approves the award of contract in connection with the capital project, Exterior Lighting Improvements, SIUE. The project will install more efficient, lower wattage lighting fixtures along campus walkways, and install new lighting in Parking Lots C and P15. Funding for the project, in the amount of \$310,000, will be from revenue from parking and traffic activities at SIUE.

A summary of bids received is attached for information.

##### Rationale for Adoption

At its September 12, 1991 meeting, the Board approved the project and the project budget. The Illinois Board of Higher Education approved the

project as a non-instructional capital improvement at its November 5, 1991 meeting. On February 13, 1992, the Board of Trustees approved the architect for the project. At its meeting of March 11, 1993, the Board approved the plans and specifications for the project and authorized the members of the Executive Committee of the Board to award contracts in connection with the project.

The bids received exceeded the original budget approved for the project. University officers reviewed the project and elected to bring the project within budget through deleting work bid as alternates rather than to seek an increase in the project budget.

The contract proposed for award herein is within the budget. The award of the contract is now timely.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$270,200 be and is approved for award to J. F. Electric, Inc., Edwardsville, Illinois, for all work in connection with the project.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in Room 0026 of the SIUE East St. Louis Center. She gave the following report:

Item J, Authorization for the Sale of Bonds: Housing and Auxiliary Facilities System Revenue Bonds, Series 1993A, has been recommended for approval. We ask that this be a separate action item. With regard to the Glendale School matter, SIUC funds will be used to purchase the building. The reason it has been removed from the bond sale is that federal monies are involved and we found it a better process to make the acquisition by going outside the bonding system. It doesn't change the results. We ask that Item K, Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4] be approved and placed on the omnibus motion. The Committee has also recommended approval to the Executive Committee for the purchase of computer upgrading equipment for the SIU School of Medicine.



With regard to Item J, President Guyon added that SIUC will proceed to make the purchase of Glendale School out of local funds and be reimbursed by the Head Start program over a period of about three years. He continued that the reimbursement would have been more difficult under the bonding system.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee asks that the following matters be included in the omnibus motion: Board Agenda Items Q, Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Neely Hall, SIUC; R, Project Approval and Selection of Architect: Exterior Painting, Student Recreation Center, Phase I, SIUC (of the old building); S, Recommendation on Architects: East St. Louis Center Safety Renovations, SIUE; and T, Project Approval, Approval of Plans and Specifications, and Authority for Award of Contracts: Vadalabene Center Roof Replacement, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

The Committee had seven notice items which will come back to the Board again next month. There were three from SIUE and four from SIUC. There were five items which were approved and recommended for the omnibus motion. They are: L, Abolition of Concentrations in the Physical Education Major, M.S. in Education, College of Education, SIUC; M, Termination of the Specialization in Musical Theater in the Bachelor of Arts/Bachelor of Science Degree Program, Major in Theater, School of Fine Arts and Communications, SIUE; N, Change in Department and Program Titles and Restructuring of Curricula, Department of Vocational Education Studies, College of Education, SIUC; O, Addition of a Computer Engineering Specialization in the B.S. in Electrical Engineering in the College of Engineering, SIUC; and P, Abolition of the Educational Administration and Instructional Supervision Concentrations in the Master's Degree in Educational Administration, College of Education, SIUC. We had an information report on the Upward Bound/Science Awareness Program which was very educational. We had a presentation from Johnetta Haley, Director of the East St. Louis Center, and Patricia Harrison, Coordinator of the Upward Bound Program. We had the privilege of hearing from three students of the program: Jeffrey Conner, now a freshman at Tennessee State University; Karen Carter, a double major at SIUE; and Kendall Harris, who is working on his doctorate at the University of Mississippi. I think we were all very pleased to see how well this program is doing and the caliber of students that are graduating from it. We had an update on PQP from both of the campuses. We are on schedule for delivery of our report to IBHE on September 15.



May 13, 1993

The Chairman recognized Brad Cole, President of the SIUC Undergraduate Student Government. Mr. VanMeter stated that the Board had enjoyed working with him this year and wished him well in the future. Mr. Cole made the following remarks:

Thank you for allowing me to share a few moments of personal reflection with the Board. As you may know, I began my association with this Board in the early fall of 1990. At that time I was eighteen years old and had just been appointed to serve as Chief of Staff to the President of the Undergraduate Student Government. After the election of a new president in the spring of 1991, I continued my relationship with the Board as representative to these meetings from student government. Following yet another election, indeed that of myself as Student Body President, I have maintained my presence throughout this past year. All in all, and to the best of my memory, this meeting today shall mark my 26th, and regrettably my last, Board of Trustees meeting. With that, I can honestly attest to what a pleasure and privilege it has been to interact with such a dedicated and concerned body of individuals: individuals seated before me today. I can further state that it has been nothing less than an honor to attend these meetings on behalf of the undergraduate student body at SIUC. My only reservation is that I hope that my service has been positive and beneficial. As I thought to prepare these remarks last night, I found myself enthralled amongst an avalanche of memories. Together, not just as a Board of Trustees and a student representative, but as a coalition of persons dedicated to Southern Illinois University, we have been through a great deal. We have celebrated national recognition for intercollegiate athletics, we have mourned the loss of precious student life, we have fought the battle of increased tuition and fee rates, and we have struggled with the uncertainty of program planning. But perhaps the most important part of our relationship - and again, the relationship as a coalition - has been the growth that each of us has experienced individually. For we have all learned a great deal; a great deal about ourselves, our colleagues, our goals, and, of course, our institution. As I look back over these past three years with fond endearance, it is that growth that I hold closest to my heart. In the words I have just spoken there is unmatched emotion. Indeed, there are emotions that I was unaware that I could feel. These emotions serve as my thank you to the entire membership of the Board of Trustees; to Chancellor Brown; President Guyon, Vice Presidents Shepherd, Tweedy, and Welch; to all of the Deans and Directors too numerous to name in any forum other than the Academy Awards; and most especially to the students that make this University what it is today. To the students I will forever be grateful. And as I become an average student during this coming year, and hopefully my last year, I will rest assured that there are competent representatives at all levels dedicated to my best interests. Again, thank you for allowing me to speak.

The Chairman stated that the nice comments which he had made were indicative of the manner in which he had served as student representative. He recognized James Orr, the newly-elected President of the SIUC Faculty Senate; Steven Kraft, re-elected President of the SIUC Graduate Council; and James

Scales, re-elected President of the SIUC Administrative and Professional Staff Council. The Chairman announced that Mrs. Susan Hall had been re-elected as President of the SIUC Graduate and Professional Student Council but was unable to attend today because she was taking finals. Mr. VanMeter introduced Leon Price representing the SIUE Student Senate. He recognized the two retiring constituency heads at SIUE: Ruth Gresley, President of the SIUE Faculty Senate, and Shirley Burris, President of the SIUE University Staff Senate.

Mrs. Gresley made the following comments:

I would like to thank the Board for its support this past year. We've had an excellent year. This past year has been an interesting one for me and I've certainly learned a lot as I've watched the experts in action. The Faculty Senate members at SIUE appreciate the Board's work to make SIUE the excellent organization that it is. We have worked together in a time of great change. I'm glad to have had this opportunity to be a part of shared governance. I'd also like to thank Dr. Brown for all of his work on the part of SIU. We appreciate his efforts when he could be at home eating bon bons and watching soap operas, instead of working on PQP. As my final action I would like to introduce my successor, Dr. Dickie Spurgeon, from the English Department at SIUE. I've passed the June and July notices of the Board of Trustees meetings on to him already.

Mr. VanMeter thanked her for her service and stated that it had been a real joy to work with her this year.

Mrs. Burris made the following remarks:

Having been involved with the University's governance system this year has been very interesting for me personally. I have particularly appreciated the availability and willingness of the Board members and the Chancellor regarding staff matters and some of my own concerns for the growth of the SIUE campus. The President-elect of the University Staff Senate was unable to attend this meeting today. That is Duane Meyer. He will be at the June meeting and I have yet to pass along some of the Board matters to him. I have appreciated and enjoyed this year.

The Chairman stated that one of the joys of being a trustee is the opportunity to get to know some of the people, what they do, and what kind of impact they have on the total of the Universities they serve. He continued that these two ladies are great representatives of their University and have certainly lived up to a long history of real service to the University. He stated that the Board appreciated their service and wished them well.

The Chairman announced that pursuant to notice the Board of Trustees had held a special meeting at approximately 3:30 p.m. in the Board Room of Magna Group, Inc., St. Louis, Missouri, on Wednesday, May 12, 1993. He continued that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of Chancellor James Brown, pursuant to the Statutes of the Board. He stated that the evaluation had gone very well.

Under Executive Officer Reports, President Guyon explained that a little less than a year ago SIUC had been notified by Black Issues in Higher Education that it was number one in the production of Ph.D. students of African-American heritage. He continued that a few days ago SIUC had been informed that it was number one in the category of predominantly white institutions graduating baccalaureate students of African-American lineage. He stated that SIUC was now number one in two categories; a tough status to maintain but it was pleased to be there.

President Lazerson reported that April 19th through the 21st witnessed the visit of the North Central Association for the purpose of reviewing SIUE's continuing accreditation. He was pleased to report that at the exit interview the accreditation team announced it would recommend that the University's next accreditation visit would be in the year 2002-03 and there are no interim reports or focused visits that they anticipate.

Chancellor Brown stated that this was the first meeting ten days following his report to the Board on the Application for Appeal of Johnny B. Patterson, Jr. He continued that his recommendation was that the Application for Appeal be refused. He explained that no action by the Board is required in



order to implement his recommendation; if the Board takes no action, the effect is to refuse the appeal. He stated that if, however, any member of the Board desires to grant the Application for Appeal of Johnny B. Patterson, Jr., in spite of the absence of a positive recommendation by the Chancellor, this is the meeting at which any motion to that effect must be made. He stated that if such a motion is duly seconded and approved by a majority of voting members present, the Application for Appeal is granted, and the substance of the appeal may be considered by the Board. He continued that if no such motion is approved, the Bylaws provide that the Application for Appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.

The Chair asked if there was such a motion; hearing none, the Chair declared that the Application for Appeal shall be deemed to have been denied and the action which is the subject of the grievance shall stand.

Chancellor Brown reported that the search committee for a new SIUE President had been very active and that an advertisement announcing this vacancy and seeking applications and nominations would appear in the May 19 issue of the Chronicle of Higher Education, which would then be the formal kickoff date for the search. He stated that the Chairman of the search committee was teaching a class today and could not be at the meeting. He said that the committee was doing a good job and it was looking forward to good results soon.

Chancellor Brown gave the following legislative update:

The General Assembly continues in session with the stated intention of concluding its business by May 28. Both chambers are quickly whittling down the number of bills and issues they will have before them come the end of May. This past Tuesday the House Appropriation Education Committee heard and acted upon the higher education budgets. Just under \$38 million was added for 2-1/2% salary increases, retirement \$10 million, and the monetary award program, \$6 million. That means of the \$38 million, \$16 million of it was reserved for



other purposes. The increase for SIU for salary purposes is \$2.9 million. The House also added an amendment to delete the effective date of each higher education appropriation bill thereby guaranteeing bills will end up in conference committee and funded at a level to be determined by the legislative leaders at a later date. In short, we know nothing at this point. The higher education budgets are \$86 million or 4% greater than fiscal year 1993 appropriations. The Governor included \$37 million more for the fiscal year 1994 higher education budgets. Then the Senate added \$11 million and now the House has added \$38 million. I hope we in higher education will get all of these funds, but looking at the state's budget realistically taking into consideration the hospital and nursing home assessment issue, the Governor's income tax surcharge plan, and some \$700 million of back bills, I don't want anyone to get high hopes. On early retirement, I don't expect to see any early retirement legislation pass the General Assembly this year. There is no universal agreement upon a plan. The vehicle bill to implement the plan languishes in committee and the Senate President supports a 2-year moratorium on passage of pension bills. On governance, the two bills implementing the Governor's recommended changes of the structure of higher education have failed to pass out of House committee. No bill is dead forever, so one or both bills may surface later this month as an end-of-session negotiating point. Things in Springfield change daily. Hopefully in the next three weeks the General Assembly will conclude its business and funding for higher education will be treated fairly. But who knows what will happen.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORT OF PURCHASE ORDERS AND CONTRACTS,  
MARCH, 1993, SIUC AND SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of March, 1993, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

1. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

	<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1.	Hawkinson, James M.	Develop Officer	SIU Foundation	03/08/93	\$1,708.33/mo
2.	Ravat, Dhananjay N.	Asst Professor	Geology	01/01/93	\$3,675.00/mo
3.	Starkweather, Lee	Assoc Legal Counsel	University Legal Counsel	04/01/93	\$4,000.00/mo
4.	Tragoudas, Spyros	Asst Professor	Computer Science	01/01/93	\$4,981.00/mo
5.	Whiston, Jo Lynn	Asst Director	Alumni Services	01/01/93	\$2,250.00/mo
6.	Yockey, Kayla K.	Asst Develop Dir, Broadcasting	WUSI-TV	01/01/93	\$2,629.67/mo
					\$20,499.96/FY
					\$33,075.00/AY
					\$48,000.00/FY
					\$44,829.00/AY
					\$27,000.00/FY
					\$31,556.04/FY

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board, B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

#### A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Barry, Richard E.	Prof and Chair	Fam Practice	04/01/93	\$14,084.00/mo \$169,008.00/FY-84.5% (\$16,667.42/mo \$200,009.04/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan
2. Morales, Augusto*	Asst Prof of Peds	Pediatrics	03/01/93	\$4,495.67/mo \$62,100.04/FY-51% (\$8,815.04/mo \$105,780.48/FY-100%) Additional compensation may be derived through the Medical Service and Research Plan

#### B. Award of Tenure

<u>Name</u>	<u>Title on Effective Date of Tenure</u>	<u>Department</u>	<u>Effective Date</u>
1. Barry, Richard E.	Prof and Chair	Fam Pract	04/01/93
2. Colliver, Jerry	Professor	Med Ed	05/15/93
3. Khardori, Nancy	Assoc Prof	Int Med	05/15/93
4. Khardori, Ramesh	Assoc Prof	Int Med	05/15/93
5. Pencek, Terrence	Assoc Prof	Surgery	05/15/93
6. Naritoku, Dean	Assoc Prof	Int Med	07/01/93

\*Previously held the term appointment of Visiting Assistant Professor

# CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUE

1. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

## A. Awards of Tenure

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>
1. Abraham, Ronald D.	Assistant Professor	Music	August 16, 1993
2. Bock, Douglas B.	Associate Professor	Mgt. Info. Systems	August 16, 1993
3. Brown, Robin W.	Assistant Professor	Art and Design	August 16, 1993
4. Bush, Richard D.	Assistant Professor	Public Admin. & Pol. Analysis	August 16, 1993
5. Haydon, Rick G.	Assistant Professor	Music	August 16, 1993
6. Langenwalter, Eric M.	Assistant Professor	Dental Medicine	September 1, 1993
7. Matthewson, Charles	Assistant Professor	Construction Engineering	August 16, 1993
8. Nelson, Wayne A.	Assistant Professor	Educational Leadership	August 16, 1993
9. Pogatschnik, Gerald	Associate Professor	Physics	August 16, 1993
10. Redmond, Audrey F.	Associate Professor	Physiology	July 1, 1993
11. Ruff, Nancy K.	Assistant Professor	English Lang. & Lit.	August 16, 1993
12. Skoblow, Jeffrey D.	Assistant Professor	English Lang. & Lit.	August 16, 1993
13. Voller, John G.	Assistant Professor	English Lang. & Lit.	August 16, 1993



INCREASE IN FLIGHT TRAINING CHARGES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in the fees for flight training courses offered by the Aviation Flight program.

Rationale for Adoption

The acquisition, maintenance, operation, and replacement and/or refurbishment of training aircraft are supported by aviation flight fees. As outlined in documents supporting Fall, 1992 flight fee increases, which were subsequently approved by the Board in April, 1992 and as reviewed in the attached Summary Companion Document, annual flight fee increases are necessary to provide for replacement and/or refurbishment of training aircraft. At the levels proposed, the fees charged by SIUC will be comparable to those charged by other universities with similar programs.

Considerations Against Adoption

University officials are aware of, and concerned about, the continuing increase in the cost of education and related activities.

Constituency Involvement

The proposed rates were developed by program faculty and administration after a thorough review of program fiscal requirements and the rates charged by other institutions with similar programs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-4 be amended to set forth flight training charges as follows:

4. Charges for flight training, SIUC, effective Fall Semester, 1993:

<u>Course</u>	<u>Rates</u>
AF 201 - Primary	\$4,344.00
AF 203 - Basic	3,089.00
AF 204 - Intermediate	3,564.00
AF 206 - Instrument & Advanced	2,266.00
AF 207a - Advanced	2,266.00
AF 207b - Multi-Engine	2,347.00
AF 300 - Flight Instructor	2,050.00
AF 301 - Flight Instructor/Multi-Engine	1,322.00
AF 302 - Flight Instructor/Instrument	1,211.00

Summary Companion Document  
SIUC Aviation Flight  
Fee Increase Proposal  
March 11, 1993

### Background

A thorough review of Airport Operations conducted in 1989 resulted in the development and adoption of a Planning Document for Airport Operations which was implemented in FY-90. This planning document projected five-year fiscal goals toward the systematic retirement of the accumulated \$1.77 million deficit. A fiscal update completed in October, 1991, concluded that less-than-projected revenues and rising costs will not produce the desired deficit reduction over the duration of the Plan. A copy of this 1991 fiscal review entitled Draft Planning Document Update - Airport Operations is attached.

### Justification

As outlined in the attached Draft Planning Document Update, aircraft operating and maintenance costs have increased beyond projected levels. These additional costs will continue because of a growing scarcity of parts, inflation, stricter FAA safety requirements, and more stringent program-related safety measures. The current level of flight fees is insufficient to cover these increased costs and provide for the eventual replacement and/or refurbishment of the aircraft fleet.

The 1991 Plan Update calls for retirement of the deficit in FY-96, and a positive balance beginning FY-97 for the replacement/refurbishment of aircraft. This projection assumed a 10% flight fee increase effective Fall Semester 1992, which was approved by the Board in April, 1992, and subsequent 8% flight fee increases annually beginning 1993. The projection further assumed no additional reduction in state funds allocated to the program. Budget recisions and reductions which occurred in 1992 and 1993 have negatively affected fiscal projections by approximately \$80,000.

### Comparison of Fees Assessed by Other Programs

The attached Table 1 compares current and proposed SIUC flight fees with fees currently assessed by four other state universities which operate similar flight programs.

### Projected Impact on Enrollment

Based upon current costs of other similar flight programs, and the high demand for the SIUC program, no adverse effect on enrollment is anticipated. For example, approximately 175 applications have thus far been received for Fall Semester, 1993, with a maximum acceptance limit of 100 new students.

In consideration of the need for additional revenue as outlined in this document and detailed in the attached Planning Document Update, it is proposed that the fees currently assessed for each Aviation Flight course be increased 8% effective Fall Semester, 1993. Dollar amounts of these increases are as follows:

SIUC Aviation Flight  
Associate Degree Courses

<u>Course</u>	<u>Current Fee</u>	<u>Proposed Increase</u>	<u>Proposed Fee</u>
AF 201	\$ 4,022	\$ 322	\$ 4,344
AF 203	2,860	229	3,089
AF 204	3,300	264	3,564
AF 206	2,098	168	2,266
AF 207a	2,098	168	2,266
AF 207b	<u>2,174</u>	<u>174</u>	<u>2,347</u>
Subtotals	\$16,551	\$1,325	\$17,876

Post-Degree Courses

AF 300	\$ 1,898	\$ 152	\$ 2,050
AF 301	1,224	98	1,322
AF 302	<u>1,121</u>	<u>90</u>	<u>1,211</u>
Subtotals	\$ 4,243	\$ 340	\$ 4,583
Totals	\$20,794	\$1,665	\$22,459

Table 1

Comparison of Current and Proposed SIUC Flight Fees to Fees  
Assessed by Similar Programs

Major Courses Offered Leading to:	Current SIUC Fees	Univ. of N. Dakota	Purdue Univ.	U. of I.	Ohio State	Proposed SIUC Fees
Private License	\$ 4,022	\$ 4,750	\$ 4,172*	\$ 4,619**	\$ 4,075***	\$ 4,344
Commerc. & Instr.	10,356	15,500	11,582*	9,036**	11,925***	11,185
Multi-Engine	<u>2,173</u>	<u>3,150</u>	<u>1,689*</u>	<u>1,980**</u>	<u>1,800***</u>	<u>2,347</u>
Total	\$16,551	\$23,400	\$17,443*	\$15,635**	\$17,800***	\$17,876

NOTE: For comparison purposes, fees for post-degree, advanced flight courses are not included as similar courses are not offered by all the above institutions.

\*Amounts reflect a 3% increase to be effective June, 1993.

\*\*Charges for one-on-one ground instruction, flight-related materials, and check/examination flights are not included in initially assessed fees. \$500 per course (\$2,000) has been added to reflect these additional charges.

\*\*\*Figures provided are based on the average flight hours reported as needed to successfully complete required training and are not based on initial course flight fees.

As these comparisons indicate, the increased fees proposed for the SIUC program would be reasonably comparable to those charged by other similar programs.



ABOLITION OF CONCENTRATIONS IN THE PHYSICAL EDUCATION MAJOR,  
M.S. IN EDUCATION, COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Applied Physical Education, Experimental Physical Education, and Professional Physical Education concentrations in the Physical Education major, M.S. in Education, College of Education, SIUC.

Rationale for Adoption

The above-referenced concentrations are neither offered by the College of Education nor are found in the Graduate Catalog; however, they are listed in the IBHE inventory. Thus, the purpose of this matter is to remove concentrations from the inventory which are no longer offered.

No students will be affected by this abolition; no tenured faculty member will be released as a result of this abolition; and no cost savings will be realized.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Education, the Graduate Council, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Applied Physical Education, Experimental Physical Education, and Professional Physical Education concentrations in the Physical Education major, M.S. in Education, be and are hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

ABOLITION OF THE CONCENTRATIONS IN THE PHYSICAL  
EDUCATION CONCENTRATIONS IN THE PHYSICAL EDUCATION  
MAJOR, M.S. IN EDUCATION, COLLEGE OF EDUCATION, SIUC

I. Program Inventory Data.

A. Current

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
13.1314	Physical Education	Applied Physical Education	M.S. in Education	College of Education
		Experimental Physical Education		
		Professional Physical Education		

B. Proposed

13.1314	Physical Education		M.S. in Education	College of Education
---------	--------------------	--	-------------------	----------------------

II. Reason for proposed action.

The Applied Physical Education, Experimental Physical Education, and Professional Physical Education Concentrations are on the IBHE inventory, but they are neither offered by the College of Education nor are found in the Graduate Catalog. Thus, the purpose of this RME is to remove concentrations from the inventory which are no longer offered.

III. Anticipated budgetary effects.

None.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

None required.

V. Will other education units, curricula, or degrees be affected by this action?

No.

VI. Any other relevant information.

None to report.

VII. Catalog copy to be added or deleted.

See attached.

VIII. The requested effective date of implementation.

Immediately.

TERMINATION OF THE SPECIALIZATION IN MUSICAL THEATER IN THE  
BACHELOR OF ARTS/BACHELOR OF SCIENCE DEGREE PROGRAM, MAJOR  
IN THEATER, SCHOOL OF FINE ARTS AND COMMUNICATIONS, SIUE

Summary

This matter proposes a reasonable and moderate extension of the existing Bachelor of Arts/Bachelor of Science degree program, major in Theater, to terminate the specialization in Musical Theater.

Rationale for Adoption

At the present time, one student is enrolled in this specialization. The department receives only a very occasional inquiry about program work in the specialization. Continuation of the specialization would be neither realistic nor cost effective. With the elimination of this program, the department will focus on specializations more central to its mission. Termination of this specialization will allow for the reallocation of approximately \$4,000 per academic year to other areas of Theater and Dance and Music for workshop courses.

The sole remaining major in this specialization is graduating in the current year. No other students are professing serious intent in majoring in the specialization. Those students in theater and dance who wish to take a limited amount of course work in the area of musical theater will be served through occasional offering of workshop courses. Termination of this specialization will result in the more efficient utilization of faculty involved in the regular offerings in Theater and Dance. No special equipment and physical facilities are used for the program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department Chairperson. It has been reviewed and approved by the Curriculum Committee of the School of Fine Arts and Communications and by the Dean of that school. It has the recommendation of the Curriculum Council of the Faculty Senate and the Faculty Senate Executive Committee. The proposal is recommended for approval by the Provost and Vice-President for Academic Affairs and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the specialization in Musical Theater in the Bachelor of Arts/Bachelor of Science degree program, major in Theater, School of Fine Arts and Communications, SIUE, be and is hereby abolished effective August 15, 1993; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

TERMINATION OF THE SPECIALIZATION IN MUSICAL THEATER IN  
THE BACHELOR OF ARTS/BACHELOR OF SCIENCE DEGREE PROGRAM, MAJOR  
IN THEATER, SCHOOL OF FINE ARTS AND COMMUNICATIONS, SIUE

I. Program Inventory Data.

A. Current

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
50.0301	Theater	Dance	B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater		B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater	Design/Technical	B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater	Musical Theater	B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater	Performance	B.A./B.S.	Fine Arts/Theater & Dance

B. Proposed

50.0301	Theater	Dance	B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater		B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater	Design/Technical	B.A./B.S.	Fine Arts/Theater & Dance
50.0501	Theater	Performance	B.A./B.S.	Fine Arts/Theater & Dance



## II. Reasons for Proposed Action.

At the present time, one student is enrolled in this specialization. The department receives only a very occasional inquiry about program work in the specialization. Continuation of the specialization would be neither realistic nor cost effective. With the elimination of this program, the department will focus on specializations more central to its mission.

## III. Anticipated Budgetary Effects.

Termination of this specialization will allow for the reallocation of approximately \$4,000 per academic year to other areas of Theater and Dance and Music for workshop courses.

## IV. Arrangements to be made for affected faculty, staff, students, equipment, and physical facilities.

The sole remaining major in this specialization is graduating in the current year. No other students are professing serious intent in majoring in the specialization. Those students in theater and dance who wish to take a limited amount of course work in the area of musical theater will be served through occasional offering of workshop courses. Termination of this specialization will result in the more efficient utilization of faculty involved in the regular offerings in Theater and Dance. No special equipment and physical facilities are used for the program.

## V. Other educational units, curricula, or degrees affected by the action.

There is expected to be no effect, adverse or positive, on any other unit, curriculum, or degree.

## VI. Changes in catalog copy.

See attached catalog copy.

## VII. Requested effective date.

August 15, 1993.

CHANGE IN DEPARTMENT AND PROGRAM TITLES AND RESTRUCTURING  
OF CURRICULA, DEPARTMENT OF VOCATIONAL EDUCATION STUDIES,  
COLLEGE OF EDUCATION, SIUC

Summary

The Department of Vocational Education Studies, College of Education, SIUC, currently offers undergraduate majors in Vocational Education Studies and in Clothing and Textiles. At the graduate level, the Department offers Ph.D. and M.S.Ed. degree programs with concentrations in Vocational Education Studies.

This matter proposes retitling of the Vocational Education Studies Department to Workforce Education and Development. The new department title is more clearly indicative of the current education and training emphasis at both state and national levels.

The following curricular restructuring is concurrently proposed to allow the Department to more effectively utilize faculty resources and better serve its student clientele: (1) change in title of the Ph.D. in Education concentration from Vocational Education Studies to Workforce Education and Development; (2) change in the title of the M.S.Ed. degree program concentration from Vocational Education Studies to Workforce Education and Development; (3) change in title of the Vocational Education Studies major in the Bachelor of Science Degree Program, College of Education, to Workforce Education and Development; (4) abolition of the Industrial Education and Health Occupations Education specializations in the Vocational Education Studies major; (5) addition of specializations in Vocational Teacher Development and Administrative Services Training to the Workforce Education and Development major; and (6) abolition of the double specialization in Apparel Design and Retailing in the Clothing and Textiles major, Bachelor of Science Degree, College of Education, SIUC.

#### Rationale for Adoption

In 1975, the Department of Vocational Education Studies was created in the College of Education from the former departments and faculties of Agriculture Education and Mechanization, Business Education, Home Economics Education, and Occupational Education. In 1985, the Department merged majors and eliminated several non-subscribed specializations. Since 1985, the faculty have continued to explore various alternatives for restructuring majors and specializations, believing that curriculum should allow for flexibility to take advantage of accelerating technological and social change. Most recently, various national and state reports have focused attention on issues associated with workforce preparation. By changing the title of the Department, the titles of graduate programs, restructuring curricula, and eliminating under-enrolled specializations, the Department can better focus its resources, communicate its mission, and lay the groundwork for more orderly program delivery and planning.

No present students will be negatively affected by any of the proposed changes. There have been limited enrollments in the health occupations and industrial education specializations. Anticipated cost savings of \$4,000 for each of these specializations will be used to meet increasing on-campus program needs in other specializations. By cooperating with the College of Technical Careers, the new Administrative Services Training specializations will increase faculty productivity and decrease program costs. By dropping five existing courses and creating two new courses savings of \$6,750 are anticipated from this cooperative venture. No tenured faculty member will be released as a result of this action.

#### Considerations Against Adoption

University officers are aware of no major considerations against the adoption.

May 13, 1993

### Constituency Involvement

This proposal was initiated by the faculty of the Department of Vocational Education Studies which subsequently voted to support these changes. The Academic Affairs Committee of the College of Education, the Dean of the College of Education, the Faculty Senate, the Graduate Council, the Vice-President for Academic Affairs and Provost, and the President of SIUC support the proposed changes.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The title of the Department be changed from Vocational Education Studies to Workforce Education and Development.
- (2) The titles of the concentrations for the Ph.D. in Education and M.S.Ed. degree programs be changed from Vocational Education Studies to Workforce Education and Development.
- (3) The B.S. degree program in Vocational Education Studies be retitled to Workforce Education and Development; specializations in Vocational Teacher Development and Administrative Services Training be added to the Workforce Education and Development degree program; and specializations in Industrial Education and Health Occupations Education in Vocational Education Studies and the double specialization in the Clothing and Textiles major are hereby abolished.

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement these changes without further action by this Board.

CHANGE IN TITLE OF THE VOCATIONAL EDUCATION STUDIES DEPARTMENT,  
 THE Ph.D. IN EDUCATION CONCENTRATION, THE M.S.Ed. DEGREE PROGRAM  
 CONCENTRATION AND THE MAJOR, BACHELOR OF SCIENCE DEGREE PROGRAM,  
 COLLEGE OF EDUCATION, SIUC, TO WORKFORCE EDUCATION AND DEVELOPMENT;  
 AND RESTRUCTURING OF CURRICULA WITHIN THE DEPARTMENT

I. Program Inventory Data.

A. Current

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
13.1399	Vocational Education Studies	Business Education-Secondary Teaching Certificate  Education, Training and Development  Health Occupations-Secondary Teaching Certificate  Home Economics-Secondary Teaching and Educational Services Options  Industrial Education-Secondary Teaching Certificate	B.S.	College of Education
19.0901	Clothing & Textiles	Apparel Design  Retailing  Double Specialization in Apparel Design and Retailing	B.S.	College of Education
13.1320	Vocational Education Studies		M.S. in Edu- cation	College of Education
13.1320	Education (Vocational Education Studies)		Ph.D.	College of



May 13, 1993

## B. Proposed

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
	Workforce Education and Development	Administrative Services Training*	B.S.	College of Education
		Business Education-Secondary Teaching Certificate		
		Education, Training and Development		
		Home Economics-Secondary Teaching, and Educational Services Options		
		Vocational Teacher Development*		
19.0901	Clothing & Textiles	Apparel Design	B.S.	College of Education
13.1320	Workforce Education and Development		M.S. in Education	College of Education
13.1320	Education (Workforce Education and Development)		Ph.D.	College of Education

\*New Specializations.

## II. Reason for proposed action.

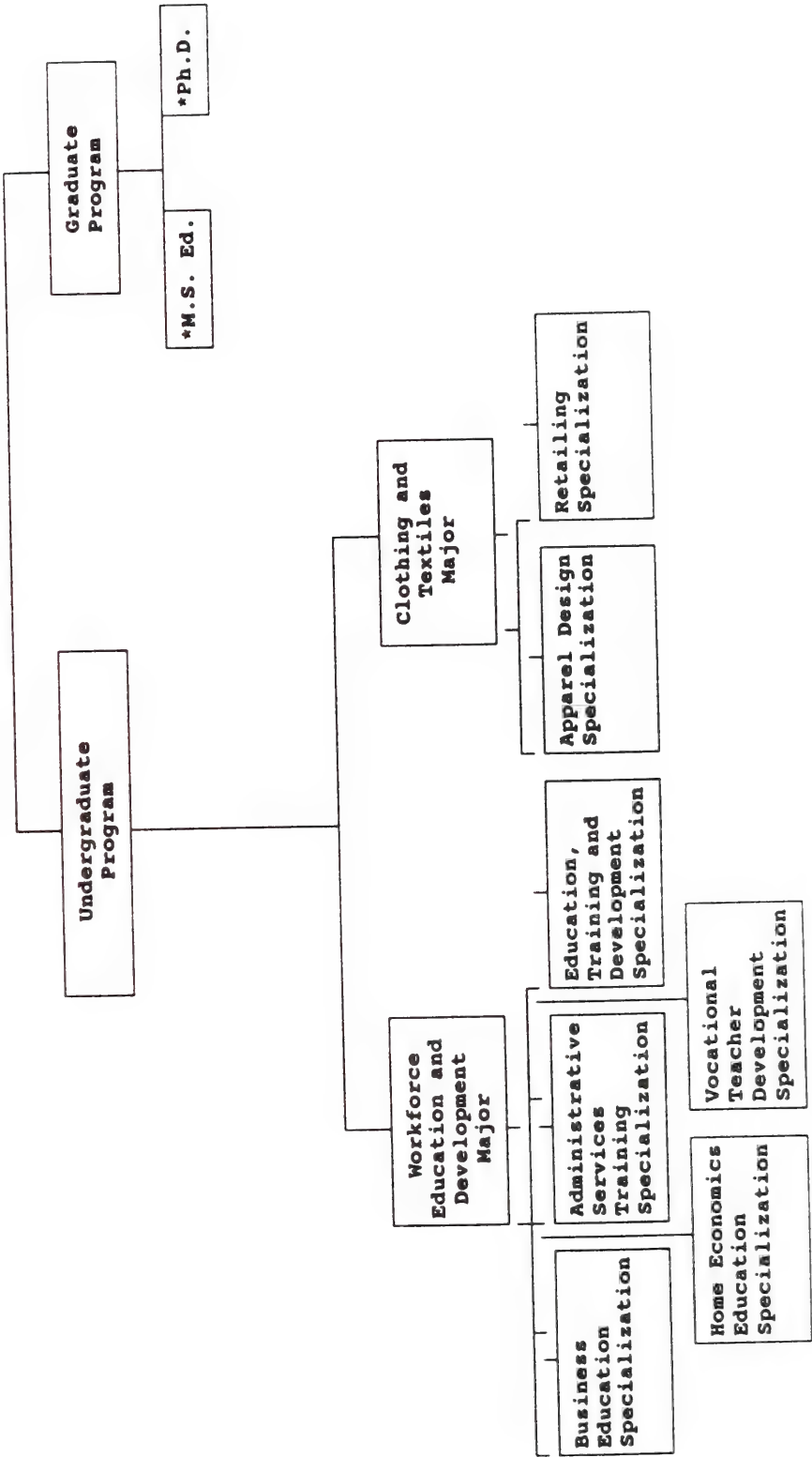
In 1975, the Department of Vocational Education Studies was created in the College of Education from the former departments and faculties of Agricultural Education and Mechanization, Business Education, Home Economics Education, and Occupational Education. In 1985, the Department proposed to merge majors and eliminate several non-subscribed specializations. Subsequently, the Illinois Board of Higher Education (IBHE) approved a Reasonable and Moderate Extension to merge five majors and 19 specializations into two majors and seven specializations.

Since 1985, the faculty have continued to explore various alternatives for restructuring majors and specializations, believing that the curriculum should allow for flexibility to take advantage of accelerating technological and social change. The following changes are proposed:

- (1) Retitle the Department of Vocational Education Studies to Workforce Education and Development.
- (2) Retitle the Ph.D. in Education concentration to Workforce Education and Development.
- (3) Retitle the M.S.Ed. concentration to Workforce Education and Development.
- (4) Restructure the Vocational Education Studies and Clothing and Textiles majors and retitle the Vocational Education Studies major.
- (5) Eliminate three specializations because of: (a) changes in workforce training and development; and (b) changes in the nature of training in the apparel industry.
- (6) Add specializations in Administrative Services Training and Vocational Teacher Development.

Figure 1 shows the new configuration proposed for Department undergraduate and graduate programs.

Restructured Program in the  
Department of Workforce Education and Development



\*Concentrations in Workforce Education and Development

ADDITION OF A COMPUTER ENGINEERING SPECIALIZATION IN  
THE B.S. IN ELECTRICAL ENGINEERING, COLLEGE OF  
ENGINEERING, SIUC

Summary

This matter proposes the addition of a Computer Engineering specialization in the B.S. in Electrical Engineering in the College of Engineering, SIUC.

Rationale for Adoption

Electrical Engineering majors can satisfy the requirements for the proposed specialization in Computer Engineering by selecting a specific set of elective courses currently offered by the department. Many students graduate satisfying these requirements, but their specialization in the area of computer engineering cannot be officially acknowledged. The proposed action will solve this problem that concerns many of our students. In addition, it will make the Electrical Engineering program more attractive to students with specific interests in the area of computer engineering and is expected to have a positive impact on the enrollment. It must be noted that the proposed action does not require additional resources. Instead, it is an effort in better utilizing the available resources to improve the quality and productivity of the Electrical Engineering program.

The proposed specialization will (a) use existing faculty, facilities, and courses; (b) offer a grouping of existing courses which can be identified as a computer engineering specialization; and (c) not require additional equipment or facilities because existing equipment or facilities are adequate to support the proposed specialization.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Engineering, the Faculty Senate, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a Computer Engineering specialization in the B.S. in Electrical Engineering in the College of Engineering, SIUC, be and is hereby added to the program inventory; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement these changes without further action by this Board.



May 13, 1993

# ADDITION OF A COMPUTER ENGINEERING SPECIALIZATION IN THE B.S. IN ELECTRICAL ENGINEERING, COLLEGE OF ENGINEERING, SIUC

## I. Program Inventory Data.

### A. Current

<u>CIPS</u>	<u>MAJOR</u>	<u>CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
14.1001	Electrical Engineering		B.S.	College of Engineering

### B. Proposed

14.1001	(a) Electrical Engineering		B.S.	College of
	(b) Electrical Engineering	Computer Engineering		

## II. Reason for proposed action.

Electrical Engineering majors can satisfy the requirements for the proposed specialization in Computer Engineering by selecting a specific set of elective courses currently offered by the department. Many students graduate satisfying these requirements, but their specialization in the area of computer engineering cannot be officially acknowledged. The proposed action will solve this problem that concerns many of our students. In addition, it will make the Electrical Engineering program more attractive to students with specific interests in the area of computer engineering and is expected to have a positive impact on the enrollment. It must be noted that the proposed action does not require additional resources. Instead, it is an effort in better utilizing the available resources to improve the quality and productivity of the Electrical Engineering program.

## III. Anticipated budgetary effects.

None. The Computer Specialization will use existing faculty, facilities, and courses. This specialization will merely specify a group of existing courses to provide additional depth in computer engineering.

## IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

(a) This action will have no effect on the faculty, staff, and students in the program, except to offer the students a group of existing courses that grouped together can be identified as a computer engineering specialization.

(b) The computer engineering specialization will not require additional equipment or facilities. Current facilities and equipment are entirely adequate to support this specialization.

V. Will other educational units, curricula, or degrees be affected by this action?

No.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

See Appendix A.

VIII. The requested effective date of implementation.

As soon as approved.

ABOLITION OF THE EDUCATIONAL ADMINISTRATION AND  
INSTRUCTIONAL SUPERVISION CONCENTRATIONS IN THE  
MASTER'S DEGREE IN EDUCATIONAL ADMINISTRATION,  
COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes abolition of the Educational Administration and Instructional Supervision concentrations in the Master's degree in Educational Administration, College of Education, SIUC.

Rationale for Adoption

The above-referenced concentrations currently have no students enrolled in them and have not had enrollment activity in several years. Thus, no students will be affected by the proposed abolition, no cost savings are anticipated, and no tenured faculty member will be released as a result of this abolition.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Education, the Graduate Council, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Educational Administration and Instructional Supervision concentrations in the Master's degree in Education Administration in the College of Education at SIUC be and are hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

ABOLITION OF THE EDUCATIONAL ADMINISTRATION AND INSTRUCTIONAL SUPERVISION CONCENTRATIONS IN THE MASTER'S DEGREE IN EDUCATIONAL ADMINISTRATION, COLLEGE OF EDUCATION, SIUC

I. Program Inventory Data.

A. Current

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION/ CONCENTRATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
13.0401	Educational Administration	Educational Administration	M.S. in Education	College of Education
		Instructional Supervision	M.S. in Education	College of Education

B. Proposed

13.0401	Educational Administration		M.S. in Education	College of Education
---------	-------------------------------	--	-------------------	-------------------------

II. Reason for proposed action.

The Department has no students in the Instructional Supervision and the Educational Administration concentrations and has not had for several years.

III. Anticipated budgetary effects.

None.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

None required because of no current enrollment.

V. Will other education units, curricula, or degrees be affected by this action?

No.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

The entire section describing the concentration in Instruction Supervision needs to be deleted. The section on Educational Administration no longer needs to be referred to as a concentration. These descriptions appear on pages 98 and 99 of the SIUC Bulletin of the Graduate School for 1991-93.

VIII. The requested effective date of implementation.

As soon as possible.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
REPLACEMENT OF HEATING AND COOLING PIPING, NEELY HALL, SIUC

Summary

This matter seeks the approval of plans and specifications and the award of contract for the project to replace the piping of the heating and cooling system in Neely Hall, which is the high-rise dormitory in the University park residential area.

The estimated cost of this project was \$250,000. The low bid was \$266,700. Funding for this project will come from housing revenues.

Rationale for Adoption

At its meeting on February 11, 1993, the Board of Trustees gave project and budget approval for a project to replace the piping of the heating and cooling system in Neely Hall. This replacement is necessary because of the corrosion of the galvanized steel piping that was used during the construction of the building in 1965. A favorable bid of \$266,700 has been received and the award of contract is requested at this time.

Mr. Carl Bretscher, the Board's consulting architect, has reviewed the plans and specifications and recommends their approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



May 13, 1993

- (1) The contract to replace the heating and cooling piping in Neely Hall, SIUC, be and is hereby awarded to Southern Illinois Piping Contractors, Inc., Carbondale, Illinois, in the amount of \$266,700.
- (2) Final plans and specifications for this project are hereby approved as forwarded to the Board of Trustees via the Architecture and Design Committee for review, and shall be placed on file in accordance with Bylaws 9.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

# BID TABULATION

Replacement of Heating and Cooling Piping  
 Neely Hall, SIUC  
 Bid Opening April 6, 1993, 11:00 AM



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

## BIDDERS

Southern Illinois Piping  
 Contractors  
 Carbondale, IL

**\$266,700**

H & H Mechanical and  
 Electrical Contractors  
 Carbondale, IL

**\$422,550**

21 Invitations  
 9 No Bid  
 10 No Reply

May 13, 1993

PROJECT APPROVAL AND SELECTION OF ARCHITECT: EXTERIOR  
PAINTING, STUDENT RECREATION CENTER, PHASE I, SIUC

Summary

This matter seeks project and budget approval to paint and refurbish the exterior surfaces of the first phase of the Student Recreation Center.

The estimated cost of this project is \$200,000. Funding for this work will come from student fees.

This matter also requests permission to use the Physical Plant Engineering Services for the preparation of plans and specifications.

Rationale for Adoption

The Student Recreation Center was opened in 1977. The exterior structural support and the building's exterior walls all have painted surfaces. The ultraviolet rays of the sun and adverse weather conditions have caused significant oxidation and fading of the paint thereby exposing the metal surfaces to deterioration. This project will clean and recoat those surfaces and it will provide reliable protection for maintenance purposes.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to refurbish and to paint the exterior surfaces of the Student Recreation Center, Phase I, be and is hereby approved at an estimated cost of \$200,000.
- (2) Funding for this project will come from student fees.
- (3) Upon recommendation of the Architecture and Design Committee, authorization be and is hereby granted for the plans and specifications to be prepared by Physical Plant Engineering Services.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

RECOMMENDATION ON ARCHITECTS: EAST ST. LOUIS CENTER  
SAFETY RENOVATIONS, SIUE

Summary

This matter would designate the architectural firms to be negotiated with to select a firm with which to contract to develop plans and specifications for the capital project, East St. Louis Center Safety Renovations, SIUE. The project will involve renovation of three interior fire exits and replacement of two exterior exits at the East St. Louis Center. The project will be funded from a FY-93 Capital Renewal appropriation to the Capital Development Board for the University.

Rationale for Adoption

The project was approved as a part of the University's RAMP FY-93 Capital Budget. A \$615,000 FY-93 Capital Renewal appropriation was made to the Capital Development Board for SIUE projects. This project, estimated to cost \$395,500, would be funded from that appropriation.

The identification of the firms to be considered for retention as architect for the project conformed with the Architectural, Engineering, and Land Surveying Qualifications Based Selection (QBS) requirements and established University procedures. The process involved: the identification of prequalified firms based on the Illinois Capital Development Board's prequalified list; 14 days' public notice of intent to seek architectural and engineering services; composition of an appropriate review committee; communication with the Architecture and Design Committee about the respondents to the public notice, the members of the review committee and the project; review of credentials of interested firms; communication with the Architecture and Design Committee about the firms to be interviewed; interviews with selected firms; evaluation of selected firm's qualification based factors and ranking of the finalist firms; recommendation to the Vice-President for Administration of three finalist firms in order of preference; interview of finalists by the Vice-President for Administration; and recommendation to the President of three finalist firms in order of preference.

Factors weighed in the review process for each firm included Capital Development Board prequalification status, quality of the written materials submitted, availability of appropriate disciplines, experience with related projects, size of staff and anticipated workload, willingness and ability to meet time requirements, minority and female business enterprise status, location of offices, and adequacy of performance for SIUE and other clients.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The review committee for the project was chaired by the Assistant to the Director of the East St. Louis Center and included representatives from the Office of the Vice-President for Administration and from Plant Operations.



May 13, 1993

This matter was recommended to the Chancellor by the Vice-President for Administration and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firms of Walton and Associates Architects, Springfield, Illinois; FGM, Inc., Belleville, Illinois; and Sarti Architectural Group, Inc., Springfield, Illinois, are designated as qualified to provide design and engineering services in connection with the capital project, East St. Louis Center Safety Renovations, SIUE, and that these firms be recommended to the Capital Development Board, in the order of preference in which the firms are listed above, for negotiations leading to a contract for services with one of the firms.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### PROJECT APPROVAL, APPROVAL OF PLANS AND SPECIFICATIONS, AND AUTHORITY FOR AWARD OF CONTRACTS: VADALABENE CENTER ROOF REPLACEMENT, SIUE

#### Summary

This matter would approve the capital project, Vadalabene Center Roof Replacement, SIUE, approve the plans and specifications for the project, and authorize the members of the Executive Committee of the Board to award contracts in connection with the project.

The project, estimated to cost \$156,000, will replace a portion of the roof on the Vadalabene Center for Health, Recreation, and Physical Education. The project will be funded from state appropriations to the University.

Plans and specifications for the project have been submitted for review by the Office of the Chancellor and by the Architecture and Design Committee.

#### Rationale for Adoption

The Center's roof is comprised of two different PVC membrane roof systems. The roof over the gymnasium is a mechanically-fastened, unballasted system, while the roof on the remainder of the Center is a ballasted membrane system. The membrane of the ballasted system has become brittle and prone to chronic failure and leakage.

During the past several years, the ballasted roof has allowed leaking requiring repairs to the building's interior. Despite repeated roof repairs, the ballasted system continues to leak. Assessments of the ballasted roof indicate that it cannot be satisfactorily repaired in a manner that will assure its watertightness on a long-term basis. It is recommended that the ballasted roof be replaced with a new membrane system.

Based on previous projects, SIUE's Plant Operations prepared cost estimates and plans and specifications to replace the ballasted roof. The project budget is estimated at \$156,000, and would be funded from the University's major repairs account.

The plans and specifications for the project were developed by Plant Operations and have been reviewed by the Office of the Chancellor and submitted to the Board's Architecture and Design Committee.

Authority for the members of the Board's Executive Committee to award the contracts is requested in order to expedite completion of the project. This will obviate the prospects for continuing damage to the Center by roof leakage, and assure the ability to fund the project from current year appropriations.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Vadalabene Center Roof Replacement, SIUE, be and is hereby approved, with a budget approved in the amount of \$156,000, to be funded by state appropriations to the University.
- (2) The plans and specifications, prepared by SIUE Plant Operations, for the capital project herein approved, be and are approved and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding of the project in accordance with the plans and specifications approved herein.
- (3) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the capital project, Vadalabene Center Roof Replacement, SIUE.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

May 13, 1993

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, March, 1993, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC and SIUE; and the approval of the Minutes of the Meeting held April 8, 1993; Increase in Flight Training Charges, SIUC [Amendment to 4 Policies of the Board B-4]; Abolition of Concentrations in the Physical Education Major, M.S. in Education, College of Education, SIUC; Termination of the Specialization in Musical Theater in the Bachelor of Arts/Bachelor of Science Degree Program, Major in Theater, School of Fine Arts and Communications, SIUE; Change in Department and Program Titles and Restructuring of Curricula, Department of Vocational Education Studies, College of Education, SIUC; Addition of a Computer Engineering Specialization in the B.S. in Electrical Engineering in the College of Engineering, SIUC; Abolition of the Educational Administration and Instructional Supervision Concentrations in the Master's Degree in Educational Administration, College of Education, SIUC; Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Neely Hall, SIUC; Project Approval and Selection of Architect: Exterior Paining, Student Recreation Center, Phase I, SIUC; Recommendation on Architects: East St. Louis Center Safety Renovations, SIUE; and Project Approval, Approval of Plans and Specifications, and Authority for Award of Contracts: Vadalabene Center Roof Replacement, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:



AUTHORIZATION FOR THE SALE OF BONDS: HOUSING AND AUXILIARY  
FACILITIES SYSTEM REVENUE BONDS, SERIES 1993A

Summary

This matter requests Board approval of the Bond Resolution necessary for the sale of bonds to support the construction and equipping of a new 500-bed student residence facility at SIUE, renovation of Tower Lake Apartments and the food service facilities located in the University Center at SIUE, acquisition of the Baptist Student Center and the Glendale Elementary School at SIUC, and the construction and equipping of a child care facility at SIUC. This matter also requests approval for the Treasurer and authorized officers to take action necessary to complete the proposed bond sale.

Rationale for Adoption

This Board has previously approved each of the projects noted above with funding to be provided through the sale of revenue bonds.

Considerations Against Adoption

The Board is not aware of any considerations against the adoption of this matter.

Constituency Involvement

Students at SIUC and SIUE indicated their support for each of the projects which directly affect them.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Section 1. It is hereby determined to be desirable that this Board of Trustees of Southern Illinois University (the "Board") proceed with each of the projects noted above.

Section 2. In order to provide for the payment of the costs of the project, the creation of reserves, and the payment of expenses, it is necessary that this Board authorize the issuance of its Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series 1993A. The Board hereby approves the Bond Resolution, the Purchase Contract, and The Preliminary Official Statement in substantially the form hereto attached as Exhibit A, B, and C, or with such necessary changes as shall be approved by the Board Treasurer.

Section 3. The members, officers, agents, and employees of this Board are hereby authorized and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and all of the acts and doings of the members, officers, agents, and employees of this Board which are in conformity with the intent and purposes of this Resolution, whether heretofore or hereafter taken or done, shall be and are hereby ratified, confirmed, and approved.



Mrs. D'Esposito moved approval, seconded by Mr. Norwood.

The Chairman stated that he had had an opportunity to review this matter with Vice-Chancellor Wilson by phone, that an extraordinarily good job had been done, and the results were excellent. He continued that timing is a major part and the timing is very, very good. He said that we couldn't be going to the market at a better time. He continued that it had been structured very well and he complimented them on the way it had been structured. He explained that the reputation of the University comes into play when we go to the market. He stated that while there were going to be some substantial savings, that didn't mean that later on student housing fees, etc. wouldn't have to be increased to keep up the reserves and all that has to be kept up. He stated that Mr. Wilson had made reference to that in Committee meeting this morning.

The motion having been duly made and seconded, Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

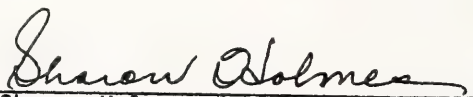
The Chairman stated that he wanted to take this opportunity to let Mrs. Haley know that the Board of Trustees is most appreciative of the service that she has given not only to the University, but to the community and others and that her life stood as just one of those bright examples that can you can take great delight in. He explained that Mrs. Haley has been a teacher for 45 years. He said that one of the things that a great leader, such as this lady, does is bring on board exciting and intelligent and wonderful people. He explained that the Board had seen evidence of that this morning in the

presentations made by Patricia Harrison and her students. He asked that Johnetta Haley stand and receive a round of applause.

The Chairman stated that a news conference would be held in Room 26 immediately following this meeting.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:35 a.m.

  
Sharon Holmes, Executive Secretary

June 9, 1993

## CONTENTS

Minutes of the Special Meeting of the Board of Trustees . . . . .	433
June 10, 1993	
Roll Call . . . . .	434
Trustee Reports . . . . .	435
Committee Reports . . . . .	436
Finance Committee . . . . .	436
Architecture and Design Committee . . . . .	437
Academic Matters Committee . . . . .	437
Presentation by Susan Hall, President, SIUC Graduate and Professional Student Council . . . . .	437
Executive Officer Reports . . . . .	438
Application for Appeal of Vincent Boyd, SIUC . . . . .	439
Reports of Purchase Orders and Contracts, April, 1993, SIUC and SIUE . . . . .	440
Changes in Faculty-Administrative Payroll - SIUC . . . . .	441
Temporary Financial Arrangements for Fiscal Year 1994 . . . . .	442
Project Approval and Selection of Architect: FY 1993 Capital Project, SIUC (Carpet Replacement, Faner Hall) . . . . .	442
Approval of Plans and Specifications and Authority for Award of Contracts: Student Residence Hall, SIUE . . . . .	443
Revised Project Approval, Approval of Plans and Specifications, and Award of Contracts: Renovations to Parking Lots and Drives, SIUC . . . . .	445
Modifications in the Bachelor of Science Degree Program, Major in Business Administration, School of Business, SIUE . . . . .	448
Modification of the Family Practice Residency in Dentistry Certificate Program to be the Advanced Education in General Dentistry Certificate Program, School of Dental Medicine, SIUE . . . . .	468
Reorganization of the School of Dental Medicine, SIUE . . . . .	474

Relocation of the Civil Engineering Technology Faculty from the Department of Technology to the Department of Civil Engineering and Mechanics, College of Engineering, SIUC . . . . .	512
Abolition of the Forest Science Specialization, Bachelor of Science in Forestry, College of Agriculture, SIUC . . . . .	512
Abolition of the Bachelor of Arts and Bachelor of Science in the Special Major, College of Liberal Arts, SIUC . . . . .	519
Abolition of the Bachelor of Science in Classics, College of Education, SIUC . . . . .	522
Project Approval and Selection of Architectural/Engineering Firm: Art and Design Building Equipment Installation, SIUE . . . . .	523
Affiliation Agreement Among Memorial Medical Center, St. John's Hospital, and Southern Illinois University . . . . .	525
Approval of Utility Easement and Consent to Annexation by the City of Edwardsville, SIUE . . . . .	527
Approval of the Minutes of the Meetings Held May 12 and 13, 1993 . . . .	531
Current and Pending Matter: Recognition of Richard H. Moy . . . . .	532



June 9, 1993

MINUTES OF THE SPECIAL MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 9, 1993

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:44 p.m., in the Board Room of First of America Bank, 1 Old Capitol Plaza North, Springfield, Illinois. The Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chair  
George T. Wilkins, Jr., Secretary \*

The following members were absent:


B. Barnard Birger  
Corey S. Bradford  
Anthony M. Svach

Also present were Dr. James M. Brown, Chancellor of Southern Illinois University, Dr. Earl E. Lazerson, President, SIUE, and Mr. C. Richard Grunty, Board Legal Counsel.

A quorum was present.

Dr. Wilkins moved that the Board go into closed session to consider information regarding the appointment, employment or dismissal of employees or officers, and adjourn directly from the closed session with no action having been taken. The motion was duly seconded. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The meeting adjourned at 5:46 p.m.

  
George T. Wilkins, Jr., Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 10, 1993

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 10, 1993, at 11:30 a.m. in the Auditorium of the SIU School of Medicine, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Corey S. Bradford  
John Brewster  
Molly D'Esposito, Vice-Chair  
William R. Norwood  
Harris Rowe  
A. D. VanMeter, Jr., Chairman  
George T. Wilkins, Jr., Secretary

The following members were absent:

B. Barnard Birger  
Anthony M. Svach

Executive Officers present were:

James M. Brown, Chancellor of Southern Illinois University  
John C. Guyon, President, SIUC  
Earl E. Lazerson, President, SIUE

Also present were Sharon Holmes, Executive Secretary of the Board; C. Richard Gruny, Board Legal Counsel; and Donald W. Wilson, Board Treasurer.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chairman announced that Mr. Birger had had very serious surgery during the last month and he had hoped that things would be coming along so he could be here today, but that wish could not be fulfilled. On behalf of the Board, he wished Mr. Birger well in his recovery.

The Chairman announced that pursuant to notice the Board of Trustees had held a special meeting at approximately 3:30 p.m. in the Board Room of

First of America Bank, Springfield, Illinois, on Wednesday, June 9, 1993. He continued that the only public portion of the meeting consisted of a motion to close the meeting to the public for the purpose of considering information regarding the appointment, employment or dismissal of employees or officers. He stated that the occasion was the annual evaluation of President Earl Lazerson, pursuant to the Statutes of the Board. He stated that the session was most informative.

The Chairman announced that pursuant to notice members of the Board of Trustees had had breakfast with Dr. David E. Steward from the SIU School of Medicine. He explained that Dr. Steward is the Chair of the Search Committee for the Dean of the Medical School. He stated that the breakfast was most helpful and most informative.

The Chairman introduced the following constituency heads: Duane Meyer, President, SIUE University Staff Senate; Dickie Spurgeon, President, SIUE Faculty Senate; Muriel Narve, President, SIUC Civil Service Employees Council. He announced that Corey Bradford had been re-elected SIUE Student Trustee. He continued that Corey had been married on May 22 to a very attractive young lady. The Chairman introduced Mark Kochan, SIUC Student Trustee-elect.

Under Trustee Reports, Mr. Brewster reported that he had attended the SIUC School of Law commencement on May 15. He stated that the Chief Justice of the Illinois Supreme Court was the speaker. He said it was a happy occasion for everyone involved.

Mr. Brewster reported that he had attended the meeting of the Merit Board of the State Universities Civil Service System on May 18. He stated that there had been two discharge hearings, both from the University of Illinois at Chicago: in both cases the employees were unanimously discharged. Among the reports received by the Merit Board, Mr. Brewster mentioned the issue of the

reclassification of positions from Civil Service to Principal Administrative Appointments. He continued that there was a great deal of concern by Civil Service employees that there is a deterioration of their protection by reclassification or new classification of Principal Administrative positions. He reported that the Director gave a report of the previous 10 years of the various Universities in the state and that SIU's position was better than any of the other Universities in terms of having less change apparently from the perspective of the Civil Service people. He continued that there had been a report on the previous calendar year's program of discharges. He said there had been 51 written charges filed with the Civil Service System; of those 51, there were 14 requests for hearings; of those 14, 5 were discharged and the others either resigned or were otherwise disposed of. He stated there was only one pending discharge hearing right now. He reported that he had not yet sat on this Board of Trustees for 2 years, and yet at the next meeting of the Civil Service System Board he will be the senior member of that group. He said it wasn't necessarily a good situation because there is no continuity there and the Civil Service System is dealing with very serious matters.

Mr. Norwood reported that he had attended the meetings of the State Universities Retirement System on June 2 and 3. He announced that Bob Ruiz, a long time member of the Board from the Board of Governors, had not been reappointed. He stated it appeared there would not be any additional legislation for early retirement options. In the fall, he reported that SURS would be hiring new active bond managers. He announced that the fund is about \$5.1 billion, still underfunded, but that's the market value today.

Under Committee Reports, Mrs. D'Esposito, Chair of the Finance Committee, stated that the Committee had met this morning in the Auditorium of the SIU School of Medicine. She gave the following report:



June 10, 1993

The Committee would like to request that the following items be placed on the omnibus motion: Items I, Temporary Financial Arrangements for Fiscal Year 1994; and U, Affiliation Agreement Among Memorial Medical Center, St. John's Hospital, and Southern Illinois University. The Committee also discussed the FY-95 RAMP Planning Guidelines and had a bond sale update.

Dr. Wilkins, Chair of the Architecture and Design Committee, stated that the Committee had met following the Finance Committee meeting. He gave the following report:

The Committee asks that the following items be placed on the omnibus motion: Items J, Project Approval and Selection of Architect: FY 1993 Capital Project, SIUC (Carpet Replacement, Faner Hall); K, Approval of Plans and Specifications and Authority for Award of Contracts: Student Residence Hall, SIUE; L, Revised Project Approval, Approval of Plans and Specifications, and Award of Contracts: Renovations to Parking Lots and Drives, SIUC; T, Project Approval and Selection of Architectural/Engineering Firm: Art and Design Building Equipment Installation, SIUE; and V, Approval of Utility Easement and Consent to Annexation by the City of Edwardsville, SIUE.

Mr. Norwood, Chair of the Academic Matters Committee, stated that the Committee had met following the Architecture and Design Committee meeting. He gave the following report:

We had 22 notice items that will be coming back in July. We also had 2 RAMP notice items. The Committee would like to recommend the following matters for the omnibus motion: Items M, Modifications in the Bachelor of Science Degree Program, Major in Business Administration, School of Business, SIUE; N, Modification of the Family Practice Residency in Dentistry Certificate Program to be the Advanced Education in General Dentistry Certificate Program, School of Dental Medicine, SIUE; O, Reorganization of the School of Dental Medicine, SIUE; Relocation of the Civil Engineering Technology Faculty from the Department of Technology to the Department of Civil Engineering and Mechanics, College of Engineering, SIUC; Abolition of the Forest Science Specialization, Bachelor of Science in Forestry, College of Agriculture, SIUC; and S, Abolition of the Bachelor of Science in Classics, College of Education, SIUC. We had a very interesting report from Dean Moy. We're very proud of what the School of Medicine has accomplished under his leadership and we just want to say thank you, Dean Moy.

The Chairman recognized Susan Hall, President, SIUC Graduate and Professional Student Council, who made the following comments:

Throughout the planning process and the PQP process on campus, there has been concern from the Graduate and Professional Student Council about the loss of graduate programs on campus. I would like to ask that the resolution that was passed at our April 21 meeting which I presented to you be entered into the minutes:

GRADUATE AND PROFESSIONAL STUDENT COUNCIL  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
APRIL 21, 1993

RESOLUTION REQUESTING CERTAIN ACTIONS BY THE BOARD OF  
TRUSTEES IN THE MATTER OF PROPOSED PROGRAM  
ELIMINATIONS AND THE PLANNING PROCESS AT SIUC

BE IT RESOLVED THAT:

The Graduate and Professional Student Council make the following requests of the Board of Trustees of Southern Illinois University and their staff:

1. That the elimination of any graduate degree programs beyond those recommended by the Long-Range Planning Committee and accepted by the Graduate Council before April 1, 1993, not be considered by the Board of Trustees;
2. That SIUC's remaining graduate programs be vigorously defended by the Board of Trustees, the Chancellor's office, and Campus Administration;
3. That the Board of Trustees direct President Guyon and Provost Shepherd to communicate to the campus constituencies their vision for SIUC's future;
4. That President Guyon and Provost Shepherd be further directed to provide, in writing, specific and detailed plans for reallocating funds that may become available as a result of recommended program eliminations and other internal reallocations. This document should focus on how the proposed funding priorities are consistent with their vision of the future for SIUC; and
5. That responses to these requests be provided in a timely fashion.

I would like to express at this time that Dr. Guyon and Dr. Shepherd have worked very closely with us in the past on these issues and have expressed their commitment to continue that cooperative effort in these matters as well. One thing that has concerned the graduate students on the campus is that there appears to be no clear understanding of how these changes will affect the University in the long term and we would like to see some sort of information on what the results of these program eliminations will be to the make-up of our University, and specifically I think that most of you are aware that graduate programs are very often closely aligned with and interfaced with undergraduates. If there are eliminations of graduate components how does that affect the undergraduate component in the long run. That is the sort of information that the Council is looking for in this matter. Thank you.

Under Executive Officer Reports, President Lazerson announced that Rosemarie Archangel, Dean of the Graduate School at Edwardsville, who has

served with distinction on the faculty and as Dean of the Graduate School, and whom many of you have met in her previous tenure as President of the Faculty Senate, has announced her resignation effective June 30.

Chancellor Brown stated that this was the first meeting ten days following his report to the Board on the Application for Appeal of Vincent Boyd, SIUC. He continued that his recommendation was that the Application for Appeal be granted and the matter be considered by the Board which implied neither agreement nor disagreement with either party's position, but instead was an indication that he viewed the matter as appropriate for consideration by the full Board. He continued that on the other hand, he also recommended that the substantive appeal itself be denied. Dr. Wilkins moved that the Application for Appeal of Vincent Boyd be granted, but he also moved that the underlying substantive appeal be denied. The motion was duly seconded, and after a voice vote, the Chair declared the motion to have passed.

Chancellor Brown reported that the Search Committee for the Presidency at SIUE is functioning very effectively and efficiently. He continued that there had been a reasonable number of applications and nominations and anticipated actions should increase that number in the immediate future. With regard to RAMP Guidelines for Fiscal Year 1995, he stated they didn't know enough at this point to state what would be needed. He explained that what he said about FY 1995 also applied to FY 1994. He assured the Board that SIU is hurting for money. He reported that the tuition increase route was not really very feasible and that SIU was having a great deal of difficulty in forcing a long continuation of reallocation. He explained that SIU was apt to have to reconsider plans for salary increases.

The Chairman explained the procedure for the Board's omnibus motion and he proposed that, after discussion, there would be taken up the following matters:

REPORT OF PURCHASE ORDERS AND CONTRACTS,  
APRIL, 1993, SIUC and SIUE

In accordance with III Bylaws 1 and 5 Policies of the Board C, summary reports of purchase orders and contracts awarded during the month of April, 1993, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.



CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - SIUC

I. The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Kniesly, Julia A.	Asst Director	Ctr for Environ Health & Safety SIU Foundation	06/01/93	\$4,500.00/mo \$54,000.00/FY
2. Legan, Greg	Assoc Director of Inst Adv		05/01/93	\$3,458.33/mo \$41,499.96/FY
3. Schablowsky, Richard	Asst Director	University Housing	04/16/93	\$3,500.00/mo \$42,000.00/FY

II. The following changes in faculty-administrative payroll at the School of Medicine/Springfield campus are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the Dean and Provost. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Alander, Dirk H.	Asst Prof	Surgery	08/16/93	\$4500/mo \$54,000/FY-90's (\$5,000/mo \$60,000/FY-100's) Additional compensation may be derived through the Medical Service and Research Plan
2. Brady, Donald P.*	Clin Asst Prof	Fam Practice	07/01/93	-----

\*This appointment carries faculty privileges except that time in this appointment does not count toward tenure.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1994

As of this date, Southern Illinois University's appropriation bill for Fiscal Year 1994 has not been enacted. Since it is essential to maintain the operation of the University between the beginning of Fiscal Year 1994 and that time at which the appropriation bill is enacted and an Internal Budget for Operations is approved by the Board of Trustees, Board approval of the following resolution is recommended:

Resolution

WHEREAS, Southern Illinois University's appropriation bill for Fiscal Year 1994 has not been enacted; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1994;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the Chancellor of Southern Illinois University is authorized to make, and to authorize the President of Southern Illinois University at Carbondale and the President of Southern Illinois University at Edwardsville to make, expenditures necessary for operations until such date as a completed Internal Budget for Operations for Fiscal Year 1994 is approved by the Southern Illinois University Board of Trustees.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: FY 1993  
CAPITAL PROJECT, SIUC

Summary

This matter seeks project approval and the approval of an architect for the FY 1993 capital project for a second phase of carpet replacement in Faner Hall.

Rationale for Adoption

The FY 1993 capital appropriations to the SIUC campus contained three projects totaling \$1,449,200: Underground Electric Improvements at \$889,200; Roof Replacement on Morris Library and Anthony Hall at \$350,000; and Faner Hall Carpet Replacement, Phase II, at \$200,000. The electric project and the roof replacement project are of sufficient size and scope that they will require the services of professional firms for the preparation of plans and specifications. However, the carpet replacement project is relatively small in its size and scope, and it will not require the technical expertise of the other two projects. For these reasons, it is requested that the plans and specifications for this carpet project may be directed to the same professional firm that is presently working on another CDB project on campus involving interior finishing and carpet installation.

It is now requested that this project may be directed to the firm of White and Borgognoni, Carbondale, Illinois. This firm was approved and recommended by the Board of Trustees at its meeting on September 10, 1992, for

June 10, 1993

the project to remodel and finish the interior of two areas of the Communications Building having a budget of \$1,700,000.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace carpeting in Faner Hall, Phase II, be and is hereby approved at an estimated cost of \$200,000, and that the firm of White and Borgognoni, Carbondale, Illinois, be and is hereby recommended to the Capital Development Board to provide the architectural service.
- (2) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY FOR AWARD OF CONTRACTS: STUDENT RESIDENCE HALL, SIUE

### Summary

This matter proposes approval of the plans and specifications for construction of the Student Residence Hall, SIUE. The Residence Hall is the major component of the Student Residence Facilities capital project which will involve construction of a 500-bed Student Residence Hall near the campus core, renovation of the Tower Lake apartments, and housing related renovations to the University Center Food Service facilities. The approved budget for the Student Residence Facilities project is \$13.6 million, which will be funded from the sale of revenue bonds.

This matter also authorizes the members of the Executive Committee of the Board to award contracts in connection with the Student Residence Hall portion of the project.

### Rationale for Adoption

At its November 12, 1992 meeting, the Board approved the Student Residence Facilities project, and approved a budget of \$13.6 million for the project. At its December 10, 1992 meeting, the Board of Trustees approved the recommendation of firms with which to negotiate a contract for architectural/engineering services. A contract was negotiated with the firm of Solomon Cordwell Buenz & Associates, Inc., Chicago, Illinois, to perform such services for the Student Residence Hall portion of the project. The Illinois Board of



Higher Education approved the project as a non-instructional capital improvement at its January 5, 1993 meeting.

The Student Residence Hall proposal resulted from an analysis of data gathered from feasibility studies conducted in 1980, 1985, and 1990. The analysis of all three studies concluded that there is a continued high demand for additional on-campus student housing at SIUE. Also, dormitory style housing was identified as the preferred type of housing for traditional freshmen and sophomore level students. The project includes constructing a three story, 500-bed student residence hall of approximately 120,000 square feet. The facility would also include related offices, lounges, and study areas. The architect has completed the plans and specifications. Copies of the plans and specifications have been filed with the Office of the Board of Trustees, and with the Chancellor for review.

Authority for the members of the Executive Committee of the Board to award contracts for construction of the Student Residence Hall is requested to expedite the project so that it can be completed prior to Fall Semester, 1994.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The plans and specifications for the Student Residence Hall portion of the capital project, Student Residence Facilities, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with the plans and specifications approved.
- (2) The members of the Executive Committee of this Board be and are hereby authorized to award contracts in connection with the Student Residence Hall.
- (3) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



June 10, 1993

REVISED PROJECT APPROVAL, APPROVAL OF PLANS AND SPECIFICATIONS,  
AND AWARD OF CONTRACTS: RENOVATIONS TO PARKING LOTS AND DRIVES, SIUC

Summary

This matter seeks a revised project approval, the approval of plans and specifications, and the award of contracts to construct, resurface, and renovate various drives and parking lots on the Carbondale campus.

The original budget for this work was \$292,871. The low bids totaled \$304,982. A revised budget of \$315,000 is requested herein to provide for the higher cost of the project and to provide a small fund for any contingencies which may arise. Funding for this project will come from traffic and parking revenue.

Rationale for Adoption

At its meeting on March 11, 1993, the Board of Trustees gave project and budget approval to construct, resurface, and renovate these five items: construct a new 22 space parking lot at the Rainbow's End child care center site northeast of the Student Recreation Center at a cost of \$33,000, reshape and expand parking lot 55 near the intersection of Grand and South Washington Streets at a cost of \$160,000, reshape and expand lot 89 adjacent to the east side of the Arena at a cost of \$60,000, resurface lot 27 in the Southern Hills housing area at a cost of \$35,650, and to reimburse the Physical Plant Service account for improvements to lot 87 adjacent to the west side of the Old Baptist Foundation at a cost of \$4,221.

The single bid for the general work was \$262,182 and the low bid for the electrical work was \$42,800 for a total of \$304,982, or \$12,110 and 4.1% over the original budget of \$292,871. This matter now requests that the original budget for this project be increased to meet the higher cost of the bids, and that a small contingency fund of 3.3% in the amount of \$10,018 also be approved to bring the total budget for this project up to \$315,000.

Mr. Carl Bretscher, the Board's consulting architect, is reviewing the plans and specifications and his recommendation will be forwarded prior to the Board meeting.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the recommendation of the Campus Traffic and Parking Committee which has constituency representation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The request for a revision in the project and budget approval given on March 11, 1993, to the project to construct, resurface, and renovate various parking lots and drives be and is hereby approved at an increased total cost of \$315,000.
- (2) All funding for this revised project shall be from traffic and parking revenue.
- (3) The contract for the general work to construct, resurface, and renovate various drives and parking lots be and is hereby awarded to E. T. Simonds Construction Company, Carbondale, Illinois, in the amount of \$262,182.
- (4) The contract for the electrical work be and is hereby awarded to Wilson Electric, Carbondale, Illinois, in the amount of \$42,800.
- (5) Final plans and specifications for this project are hereby approved as submitted to the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (6) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

June 10, 1993

**BID TABULATION**

Renovations to Parking Lots and Drives, SIUC

Bid Opening May 13, 1993, 11:00 A.M.



PRE-QUALIFICATION

BID SECURITY

PROPOSALS

General  
BidElectrical  
Bid**BIDDERS**T. Simonds Const. Co.  
Carbondale, IL

\$262,182

26 invitations  
7 no bid  
18 no replyWilson Electric  
Carbondale, IL

\$42,800

Highway Electric  
Anna, IL

55,447

Brown Electric  
Goreville, IL

57,821

Sullivan Electric  
Marion, IL

63,889

Keith Martin, Electric  
Johnston City, IL

69,850

Clinton Electric  
Ina, IL

76,950

TRS Diversified  
Nashville, IL

83,571

16 invitations  
4 no bid  
5 no reply





June 10, 1993

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the specialization in Business Teacher Education in the Bachelor of Science degree program, major in Business Administration, School of Business, SIUE, be and is hereby abolished effective August 15, 1993;

BE IT FURTHER RESOLVED, That the specializations in Entrepreneurship and International Business in the Bachelor of Science degree program, major in Business Administration, School of Business, SIUE, be and are hereby added effective Fall Semester, 1993;

BE IT FURTHER RESOLVED, That the specialization in Manpower and Industrial Relations and the specialization in Personnel Administration in the Bachelor of Science degree program, major in Business Administration, School of Business, SIUE, be and are hereby merged into the specialization, Human Resource Management; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

TERMINATION OF THE BUSINESS TEACHER EDUCATION SPECIALIZATION IN  
THE BACHELOR OF SCIENCE DEGREE PROGRAM, MAJOR IN BUSINESS  
ADMINISTRATION, SCHOOL OF BUSINESS, SIUE

I. Program Inventory Data:

A. Current

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Business Teacher Education*	B.S.	Business
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Manpower & Industrial Relations	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Personnel Administration	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*This specialization is terminated in a separate RME.

B. Proposed

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Entrepreneurship*	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Human Resource Management*	B.S.	Business
52.0101	Business Administration	International Business*	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*These specializations are proposed in separate RMEs.

II. Reasons for proposed action.

The termination of the specialization in business teacher education reduces the resources devoted to the certification of Business Teacher Educators for the secondary schools but permits students to design a certification program that is consistent with current professional guidelines and state certification requirements. Reduction in resources devoted to this activity is warranted by the decline in interest among students for this certification. In FY-92, there were 12 students in the specialization. Enrollments in Business Education classes are approximately one-fourth (10-12) of those in other undergraduate business courses.

### III. Anticipated budgetary effects.

One faculty position was terminated as a result of a retirement on August 31, 1992, and the available salary resources (\$35,000) from this position were reallocated. A June 30, 1994 retirement will result in the termination of another faculty position, and the salary resources (\$61,000) for that position will be reallocated. One-half of the support budget for Business Teacher Education (\$7,000) will be reallocated to the Management Information Systems program in the School of Business. The other half of the support budget for Business Teacher Education will be retained for the Business Teacher Education Certification program.

### IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

Faculty have been retrained and reassigned as appropriate to their backgrounds. No staff, equipment, or physical facilities are affected by the proposal. Students presently enrolled in the specialization will be able to complete their requirements using the Business Education courses that will be offered to meet state certification requirements under the Business Teacher Education Certification program. Students seeking certification as business teacher educators will be able to do so under the certification program developed by the Schools of Business and Education and approved by the Illinois State Board of Education. While this program does not provide the transcript recognition that the Business Teacher Education specialization did, the program does allow students to become certified to teach the full range of business subjects in the secondary schools.

### V. Other education units, curricula, or degrees affected by the action.

School of Education officials have worked with the School of Business to develop a certification program that is consistent with current state guidelines. This program has been approved and will permit the University to continue to certify business teacher educators without the Business Teacher Education specialization.

### VI. Changes in catalog copy.

See attached catalog copy.

### VII. Requested effective date.

Fall Semester, 1993.



Economics 461,  
Finance 450,  
Marketing 476,  
Political Science 370,  
IS 336, 340

Multicultural - 4 hours to be selected from the following list of courses:

Anthropology 305, b,c,d,  
Economics 425,  
Geography 206, 364, 366,  
Political Science 350, 355,  
IS 324, 326, 400,  
History 322c, 334c, 335, 352c  
or any Foreign Language 311 or 312

Research - 4 hours to be selected from the following list of courses that contain a significant research component:

Economics 417,  
Marketing 377, 478,  
MIS 480,  
Sociology 312

#### Specialization

Students may elect to pursue an approved degree specialization. Those students who do not elect a specialization, may take no more than 20 hours in a given business discipline beyond the core requirements. Courses used to meet the interdependency and multicultural requirements will be counted towards these 20 hours. Students are encouraged to select their specializations and electives in consultation with a faculty advisor.

The core curriculum provides students with a basic understanding of the functional areas of business, the behavior of organizations, and the decision-making process. The courses listed under the program core requirements encompass the common body of knowledge, which is defined by the American Assembly of Collegiate Schools of Business (AACSB), as: (a) the concepts, processes, and institutions in marketing, distribution, and production, and financing functions of business enterprise; (b) the economic, legal, social, and political environment of business; (c) the concepts of organization theory, interpersonal relationships, control and motivation systems; and (d) interrelationships involved in analysis and policy determination.

The core curriculum allows students to develop an understanding of ethical and global issues confronting business through the integration of these topics in the required and elective courses. Emphasis is also placed on the development of leadership and team-building skills through case analysis.

#### Written Communication Skills

In order to graduate, students must earn a grade of

C or better in GBA 490. Students should enroll in this course concurrently with their enrollment in the course that satisfies the research requirement. In no case should students register in this course later than the first quarter of their senior year. Students must submit to a faculty committee three written papers, two of which must have been written to meet the requirements for grades in other business courses. One of these assignments would normally be the report or project submitted to fulfill the research requirement. Written work that fails to meet the standards for a grade of C or better may be resubmitted, after revision, for consideration by the committee. In addition to revision of the work submitted, the student may elect to replace one or more of the original submissions with other work.

#### Foreign Languages and the Business Curriculum

The School of Business strongly recommends that students use a part of their electives to acquire oral and reading proficiency in at least one foreign language. Business education for the 21st Century will require a working knowledge of the cultures, political structures, and economic systems of other nations that supply the U.S. with goods and services and which provide markets for U.S. firms. Students interested in acquiring proficiency in a second language should discuss their goals with a counselor who will refer them to the foreign language faculty for further assistance. Through correspondent relationships with foreign universities and other programs, the School and University provide a variety of options for studying overseas. Students interested in discussing these alternatives should see a School of Business counselor.

#### Areas of Specializations, Electives, and Career Opportunities

Students seeking a Bachelor of Science or a Bachelor of Arts degree may complete one of the following specializations. Students are encouraged to discuss their career objectives and the various elective courses with their faculty adviser in the School of Business before making a choice. The School of Business Office of Advisement and Counseling should be consulted for a current list of required courses for each specialization.

#### Business Education

A career in business education is designed to prepare teachers of business subjects in the secondary schools and community colleges. Students interested in this career field should contact the business education adviser in the School of Education and enroll in Secondary Education 215.

ADDITION OF THE SPECIALIZATION IN ENTREPRENEURSHIP IN THE  
BACHELOR OF SCIENCE DEGREE PROGRAM, MAJOR IN BUSINESS  
ADMINISTRATION, SCHOOL OF BUSINESS, SIUE

I. Program Inventory Data:

A. Current

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Business Teacher Education*	B.S.	Business
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Manpower & Industrial Relations	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Personnel Administration	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*This specialization is terminated in a separate RME.

## B. Proposed

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Entrepreneurship*	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Human Resource Management*	B.S.	Business
52.0101	Business Administration	International Business*	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*These specializations are proposed in separate RMEs.

## II. Reasons for proposed action.

This action creates a formal specialization in a newly recognized subfield in Organizational Behavior. Entrepreneurship is the formal study of small business behavior and is associated with the fastest growing sector of the U.S. economy. The proposal updates SIUE's program inventory to include in-depth study in this subfield.

## III. Anticipated budgetary effects.

There are no budgetary effects resulting from this action. The courses required for this specialization already exist. There are no additional courses that will have to be taught as the result of the creation of this specialization.

- IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

This does not apply for there are no effects upon the School's faculty and facilities.

- V. Other education units, curricula, or degrees affected by the action.

None.

- VI. Changes in catalog copy.

See attached catalog copy.

- VII. Requested effective date.

Fall Semester, 1993.



second language should discuss their goals with an advisor who will refer them to the foreign language department for further assistance.

### Foreign Exchange Programs

The School of Business has developed student and faculty exchange programs with Business Schools and Universities in France, Great Britain, Germany, and the Netherlands. These programs permit students to register for coursework at SIUE while completing the requirements for credit at one of these institutions. Participation in an exchange program will meet the multicultural perspective for graduation. Students interested in studying abroad may obtain more information and an application from the Assistant to the Dean, Box 1051-School of Business, Southern Illinois University at Edwardsville, Edwardsville, Illinois 62026 (phone: 618-692-3849).

### Areas of Specializations, Electives, and Career Opportunities

Students seeking a Bachelor of Science or a Bachelor of Arts degree may complete one of the following specializations. Students are encouraged to discuss their career objectives and the various elective courses with a faculty advisor in the School of Business before making this decision. The Office of Advisement and Counseling may be contacted for a list of the specializations and their requirements.

#### **Economics**

The specialization in economics provides students with knowledge of analytical methods for solving basic problems affecting profit and growth of the business organization. In addition, economics offers courses that are fundamental to forecasting, planning, and budgeting. Graduates of the program are qualified for careers in administration and management of business firms, banking and insurance, and in federal, state and local government agencies. Graduation with this specialization requires a 2.0 grade point average in economics courses.

#### **Entrepreneurship**

The entrepreneurship specialization focuses on the special problems of new venture development and the management of the small business enterprise. The specialization prepares students for entrepreneurial and managerial roles in small ventures as well as for new venture management and "intrapreneurship" roles in larger firms. By careful selection of courses in other areas of business, students can prepare for positions in manufacturing, service or retailing organizations. The specialization requires a practicum

(MGMT476) in which students work with start up ventures, small businesses or small business development groups to apply their knowledge to small business problems.

### **Finance**

The finance specialization prepares students for decision-making positions in private industry and government service. Courses in finance are designed to develop students' analytical abilities and understanding of financial problems encountered in business and industry.

### **Human Resource Management**

The human resource management specialization provides students with the general and technical knowledge and skills for entry-level positions and careers in the Personnel or Human Resource Management function of organizations. Courses emphasize both the general theory of HRM, the expanding role of HRM in organizational effectiveness, the development and effective utilization of human resources in organizations, and the technical areas of selection, compensation, labor relations, training, and performance appraisal. The specialization prepares students for professional careers in a wide variety of organizations.

### **International Business**

The international business specialization is an inter-departmental specialization emphasizing the increasingly global dimensions of business. Through courses focusing on the international dimensions of management, marketing, finance, and economics, students gain an understanding of the international aspects of business. The specialization is designed for students interested in positions in the areas of international trade and finance and industrial development. The School of Business also has agreements with several foreign universities and a foreign internship program through which students can experience the international aspects of education and work and enhance their foreign language capabilities.

### **Management**

The management specialization provides students with the knowledge and skills necessary to become effective managers in organizations. The courses in this specialization emphasize the complex nature of organizations and the skills and knowledge necessary to manage human resources, design effective organizational systems and diagnose and solve organizational problems. In addition, the specialization emphasizes the increasingly global nature of

MERGER OF THE MANPOWER AND INDUSTRIAL RELATIONS  
SPECIALIZATION AND THE PERSONNEL ADMINISTRATION SPECIALIZATION  
INTO THE SPECIALIZATION, HUMAN RESOURCE MANAGEMENT IN THE BACHELOR  
OF SCIENCE DEGREE PROGRAM, MAJOR IN BUSINESS ADMINISTRATION,  
SCHOOL OF BUSINESS, SIUE

I. Program Inventory Data:

A. Current

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Business Teacher Education*	B.S.	Business
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Manpower & Industrial Relations	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Personnel Administration	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*This specialization is terminated in a separate RME.



## B. Proposed

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Entrepreneurship*	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Human Resource Management	B.S.	Business
52.0101	Business Administration	International Business*	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*These specializations are proposed in separate RMEs.

## II. Reasons for proposed action.

This action revises the School of Business course offerings and program inventory to conform to recent developments in the field of human resource management. This proposal implements the merger of manpower planning, industrial relations, and personnel administration that has occurred in the profession and changes the name of the specialization in accord with the current designation for this area, Human Resource Management.

## III. Anticipated budgetary effects.

There is no budgetary effect as a result of this action. The coursework is already offered and no additional faculty are required to offer this specialization.



- IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

This does not apply for there are no effects upon the School's faculty, students, and facilities. Students in the previous specializations can complete their degree requirements using the courses that will be offered to meet the Human Resource Management requirements.

- V. Other education units, curricula, or degrees affected by the action.

None.

- VI. Changes in catalog copy.

See attached catalog copy.

- VII. Requested effective date.

Fall Semester, 1993.

## Economics

The specialization in economics provides students with knowledge of analytical methods for solving basic problems affecting profit and growth of the business organization. In addition, economics offers courses that are fundamental to forecasting, planning, and budgeting. Graduates of the program are qualified for careers in administration and management of business firms, in banking and insurance, and in federal, state, and local government agencies.



Joseph Michlitsch, center, professor of Management, discusses several issues with a management class.

## Finance

The finance specialization prepares students for decision-making positions in private industry and government service. Courses in finance are designed to develop the student's analytical ability and understanding of financial problems encountered in business and industry.

## Management

The management specialization is designed to develop the background and skills essential to the effective administration of formal organizations. The courses in this specialization emphasize the roles of planning, organization, staffing, supervision, control, and innovation in the development of management systems. In addition to study of management processes, the specialization stresses the use of group processes in the identification and resolution of organization problems, design of effective systems, and coping with changes in the internal and external environment.

## Management Information Systems

The management information systems (MIS) specialization is designed to prepare students to develop business-related information systems. Students learn to design information systems to support decision making and operations of businesses and other organizations. The design process includes specification of hardware, software, and personnel.

Students completing the MIS area are prepared for careers in systems analysis for business, government, and service organizations.

Students must earn a grade of C or higher in specialization courses to be used to meet graduation requirements for the MIS specialization. A student who does not earn a grade of C or better after three registrations in such a course will be dropped from the specialization.

## Manpower and Industrial Relations

The specialization in manpower and industrial relations is designed to prepare students for entry-level positions in industrial relations in private industry, government, or service-oriented industries. Students study manpower planning, collective bargaining, industrial relations law, and government policy as well as contemporary issues, such as equal opportunity employment, discrimination, and safety.

Graduates from this specialization frequently enter post baccalaureate programs in business, industrial relations, economics, law, and psychology.

## Marketing

The marketing curriculum is designed to enable students to analyze the problems of providing consumer and industrial goods and services to a wide variety of markets. The curriculum prepares students for positions in sales, advertising, promotion, research, product management, and marketing management. Further, the study of dynamic problems that affect all enterprises in communicating with their constituencies prepares students for careers in commercial, governmental, and service organizations that serve the public in ways other than producing tangible goods.

## Office Information Systems

The office information systems specialization is designed to prepare students for positions in a technology-based office environment, product marketing, automated office design, and general office administration. A minimum grade of C is needed in each specialization course to meet graduation requirements.

## Personnel Administration

The specialization in personnel administration is designed to prepare students for entry-level positions in personnel. Courses are offered in such functional areas as personnel planning and selection, training, compensation and benefits, performance appraisal, health and safety and labor relations. The curriculum prepares students to enter private industry, government or service-oriented industries.

## Production and Operations Management

The planning and control of operations, inventory, pur-

chasing  
includ  
as wel  
and de  
tive te  
invento  
activiti  
relation  
grating  
Pr

Americ  
(APIC)  
agement  
ity Cor  
managem  
ing to t  
Stu  
operatic  
position  
ization  
duction  
prepared  
administ  
ager wh  
cost con

## Minor Non-Bu

Students  
of Advise  
ai of a n

## Business

This degr  
the study  
ployment  
or to do  
plines. St  
in econom  
to a profes  
to enroll  
through t  
Sciences  
mission to  
mission cr  
students sh  
for consult  
a specific

## General E (Students)

Written  
Engl  
Engl

June 10, 1993

(MGMT476) in which students work with start up ventures, small businesses or small business development groups to apply their knowledge to small business problems.

### **Finance**

The finance specialization prepares students for decision-making positions in private industry and government service. Courses in finance are designed to develop students' analytical abilities and understanding of financial problems encountered in business and industry.

### **Human Resource Management**

The human resource management specialization provides students with the general and technical knowledge and skills for entry-level positions and careers in the Personnel or Human Resource Management function of organizations. Courses emphasize both the general theory of HRM, the expanding role of HRM in organizational effectiveness, the development and effective utilization of human resources in organizations, and the technical areas of selection, compensation, labor relations, training, and performance appraisal. The specialization prepares students for professional careers in a wide variety of organizations.

### **International Business**

The international business specialization is an inter-departmental specialization emphasizing the increasingly global dimensions of business. Through courses focusing on the international dimensions of management, marketing, finance, and economics, students gain an understanding of the international aspects of business. The specialization is designed for students interested in positions in the areas of international trade and finance and industrial development. The School of Business also has agreements with several foreign universities and a foreign internship program through which students can experience the international aspects of education and work and enhance their foreign language capabilities.

### **Management**

The management specialization provides students with the knowledge and skills necessary to become effective managers in organizations. The courses in this specialization emphasize the complex nature of organizations and the skills and knowledge necessary to manage human resources, design effective organizational systems and diagnose and solve organizational problems. In addition, the specialization emphasizes the increasingly global nature of



ADDITION OF THE SPECIALIZATION IN INTERNATIONAL BUSINESS IN  
THE BACHELOR OF SCIENCE DEGREE PROGRAM, MAJOR IN BUSINESS  
ADMINISTRATION, SCHOOL OF BUSINESS, SIUE

I. Program Inventory Data:

A. Current

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Business Teacher Education*	B.S.	Business
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Manpower & Industrial Relations	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Personnel Administration	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*This specialization is terminated in a separate RME.



## B. Proposed

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
52.0101	Business Administration	Economics	B.S.	Business
52.0101	Business Administration	Entrepreneurship*	B.S.	Business
52.0101	Business Administration	Finance	B.S.	Business
52.0101	Business Administration	General Business Administration	B.S.	Business
52.0101	Business Administration	Human Resource Management*	B.S.	Business
52.0101	Business Administration	International Business	B.S.	Business
52.0101	Business Administration	Management	B.S.	Business
52.0101	Business Administration	Management Infor- mation Systems	B.S.	Business
52.0101	Business Administration	Marketing	B.S.	Business
52.0101	Business Administration	Production & Operations Management	B.S.	Business

\*These specializations are proposed in separate RMEs.

## II. Reasons for proposed action.

This action creates a specialization in the BSBA program using existing courses. It creates a course of study providing the depth and breadth required for students interested in pursuing careers associated with international markets. This proposal formalizes an informal specialization that is becoming more popular and associated with trends in the U.S. and world economies.

## III. Anticipated budgetary effects.

There are no budgetary effects resulting from this action since the coursework is already offered. No additional faculty are required to offer this specialization.

- IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

This does not apply for there are no effects resulting from this action upon the School's faculty, students, and facilities.

- V. Other education units, curricula, or degrees affected by the action.

None.

- VI. Changes in catalog copy.

See attached catalog copy.

- VII. Requested effective date.

Fall Semester, 1993.

(MGMT476) in which students work with start up ventures, small businesses or small business development groups to apply their knowledge to small business problems.

### **Finance**

The finance specialization prepares students for decision-making positions in private industry and government service. Courses in finance are designed to develop students' analytical abilities and understanding of financial problems encountered in business and industry.

### **Human Resource Management**

The human resource management specialization provides students with the general and technical knowledge and skills for entry-level positions and careers in the Personnel or Human Resource Management function of organizations. Courses emphasize both the general theory of HRM, the expanding role of HRM in organizational effectiveness, the development and effective utilization of human resources in organizations, and the technical areas of selection, compensation, labor relations, training, and performance appraisal. The specialization prepares students for professional careers in a wide variety of organizations.

### **International Business**

The international business specialization is an inter-departmental specialization emphasizing the increasingly global dimensions of business. Through courses focusing on the international dimensions of management, marketing, finance, and economics, students gain an understanding of the international aspects of business. The specialization is designed for students interested in positions in the areas of international trade and finance and industrial development. The School of Business also has agreements with several foreign universities and a foreign internship program through which students can experience the international aspects of education and work and enhance their foreign language capabilities.

### **Management**

The management specialization provides students with the knowledge and skills necessary to become effective managers in organizations. The courses in this specialization emphasize the complex nature of organizations and the skills and knowledge necessary to manage human resources, design effective organizational systems and diagnose and solve organizational problems. In addition, the specialization emphasizes the increasingly global nature of

MODIFICATION OF THE FAMILY PRACTICE RESIDENCY IN DENTISTRY  
CERTIFICATE PROGRAM TO BE THE ADVANCED EDUCATION IN GENERAL  
DENTISTRY CERTIFICATE PROGRAM, SCHOOL OF DENTAL MEDICINE, SIUE

Summary

This matter proposes a reasonable and moderate extension of the existing Family Practice Residency in Dentistry Certificate Program to be the Advanced Education in General Dentistry Certificate Program, School of Dental Medicine, SIUE.

Rationale for Adoption

Advanced Education in General Dentistry (AEGD) graduates will be better able to provide care for patients unable to receive specialty care and for those who have complicated oral health problems. This type of patient is increasing in number in Illinois. The change will allow the School of Dental Medicine to meet its educational and patient care mission more effectively.

The AEGD program will operate with the same state appropriated funds now allocated to the Family Practice Residency in Dentistry (FPRD) Program. The AEGD program will be a two-year program beyond the Doctor of Dental Medicine degree. Present FPRD faculty and staff will be assigned to the AEGD program and the existing equipment and facilities will support the AEGD program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated, reviewed, and approved by the Curriculum Committee of the School of Dental Medicine and by the Dean of that school. It has the recommendation of the Curriculum Council of the Faculty Senate and of the Faculty Senate. The proposal is recommended for approval by the Provost and Vice-President for Academic Affairs and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Family Practice Residency in Dentistry Certificate Program, School of Dental Medicine, SIUE, be and is hereby modified to be the Advanced Education in General Dentistry Certificate Program effective July 1, 1993; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.



MODIFICATION OF THE FAMILY PRACTICE RESIDENCY IN DENTISTRY  
CERTIFICATE PROGRAM TO BE THE ADVANCED EDUCATION IN GENERAL  
DENTISTRY CERTIFICATE PROGRAM, SCHOOL OF DENTAL MEDICINE, SIUE

## I. Program Inventory Data:

## A. Current:

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
51.2899	Family Practice Residency in Dentistry		Certificate	Dental Medicine

## B. Proposed:

<u>CIPS CODE</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS/ CONCENTRATION</u>	<u>DEGREE</u>	<u>SCHOOL/ DEPARTMENT</u>
51.2899	Advanced Education in General Dentistry		Certificate	Dental Medicine

## II. Reasons for Proposed Action:

The change will allow the School of Dental Medicine to meet its educational and patient care mission more effectively. The Advanced Education in General Dentistry (AEGD) program will be a two-year program beyond the Doctor of Dental Medicine degree. AEGD graduates will be better able to provide care for patients unable to receive specialty care and for those who have complicated oral health problems. This type of patient is increasing in number in Illinois.

## III. Anticipated Budgetary Effects:

The AEGD program will operate with the same state appropriated funds as allocated to the Family Practice Residency in Dentistry (FPRD) Certificate Program.

## IV. Arrangements to be made for Affected Faculty, Staff, Students, Equipment, and Physical Facilities:

The director of the FPRD program has resigned effective June 30, 1993, and the resources from his position will be reallocated to the Director of the AEGD program. The remaining FPRD faculty and staff will be assigned to the AEGD program. Currently enrolled dental residents will complete the FPRD program in June 1993. Existing FPRD equipment and facilities will support the AEGD program.

## V. Other Educational Units, Curricula, or Degrees Affected by the Action:

This action will have no direct or substantial effect upon other units, curricula, or degrees.

VI. Changes in Catalog Copy:

See attached catalog copy.

VII. Requested Effective Date:

July 1, 1993.

## GENERAL INFORMATION

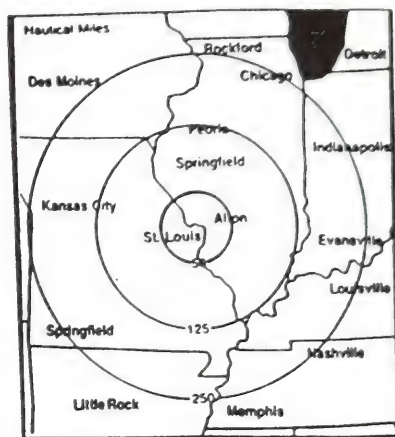
**Alton And Area Attractions**

**T**he Southern Illinois University School of Dental Medicine, established in 1969, is located in Alton, Illinois, just minutes away from St. Louis, Missouri. The location of the school provides dental students a unique combination of a small-town environment and a major metropolitan area.

There are many things to see and do in the city of Alton. Tourists travel from all areas of the country to tour the historic buildings of the Civil War, shop the "Antique Center of the Midwest" and enjoy the scenic view of the Great River Road that runs along the Mississippi River. The Alton area also offers six golf courses, one of which was designed by professional golfer Arnold Palmer; Pere Marquette State Park, the largest state park in Illinois; Alton Square, a shopping mall with two major department stores and over seventy specialty shops; as well as boating, horse racing and sight-seeing.

The campus is the site of the Robert Wadlow Statue, an 8'11½" life-size bronze sculpture in memory of Alton born Robert Pershing Wadlow, the tallest man in history. The Administration/Student Union Building provides recreation areas complemented by an on-campus gym. In addition, transportation is available to Southern Illinois University at Edwardsville where dental students have access to all campus facilities including the main library, bookstore, swimming pools, aerobic classes, weight room, racquetball courts, gymnasium and outdoor facilities for tennis and other sports.

Only 30 minutes from campus is St. Louis, Missouri, the exciting "Gateway to the West." The city offers many activities and attractions including Laclede's Landing; riverboat rides; Six Flags Over Mid-America amusement park; professional baseball, hockey, and soccer; St. Louis Zoo; Muny Opera; Fox Theatre; St. Louis Symphony; shopping, concerts, restaurants and much more.

**About The School**

The primary mission of the School of Dental Medicine is to prepare graduates to become competent general practitioners of dentistry. The School's small student body (approximately 200 students) and intimate environment promote an unusually high level of interaction among students and faculty.

The dental curriculum is a structured program that requires all students to participate in a specified course of study. However, elective courses are available as well as programs specifically designed for students with special interests. Patient care is provided in a new and expanded state of the art dental clinic with 72 patient care stations for student clinical experience. A comprehensive biomedical library, biomedical and clinical research laboratories and a summer research program are available for students who are interested in gaining research experience.

The School of Dental Medicine also offers a one-year General Practice Residency, a certificate program designed to prepare graduate dentists to provide patient care in the hospital setting and to advance their skills in treating the needs of special patient populations. The program also provides residents opportunities to enhance patient care skills acquired during their predoctoral education.

The SIU School of Dental Medicine has an active professional placement service to assist its students in choosing and pursuing

minutes from  
St. Louis  
the exciting  
way to the West



Clinical Associate Professor  
D. Douglas Miley, B.A., D.M.D., M.S.D.,  
Adjunct Clinical Assistant Professor  
Clifford G. Neill, D.D.S., Adjunct  
Clinical Professor

#### **EAST ST. LOUIS DENTAL CLINIC**

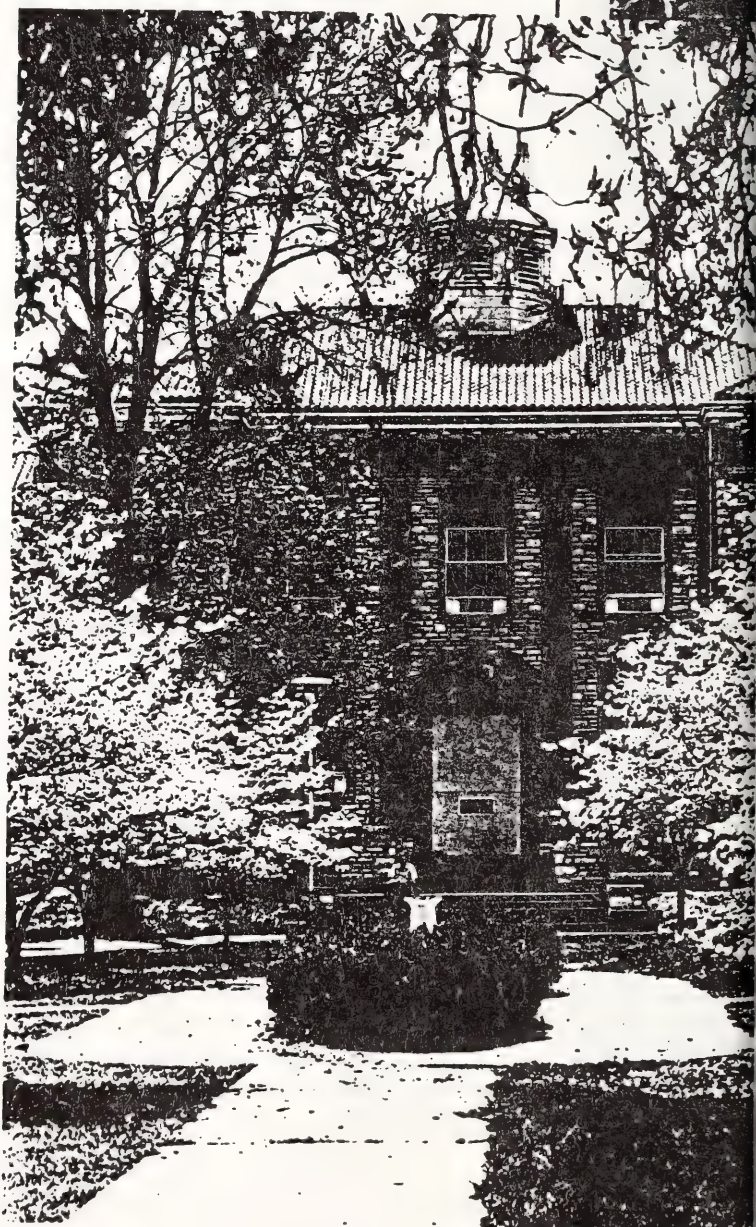
DIRECTOR: Alphonso Trotman,  
D.D.S., M.S., Clinical Assistant Professor  
FACULTY: James T. Dunne, B.A.,  
D.M.D., Clinical Assistant Professor  
FACULTY: Steven M. Hoffman, B.S.,  
D.M.D., Clinical Assistant Professor  
FACULTY: June E. McMiller, B.A.,  
D.D.S., Clinical Assistant Professor

#### **Adjunct Faculty Members**

Jose Jesus Morales, M.D., Adjunct  
Clinical Professor  
Lloyd E. Thompson, M.D., Adjunct  
Clinical Professor

#### **GENERAL PRACTICE RESIDENCY PROGRAM**

DIRECTOR: Gary M. Fischer, B.S.,  
D.M.D., Assistant Professor





## PROPOSED CATALOG DESCRIPTION

The SIU School of Dental Medicine campus is located in Alton, Illinois and offers a four-year academic program which results in the awarding of the Doctor of Dental Medicine (DMD) degree. The primary goal of the school is to prepare graduates to become competent general practitioners of dentistry. In addition to classroom, clinical, and research facilities, the school has scanning and transmission electron microscopy facilities and other sophisticated equipment with which to conduct biomedical research. Patient care is provided in state-of-the-art clinical facilities at the Alton campus and at the East St. Louis Center.

The dental curriculum is a structured program that requires all students to participate in a specified course of study. However, elective courses are available as well as programs specifically designed for students with special interests. During the first two academic years, the educational offerings center around the basic sciences such as anatomy, microbiology, physiology and pathology, and preclinical dental sciences such as prosthodontics, pediatric dentistry, and community health. Courses consist of a mixture of didactic, laboratory, and clinical offerings. The third and fourth years of the curriculum focus on basic and advanced comprehensive patient care and the relationship of basic, medical, and social sciences to the treatment of dental disease. During the third and fourth years, the curriculum provides clinical patient care.

The School of Dental Medicine also offers Advanced Education in General Dentistry, a two-year certificate program designed to prepare graduate dentists to provide patient care and to advance their skills in treating the needs of special patient populations. The program also provides residents opportunities to enhance patient care skills acquired during their predoctoral education.

Admission to the dental educational program is based upon completion of undergraduate academic requirements, satisfactory achievement on the Dental Aptitude Test, and successful review of the students' credentials by the school's Admissions Committee.

Students interested in the dental program should write to the Office of Admissions and Records, Southern Illinois University School of Dental Medicine, 2800 College Avenue, Alton, Illinois 62002 or phone (618) 474-7170.

REORGANIZATION OF THE SCHOOL OF DENTAL MEDICINE, SIUESummary

This matter proposes a reasonable and moderate extension to reorganize the department structure of the School of Dental Medicine, SIUE.

Rationale for Adoption

The reorganization of the School of Dental Medicine will reduce the number of academic departments from seven to three. This will permit the reallocation of 27.9 hours per week of faculty time to teaching duties.

Moreover, the reduction in the number of departments will result in the reduction of administrative costs by \$120,000. These resources are to be allocated to teaching and the hiring of new faculty.

This reorganization also will permit greater curricular integration, especially between the clinical sciences and the biomedical sciences. The traditional biomedical science sections will be aligned with the appropriate clinical science sections.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated, reviewed, and approved by the faculty of the School of Dental Medicine and by the Dean of that school. It has the recommendation of the Curriculum and Rules and Procedures Councils of the Faculty Senate and the Faculty Senate. The proposal is recommended for approval by the Provost and Vice-President for Academic Affairs and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective July 1, 1993, the department structure of the School of Dental Medicine, SIUE, be and is hereby modified to be comprised of the Department of Restorative Dentistry, the Department of Growth, Development and Structure, and the Department of Applied Dental Medicine; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

June 10, 1993

## ADMINISTRATIVE REORGANIZATION OF THE SCHOOL OF DENTAL MEDICINE, SIUE

## I. Administrative Structure:

A. Current:

## Department of Biomedical Sciences

- Section of Anatomy
- Section of Biochemistry
- Section of Microbiology
- Section of Pharmacology
- Section of Physiology

## Department of Community Dentistry and Human Behavior

- Section of Behavioral Science
- Section of Community and Preventive Dentistry
- Section of Practice Management

## Department of Diagnostic Specialties

- Section of Medicines
- Section of Oral Diagnosis and Oral Medicine
- Section of Pathology
- Section of Radiology

## Department of Pediatric Dentistry and Orthodontics

- Section of Orthodontics
- Section of Pediatric Dentistry

## Department of Prosthodontics

- Section of Fixed Prosthodontics
- Section of Morphology and Occlusion
- Section of Removable Complete and Partial Prosthodontics

## Department of Restorative Dentistry

- Section of Dental Materials
- Section of Operative Dentistry

## Department of Surgical Specialties

- Section of Endodontics
- Section of Oral and Maxillofacial Surgery
- Section of Periodontology

## B. Proposed

### Department of Restorative Dentistry

- Section of Occlusion and Morphology
- Section of Operative Dentistry
- Section of Dental Materials
- Section of Fixed Prosthodontics
- Section of Removable Prosthodontics

### Department of Growth, Development and Structure

- Section of Pediatric Dentistry
- Section of Orthodontics
- Section of DAU/Practice Management
- Section of Behavioral Science
- Section of Anatomy
- Section of Community/Preventive Dentistry

### Department of Applied Dental Medicine

- Section of Radiology
- Section of Oral Diagnosis
- Section of Pathology
- Section of Medicine
- Section of Pharmacology
- Section of Microbiology
- Section of Physiology
- Section of Biochemistry
- Section of Oral and Maxillofacial Surgery
- Section of Periodontology
- Section of Endodontics

## II. Reasons for proposed action:

The reorganization reduces the administrative costs of the School of Dental Medicine by \$120,000 and reallocates four department chairpersons' time to teaching, equivalent to one full-time position. The administrative cost savings are to be reallocated to teaching and the hiring of new faculty.

The reorganization also facilitates curricular integration, especially between the clinical sciences and the biomedical sciences. The traditional biomedical science sections will be aligned with the appropriate clinical science sections.

## III. Anticipated budgetary effects:

The School of Dental Medicine administrative costs are reduced by \$120,000 by reducing the number of departments from 7 to 3. In addition, faculty presently assigned administrative responsibilities are reassigned to teaching. The total faculty time reassigned from administrative responsibilities to teaching is equivalent to one full-time position.



- IV. Arrangements to be made for affected faculty, staff, students, equipment, and physical facilities:

The four chairpersons will be reassigned to full-time teaching positions effective June 30, 1993. Each faculty and staff member will be assigned to one of the three departments. This reorganization has no effect on currently enrolled students and residents. One building will be closed because of the reorganization, and the equipment from it will be distributed to the reorganized departments.

- V. Other educational units, curricula, or degrees affected by the action:

This action will have no direct or substantial effect upon other units, curricula, or degrees.

- VI. Changes in catalog copy:

See attached catalog copy

- VII. Requested effective date:

July 1, 1993.

## SOUTHERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES

A. D. Van Meter, Jr.	Chairman
Harris Rowe	Vice-Chairman
George T. Wilkins, Jr.	Secretary
B. Barnard Birger	Member of the Board
Molly D'Esposito	Member of the Board
Ivan A. Elliott, Jr.	Member of the Board
William R. Norwood	Member of the Board

Student Representative—Carbondale  
Student Representative—Edwardsville

Lawrence K. Pettit                      Chancellor

## SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE ADMINISTRATION

President	Earl E. Lazerson
Provost and Vice President for Academic Affairs	David J. Werner
Vice President for Administration	Benjamin Quillian
Vice President for Development and Public Affairs	James R. Buck

## SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF DENTAL MEDICINE ADMINISTRATION

Dean	Patrick J. Ferrillo, Jr.
Associate Dean for Academic Affairs	Robert J. Braun
Assistant Dean for Admission and Retention	James W. DeClue
Assistant Dean for Clinical Affairs	Dennis E. Savoca
Executive Assistant to the Dean	Gary L. Smith

## SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF DENTAL MEDICINE FACULTY

### DEPARTMENT OF BIOMEDICAL SCIENCES

CHAIRPERSON: Thomas E. Nelson, Jr.,  
B.A., M.S., Ph.D., Professor

### Section Of Anatomy

HEAD: S. William Whitson, B.A., M.S.  
Ph.D., Professor

FACULTY: Daniel E. Bowers, B.S., M.A.  
Ph.D., Associate Professor

FACULTY: Peter J. Herdman, B.S., M.A.  
Ph.D., Associate Professor

FACULTY: David B. Jenkins, B.S., Ph.D.  
Associate Professor

### Section Of Biochemistry

HEAD: Allen S. Otsuka, B.A., M.B.A.,  
Ph.D., Associate Professor

### Section Of Microbiology

HEAD: Arthur N. Bahn, A.B., M.A.,  
Ph.D., Professor

### Section Of Pharmacology

HEAD: Thomas E. Nelson, Jr., B.A.,  
M.S., Ph.D., Professor

### Section Of Physiology

HEAD: Audrey F. Redmond, B.A.,  
Ph.D., Assistant Professor

FACULTY: James W. DeClue, B.S., M.A.  
Ph.D., Associate Professor

### Adjunct Faculty Members

John D. Bouhasin, B.S., M.D.,  
Adjunct Professor

Lynn A. Crammond, B.S., R.Ph.,  
Adjunct Lecturer

Leonard L. Naeger, B.S., M.S., Ph.D.,  
Adjunct Associate Professor

## DEPARTMENT OF COMMUNITY DENTISTRY AND HUMAN BEHAVIOR

CHAIRPERSON: Neville D. Gilmore,  
L.D.S., D.M.D., M.P.H., Dr.P.H.,  
Professor

### Section Of Behavioral Science

HEAD: John F. Chaves, A.B., A.M.,  
Ph.D., Professor

FACULTY: Henry Baich, B.S., M. Ed.,  
Ph.D., Associate Professor

FACULTY: Ronald W. Botto, A.B., M.S.  
Ph.D., Associate Professor

### Section Of Community And Preventive Dentistry

HEAD: Neville D. Gilmore, L.D.S.,  
D.M.D., M.P.H., Dr.P.H., Professor

FACULTY: David F. Mehlich, A.A.,  
D.D.S., M.P.H., Dr.P.H., Assistant  
Professor



# **Section Of Practice Management**

**HEAD:** Keith W. Dickey, B.S., D.D.S.,  
M.B.A., Associate Professor

**FACULTY:** D. Vernon Cherry, D.D.S.,  
Clinical Assistant Professor  
**FACULTY:** Margrit Flynn, D.D.S., M.Ed.,  
Professor

**FACULTY:** June G. McMiller, B.A.,  
D.D.S., Clinical Assistant Professor

## **Adjunct Faculty Members**

Raymond A. Flanders, B.S., D.D.S.,  
M.P.H., Adjunct Assistant Professor

## **DEPARTMENT OF AGNOSTIC SPECIALTIES**

**CHAIRPERSON:** Ordie H. King, Jr., B.S.,  
D.D.S., Ph.D., Professor

## **Section Of Medicine**

**FACULTY:** William P. Robinson, Jr.,  
A.B., M.S., M.D., Clinical Assistant  
Professor

## **Section Of Oral Diagnosis and Oral Medicine**

**HEAD:** William M. Goebel, D.D.S.,  
M.S.D., Professor  
**FACULTY:** Robert J. Braun, B.A., D.D.S.,  
M.S., M.P.H., Professor

**FACULTY:** Steven M. Conway, B.A.,  
D.M.D., Clinical Associate Professor  
**FACULTY:** William C. Cox, B.A.,  
D.M.D., Clinical Associate Professor  
**FACULTY:** Norman J. Horenkamp, A.A.,  
D.D.S., Clinical Associate Professor  
**FACULTY:** Joanne T. Schulmeister,  
D.M.D., Clinical Assistant Professor

## **Section Of Pathology**

**HEAD:** J B Whitten, Jr., A.B., D.D.S.,  
M.S., Professor

**FACULTY:** Ordie H. King, Jr., B.S.,  
D.D.S., Ph.D., Professor

## **Section Of Radiology**

**HEAD:** Gary L. Conover, D.D.S.,  
Associate Professor

**FACULTY:** Suleyman Gulmen, D.D.S.,  
Dr.Odont., M.S.D., D.M.D., M.S.D.,  
Clinical Associate Professor

**FACULTY:** Thomas Schiff, D.M.D.,  
Clinical Professor

**FACULTY:** Kathleen A. Sherlock, B.S.,  
M.S., D.M.D., Clinical Instructor

## **Adjunct Faculty Members**

Edward J. Harrow, B.S., M.D., Adjunct  
Clinical Associate Professor

Jeffrey H. Kiviat, B.S., M.D., Adjunct  
Clinical Assistant Professor

Kenenth S. Rotskoff, A.B., D.D.S., M.D.,  
Adjunct Clinical Assistant Professor

## **DEPARTMENT OF PEDIATRIC DENTISTRY AND ORTHODONTICS**

**CHAIRPERSON:** Henry G. Elsbach, B.S.,  
D.D.S., Associate Professor

## **Section Of Orthodontics**

**HEAD:** Carlos A. Oynick, C.D., M.S.D.,  
Assistant Professor

**FACULTY:** Alphonso Trotman, D.D.S.,  
M.S., Clinical Assistant Professor

## **Section Of Pediatric Dentistry**

**FACULTY:** Henry G. Elsbach, B.S.,  
D.D.S., Associate Professor

**FACULTY:** Shahrenas Ghoneim, B.S.,  
D.D.S., M.S., M.S., Ph.D., Associate  
Professor

**FACULTY:** Norman P. Martinez, B.S.,  
D.D.S., M.S., M.Ed., Ph.D., Professor

**FACULTY:** Larry W. Thomas, B.S.,  
D.D.S., Clinical Assistant Professor

## **Adjunct Faculty Members**

John R. Markarian, A.B., D.M.D.,  
Adjunct Clinical Assistant Professor  
Kenneth C. Marshall, D.D.S., M.S.,  
Adjunct Clinical Professor

## **DEPARTMENT OF PROSTHODONTICS**

**CHAIRPERSON:** Paul H. Tischler, B.S.,  
D.D.S., Associate Professor

## **Section Of Fixed Prosthodontics**

**HEAD:** Eric M. Langenwaller, B.A.,  
D.M.D., M.S., Assistant Professor

**FACULTY:** Janet D. Doerr, B.A., D.M.D.,  
Clinical Assistant Professor

**FACULTY:** Robert A. Froemling, A.B.,  
D.D.S., Assistant Professor

**FACULTY:** Charles E. Johnson, A.A.,  
D.D.S., Clinical Associate Professor

**FACULTY:** William J. Kelly, Jr., D.D.S.,  
M.S.D., Clinical Professor

**FACULTY:** David P. Maier, B.S., D.M.D.,  
Clinical Assistant Professor

**FACULTY:** Joanne T. Schulmeister,  
D.M.D., Clinical Assistant Professor

**FACULTY:** Debra M. Schwenk, B.S.,  
M.S., D.M.D., Clinical Assistant  
Professor

**FACULTY:** John J. Thaler II, A.B., B.S.,  
B.S., D.D.S., Assistant Professor

**FACULTY:** Daniel F. Tylka, B.S., D.M.D.,  
Assistant Professor

**FACULTY:** Gregory L. Wigton, B.S.,  
D.D.S., Clinical Assistant Professor

## **Section Of Morphology And Occlusion**

**HEAD:** Gaylord J. James, Jr., A.B.,  
D.D.S., Associate Professor





**Section Of Removable Complete  
And Partial Prosthodontics**

HEAD: Paul H. Tischler, B.S., D.D.S.,  
Associate Professor

**Section Of Removable  
Partial Prosthodontics**

FACULTY: June G. McMiller, B.A.,  
D.D.S., Clinical Assistant Professor  
FACULTY: Patricia Nihill, B.S., D.M.D.,  
Clinical Assistant Professor  
FACULTY: Elwood H. Stade, B.S., D.D.S.,  
Associate Professor  
FACULTY: Earl L. Woerner, D.D.S.,  
Clinical Associate Professor  
FACULTY: Gilbert M. Zoeller, B.S.,  
D.D.S., Professor

**DEPARTMENT OF  
RESTORATIVE DENTISTRY**

CHAIRPERSON: Richard J. Rydberg,  
B.S., D.D.S., M.S., Associate Professor

**Section Of Dental Materials**

HEAD: Gregory P. Stewart, B.S., Ph.D.,  
Associate Professor  
FACULTY: Richard D. Norman, A.B.,  
D.D.S., M.S.D., Professor

**Section Of Operative Dentistry**

HEAD: Richard J. Rydberg, B.S., D.D.S.,  
M.S., Associate Professor  
FACULTY: James E. Adams, B.A., D.D.S.,  
Clinical Associate Professor  
FACULTY: R. Scott Beavers, D.D.S.,  
Clinical Associate Professor  
FACULTY: Mark A. Belcher, B.S., D.D.S.,  
Clinical Associate Professor  
FACULTY: Tobin T. Boyd, B.S., M.S.,  
D.M.D., Associate Professor  
FACULTY: Larry L. Felkner, B.A.,  
D.D.S., Ph.D., Associate Professor  
FACULTY: Delmo J. Maróso, B.A.,  
D.D.S., Professor  
FACULTY: Robert H. Parish, Jr., B.A.,  
D.D.S., Clinical Associate Professor  
FACULTY: Dennis E. Savoca, B.S., M.S.,  
D.D.S., Associate Professor  
FACULTY: Cornell C. Thomas, B.A.,  
D.D.S., Clinical Assistant Professor

**Adjunct Faculty Members**

Wayne K. Adamson, B.S., D.D.S.,  
Adjunct Clinical Associate Professor  
Cyril L. Friend, Jr., B.S., D.D.S., Adjunct  
Clinical Associate Professor  
Leonard Giannone, D.D.S., Adjunct  
Clinical Associate Professor

**DEPARTMENT OF  
SURGICAL SPECIALTIES**

CHAIRPERSON: Neal W. Roller, D.D.  
M.S., Professor

**Section Of Endodontics**

HEAD: John F. Hatton, B.A., D.M.D.,  
Assistant Professor  
FACULTY: Patrick J. Ferrillo, Jr., B.S.,  
D.D.S., Associate Professor  
FACULTY: Ronald C. Markarian, A.B.,  
D.M.D., M.S., Clinical Assistant  
Professor  
FACULTY: Lawrence E. Newquist, B.  
D.M.D., Clinical Assistant Professor  
FACULTY: Joseph T. Sedmak, B.S.,  
D.D.S., Clinical Associate Professor

**Section Of Oral And  
Maxillofacial Surgery**

HEAD: Gregory K. Spackman, D.D.S.,  
Associate Professor  
FACULTY: Randall J. Crammond, B.S.  
R.Ph., Clinical Associate Professor  
FACULTY: Janet D. Doerr, B.A., D.M.  
Clinical Assistant Professor  
FACULTY: Michael H. Dyer, B.S.,  
D.D.S., M.S., Clinical Professor  
FACULTY: Gary M. Fischer, B.S.,  
D.M.D., Assistant Professor  
FACULTY: George B. Helden, B.A.,  
D.D.S., Clinical Assistant Professor  
FACULTY: John E. Knox, D.D.S., M.S.,  
Clinical Professor  
FACULTY: Bruno J. Kwapis, D.D.S.,  
M.S., Professor  
FACULTY: Glenn A. Miller, D.D.S., M.  
Clinical Associate Professor

**Section Of Periodontology**

HEAD: Neal W. Roller, D.D.S., M.S.,  
Professor  
FACULTY: Marwan E. Assaf, D.D.S.,  
M.S.D., D.M.D., Associate Professor  
FACULTY: Lisa A. Cagle, B.S., D.M.D.,  
Clinical Assistant Professor  
FACULTY: Charles J. Meyer, B.A.,  
D.D.S., M.S., Clinical Assistant Professor  
FACULTY: Robert R. Schlueter, B.A.,  
D.D.S., Clinical Associate Professor  
FACULTY: Edward L. St. Peters, B.S.,  
D.M.D., Clinical Assistant Professor

**Adjunct Faculty Members**

James W. Bynum, A.B., D.D.S., M.S.D.,  
Adjunct Clinical Professor  
Patrick J. Ferrillo, Sr., B.A., D.D.S.,  
Adjunct Clinical Professor  
Joseph A. Holland, D.D.S., Adjunct



June 10, 1993

Clinical Associate Professor  
D. Douglas Miley, B.A., D.M.D., M.S.D.,  
Adjunct Clinical Assistant Professor  
Clifford G. Neill, D.D.S., Adjunct  
Clinical Professor

**EAST ST. LOUIS DENTAL CLINIC**

**DIRECTOR:** Alphonso Trotman,  
D.D.S., M.S., Clinical Assistant Professor

**FACULTY:** James T. Dunne, B.A.,  
D.M.D., Clinical Assistant Professor

**FACULTY:** Steven M. Hoffman, B.S.,  
D.M.D., Clinical Assistant Professor

**FACULTY:** June E. McMiller, B.A.,  
D.D.S., Clinical Assistant Professor

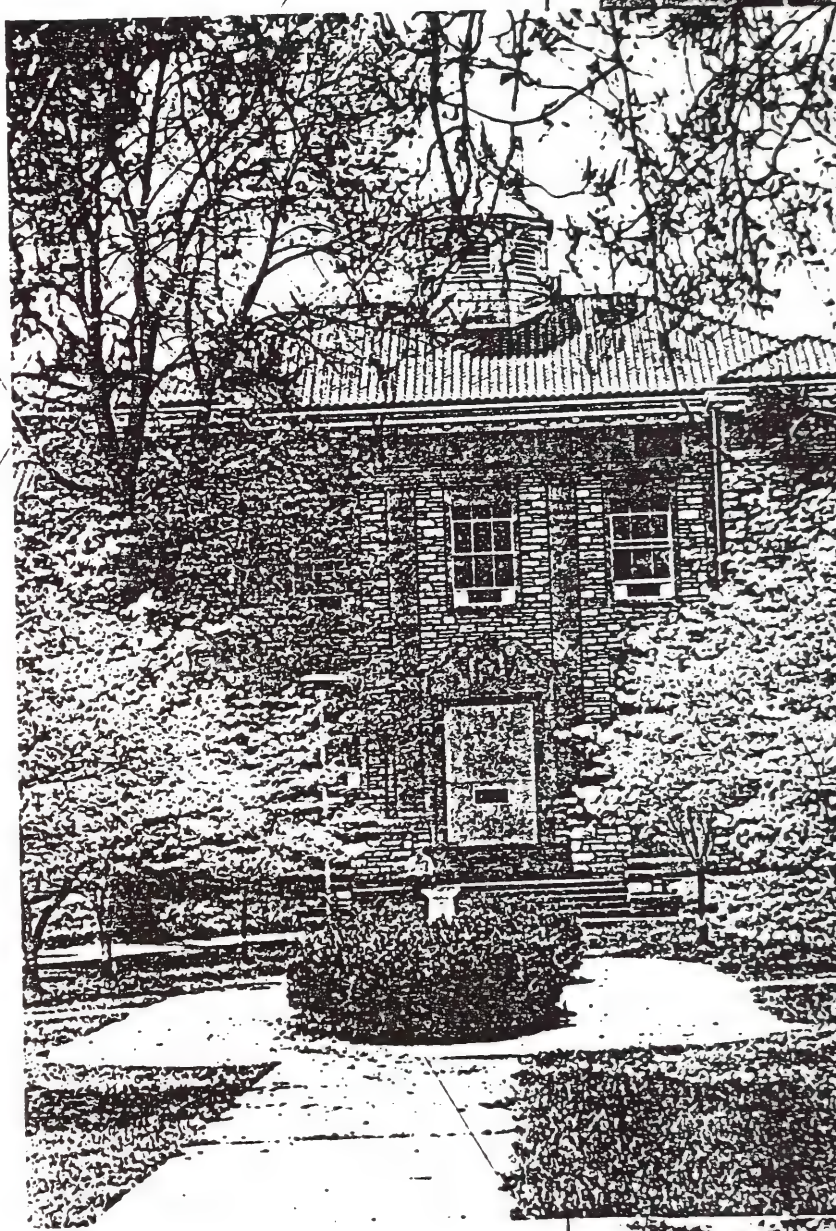
**Adjunct Faculty Members**

Jose Jesus Morales, M.D., Adjunct  
Clinical Professor

Lloyd E. Thompson, M.D., Adjunct  
Clinical Professor

**GENERAL PRACTICE  
RESIDENCY PROGRAM**

**DIRECTOR:** Gary M. Fischer, B.S.,  
D.M.D., Assistant Professor





## BIOMEDICAL SCIENCES

## ANATOMY

**DBAN 701 Gross Anatomy (Yr. 1)**

This course is a detailed study of the anatomy and development of the human body, with emphasis on the head and neck. The course involves lecture as well as laboratory dissection of the human body. Material is presented utilizing both regional and systemic approaches. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DBAN 702 Neuroanatomy (Yr. 1)**

The Neuroanatomy course is a detailed study of the structure and function of the central nervous system. The student learns to understand the complex sensory and motor pathways of the central nervous system and how they relate to and control other systems of the body. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DBAN 711 Histology (Yr. 1)**

Histology or microanatomy is a structural science utilizing the microscope to examine the organization of the cells, tissues and organs of the human body. The relation of structure to biochemistry, physiology and pathology is also emphasized. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DBAN 761 Pain (Yr. 4)**

The pain course reviews selected aspects of the current theories of pain to provide the student with an overview of the present concepts on the generation of painful impulses and their transmission into and through the central nervous system. It reviews the prevalent view of the neurophysiological mechanism of reaction to pain and the clinical applications of pain theories. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

## BIOCHEMISTRY

**DBBC 701 Human Biochemistry I (Yr. 1)**

This course is an introductory offering which focuses on the various molecules, chemical reactions and processes that occur in living cells and organisms. In addition, the relationship between biochemical concepts and the understanding and maintenance of health and the effective treatment of disease are emphasized. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DBBC 711 Human Biochemistry II (Yr. 1)**

This course is the sequel to DBBC 701 and is a more in depth study of metabolic processes and their relationship to human health and disease. Students are expected to utilize their biomedical knowledge in analyzing clinical cases. Prereq: DBBC 701 or consent of Instructor of Record.

**DBBC 721 Nutrition (Yr. 2)**

This short course is designed to cover the biochemical basis of nutrition, the effect of nutrition on disease states, food and nutrition controversies and the principles of diet counseling, including psychological and behavioral aspects. Prereq: Registered second year dental student.

## MICROBIOLOGY

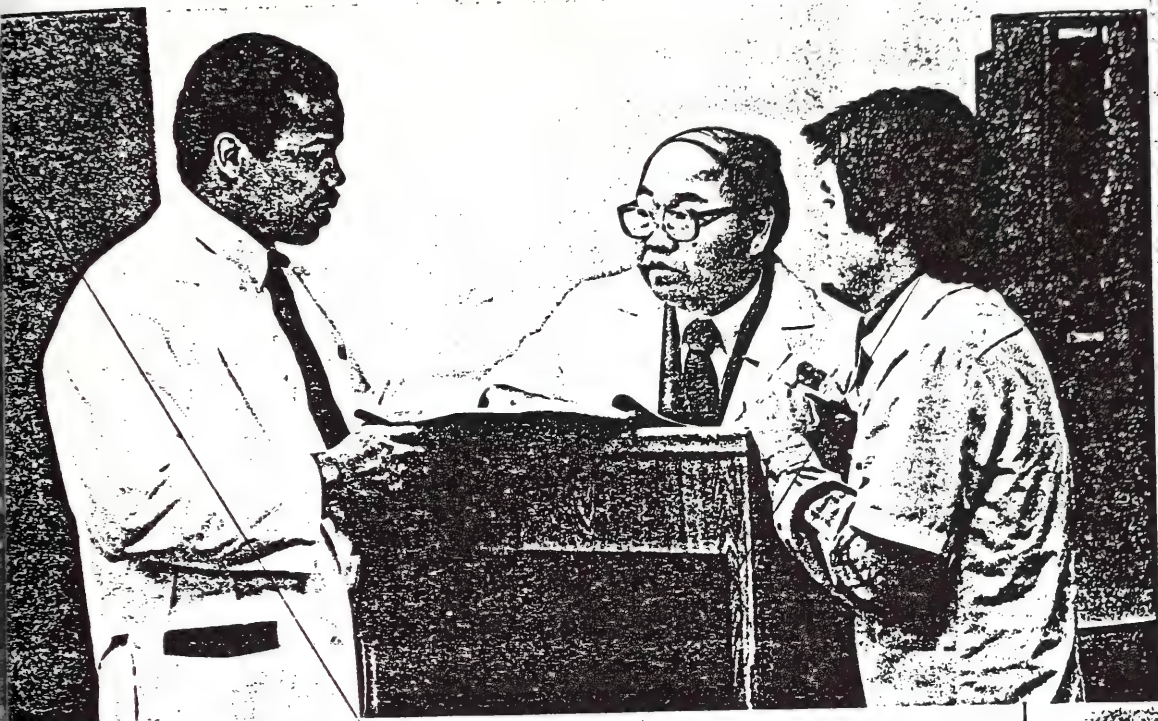
**DBMB 711 Microbiology (Yr. 1)**

The course begins with an extensive review of general microbiology and ends with an introduction to immunology. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DBMB 721 Microbiology (Yr. 2)**

This course covers those infectious diseases caused by bacteria, fungi, protozoa, some metazoa and viruses. It ends with an application of all the aspects of microbiology to oral diseases. Prereq: DBMB 711.





## PHARMACOLOGY

### DBPH 721 Pharmacology (Yr. 2)

This 45-hour course stresses the underlying principles of drug absorption, distribution, metabolism, action and elimination. Emphasis is placed on the effects of specific pharmacotherapeutic agents on the autonomic and central nervous systems including: cholinergic and adrenergic drugs, antipsychotic agents, sedatives, anesthetics and analgesics. Prereq: Satisfactory completion of Human Biochemistry DBBC 701 and DBBC 711 and Physiology DBPY 701 and 711.

### DBPH 731 Pharmacology II (Yr. 2)

This course deals with pharmacological considerations associated with specific topics relevant to dental practice and general health care problems. Special emphasis is placed on hemostatics, renal, cardiac and antihypertensive drugs, antibiotics, anti-inflammatory agents, drug abuse, cancer chemotherapy, certain aspects of toxicology and prescription writing. Prereq: Registered second year dental student.

### DBPH 751 Dental Therapeutics Conference (Yr. 3)

A 27-hour course in which many different therapeutic problems and applications directly related to the rational practice of dental medicine are presented and discussed by several invited lecturers and authorities in their specialties. As the title implies, it is intended to take a conference format with emphasis on faculty/student interaction and will be oriented

toward a practical clinical application of pharmacology and related therapeutics. Prereq: Registered third year dental student.

## PHYSIOLOGY

### DBPY 701 Human Physiology I (Yr. 1)

A basic course in integrative human physiology designed to provide information concerning normal physiological principles requisite for the understanding of abnormal function. Topics include: basic, neuromuscular and autonomic physiology, cardiovascular and gastrointestinal physiology. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

### DBPY 711 Human Physiology II (Yr. 1)

An extension of DBPY 701, this course in integrative human physiology, designed to provide information concerning normal physiological principles requisite for the understanding of abnormal functions, includes renal, respiratory, neuro- and endocrine physiology. Prereq: DBPY 701 or consent of Instructor of Record.



## COMMUNITY DENTISTRY AND HUMAN BEHAVIOR

### BEHAVIORAL SCIENCE

#### DCBS 721 Behavioral Dentistry (Yr. 2)

This course provides an introduction to the role of psychosocial factors in the etiology, diagnosis, and treatment of dental disease. The psychological factors underlying such phenomena as dental anxiety and adherence to treatment protocols are described together with strategies to assist in modifying patient behavior. Techniques for communicating effectively with children are described. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

#### DCBS 731 Behavioral Dentistry (Yr. 2)

This course introduces the topic of communication skills with special emphasis on problems which arise in health care settings. Following an introduction to basic theory and concepts, students conduct videotaped interviews which provide basis for class discussion. Prereq: DCBS 721.

#### DCBS 741 Behavioral Dentistry (Yr. 3)

Advanced topics in behavioral dentistry are reviewed, including psychological aspects of pain perception and management, clinical hypnosis, biofeedback, stress management, personality and psychopathology, and psychosocial aspects of geriatric dentistry. Prereq: DCBS 731.

#### DCBS 746 Clinical Behavioral Science (Yr. 3)

Students engage in such clinical activities as conducting intake interviews, treatment plan presentations and preparation for oral surgery under the supervision of Behavioral Science Faculty members. Prereq: DCBS 731.

#### DCBS 751 Behavioral Dentistry (Yr. 3)

Case presentations by students provide the basis for class discussion regarding the application of behavioral science principles in dental practice. Prereq: DCBS 741.

#### DCBS 766 Advanced Clinical Behavioral Science (Yr. 4)

This clinical course is a continuation of DCBS 746 for year four students. Prereq: DCBS 746.

## COMMUNITY AND PREVENTIVE DENTISTRY

#### DCPD 701 Community and Preventive Dentistry (Yr. 1)

The student is introduced to the principles of prevention and a philosophy of preventive dentistry. The epidemiology of dental caries and periodontal disease is examined in the context of the causal agents, plaque, diet and associated behavioral factors. The role of fluoride in dental health is presented. Through personal clinical involvement, the student learns plaque control and the relationship between plaque and gingivitis. Prereq: Admission to the School of Dental Medicine or consent of instructor of Record.

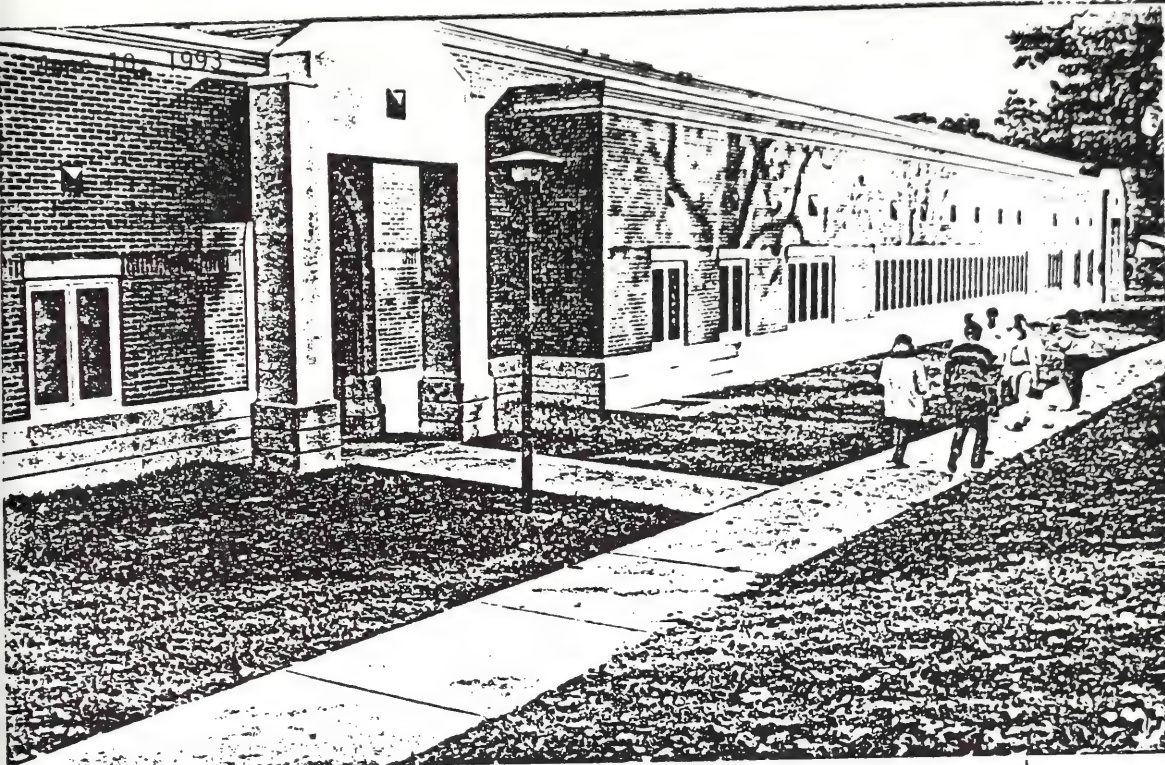
#### DCPD 702 Orientation to Dental School (Yr. 1)

The goal of this course is to ease the transition from college to dental school. Group discussions include strategies for success, faculty backgrounds, value clarification, dental practice options and self-esteem building. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

#### DCPD 711 Community and Preventive Dentistry (Yr. 2)

The concept of "the community" as the dentist's patient is introduced and the private practitioner's role in the community is delineated. Lectures are augmented by direct contact (oral health screening) with three dentally underserved populations in the community such as children of the poor, the institutionalized elderly and the handicapped. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.





### **DCPD 721 Community and Preventive Dentistry (Yr. 2)**

In this course, the student learns the indications for and has clinical experience with the commonly employed preventive procedures of athletic mouth guards, oral prophylaxis and topical applications of fluoride, pit and fissure sealants, diet counseling, patient education and personal oral hygiene instructions. Students each serve as each other's "patients." Prereq: Satisfactory completion of Year 1.

### **DCPD 731 Introduction to Patient Care (Yr. 2)**

This course provides students with an introduction to clinical management and basic care of dental patients. The students are assigned to clinical disciplines that maintain an existing pool of patients and are given the responsibility of delivering limited patient care while being exposed to the general operating procedures and protocol of the dental clinic. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

### **DCPD 746 Clinical Preventive Dentistry (Yr. 3)**

In this clinical course, the student learns to determine a patient's preventive needs and to deliver needed preventive services with the objective of leading the patient to a self-maintaining capability as rapidly as possible. Prereq: Satisfactory completion of Year 2.

### **DCPD 766 Advanced Clinical Preventive Dentistry (Yr. 4)**

This course is an extension of DCPD 746 with the level of supervision diminished and greater emphasis placed upon preventive maintenance through recall, particularly as it involves auxiliaries in the DAU/PMC program. Prereq: Satisfactory completion of Year 3.

## **PRACTICE MANAGEMENT**

### **DCPM 741 Dental Management I (Yr. 3)**

This course provides the dental student with an introduction to the best management and utilization of dental auxiliaries through applied four-handed dentistry. It also introduces the TEAM dental practice and effective communication skills for better office management. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

### **DCPM 746 Dental Auxiliary Utilization (Yr. 3)**

In this course the students will gain orientation and experience in the principles of efficient utilization of dental assistants and four-handed dentistry. Clinical procedures are performed in conjunction with certified dental assistants. Prereq: DCPM 741 or consent of Instructor of Record.



**DCPM 751 Dental Management II (Yr. 3)**

This course provides the dental student with information relating to the concepts and principles of personnel and office management with particular emphasis on those aspects of each that are applied in the Dental Auxiliary Utilization/Practice Management Clinic. It also emphasizes the functions of management and principles of leadership. Prereq: DCPM 741.

**DCPM 761 Dental Practice Management (Yr. 4)**

This course provides the student with necessary information relating to locating, establishing and maintaining a dental practice. The student also learns the value of professional consultation by direct contact with attorneys, certified public accountants, investment counselors, computer vendors and others. Prereq: DCPM 751.

**DCPM 766 Dental Auxiliary Utilization/Practice Management (Yr. 4)**

This course is the continuation of DCPM 746 with new emphasis on the management segment of the school's curriculum. In this phase the student is taught to coordinate efforts of the dental assistant, dental receptionist and dental hygienist and effectively manage their time when treating patients in the Dental Auxiliary Utilization/Practice Management Clinic. Prereq: DCPM 746 and DCPM 751.

**DCPM 771 DAU/PMC Comprehensive Dental Care (Yr. 4)**

This course is an application of the DAU/PMC course DCPM 766 with new emphasis on comprehensive dental care while managing dental assistants, receptionist, hygienists, laboratory technicians and dental assisting trainees. Prereq: DCPM 766.

**DIAGNOSTIC SPECIALTIES****ORAL DIAGNOSIS AND ORAL MEDICINE****DDOD 721 Oral Diagnosis/Physical Evaluation (Yr. 2)**

This course presents the techniques of examination and history taking. It concentrates on identification of normal structures, including topographic anatomy and evaluation of deeper structures in the oral cavity and neck. The course also deals with the physical evaluation of the dental patient and teaches the techniques of vital signs including arterial pressure, venous pressure, cardiac arrhythmias, heart rate, pulse rate, respiratory function and central body temperature. Prereq: Successful completion of Year 1.

**DDOD 741 Oral Medicine/Physical Evaluation (Yr. 3)**

This course presents the basic information necessary to deal with the medical aspects of dental care. Body systems are evaluated for function so that dental care can be conducted in a safe fashion on patients with heart disease, respiratory disease, and other medical compromising conditions. It also presents basic information about the treatment of common oral soft tissue and mucous membrane disease. Prereq: Designation by SPAC for clinical activity and successful completion of all Year 2 courses.

**DDOD 746 Clinical Oral Diagnosis/Oral Medicine (Yr. 3)**

Fundamental concepts of examination, history taking and interpretation are practiced in a clinical environment. Prereq: DDOD 721, designation by SPAC for clinical activity.

**DDOD 751 Conscious Sedation/General Anesthesia (Yr. 3)**

This course presents the information necessary to understand and administer oral sedation and nitrous oxide conscious sedation. Didactic information is presented so that the student can understand the principles involved in parenteral (intravenous) sedation and general anesthesia of the dental patient. Prereq: Successful completion of Year 2, semester 1 courses of Year 3 and designation by SPAC for clinical activity.

**DDOD 761 Internal Medicine (Yr. 3)**

This course provides the dental school graduates with the foundation and principles of medicine so that they may identify and recognize the common pathologic processes of either local or systemic origin and effect a diagnosis utilizing physical evaluation, inquiry, laboratory data and interpretation. Students acquire the necessary medical knowledge to treat patients professionally "as a whole" since the oral



cavity is an integral component of the human body.  
Prereq: DDPA 721.

**DDOD 766 Advanced Clinical  
Oral Diagnosis/Oral Medicine (Yr. 4)**

A continuation of DDOD 746. Prereq: DDOD 746,  
1 year clinical experience and successful completion  
of Year 3 didactic courses.

**DDOD 767 Emergency (Yr. 4)**

Fundamental concepts of examination, history taking  
and interpretation of the dental patient in pain are  
practiced in a clinical environment. Prereq: DDOD  
746, Completion of all Year 3 didactic courses and  
1 year clinical experience.

**PATHOLOGY**

**DDPA 721 General Pathology (Yr. 2)**

This course is a presentation of information on the  
general processes of inflammation and repair, infec-  
tious disease, fluid derangements, deficiency states  
and a discussion of neoplasia. In addition, there is a  
review of systems as the specific disease states affect  
the various systems and the general systemic clinical  
manifestations produced. There is a clinical orienta-  
tion of this course directed toward understanding of  
the changes in general health of the patient in the  
many varied disease states and how those changes  
modify the oral environs or how the practice of  
dentistry in those affected patients must be modified.  
Prereq: Admission to the School of Dental Medicine  
or consent of Instructor of Record.

**DDPA 731 Oral Pathology (Yr. 2)**

This course presents the causes, the clinical manifes-  
tations, the histologic appearance, the biologic altera-  
tions, the prognosis, and treatment of those diseases  
of the oral cavity or those diseases affecting the oral  
environs. In addition, many variations of normal and  
systemic diseases that modify the function of the  
oro-facial region are discussed. Prereq: DDPA 721.

**RADIOLOGY**

**DDRA 721 Radiology (Yr. 2)**

The fundamentals of x-ray generation, radiographic  
image production, radiographic techniques, the bio-  
logical effects of radiation, radiation hygiene and pro-  
tection and of basic radiographic interpretation are  
presented. Prereq: Admission to the School of Dental  
Medicine or consent of Instructor of Record.

**DDRA 731 Radiology (Yr. 2)**

The fundamental aspects of radiographic interpretation  
are presented. Emphasis is placed on the recognition  
of normals and variations of normals and those ab-  
normalities common to the general dental patient  
population. Prereq: DDRA 721.

**DDRA 741 Radiology (Yr. 3)**

The course in radiographic interpretation is a didactic  
presentation designed to establish diagnostic recogni-  
tion of findings associated with the oral and maxil-  
lofacial complex. Prereq: DDRA 731.

**DDRA 746 Clinical Radiology (Yr. 3)**

Fundamental concepts of radiographic techniques and interpretations are practiced in a clinical environment. Prereq: DDRA 721 and DDRA 731.

**DDRA 766 Advanced Clinical Radiology (Yr. 4)**

Concepts of radiographic techniques and interpretations are practiced in a clinical environment. Prereq: DDRA 721, 731, 741 and 746.

## PEDIATRIC DENTISTRY AND ORTHODONTICS

**ORTHODONTICS****DOCA 711 Orthodontics (Yr. 1)**

This course introduces the student to the unfavorable sequelae of malocclusion, basic pre-natal and post-natal facial growth and cephalometrics. Basic design and construction of removable appliances is studied. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DOCA 721 Orthodontics (Yr. 2)**

This is a lecture-laboratory course concerned with the diagnosis of orthodontic problems. Further review on the clinical applications of cephalometrics is emphasized. The indications and fabrication guidelines of simple fixed appliances are presented. Prereq: DOCA 711.

**DOCA 741 Orthodontics (Yr. 3)**

This is a lecture/laboratory course concerned with the treatment planning of orthodontic problems. The indications and fabrication of pre-prosthetic orthodontic procedures are presented. Prereq: DOCA 721 or consent of Instructor of Record.

**DOCA 746 Clinical Orthodontics (Yr. 3)**

In this course, students will treat patients for minor tooth movement for both the child and the adult. Prereq: DOCA 741 or consent of Instructor of Record.

**DOCA 766 Advanced Clinical Orthodontics (Yr. 4)**

This is a continuation of DOCA 746 where students complete the orthodontic treatment of their assigned patients from the previous year. Prereq: DOCA 746 or consent of Instructor of Record.

**PEDIATRIC DENTISTRY****DOPD 711 Pediatric Dentistry (Yr. 1)**

This is a lecture-laboratory course introducing the student to basic theory and cavity preparations in Pediatric Dentistry. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DOPD 721 Pediatric Dentistry (Yr. 2)**

This course is a continuation of DOPD 711 that exposes the student to advanced techniques and theory. Prereq: DOPD 711.

**DOPD 731 Pediatric Dentistry (Yr. 2)**

This is a lecture/laboratory course covering diagnosis, treatment planning and space maintenance. Prereq: DOPD 721.

**DOPD 746 Clinical Pediatric Dentistry (Yr. 3)**

This course is the clinical application of the previous courses in Pediatric Dentistry. Prereq: DOPD 731.

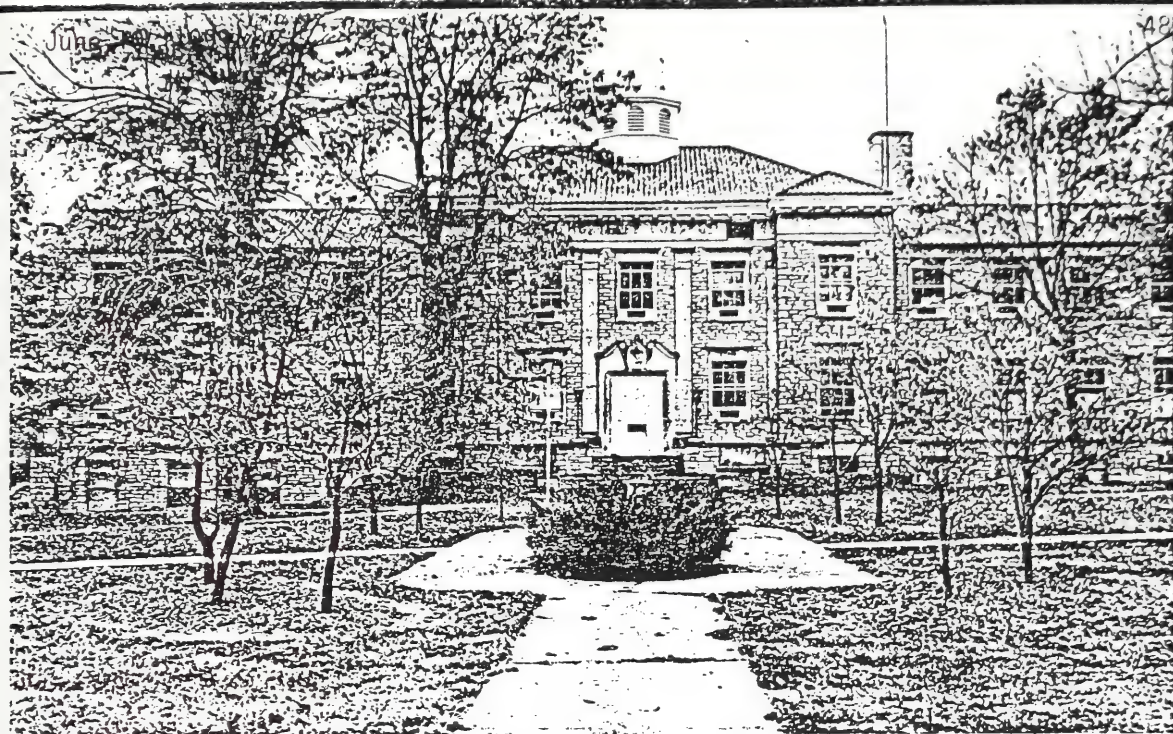
**DOPD 751 Special Patient Care (Yr. 3)**

This course expands the opportunity for students to acquire the necessary information, develop adequate skills and shape appropriate professional attitudes to provide the dental care needed by the handicapped individuals. Emphasis is on the interdisciplinary nature of the management and dental, medical, psychological and pharmacological treatment of handicapped patients in clinical settings. Prereq: DOPD 731.

**DOPD 766 Clinical Pediatric Dentistry (Yr. 4)**

This clinical course allows students to sharpen their clinical and diagnostic skills and work in a satellite clinic. Prereq: DOPD 746.





## PROSTHODONTICS

### FIXED PROSTHODONTICS

#### DPFP 721 Fixed Prosthodontics I (Yr. 2)

This course is on the application of concepts of individual unit restorations requiring modification to serve as bridge retainer units. During the laboratory periods the student will be asked to demonstrate waxing techniques in fixed Prosthodontics. Prereq: DPMO 701, DROD 701, DPOC 711.

#### DPFP 731 Fixed Prosthodontics II (Yr. 2)

This course is an extension of the biomechanical principles and concepts of bridge construction initiated in the DPFP 721. Indications, diagnosis and principles of treatment for advanced prosthodontic restorations will be presented. Prereq: successful completion of Prosthetic and Restorative Year I courses.

#### DPFP 741 Fixed Prosthodontics III (Yr. 3)

This course covers diagnostic and treatment planning relative to Fixed and Removable Prosthodontics. Applications and alterations of basic techniques will be discussed. Prereq: Successful completion of Year II Fixed Prosthodontic and Restorative courses or consent of Instructor of Record.

#### DPFP 746 Clinical Fixed Prosthodontics (Yr. 3)

This clinical course gives the student the opportunity for beginning Fixed Prosthodontic treatment on clinic patients. Successful completion of various procedures

is necessary within a given time frame. Prereq: Successful completion of all Year I and Year II Fixed Prosthodontic and Restorative courses.

#### DPFP 766 Clinical Advanced Fixed Prosthodontics (Yr. 4)

This clinical course is a continuation of DPFP 746 with treatment of clinic patients in Fixed Prosthodontics. Certain requirements must be met within a specific time frame in order to graduate. Prereq: Successful completion of all Year III courses including clinical requirements.

### MORPHOLOGY AND OCCLUSION

#### DPMO 701 Dental Morphology (Yr. 1)

This course deals with definitions, nomenclature and description of various components of the Stomatognathic System. It also describes the various features both external and internal of primary and permanent dentition. The laboratory teaches the necessary skills to produce the dentition in wax. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

#### DPOC 711 Occlusion (Yr. 1)

This course describes the basic principles of maxillo-mandibular relationships; waxing occlusal surfaces to the determinants of occlusal morphology; use of the articulator and facebow, clinical impressions and casts. Prereq: Successful completion of DPMO 701.



**DPOC 751 Occlusion II****(Yr. 3)**

The course reviews basic concepts of occlusion and TMJ anatomy. Evaluation of signs and symptoms of TMJ disorders and diagnostic modalities will be presented. Prereq: Successful completion of all Year II Fixed Prosthodontic and Restorative courses.

**REMOVABLE COMPLETE PROSTHODONTICS****DPRC 731 Removable Complete Prosthodontics I****(Yr. 2)**

This course gives information on diagnosis, treatment planning, fabrication, trouble-shooting and advanced procedures for Removable Complete Prosthodontics. During the laboratory phase the student will fabricate a RCP. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DPRC 741 Removable Complete Prosthodontics II****(Yr. 3)**

This course is laboratory-oriented toward the fabrication or wax try-in of a complete denture utilizing 30 degree cusp teeth. Various state board examining procedures are also discussed in relation to this set-up. Prereq: Successful completion of DPRC 731.

**DPRC 746 Clinical Removable Prosthodontics****(Yr. 3)**

This clinical course gives the student the opportunity to begin diagnosis, treatment planning and treatment on clinical patients. Successful completion of various procedures is necessary within a given time frame. Prereq: Successful completion of all Year II Removable Prosthodontic courses.

**DPRC 761 Advanced Procedures in Prosthodontics****(Yr. 4)**

This course will introduce the student to implant history, types and methods of restoring using advanced prosthodontic procedures. Other advanced procedures will be presented. Prereq: Successful completion of all Year III requirements.

**DPRC 766 Clinical Advanced Removable Prosthodontics****(Yr. 4)**

This clinical course continues with treatment of clinic patients in Removable Prosthodontics. Certain requirements must be met within a specific time frame in order to graduate. Prereq: Successful completion of all Year III courses including clinical requirements.

**REMOVABLE PARTIAL PROSTHODONTICS****DPRP 721 Removable Partial Prosthodontics****(Yr. 2)**

This course covers the needed concepts for the diagnosis, treatment planning, design and fabrication of removable partial prosthesis. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**RESTORATIVE DENTISTRY****DENTAL MATERIALS****DRDM 711 Introduction to Dental Materials****(Yr. 1)**

An introduction to the physical properties and clinical application of basic materials including amalgam, composites, compacted and cast gold, precious metals, investment and impression materials, ceramics, cements, solders and stainless steel. Prereq: DROD 701.

**OPERATIVE DENTISTRY****DROD 701 Restorative/ Operative Dentistry****(Yr. 1)**

An introductory course in operative dentistry, including use of instruments, principles of cavity design, clinical aspects of amalgam composites, liners and bases, pin retention, preparation and restoration of Class I through Class VI cavities. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.





### **DROD 711 Restorative/ Operative Dentistry**

(Yr. 1)

An introduction to cast metal crowns. Use of impression materials, construction of dies and models mounted on an articulator are presented, as well as preparation and restoration of inlays, onlays and full coverage crowns. Prereq: DROD 701.

### **DROD 731 Advanced Pre-Clinical Operative Dentistry**

(Yr. 2)

Includes advanced cavity design for amalgam, composites, compacted gold and onlay restorations. It also contains use of the rubber dam, simulated intraoral preparation and restoration of teeth, temporary restoration, and initial concepts of treatment planning. Prereq: DROD 701, 711 and DRDM 711.

### **DROD 741 Restorative Dentistry**

(Yr. 3)

A review and extended knowledge of all clinical dental materials and treatment planning as related to Operative Dentistry. Prereq: DROD 701, 711 731 and DRDM 711.

### **DROD 746 Beginning Clinical Restorative Dentistry**

(Yr. 3)

An initial course in patient care involving Operative Dentistry treatment planning in relation to total patient care, and preparation of amalgams, composite, inlays/onlays, and compacted gold restoration within the content of total clinical patient care. Prereq: DROD 701, 711, 731 and DRDM 711.

### **DROD 766 Advanced Clinical Restorative Dentistry**

(Yr. 4)

A continuation of DROD 746 of Year III as well as preparation for clinical board examinations. Prereq: DROD 701, 711, 731, 741, 746, and DRDM 711.

## **SURGICAL SPECIALTIES**

### **ENDODONTICS**

#### **DSEN 731 Pre-Clinical Endodontics (Yr. 2)**

This is a lecture/laboratory course introducing the student to the technique of treating root canals of teeth. The student will learn the history of endodontics, endodontic materials and instruments. The student will develop those skills which are necessary to provide successful root canal therapy using acrylic and extracted teeth. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

#### **DSEN 741 Endodontics**

(Yr. 3)

This course is a continuation of the didactic portion of DSEN 731. The student will learn the remaining information needed to diagnose, consult and treat patients with various endodontic problems. The student will be able to treat most of the uncomplicated endodontic cases under the supervision of an endodontic instructor. Furthermore, the student will learn how to diagnose, consult and treat the more complicated cases, such as those related to traumatic injuries and endodontic surgery. Prereq: DSEN 731 or consent of Instructor of Record.

#### **DSEN 746 Clinical Endodontics**

(Yr. 3)

This course provides the clinical experiences necessary for the student to develop basic competency in endodontic therapy. Prereq: DSEN 731 or consent of Instructor of Record.



**DSEN 761 Advanced Endodontics (Yr. 4)**

This course reinforces the material presented in DSEN 731 and 741. The students' knowledge in endodontics will be elevated so that they will be able to understand and manage a variety of simple and complex clinical endodontic problems. Furthermore, they will be able to evaluate the many different theories and techniques in Endodontics for their biological and clinical soundness. Prereq: DSEN 731, 741 and 746 or consent of Instructor of Record.

**DSEN 766 Advanced Clinical Endodontics****(Yr. 4)**

This course provides additional clinical experiences necessary for the student to develop competency in endodontic diagnosis and therapy. Prereq: DSEN 731, 741 and 746 or consent of Instructor of Record.

**ORAL AND MAXILLOFACIAL SURGERY****DSOM 731 Oral and Maxillofacial Surgery****(Yr. 2)**

This course introduces the student to the principles and techniques required for the basic surgical treatment of diseases of the jaws and associated structures. Emphasis will be placed on the principles and techniques of exodontia, suturing, surgical removal of teeth and retained roots, and management of problems occurring both during and after these procedures. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DSOM 732 Anxiety and Pain Control****(Yr. 2)**

Through a related series of lectures, demonstrations, videotapes and clinics, the student will be introduced to pain control utilizing local anesthesia. Prereq: Consent of Instructor of Record.

**DSOM 733 Medical Emergencies (Yr. 2)**

This course presents information on the most common medical emergency situations which the dental practitioner might encounter. The course will teach the student to prevent, recognize and adequately treat emergency situations which may arise in the clinic, the dental office and in everyday activities apart from his/her professional life. The student is taught to devise and activate a plan of action for emergency treatment including division of duties and maintenance of an active, useful and up-to-date emergency kit. The student is also instructed and certified in cardio-pulmonary resuscitation. Prereq: Consent of Instructor of Record.

**DSOM 741 and 751 Oral and Maxillofacial Surgery****(Yr. 3)**

This course provides an advanced level of information about oral and maxillofacial surgery as it relates to dental practice. It encompasses interpretations of clinical data, diagnosis and treatment of a variety of pathological conditions found in the mouth and jaws. These include impacted teeth, pertinent neurological problems, bone and soft tissue cysts, infections, salivary gland disease, maxillary sinus problems, maxillofacial trauma, pre-prosthetic surgery, implants, oral cancer, biopsy, temporomandibular joint dysfunction, bone grafting and orthognathic surgery. Prereq: DSOM 731.

**DSOM 746 Clinical Oral and Maxillofacial Surgery****(Yr. 3)**

This course provides the clinical experiences necessary for the student to develop basic competency in Oral and Maxillofacial Surgery. Prereq: DSOM 731 or consent of Instructor of Record.

**DSOM 766 Advanced Oral and Maxillofacial Surgery****(Yr. 4)**

A continuation of DSOM 746, this course provides additional clinical experiences necessary for the student to develop further competency in Oral and Maxillofacial Surgery. Prereq: DSOM 741 or consent of Instructor of Record.

**DSOM 767 Hospital Dentistry (Yr. 4)**

This course presents an understanding of the delivery of total health care and the importance of dentists as members of a team of health care professionals. Emphasis will be placed on the application of knowledge obtained from the biomedical and clinical sciences toward those patients whose health dictates that they must receive treatment in the hospital. Prereq: DSOM 746 or consent of Instructor of Record.



ffective July 1, 1993

**SOUTHERN ILLINOIS UNIVERSITY  
SCHOOL OF DENTAL MEDICINE  
FACULTY**

**Administration**

**Office of the Dean**

errillo, Patrick J. Jr.	Associate Professor	Dean
-------------------------	---------------------	------

**Office of Clinical Affairs**

avoca, Dennis E.	Associate Professor	Assistant Dean for Clinical Affairs
------------------	---------------------	-------------------------------------

**Office of Admissions and Retention**

eClue, James D.	Associate Professor	Assistant Dean for Admissions and Retention
-----------------	---------------------	---

**Office of Business Affairs**

mith, Gary L.		Executive Assistant to the Dean
---------------	--	---------------------------------

**Office of Research**

orman, Richard D.		Director
-------------------	--	----------

**Biomedical Library**

haribian, Gloria D.	Associate Professor	Director, Biomedical Library
---------------------	---------------------	------------------------------

**Department of Applied Dental Medicine**

**Section of Biochemistry**

tsuka, Allen S.	Associate Professor	Section Head
-----------------	---------------------	--------------

**Section of Endodontics**

errillo, Patrick J., Jr.	Associate Professor	Dean
ischer, Gary M.	Assistant Professor	Director, GPR
atton, John F.	Associate Professor	Section Head
ongos, Cathy E.	Clinical Assistant Professor	
ewquist, Lawrence E.	Clinical Assistant Professor	
reibert, R. Joseph	Clinical Assistant Professor	

**Section of Microbiology**

ahn, Arthur N.	Professor	Section Head
----------------	-----------	--------------

**Section of Oral Diagnosis/Oral Medicine**

Braun, Robert J.	Professor	
Conway, Stephen M.	Clinical Professor	
Cox, William C.	Clinical Associate Professor	
Goebel, William M.	Professor	Section Head
Horenkamp, Norman J.	Clinical Associate Professor	
Schulmeister, Joanne T.	Clinical Assistant Professor	

**Section of Oral/Maxillofacial Surgery**

Beehner, Mark E.	Clinical Associate Professor	(6 mo. appt.)
Dyer, Michael H.	Clinical Professor	
Knox, John E.	Clinical Professor	
Miller, Glenn A.	Clinical Associate Professor	
Spackman, Gregory K.	Associate Professor	Section Head

**Section of Pathology**

King, Ordie H. Jr.	Professor	
Whitten, J B, Jr.	Professor	Section Head

**Section of Periodontology**

Assaf, Marwan E.	Associate Professor	
Colligan, Jeffrey A.	Clinical Assistant Professor	
Killian, William F.	Clinical Associate Professor	
Meyer, Charles J.	Clinical Assistant Professor	
Roller, Neal W.	Professor	Section Head
Scheitler, Lawrence E.	Clinical Professor	
Schlueter, Robert R.	Clinical Associate Professor	

**Section of Pharmacology**

Naeger, Leonard	Visiting Professor
-----------------	--------------------

**Section of Physiology**

DeClue, James W.	Associate Professor	Assistant Dean for Recruitment & Retention
Redmond, Audrey F.	Assistant Professor	Section Head

**Section of Radiology**

Conover, Gary L.	Associate Professor	Section Head
Gulmen, Suleyman	Clinical Associate Professor	
Sherlock, Kathleen A.	Clinical Assistant Professor	

**Department Adjunct Faculty**

Adams, Louis W.	Adjunct Clinical Associate Professor
Corley, John M.	Adjunct Clinical Assistant Professor
Farish, Sam E.	Adjunct Clinical Associate Professor

Prillo, Patrick J., Sr.	Adjunct Clinical Assistant Professor
Turner, Richard M.	Adjunct Clinical Assistant Professor
Urow, Edward J.	Adjunct Clinical Associate Professor
Hanson, Wm. Ben	Adjunct Clinical Assistant Professor
Viat, Jeffrey	Adjunct Clinical Assistant Professor
Sater, Daniel R.	Adjunct Clinical Assistant Professor
ley, D. Douglas	Adjunct Clinical Assistant Professor
ller, Mark D.	Adjunct Clinical Assistant Professor
ill, Clifford G.	Adjunct Clinical Professor
len, Scott F.	Adjunct Clinical Assistant Professor
tskoff, Kenneth S.	Adjunct Clinical Assistant Professor
hutte, Dale A.	Adjunct Clinical Associate Professor
avis, Mark L.	Adjunct Clinical Associate Professor

## Department of Growth, Development and Structure

### Section of Anatomy

owers, Daniel E.	Associate Professor	
ardman, Peter R.	Associate Professor	
nkins, David B.	Associate Professor	
hitson, S. William	Professor	Section Head

### Section of Behavioral Science

otto, Ronald W.	Associate Professor	
aves, John F.	Professor	Section Head

### Section of Community/Preventive Dentistry

McMiller, June G.	Clinical Assistant Professor
ehlisch, David F.	Assistant Professor

### Section of DAU/Practice Management

erry, D. Vernon	Clinical Associate Professor	
ckey, Keith W.	Associate Professor	Director, DAU & Section Head
ynn, Margrit	Professor	

### Section of Orthodontics

hnoneim, Shahrenas	Associate Professor	
ottman, Alphonso	Associate Professor	Director, East St. Louis Dental Clinic

### Section of Pediatric Dentistry

rum, Deryl W.	Clinical Assistant Professor
sbach, Henry G.	Associate Professor
artinez, Norman M.	Professor

**Department Adjunct Faculty**

Belman, James L.	Adjunct Clinical Assistant Professor
England, Terry G.	Adjunct Assistant Professor
Flanders, Raymond A.	Adjunct Clinical Assistant Professor
Levering, Nicholas J.	Adjunct Clinical Associate Professor
Markarian, John R.	Adjunct Clinical Assistant Professor
Marshall, Kenneth C.	Adjunct Clinical Professor
Martin, Wendy E.	Adjunct Clinical Assistant Professor
O'Connell, Ellen	Adjunct Clinical Assistant Professor

**Department of Restorative Dentistry****Section of Dental Materials**

Stewart, Gregory P.	Professor	Section Head
---------------------	-----------	--------------

**Section of Fixed Prosthodontics**

Cappetta, David T.	Clinical Instructor	
Froemling, Robert A.	Assistant Professor	
James, Gaylord J., Jr.	Associate Professor	
Johnson, Charles E.	Clinical Professor	
Kelly, William J.	Clinical Professor	
Langenwalter, Eric M.	Assistant Professor	Section Head
Maier, David P.	Clinical Associate Professor	
Maroso, Delmo	Professor	
Schwenk, Debra M.	Clinical Assistant Professor	
Tylka, Daniel F.	Assistant Professor	
Wahle, John J.	Clinical Associate Professor	

**Section of Operative Dentistry**

Adams, James E.	Clinical Associate Professor	
Beavers, R. Scott	Clinical Associate Professor	
Belcher, Mark A.	Clinical Associate Professor	
Boyd, Tobin T.	Associate Professor	
Felkner, Larry L.	Associate Professor	
Rydberg, Richard J.	Associate Professor	Section Head
Savoca, Dennis E.	Associate Professor	Assistant Dean for Clinical Affairs
Shafer, Kathy	Clinical Instructor	
Thomas, Cornell C.	Clinical Assistant Professor	

**Section of Removable Prosthodontics**

Boyle, James G.	Clinical Associate Professor	
Davis, Charles G.	Clinical Instructor	
Doerr, Janet D.	Clinical Associate Professor	
Dunne, James T.	Clinical Assistant Professor	(Prof. Dev. Leave)
Nihill, Patricia	Assistant Professor	
Tischler, Paul H.	Associate Professor	Section Head



Woerner, Earl L.	Clinical Associate Professor
Zoeller, Gilbert N.	Professor

**Department Adjunct Faculty**

Adamson, Wayne K.	Adjunct Clinical Associate Professor
Blackwell, Robert L.	Adjunct Clinical Assistant Professor
Friend, Cyril L., Jr.	Adjunct Clinical Associate Professor
Giannone, Leonard	Adjunct Clinical Associate Professor
Pansch, James L.	Adjunct Clinical Associate Professor
Schuermer, Eric S.	Adjunct Clinical Assistant Professor

**Special Programs/Clinics/Research****Advanced Education in General Dentistry**

Doerr, Janet D.	Clinical Associate Professor	
Braun, Robert J.	Professor	Acting Director
Morales, Jose Jesus	Adjunct Clinical Professor	
Thompson, Lloyd E.	Adjunct Clinical Professor	

**E. St. Louis Dental Clinic**

Frottman, Alphonso	Associate Professor	Director
Davis, Charles G.	Clinical Instructor	
Dunne, James T.	Clinical Assistant Professor	(Prof. Dev. Leave)
Henley, Gary	Clinical Instructor	
Hoffman, Steven M.	Clinical Assistant Professor	

## COURSE DESCRIPTIONS

### BIOMEDICAL SCIENCES

#### ANATOMY

##### **DGAN 701 Gross Anatomy**

(Yr. 1)

This course is a detailed study of the anatomy and development of the human body, with emphasis on the head and neck. The course involves lecture as well as laboratory dissection of the human body. Material is presented utilizing both regional and systemic approaches. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

##### **DGAN 702 Neuroanatomy**

(Yr. 1)

The Neuroanatomy course is a detailed study of the structure and function of the central nervous system. The student learns to understand the complex sensory and motor pathways of the central nervous system and how they relate to and control other systems of the body. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

##### **DGAN 711 Histology**

(Yr. 1)

Histology or microanatomy is a structural science utilizing the microscope to examine the organization of the cells, tissues and organs of the human body. The relation of structure to biochemistry, physiology and pathology is also emphasized. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

##### **DGAN 761 Pain**

(Yr. 4)

The pain course reviews selected aspects of the current theories of pain to provide the student with an overview of the present concepts on the generation of painful impulses and their transmission into and through the central nervous system. It reviews the prevalent view of the neurophysiological mechanism of reaction to pain and the clinical applications of pain theories. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

#### BIOCHEMISTRY

##### **DABC 701 Human Biochemistry I**

(Yr. 1)

This course is an introductory offering which focuses on the various molecules, chemical reactions and processes that occur in living cells and organisms. In addition, the relationship between biochemical concepts and the understanding and maintenance of health and the effective treatment of disease are emphasized. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

##### **DABC 711 Human Biochemistry II**

(Yr. 1)

This course is the sequel to DABC 701 and is a more in depth study of metabolic processes and their relationship to human health and disease. Students are expected to utilize their biomedical knowledge in analyzing clinical cases. Prereq: DABC 701 or consent of Instructor of Record.

##### **DABC 721 Nutrition**

(Yr. 2)

This short course is designed to cover the biochemical basis of nutrition, the effect of nutrition on disease states, food and nutrition controversies and the principles of diet counseling, including psychological and behavioral aspects. Prereq: Registered second year dental student.

**MICROBIOLOGY**

**DAMB 711 Microbiology**

(Yr. 1)

The course begins with an extensive review of general microbiology and ends with an introduction to immunology. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DAMB 721 Microbiology**

(Yr. 2)

This course covers those infectious diseases caused by bacteria, fungi, protozoa, some metazoa and viruses. It ends with an application of all the aspects of microbiology to oral diseases. Prereq: DAMB 711.

**PHARMACOLOGY**

**DAPH 721 Pharmacology**

(Yr. 2)

This 45-hour course stresses the underlying principles of drug absorption, distribution, metabolism, action and elimination. Emphasis is placed on the effects of specific pharmacotherapeutic agents on the autonomic and central nervous systems including: cholinergic and adrenergic drugs, antipsychotic agents, sedatives, anesthetics and analgesics. Prereq: Satisfactory completion of Human Biochemistry DABC 701 and DABC 711 and Physiology DAPY 701 and 711.

**DAPH 731 Pharmacology II**

(Yr. 2)

This course deals with pharmacological considerations associated with specific topics relevant to dental practice and general health care problems. Special emphasis is placed on hemostatics, renal, cardiac and antihypertensive drugs, antibiotics, anti-inflammatory agents, drug abuse, cancer chemotherapy, certain aspects of toxicology and prescription writing. Prereq: Registered second year dental student.

**DAPH 751 Dental Therapeutics Conference**

(Yr. 3)

A 27-hour course in which many different therapeutic problems and applications directly related to the rational practice of dental medicine are presented and discussed by several invited lecturers and authorities in their specialties. As the title implies, it is intended to take a conference format with emphasis on faculty/student interaction and will be oriented toward a practical clinical application of pharmacology and related therapeutics. Prereq: Registered third year dental student.

**PHYSIOLOGY**

**DAPY 701 Human Physiology**

(Yr. 1)

A basic course in integrative human physiology designed to provide information concerning normal physiological principles requisite for the understanding of abnormal function. Topics include: basic, neuromuscular and autonomic physiology, cardiovascular and gastrointestinal physiology. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DAPY 711 Human Physiology****(Yr. 1)**

An extension of DAPY 701, this course in integrative human physiology, designed to provide information concerning normal physiological principles requisite for the understanding of abnormal functions, includes renal, respiratory, neuro- and endocrine physiology. Prereq: DAPY 701 or consent of Instructor of Record.

**COMMUNITY DENTISTRY AND HUMAN BEHAVIOR****BEHAVIORAL SCIENCE****DGBS 721 Behavioral Dentistry****(Yr. 2)**

This course provides an introduction to the role of psychosocial factors in the etiology, diagnosis, and treatment of dental disease. The psychological factors underlying such phenomena as dental anxiety and adherence to treatment protocols are described together with strategies to assist in modifying patient behavior. Techniques for communicating effectively with children are described. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGBS 731 Behavioral Dentistry****(Yr. 2)**

This course introduces the topic of communication skills with special emphasis on problems which arise in health care settings. Following an introduction to basic theory and concepts, students conduct videotaped interviews which provide basis for class discussion. Prereq: DGBS 721.

**DGBS 741 Behavioral Dentistry****(Yr. 3)**

Advanced topics in behavioral dentistry are reviewed, including psychological aspects of pain perception and management, clinical hypnosis, biofeedback, stress management, personality and psychopathology, and psychosocial aspects of geriatric dentistry. Prereq: DGBS 731.

**DGBS 746 Clinical Behavioral Science****(Yr. 3)**

Students engage in such clinical activities as conducting intake interviews, treatment plan presentations and preparation for oral surgery under the supervision of Behavioral Science Faculty members. Prereq: DGBS 731.

**DGBS 751 Behavioral Dentistry****(Yr. 3)**

Case presentations by students provide the basis for class discussion regarding the application of behavioral science principles in dental practice. Prereq: DGBS 741.

**DGBS 766 Advanced Clinical Behavioral Science****(Yr. 4)**

This clinical course is a continuation of DGBS 746 for year four students. Prereq: DGBS 746.



**COMMUNITY AND PREVENTIVE DENTISTRY****DGPD 701 Community and Preventive Dentistry** (Yr. 1)

The student is introduced to the principles of prevention and a philosophy of preventive dentistry. The epidemiology of dental caries and periodontal disease is examined in the context of the causal agents, plaque, diet and associated behavioral factors. The role of fluoride in dental health is presented. Through personal clinical involvement, the student learns plaque control and the relationship between plaque and gingivitis. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGPD 702 Orientation to Dental School** (Yr. 1)

The goal of this course is to ease the transition from college to dental school. Group discussions include strategies for success, faculty backgrounds, values clarification, dental practice options and self-esteem building. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGPD 711 Community and Preventive Dentistry** (Yr. 1)

The concept of "the community" as the dentist's patient is introduced and the private practitioner's role in the community is delineated. Lectures are augmented by direct contact (oral health screening) with three dentally undeserved populations in the community such as children of the poor, the institutionalized elderly and the handicapped. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGPD 721 Community and Preventive Dentistry** (Yr. 2)

In this course, the student learns the indications for and has clinical experience with the commonly employed preventive procedures of athletic mouth guards, oral prophylaxis and topical applications of fluoride, pit and fissure sealants, diet counseling, patient education and personal oral hygiene instructions. Students each serve as each other's "patients." Prereq: Satisfactory completion of Year 1.

**DGPD 746 Clinical Preventive Dentistry** (Yr. 3)

In this clinical course, the student learns to determine a patient's preventive needs and to deliver needed preventive services with the objective of leading the patient to a self-maintaining capability as rapidly as possible. Prereq: Satisfactory completion of Year 2.

**DGPD 766 Advanced Clinical Preventive Dentistry** (Yr. 4)

This course is an extension of DGPD 746 with the level of supervision diminished and greater emphasis placed upon preventive maintenance through recall, particularly as it involves auxiliaries in the DAU/PMC program. Prereq: Satisfactory completion of Year 3.

**PRACTICE MANAGEMENT****DGPM 741 Dental Management I** (Yr. 3)

This course provides the dental student with an introduction to the best management and utilization of dental auxiliaries through applied four-handed dentistry. It also introduces the TEAM dental practice and effective communication skills for better office management. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGPM 746 Dental Auxiliary Utilization****(Yr. 3)**

In this course the students will gain orientation and experience in the principles of efficient utilization of dental assistants and four-handed dentistry. Clinical procedures are performed in conjunction with certified dental assistants. Prereq: DGPM 741 or consent of Instructor of Record.

**DGPM 751 Dental Management II****(Yr. 3)**

This course provides the dental student with information relating to the concepts and principles of personnel and office management with particular emphasis on those aspects of each that are applied in the Dental Auxiliary Utilization/Practice Management Clinic. It also emphasizes the functions of management and principles of leadership. Prereq: DGPM 741.

**DGPM 761 Dental Practice Management****(Yr. 4)**

This course provides the student with necessary information relating to locating, establishing and maintaining a dental practice. The student also learns the value of professional consultation by direct contact with attorneys, certified public accountants, investment counselors, computer vendors and others. Prereq: DGPM 751.

**DGPM 766 Dental Auxiliary Utilization/Practice Management****(Yr. 4)**

This course is the continuation of DGPM 746 with new emphasis on the management segment of the school's curriculum. In this phase the student is taught to coordinate efforts of the dental assistant, dental receptionist and dental hygienist and effectively manage their time when treating patients in the Dental Auxiliary Utilization/Practice Management Clinic. Prereq: DGPM 746 and DGPM 751.

**DGPM 771 DAU/PMC Comprehensive Dental Care****(Yr. 4)**

This course is an application of the DAU/PMC course DGPM 766 with new emphasis on comprehensive dental care while managing dental assistants, receptionist, hygienists, laboratory technicians and dental assisting trainees. Prereq: DGPM 766.

**DIAGNOSTIC SPECIALTIES****ORAL DIAGNOSIS AND ORAL MEDICINE****DAOD 721 Oral Diagnosis/ Physical Evaluation****(Yr. 2)**

This course presents the techniques of examination and history taking. It concentrates on identification of normal structures, including topographic anatomy and evaluation of deeper structures in the oral cavity and neck. The course also deals with the physical evaluation of the dental patient and teaches the techniques of vital signs including arterial pressure, venous pressure, cardiac arrhythmias, heart rate, pulse rate, respiratory function and central body temperature. Prereq: Successful completion of Year 1.

**DAOD 746 Clinical Oral Diagnosis/Oral Medicine****(Yr. 3)**

Fundamental concepts of examination, history taking and interpretation are practiced in a clinical environment. Prereq: DAOD 721, designation by SPAC for clinical activity.

**DAOD 766 Advanced Clinical Oral Diagnosis/Oral Medicine** (Yr. 4)  
 A continuation of DAOD 746. Prereq: DAOD 746, 1 year clinical experience and successful completion of Year 3 didactic courses.

**DAOD 741 Oral Medicine/Physical Evaluation** (Yr. 3)  
 This course presents the basic information necessary to deal with the medical aspects of dental care. Body systems are evaluated for function so that dental care can be conducted in a safe fashion on patients with heart disease, respiratory disease, and other medical compromising conditions. It also presents basic information about the treatment of common oral soft tissue and mucous membrane disease. Prereq: Designation by SPAC for clinical activity and successful completion of all Year 2 courses.

**DAOD 751 Conscious Sedation/General Anesthesia** (Yr. 3)  
 This course presents the information necessary to understand and administer oral sedation and nitrous oxide conscious sedation. Didactic information is presented so that the student can understand the principles involved in parenteral (intravenous) sedation and general anesthesia of the dental patient. Prereq: Successful completion of Year 2, semester 1 courses of Year 3 and designation by SPAC for clinical activity.

**DAOD 767 Emergency** (Yr. 4)  
 Fundamental concepts of examination, history taking and interpretation of the dental patient in pain are practiced in a clinical environment. Clinic, 63 hours. Prereq: DAOD 746, Completion of all Year 3 didactic courses and 1 year clinical experience.

## **PATHOLOGY**

**DAPA 721 General Pathology** (Yr. 2)  
 This course is a presentation of information on the general processes of inflammation and repair, infectious disease, fluid derangements, deficiency states and a discussion of neoplasia. In addition, there is a review of systems as the specific disease states affect the various systems and the general systemic clinical manifestations produced. There is a clinical orientation of this course directed toward understanding of the changes in general health of the patient in the many varied disease states and how those changes modify the oral environs or how the practice of dentistry in those affected patients must be modified. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DAPA 731 Oral Pathology** (Yr. 2)  
 This course presents the causes, the clinical manifestations, the histologic appearance, the biologic alterations, the prognosis, and treatment of those diseases of the oral cavity or those diseases affecting the oral environs. In addition, many variations of normal and systemic diseases that modify the function of the oro-facial region are discussed. Prereq: DAPA 721.

## **RADIOLOGY**

**DARA 721 Radiology** (Yr. 2)  
 The fundamentals of x-ray generation, radiographic image production, radiographic techniques, the biological effects of radiation, radiation hygiene and protection and of basic radiographic interpretation are presented. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.



**DARA 731 Radiology****(Yr. 2)**

The fundamental aspects of radiographic interpretation are presented. Emphasis is placed on the recognition of normals and variations of normals and those abnormalities common to the general dental patient population. Prereq: DARA 721.

**DARA 741 Radiology****(Yr. 3)**

The course in radiographic interpretation is a didactic presentation designed to establish diagnostic recognition of findings associated with the oral and maxillofacial complex. Prereq: DARA 731.

**DARA 746 Clinical Radiology****(Yr. 3)**

Fundamental concepts of radiographic techniques and interpretations are practiced in a clinical environment. Prereq: DARA 721 and DARA 731.

**DARA 766 Advanced Clinical Radiology****(Yr. 4)**

Concepts of radiographic techniques and interpretations are practiced in a clinical environment. Prereq: DARA 721, 731, 741 and 746.

**PEDIATRIC DENTISTRY AND ORTHODONTICS****ORTHODONTICS****DGCA 711 Orthodontics****(Yr. 1)**

This course introduces the student to the unfavorable sequelae of malocclusion, basic pre-natal and post-natal facial growth and cephalometrics. Basic design and construction of removable appliances is studied. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGCA 721 Orthodontics****(Yr. 2)**

This is a lecture-laboratory course concerned with the diagnosis of orthodontic problems. Further review on the clinical applications of cephalometrics is emphasized. The indications and fabrication guidelines of simple fixed appliances are presented. Prereq: DGCA 711.

**DGCA 741 Orthodontics****(Yr. 3)**

This is a lecture/laboratory course concerned with the treatment planning of orthodontic problems. The indications and fabrication of pre-prosthetic orthodontic procedures are presented. Prereq: DGCA 721 or consent of Instructor of Record.

**DGCA 746 Clinical Orthodontics****(Yr. 3)**

In this course, students will treat patients for minor tooth movement for both the child and the adult. Prereq: DGCA 741 or consent of course director.

**DGCA 766 Advanced Clinical Orthodontics****(Yr. 4)**

This is a continuation of DGCA 746 where students complete the orthodontic treatment of their assigned patients from the previous year. Prereq: DGCA 746 or consent of Instructor of Record.



**PEDIATRIC DENTISTRY**

**DGPD 711 Pediatric Dentistry** (Yr. 1)

This is a lecture-laboratory course introducing the student to basic theory and cavity preparations in Pediatric Dentistry. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DGPD 721 Pediatric Dentistry** (Yr. 2)

This course is a continuation of DGPD 711 that exposes the student to advanced techniques and theory. Prereq: DGPD 711.

**DGPD 731 Pediatric Dentistry** (Yr. 2)

This is a lecture/laboratory course covering diagnosis, treatment planning and space maintenance. Prereq: DGPD 721.

**DGPD 746 Clinical Pediatric Dentistry** (Yr. 3)

This course is the clinical application of the previous courses in Pediatric Dentistry. Prereq: DGPD 731.

**DGPD 751 Special Patient Care** (Yr. 3)

This course will expand the opportunity for the undergraduate students to acquire the necessary information, develop adequate skills and shape appropriate professional attitudes to provide the dental care needed by the handicapped individuals. Emphasis is on the interdisciplinary nature of the management and dental, medical, psychological and pharmacological treatment of handicapped patients in clinical settings. Prereq: DGPD 731.

**DGPD 766 Clinical Pediatric Dentistry** (Yr. 4)

This clinical course allows students to sharpen their clinical and diagnostic skills and work in a satellite clinic. Prereq: DGPD 746.

**PROSTHODONTICS****FIXED PROSTHODONTICS**

**DRFP 721 Fixed Prosthodontics I** (Yr. 2)

This course will be on the application of concepts of individual unit restorations requiring modification to serve as bridge retainer units. During the laboratory periods the student will be asked to demonstrate waxing techniques in fixed Prosthodontics. Prereq: DRMO 701, 711, DROP 701, DRFP 711.

**DRFP 731 Fixed Prosthodontics II** (Yr. 2)

This course is an extension of the biomechanical principles and concepts of bridge construction initiated in the DRFP 721. Indications, diagnosis and principles of treatment for advanced prosthodontic restorations will be presented. Prereq: successful completion of Prosthetic and Restorative Year II courses.

**DRFP 741 Fixed Prosthodontics III****(Yr. 3)**

This course covers diagnostic and treatment planning relative to Fixed and Removable Prosthodontics. Applications and alterations of basic techniques will be discussed. Prereq: Successful completion of Year II Fixed Prosthodontic and Restorative courses or consent of Instructor of Record.

**DRFP 746 Clinical Fixed Prosthodontics****(Yr. 3)**

This clinic course gives the student the opportunity for beginning Fixed Prosthodontic treatment on clinic patients. Successful completion of various procedures is necessary within a given time frame. Prereq: Successful completion of all Year I and Year II Fixed Prosthodontic and Restorative courses.

**DRFP 766 Clinical Advanced Fixed Prosthodontics****(Yr. 4)**

This clinical course is a continuation of DRFP 746 with treatment of clinic patients in Fixed Prosthodontics. Certain requirements must be met within a specific time frame in order to graduate. Prereq: Successful completion of all Year III courses including clinical requirements.

**MORPHOLOGY AND OCCLUSION****DRMO 701 Dental Morphology****(Yr. 1)**

This course deals with definitions, nomenclature and description of various components of the Stomatognathic System. It also describes the various features both external and internal of primary and permanent dentition. The laboratory teaches the necessary skills to produce the dentition in wax. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DROC 711 Occlusion****(Yr. 1)**

This course describes the basic principles of maxillo-mandibular relationships; waxing occlusal surfaces to the determinants of occlusal morphology; use of the articulator and facebow, clinical impressions and casts. Prereq: Successful completion of DRMO 701.

**DROC 751 Occlusion II****(Yr. 3)**

The course reviews basic concepts of occlusion and TMJ anatomy. Evaluation of signs and symptoms of TMJ disorders and diagnostic modalities will be presented. Prereq: Successful completion of all Year III Fixed Prosthodontic and Restorative courses.

**REMOVABLE COMPLETE PROSTHODONTICS****DRRC 731 Removable Complete Prosthodontics I****(Yr. 2)**

This course gives information on diagnosis, treatment planning, fabrication, trouble-shooting and advanced procedures for Removable Complete Prosthodontics. During the laboratory phase the student will fabricate a RCP. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DRRC 741 Removable Complete Prosthodontics****(Yr. 3)**

This course is laboratory-oriented toward the fabrication of wax try-in of a complete denture utilizing 30 degree cusp teeth. Various state board examining procedures are also discussed in relation to this set-up. Prereq: Successful completion of DRRC 731.

**DRRC 746 Clinical Removable Prosthodontics****(Yr. 3)**

This clinical course gives the student the opportunity to begin diagnosis, treatment planning and treatment on clinical patients. Successful completion of various procedures is necessary within a given time frame. Prereq: Successful completion of all Year II Removable Prosthodontic courses.

**DRRC 761 Advanced Procedures in Prosthodontics****(Yr. 4)**

This course will introduce the student to implant history, types and methods of restoring using advanced prosthodontic procedures. Other advanced procedures will be presented. Prereq: Successful completion of all Year III requirements.

**DRRC 766 Clinical Advanced Removable Prosthodontics****(Yr. 4)**

This clinical course continues with treatment of clinic patients in Removable Prosthodontics. Certain requirements must be met within a specific time frame in order to graduate. Prereq: Successful completion of all Year III courses including clinical requirements.

**REMOVABLE PARTIAL PROSTHODONTICS****DRRP 721 Removable Partial Prosthodontics****(Yr. 2)**

This course will cover the needed concepts for the diagnosis, treatment planning, design and fabrication of removable partial prosthesis. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**RESTORATIVE DENTISTRY****DENTAL MATERIALS****DRDM 711 Introduction to Dental Materials****(Yr. 1)**

An introduction to the physical properties and clinical application of basic materials including amalgam, composites, compacted and cast gold, precious metals, investment and impression materials, ceramics, cements, solders and stainless steel. Prereq: DROD 701.

**OPERATIVE DENTISTRY****DROD 701 Restorative/Operative Dentistry****(Yr. 1)**

An introductory course in operative dentistry, including use of instruments, principles of cavity design, clinical aspects of amalgam composites, liners and bases, pin retention, preparation and restoration of Class I through Class VI cavities. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DROD 711 Restorative/Operative Dentistry****(Yr. 1)**

An introduction to cast metal crowns. Use of impression materials, construction of dies and models mounted on an articulator are presented, as well as preparation and restoration of inlays, onlays and full coverage crowns. Prereq: DROD 701.



**DROD 731 Advanced Pre-Clinical Operative Dentistry****(Yr. 2)**

Includes advanced cavity design for amalgam, composites, compacted gold and onlay restorations. It also contains use of the rubber dam, simulated intraoral preparation and restoration of teeth, temporary restoration, and initial concepts of treatment planning. Prereq: DROD 701, 711 and DRDM 711.

**DROD 741 Restorative Dentistry****(Yr. 3)**

A review and extended knowledge of all clinical dental materials and treatment planning as related to Operative Dentistry. Prereq: DROD 701, 711 731 and DRDM 711.

**DROD 746 Beginning Clinical Restorative Dentistry****(Yr. 3)**

An initial course in patient care involving Operative Dentistry treatment planning in relation to total patient care, and preparation of amalgams, composite, inlays/onlays, and compacted gold restoration within the content of total clinical patient care. Prereq: DROD 701, 711, 731 and DRDM 711.

**DROD 766 Advanced Clinical Restorative Dentistry****(Yr. 4)**

A continuation of DROD 746 of Year III as well as preparation for clinical board examinations. Prereq: DROD 701, 711, 731, 741, DRDM 711 and DROD 746.

**SURGICAL SPECIALTIES****ENDODONTICS****DAEN 731 Pre-Clinical Endodontics****(Yr. 2)**

This is a lecture-laboratory course introducing the student to the technique of treating root canals of teeth. The student will learn the history of endodontics, endodontic materials and instruments. The student will develop those skills which are necessary to provide successful root canal therapy using acrylic and extracted teeth. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DAEN 741 Endodontics****(Yr. 3)**

This course is a continuation of the didactic portion of DAEN 731. The student will learn the remaining information needed to diagnose, consult and treat patients with various endodontic problems. The student will be able to treat most of the uncomplicated endodontic cases under the supervision of an endodontic instructor. Furthermore, the student will learn how to diagnose, consult and treat the more complicated cases, such as those related to traumatic injuries and endodontic surgery. Prereq: DAEN 731 or consent of Instructor of Record.

**DAEN 746 Clinical Endodontics****(Yr. 3)**

This course provides the clinical experiences necessary for the student to develop basic competency in endodontic therapy. Prereq: DAEN 731 or consent of Instructor of Record.



June 10, 1993

(Yr. 4)

**DAEN 761 Advanced Endodontics**

This course will reinforce the material presented in DAEN 731 and 741. The students' knowledge in endodontics will be elevated so that they will be able to understand and manage a variety of simple and complex clinical endodontic problems. Furthermore, they will be able to evaluate the many different theories and techniques in Endodontics for their biological and clinical soundness. Prereq: DAEN 731, 741 and 746 or consent of Instructor of Record.

(Yr. 4)

**DAEN 766 Advanced Clinical Endodontics**

This course provides additional clinical experiences necessary for the student to develop competency in endodontic diagnosis and therapy. Prereq: DAEN 731, 741 and 746 or consent of Instructor of Record.

**ORAL AND MAXILLOFACIAL SURGERY**

(Yr. 2)

**DAOM 731 Oral and Maxillofacial Surgery**

This course introduces the student to the principles and techniques required for the basic surgical treatment of diseases of the jaws and associated structures. Emphasis will be placed on the principles and techniques of exodontia, suturing, surgical removal of teeth and retained roots, and management of problems occurring both during and after these procedures. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

(Yr. 2)

**DAOM 732 Anxiety and Pain Control**

Through a related series of lectures, demonstrations, videotapes and clinics, the student will be introduced to pain control utilizing local anesthesia. Prereq: Consent of Instructor of Record.

(Yr. 2)

**DAOM 733 Medical Emergencies**

This course presents information on the most common medical emergency situations which the dental practitioner might encounter. The course will teach the student to prevent, recognize and adequately treat emergency situations which may arise in the clinic, the dental office and in everyday activities apart from his/her professional life. The student is taught to devise and activate a plan of action for emergency treatment including division of duties and maintenance of an active, useful and up-to-date emergency kit. The student is also instructed and certified in cardio-pulmonary resuscitation. Prereq: Consent of Instructor of Record.

(Yr. 3)

**DAOM 741 and 751 Oral and Maxillofacial Surgery**

This course provides an advanced level of information about oral and maxillofacial surgery as it relates to dental practice. It encompasses interpretations of clinical data, diagnosis and treatment of a variety of pathological conditions found in the mouth and jaws. These include impacted teeth, pertinent neurological problems, bone and soft tissue cysts, infections, salivary gland disease, maxillary sinus problems, maxillofacial trauma, pre-prosthetic surgery, implants, oral cancer, biopsy, temporomandibular joint dysfunction, bone grafting and orthognathic surgery. Prereq: DAOM 731.

(Yr. 3)

**DAOM 746 Clinical Oral and Maxillofacial Surgery**

This course provides the clinical experiences necessary for the student to develop basic competency in Oral and Maxillofacial Surgery. Prereq: 731 or consent of Instructor of Record.

**DAOM 766 Advanced Oral and Maxillofacial Surgery****(Yr. 4)**

A continuation of DAOM 746, this course provides additional clinical experiences necessary for the student to develop further competency in Oral and Maxillofacial Surgery. Prereq: DAOM 741 or consent of Instructor of Record.

**DAOM 767 Hospital Dentistry****(Yr. 4)**

This course presents an understanding of the delivery of total health care and the importance of dentists as members of a team of health care professionals. Emphasis will be placed on the application of knowledge obtained from the biomedical and clinical sciences toward those patients whose health dictates that they must receive treatment in the hospital. Prereq: DAOM 746 or consent of Instructor of Record.

**DAIM 761 Internal Medicine****(Yr. 4)**

This course provides the dental school graduates with the foundation and principles of medicine so that he may identify and recognize the common pathologic processes of either local or systemic origin and effect a diagnosis utilizing physical evaluation, inquiry, laboratory data and interpretation. Students acquire the necessary medical knowledge to treat patients professionally "as a whole" since the oral cavity is an integral component of the human body. Prereq: DAPA 721.

**PERIODONTOLOGY****DAPE 711 Periodontology****(Yr. 1)**

This course introduces the student to the study of Periodontology. The student will be provided an opportunity to learn the anatomy and physiology of the periodontium and develop an understanding of the pathogenesis, etiology and epidemiology of inflammatory periodontal disease. Prereq: Admission to the School of Dental Medicine or consent of Instructor of Record.

**DAPE 731 Periodontology****(Yr. 2)**

Year II Periodontology introduces the student to the various diseases that affect the periodontium and discusses the clinical and radiographic examination to diagnose periodontal pathology. Prognosis and treatment planning for the patient with periodontal disease will be introduced. The student will have an opportunity to perform a clinical periodontal examination on a classmate and will learn the principles of scaling and root planing during laboratory sessions. Selection, maintenance and sharpening of periodontal instruments will be taught. Prereq: DAPE 711

**DAPE 741 Periodontology****(Yr. 3)**

This course concentrates on the treatment of various infections and diseases that affect the periodontium. Many diseases will be illustrated by presenting a typical case which will emphasize how information is obtained and utilized in arriving at a diagnosis and course of treatment. Surgical and non-surgical treatment of moderate periodontitis and surgical treatment of mucogingival defects will be reviewed. The course will also consider diagnostic problems in periodontal therapy, criteria for evaluation of success in periodontal therapy and the interrelationships of periodontics with other dental and medical disciplines. Prereq: DAPE 731.

**DAPE 746 Clinical Periodontology** (Yr. 3)  
This course provides the clinical experiences necessary for the student to develop basic competency in periodontal therapy. Prereq: DAPE 731 or consent of Instructor of Record.

**DAPE 761 Periodontology** (Yr. 4)  
This course is designed to reinforce and add to the student's knowledge of periodontal disease and its treatment. New concepts and treatment modalities will be presented. The student will be provided an opportunity to become familiar with the format of the National Dental Board. Prereq: DAPE 741.

**DAPE 766 Periodontology** (Yr. 4)  
This course provides additional clinical experiences necessary for the student to further develop competency in periodontal diagnosis and therapy. Prereq: DAPE 741 or consent of Instructor of Record.

**EAST ST. LOUIS DENTAL CLINIC**

**DESL 766 East St. Louis Dental Clinic** (Yr. 4)  
This is a Year IV clinical course conducted in the SDM-East St. Louis clinic. The student rotates through the clinic to gain more experience in various phases of dentistry. The student has the opportunity to work with patients of different cultural backgrounds than those in the Alton clinic. There is special emphasis on pediatric dental care and limited treatment on adult dental care. Prereq: Completion of all Year III requirements or consent of Instructor of Record.



RELOCATION OF THE CIVIL ENGINEERING TECHNOLOGY FACULTY FROM  
THE DEPARTMENT OF TECHNOLOGY TO THE DEPARTMENT OF CIVIL  
ENGINEERING AND MECHANICS, COLLEGE OF ENGINEERING, SIUC

Summary

This matter proposes the relocation of the Civil Engineering Technology faculty from the Department of Technology to the Department of Civil Engineering and Mechanics in the College of Engineering, SIUC. The purpose of this change is to transfer the locus of tenure for the Civil Engineering Technology faculty to the Department of Civil Engineering and Mechanics.

Rationale for Adoption

On October 9, 1992, the IBHE approved the abolition of the Civil Engineering Technology Specialization in the Engineering Technology major. The Civil Engineering Technology faculty received positive tenure votes on their respective cases from the Civil Engineering and Mechanics faculty. The transfer of the locus of tenure will complete the elimination of the Civil Engineering Technology specialization. The Civil Engineering Technology faculty understand their responsibility to teach out the Civil Engineering Technology specialization and to furnish all the students currently enrolled in the program the opportunity to complete their course of study before the Fall, 1995 semester.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter is supported by the Dean of the College of Engineering, the Vice-President for Academic Affairs and Provost, and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Civil Engineering Technology faculty be relocated and have their tenure transferred from the Department of Technology to the Department of Civil Engineering and Mechanics in the College of Engineering, SIUC; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the transfer without further action by this Board.

ABOLITION OF THE FOREST SCIENCE SPECIALIZATION, BACHELOR  
OF SCIENCE IN FORESTRY, COLLEGE OF AGRICULTURE, SIUC

Summary

This matter proposes the abolition of the Forest Science specialization in the B.S. in Forestry in the College of Agriculture, SIUC.



Rationale for Adoption

The Forest Service specialization has not been used for several years, and the academic unit wishes to drop the specialization from the catalog and from the inventory. No cost savings can be realized, no tenured faculty member will be released, and no students will be affected as a result of this abolition.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Agriculture, the Faculty Senate, the Vice-President for Academic Affairs and Provost, and the President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Forest Science specialization in the Bachelor of Science in Forestry, College of Agriculture, SIUC, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement these changes without further action by this Board.

ABOLITION OF THE FOREST SCIENCE SPECIALIZATION, BACHELOR  
OF SCIENCE IN FORESTRY, COLLEGE OF AGRICULTURE, SIUC

## I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATION</u>	<u>DEGREE</u>	<u>UNIT</u>
A. Current				
03.0501	Forestry	Outdoor Recreation Resource Management Forest Science Forest Resources Management	B.S.	College of Agriculture
B. Proposed				
03.0501	Forestry	Outdoor Recreation Resource Management Forest Resources Management	B.S.	College of

## II. Reason for proposed action.

Students have not been recruited into this specialization for several years; consequently, the academic unit wishes to drop the specialization from the catalog and the inventory.

## III. Anticipated budgetary effects.

No budgetary effects are anticipated.

## IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

No faculty, staff, or students will be affected by the abolition; no equipment or physical facilities will be affected by the abolition.

## V. Will other education units, curricula, or degrees be affected by this action?

No.

## VI. Any other relevant information.

None.

## VII. Catalog copy to be added or deleted.

Attached.

## VIII. The requested effective date of implementation.

As soon as possible.

- 320-4 Third-Year Grammar and Composition.** Extensive practice in translation and composition; special attention to grammar problems, idiomatic expressions, and syntactical features. Prerequisite: 201b or equivalent.
- 335-3 Introduction to Business Spanish.** The language of the Hispanic business community in readings, correspondence, and documents. Prerequisite: 320.
- 370-3 Spanish Culture and Civilization.** The cultural patterns and heritage of the Spanish people from earliest times to the present. Class discussion in Spanish will be emphasized in order to improve conversational skills. Prerequisite: 201b or equivalent.
- 371-3 Spanish-American Culture and Civilization.** A survey of the cultural heritage of the Spanish-American peoples. Class discussion in Spanish will be emphasized in order to improve conversational skills. Prerequisite: 201b or equivalent.
- 388-3 Spanish as a Research Tool.** Intensive study of Spanish as a basis for development of reading knowledge. Covers grammar and vocabulary portion of first-year sequence in basic skills. Intended for graduate students. Undergraduates who wish to enroll are encouraged to consult with course instructor.
- 390-1 to 4 (1 to 2, 1 to 2) Independent Study in Spanish.** Individual exploration of some question, author, or theme of significance within the field of Spanish literature, language, or culture. Prerequisite: consent of instructor.
- 410-3 Advanced Language Study.** Intensive writing practice with emphasis on style, organization, and problematic aspects of grammar. Prerequisite: 320.
- 411-3 Linguistic Structure of Spanish.** (Same as Linguistics 414.) Theory and practice in Spanish pronunciation and study of Spanish grammatical structure, in contrast to English, with application to teaching.
- 412-3 History of the Spanish Language.** Survey of internal and external history, from Vulgar Latin to Modern Spanish.
- 419-3 Romance Philology.** (Same as French 419.) Historical and comparative study of the major Romance languages: their phonology, morphology, and syntax.
- 425-3 Spanish Literature Before 1700.** The literature of Spain from its beginnings in the Middle Ages through the Golden Age.
- 430-3 The Golden Age: Drama.** Plays of Lope de Vega, Calderon, Tirso de Molina, and others.
- 431-3 Cervantes. *Don Quixote*.**
- 434-3 Colonial Literature in Spanish America.** Study of the literature of Spanish America before 1825.
- 435-3 Business Spanish.** Discussion and practice of the vocabulary, styles, and forms used in Spanish business correspondence, as well as report writing and documents dealing with trade, transportation, payment, banking, and advertising. Prerequisite: 320.
- 460-3 Spanish Literature of the 20th Century.** The main currents and outstanding works in the literature of Spain since 1900.
- 463-3 Chicano Literature.** An introduction to the literature written in the United States by Chicanos and other Hispanics.
- 485-3 The Spanish American Short Story.** Survey of the genre in Spanish America.
- 486-3 Spanish American Drama.** A survey of the development of the genre from the earliest times to the present.
- 487-3 The Spanish American Novel.** Survey of the genre in Spanish America.
- 488-3 Advanced Spanish as a Research Tool.** Concentrated and individualized training in the recognition and interpretation of basic and complex grammatical structures and in the systematic acquisition of the principles of word formation for vocabulary expansion. Techniques for intensive and extensive readings and for translation of unedited texts in the student's own field of study. Intended for graduate students. With consent of student's department, and with a grade of B or A, satisfies graduate program requirements for foreign languages as research tool. Prerequisite: 388 or one year of Spanish or equivalent.
- 490-1 to 3 Advanced Independent Study.** Individual exploration of some topic in Hispanic literature, language, or culture. Prior consent of instructor required.

## Forestry (Department, Major, Courses)

Three specializations are offered within the major in forestry: forest resources management, outdoor recreation resources management, and forest science. General Education requirements and a core of professional courses are similar for most specializations. Courses specifically required in the various specializations may not be taken for pass/fail credit by students majoring in the Department of Forestry. The forest resources management and outdoor recreation resources management specializations are accredited by the Society of American Foresters.



Available to the Department of Forestry for teaching and research in addition to resources present on campus are the following: the Crab Orchard National Wildlife Refuge; the Shawnee National Forest; a number of state parks and state forests; conservation areas and federal reservoirs. Collectively, these comprise more than a million acres of forest land, all in the vicinity of the University. Also accessible for forest products utilization teaching and research is a wood products plant located near the campus. Scientists with the U.S. Forest Service are affiliated with the Department of Forestry, and participate in the educational activities of the department.

The curricula of the Department of Forestry prepare graduates for employment with local, state and federal natural resource agencies, as well as private industry. In addition, many graduates continue their education in advanced masters and doctoral programs. Federal agencies employing our graduates include the Forest Service, Soil Conservation Service, Fish and Wildlife Service, National Park Service, Bureau of Reclamation, Bureau of Land Management, Environmental Protection Agency, Tennessee Valley Authority, and the Army Corps of Engineers. There are also employment opportunities in state government with agencies such as fish and game commissions, departments of natural resources and conservation, and forest services. At the local level, there are opportunities with urban forest and park systems. Private agencies have included Ducks Unlimited, the Nature Conservancy, the National Audubon Society and the American Forestry Association. Forestry graduates often are employed by private forestry consulting firms and by private industries such as Scott Paper Co., Weyerhaeuser Co., International Paper Co., Georgia Pacific Corporation and Westvaco.

### **Bachelor of Science Degree, College of Agriculture**

#### **FORESTRY MAJOR — FOREST RESOURCES MANAGEMENT SPECIALIZATION**

The program in forest resources management includes instruction leading to careers in forest management and production, multiple-use resource management, and the forest products industries. The goal of the Forest Resources Management specialization is to develop individuals with sufficient understanding of the physical, biological and economic considerations required to make sound management decisions for the multiple uses of forest resources. The specialization includes areas of study recommended and accredited by the Society of American Foresters. Emphasis is upon integrated resource management of natural and renewable resources, coordinating forest utilization methods and conservation practices, and preserving our wildlands heritage. A five-week summer camp is required after the junior year to give the student practical field experience. Field study costs per student for off-campus living expenses and transportation are approximately \$150 per student and must be borne by the student. Other costs for equipment and supplies which are required for field study and certain other courses are specified in course descriptions.

<i>General Education Requirements</i> .....	46
<i>Requirements for Major in Forestry with Forest Resources Management Specialization</i> .....	84
Forestry Core 200, 201, 202a, 202b, 310, 311, 315, 331, 351, 409, 410, 411, 314, or Plant Biology 357 .....	35
Biology 307; Plant Biology 200; Chemistry 140a,b; GEA 118 .....	(12) <sup>1</sup> + 7
Agribusiness Economics 204 or Economics 215, Agricultural Education and Mechanization 371, 374 .....	(3) <sup>1</sup> + 4
GED 101, 102, 153; Mathematics 140 and 282 or 283 or Plant Biology 360 .....	(12) <sup>1</sup> + 4



ching and research in addition  
g; the Crab Orchard National  
umber of state parks and state  
s. Collectively, these comprise  
vicinity of the University. Also  
g and research is a wood prod-  
ith the U.S. Forest Service are  
participate in the educational

prepare graduates for employ-  
ce agencies, as well as private  
e their education in advanced  
s employing our graduates in-  
vice, Fish and Wildlife Service,  
Bureau of Land Management,  
alley Authority, and the Army  
opportunities in state govern-  
issions, departments of natural  
At the local level, there are op-  
Private agencies have included  
National Audubon Society and  
aduates often are employed by  
industries such as Scott Paper  
Georgia Pacific Corporation and

## culture

### NT SPECIALIZATION

cludes instruction leading to ca-  
multiple-use resource management,  
the Forest Resources Manage-  
h sufficient understanding of the  
s required to make sound man-  
est resources. The specialization  
dited by the Society of American  
rce management of natural and  
ation methods and conservation  
ge. A five-week summer camp is  
t practical field experience. Field  
expenses and transportation are  
orne by the student. Other costs  
for field study and certain other

..... 46  
est Resources Management ..... 84

11, 315, 331, 351, 409, ..... 35  
nistry 140a,b; GEA ..... (12)<sup>1</sup> + 7  
215, Agricultural Edu- ..... (3)<sup>1</sup> + 4  
d 282 or 283 or Plant ..... (12)<sup>1</sup> + 4

## Curricula and Courses

Five-week early summer field studies: Forestry 310C, 314C, 320C, 351C .....	6
Forestry 412, 416 .....	5
Plant and Soil Science 240 .....	4
Two courses selected from Forestry 320, 350, 405, 460 .....	4-5
Two courses selected from Forestry 313, 402, 420, 430, 431 .....	6
Restricted electives .....	8-9 <sup>2</sup>
<b>Total</b> .....	<b>130</b>

<sup>1</sup>Hours included in total for General Education requirements.

<sup>2</sup>Select one of the following plans: (1) complete at least one course (a total of 10 hours) in each of the following areas: forest and biological sciences, physical sciences, computer science and statistics, business and economics, or (2) complete a total of 10 hours within a single area selected from the above four with approval of a faculty adviser

### FORESTRY MAJOR — OUTDOOR RECREATION RESOURCES MANAGEMENT SPECIALIZATION

The program in outdoor recreation resources management provides interdis-  
iplinary training for management of the nation's outdoor recreation heritage. The  
courses offered are among those recommended by the National Recreation and  
Park Association and the Society of American Foresters. The goal of the Outdoor  
Recreation Resources Management option is to prepare students for entry into  
professional careers in managing and administering wildlands for outdoor recre-  
ation and park uses in a variety of agencies operating programs in diverse geo-  
graphic and natural settings. The outdoor recreation resource management stu-  
dent travels through selected sections of the United States on a park and recre-  
ation field studies session of outdoor recreation and park facilities. The summer  
camp requires the student pay transportation and living expenses. Other  
courses in this program may also require additional fees.

<b>General Education Requirements</b> .....	<b>46</b>
<b>Requirements for Major in Forestry with Outdoor Recreation Resources Management Specialization</b> .....	<b>84</b>
Forestry Core 200, 201, 202a, 202b, 310, 311, 315, 331, 351, 409, 410, 411, 314 or Plant Biology 357 .....	35
Plant Biology 200, Chemistry 140a,b .....	(6) <sup>1</sup> + 6
Agribusiness Economics 204 or Economics 215 .....	(3) <sup>1</sup>
GED 101, 102, 153, Mathematics 140 and 282 or 283 or Plant Biology 360 .....	(12) <sup>1</sup> + 4
Plant and Soil Science 240, 328a,b, Geography 310 .....	11
Forestry 422C Park and Wildlands Management Camp .....	4
Forestry 320, 420, 421, 423, 470 .....	13
Select at least 5 hours from Forestry 405, 416, 430, Zoology 468a,b .....	5-6
Restricted Electives .....	5-6 <sup>2</sup>
<b>Total</b> .....	<b>130</b>

<sup>1</sup>Hours included in total for General Education requirements.

<sup>2</sup>To be elected from forest sciences, business or administration, law or law enforcement, or recreation.

### FORESTRY MAJOR — FOREST SCIENCE SPECIALIZATION

The forest science specialization is available for students desiring to enter a  
graduate program and concentrate in a given area of knowledge. The program  
provides maximum flexibility to enable students and their adviser to construct  
individual programs within a specific field of study. The program of study may  
be selected from any subject area within the competence of the Department of  
Forestry faculty. Students must have a grade point average of 3.00 or higher in

Delete

university or college level work to be eligible to enroll and remain in this specialization. New students may enroll upon recommendation of an adviser in the Department of Forestry. The student and an advisory committee comprised of at least two departmental faculty members will develop a program of study designed to meet the needs and objectives for the area of specialty selected. If the student wishes to qualify for employment registers as a forester or for other specific natural resources positions, the student and committee advisers must design a program that is carefully structured.

Delete

<i>General Education Requirements</i> .....	46
<i>Requirements for Major in Forestry with Forest Science Specialization</i> .....	75
Forestry Core 200, 201, 202a, 202b, 310, 311, 315, 331, 351, 409, 410, 411, 314 or Plant Biology 357 .....	35
Forestry and related electives .....	40 <sup>1</sup>
<b>Total</b> .....	<b>121</b>

<sup>1</sup>The student and the academic advisers will select courses designed to meet the needs and objectives for the area of specialty selected.

### Courses (FOR)

**200-1 Introduction to Forestry.** Acquaints students with the broad field of multiple-use forestry. Special emphasis is given to forestry as a profession. Required field trips cost \$15.

**201-3 Ecology of North American Forests.** An introduction to forest ecology concepts, site factors, and forests of North America. Emphasis is placed on the silvics of tree species and the impact of soil, climate, and topography on forest vegetation. Forest site-community relationships of selected major North American forest ecosystems will be studied. Saturday field trip may be required at a cost not to exceed \$10. Prerequisite: Plant Biology 200, Plant and Soil Science 240, Biology 307, or consent of instructor.

**202-2 (1, 1) Tree Identification Laboratory.** A two-semester course that teaches field and laboratory identification of trees and shrubs using leaf, twig, bark, and fruit characteristics. Saturday field trips may be required. Extra costs total \$20 unless paid in 201. Must be taken in a,b sequence, unless otherwise arranged with consent of instructor. Prerequisite: Plant Biology 200.

**301-3 Social Influences on Forestry.** Study of, and practice in, methods used for effecting social change in forestry and allied natural resource fields. Case studies, readings, and actual practice in techniques are used to develop an understanding of historical and current trends. Prerequisite: a course in sociology and a course in political science.

**310-4 Practices of Silviculture.** Detailed study of classical concepts and recently developed techniques utilized in silviculture treatment of forests. Major emphasis is to be placed upon establishment, thinning, timber stand improvement, and regeneration of forest. Prerequisite: 331.

**310C-2 Silviculture Field Studies.** Field experience for the student in the various facets of silviculture including planning, thinning, harvesting, timber stand improvement, and site-growth relationships. Offered only at summer camp. Costs for students are given in forestry description. Prerequisite: 331 and 310.

**311-3 Resources Photogrammetry.** The science and art of obtaining reliable measurement by means of photographs, detection of disease, insects, and fire invasion by remote sensors; and delineation of resources boundaries through interpretation.

**313-3 Harvesting Forest Crops.** Emphasis is given to lumber sale layouts, sale contracts, and harvest engineering methods. Consideration is given to the environmental impacts of harvesting. Additional cost: \$25. Prerequisite: 310 and 312.

**314-3 Insect, Abiotic, and Other Stresses Within the Forest.** The impact, recognition, and control of destructive forces within the forest environment. Emphasis placed upon stresses due to climatic factors, macro-parasitic plants, chemical injury, pollution, animal damage, and forest insect pests. Prerequisite: 331, Plant Biology 200, and GE-A 118 or consent of instructor.

**314C-2 Forest Protection Field Studies.** The prevention and suppression of forest fires, the recognition and control of insect and disease organisms and other destructive agents in the forest. Summer camp only. Cost per student given in the forestry description. Requires additional expenses of approximately \$20 per student. Prerequisite: 331 and two of the following: 314, 315, Plant Biology 357.

**315-3 Fire in Wildland Management.** Fire as a phenomenon in wildland management. Topics covered are fire prevention, detection, suppression, behavior, effects, use, and economics. Major emphasis is on fire control and fire ecology. Prerequisite: 331.

**320-2 Recreation in Wildlands Environments.** Trends in recreational use of wildland environments and emphasis on state and federal parks and forests. Introductory concepts in recreation management, planning, and interpretation.



ABOLITION OF THE BACHELOR OF ARTS AND BACHELOR OF SCIENCE  
IN THE SPECIAL MAJOR, COLLEGE OF LIBERAL ARTS, SIUC

Summary

This matter proposes abolition of the Bachelor of Arts and the Bachelor of Science degree programs in the Special Major in the College of Liberal Arts, SIUC.

Rationale for Adoption

The Special Major has had a history of low enrollment. The Illinois Board of Higher Education in its PQP initiative recommended abolition of this program noting that "program objectives are not clear for this program, while student demand is low." There were only three students enrolled in the program during the Fall 1992 semester and only one during the Spring 1993 semester. These students will be allowed to complete their degree programs. No cost savings can be realized as a result of this abolition, and no tenured faculty member will be released as a result of this abolition.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Director of the Special Major program, the Dean of the College of Liberal Arts, the Faculty Senate, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Arts and the Bachelor of Science in the Special Major in the College of Liberal Arts be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the abolition without further action by this Board.

ABOLITION OF THE BACHELOR OF ARTS AND BACHELOR OF SCIENCE  
IN THE SPECIAL MAJOR, COLLEGE OF LIBERAL ARTS, SIUC

I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>DEGREE</u>	<u>UNIT</u>
24.0101A	Special Major	B.A.; B.S.	College of Liberal Arts

II. Reason for proposed action.

This action was recommended by the Illinois Board of Higher Education in its PQP initiative (Fall 1993). As the IBHE pointed out, "Program objectives are not clear for this program, while student demand is low." There were only three students enrolled in the program during the Fall 1992 semester and only one during the Spring 1993 semester. The Director of the Special Major program and the Dean of the College of Liberal Arts, which provides the administrative location for the program, both concur in the IBHE recommendation to eliminate the program.

III. Anticipated budgetary effects.

No budgetary effects are anticipated.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

Students currently enrolled in the program will be allowed to finish their degrees. No faculty, staff, equipment, or physical facilities are committed to the program.

V. Will other education units, curricula, or degrees be affected by this action?

None.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

Catalog copy to be deleted is attached.

VIII. The requested effective date of implementation.

Summer 1994.



**421-3 Methods and Materials for Teaching Children and Youth Labeled Moderately and Severely Handicapped.** Emphasizes a behavioral approach (i.e., systematic instruction) in teaching young students with severe disabilities (e.g., moderate MR, severe MR, profound MR, multiple handicapped, autistic). Systematic instruction is discussed in relation to applications across various curriculum domains. Each student must have access to working with students labeled moderately and severely disabled during the semester. All students are to develop and implement an instructional program during the course of the semester. Prerequisite: 400, 406.

**423-2 General Procedures in Special Education.** Presents key provisions of Public Law 94-142 and subsequent amendments, including Individualized Education Programs (IEPS). Course content also includes principles of behavior management effective for use in the instruction of students with special needs. Prerequisite: 400; and one of 401, 402, 403, or 404; or consent of department chair.

**425-2 Home-School Coordination in Special Education.** Cover techniques used in parent interviews, conferences, and referrals by school personnel; due process and procedural safeguards for parents of children and youth with disabilities. Prerequisite: 400 or consent of department chairperson.

**430-3 Secondary Programming for Students Labeled Mildly Disabled.** Deals with modifications of and additions to school programs to ensure that they are appropriate to the needs of the adolescents labeled mildly disabled. Includes detailed coverage of joint work-study programs as preparation for vocational adequacy, and addition of remedial and compensatory program models. Prerequisite: 400 and one of 401, 402, 403, or 404.

**431-2 Work-Study Programs for Adolescents Labeled Severely Disabled.** Deals with program offerings in public school special education programs designed to prepare adolescents labeled severely disabled for maximum vocational adequacy. Prerequisite: 400 and one of 401, 402, 404, or 406.

**490-1 to 4 Readings in Special Education.** Study of a highly specific problem area in the education of exceptional children. Open only to selected seniors. Not for graduate credit. Prerequisite: 400 and consent of department chairperson.

## Special Major (Major)

The Special Major Program allows qualified undergraduate students to design their own majors using the resources of more than one University department or program, if no specific major exists that will meet their specific post-baccalaureate needs. Guidelines for developing a Special Major curriculum are available in the office of the coordinator of the Special Major Program, Faner 2427. These require that the student:

1. have a cumulative grade point average of 2.50 or better to enter the program;
2. consult with the coordinator of the Special Major Program about developing a Special Major;
3. obtain a faculty sponsor from a department with studies most like the Special Major;
4. collaborate with the sponsor to propose a workable plan of study, structured coherently around a central topic, with a title that identifies the program's individualized purpose;
5. receive approval of the program proposal from the coordinator of the Special Major Program;
6. complete at least 28 semester hours of courses, at the 300- or 400-level, approved for the Special Major by the coordinator of the Special Major Program after the program is approved;
7. meet all graduation and course hour requirements of the University and of the college and department which agree to sponsor the Special Major. Final recommendation for a baccalaureate degree with a Special Major is the prerogative of the coordinator of the Special Major Program, with approval of the appropriate cooperating college dean.

ABOLITION OF THE BACHELOR OF SCIENCE IN CLASSICS,  
COLLEGE OF EDUCATION, SIUC

Summary

This matter proposes the abolition of the Bachelor of Science in Classics in the College of Education, SIUC.

Rationale for Adoption

This program has been suspended since the Summer, 1986, term of instruction, and has not, in effect, been listed in the catalog since 1986. The purpose of this matter is to remove the major from the College of Education's IBHE inventory. No cost savings can be realized as a result of this abolition, and no tenured faculty member will be released as a result of this abolition.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This action is supported by the Dean of the College of Liberal Arts, the Dean of the College of Education, the Vice-President for Academic Affairs and Provost, and the President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science in Classics, College of Education, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That the Chancellor of Southern Illinois University is authorized to take those actions necessary to implement the transfer without further action by this Board.

Abolition of the Bachelor of Science in Classics,  
College of Education, SIUC

I. Program Inventory Data.

<u>CIPS</u>	<u>MAJOR</u>	<u>SPECIALIZATIONS</u>	<u>DEGREE</u>	<u>UNIT</u>
Current 16.1201	Classics	Classical Civilization Greek Latin	B.S.	College of Education

II. Reason for proposed action.

This program has been suspended since summer term 1986. At this time, the College has requested that it be removed from the College of Education IBHE inventory.

III. Anticipated budgetary effects.

No budgetary effects are anticipated.

IV. Arrangements to be made for (a) affected faculty, staff, and students; and (b) affected equipment and physical facilities.

No faculty, staff, or students will be affected by the abolition; no equipment or physical facilities will be affected by the abolition.

V. Will other education units, curricula, or degrees be affected by this action?

No.

VI. Any other relevant information.

None.

VII. Catalog copy to be added or deleted.

The program has not been listed in the catalog since 1986.

VIII. The requested effective date of implementation.

Immediately.

PROJECT APPROVAL AND SELECTION OF ARCHITECTURAL/ENGINEERING  
FIRM: ART AND DESIGN BUILDING EQUIPMENT INSTALLATION, SIUE

Summary

This matter requests project and budget approval for the capital project, Art and Design Equipment Installation, SIUE. The project provides for the installation of utility connections, fume and dust collectors, controls, casework, counters, and associated fixtures in the Art and Design Building. The work is necessary to move and install existing fixed equipment now at the Wagner Center. It also would involve the purchase and installation of some new fixed equipment in the building. The estimated cost of the project is \$175,000, which would be funded from SIUE FY-93 and FY-94 state appropriations allocated for relocation of the Art and Design department from the Wagner Center to the Art and Design Building.

The matter also seeks approval to retain an architectural/engineering firm to develop plans and specifications for the project.



### Rationale for Adoption

The Art and Design Building is scheduled for completion in July, 1993, and the faculty and staff of the Art and Design department plan to occupy the new building during the summer. In order for the new building to be fully functional, it is necessary to move and install fixed equipment that is presently located at the Wagner Center. Additional utility connections, fume and dust collectors, controls, casework, counters, and associated fixtures will have to be installed to accommodate installation of existing and new equipment. Some new equipment must be purchased and installed because of unanticipated deterioration in existing equipment that has occurred since the original design specifications were developed. The new equipment cannot be acquired by Change Order through the Capital Development Board because contingency funds have been obligated to the extent that CDB will allow. Work on this project would begin after the University has accepted the Art and Design Building from the Capital Development Board.

To complete the project as quickly as possible will require immediate architectural/engineering services. Because plans and specifications for the Art and Design Building were prepared by AAI/Campbell, it is anticipated that plans for this project can be completed in the least time and at minimum cost if the same firm is engaged to do the work. The estimated fees for architectural and engineering services for this project will not exceed \$25,000, and therefore the selection of a firm would not be subject to the requirements of the Quality Based Selection Act.

The cost of the fixed improvements is estimated at \$175,000. Funds for the project would be provided from SIUE FY-93 and FY-94 state appropriations allocated for relocation of the Art and Design department from the Wagner Center to the Art and Design Building.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Art and Design Building Equipment Installation, SIUE, be and is hereby approved at an estimated cost of \$175,000.
- (2) Funding for this project shall be from SIUE FY-93 and FY-94 state appropriations allocated for relocation of the Art and Design department from the Wagner Center to the Art and Design Building.



June 10, 1993

- (3) The firm of AAI/Campbell, Incorporated, Collinsville, Illinois, be and is hereby approved for retention to provide architectural and engineering services in connection with the capital project, Art and Design Building Equipment Installation, SIUE.
- (4) The Chancellor of Southern Illinois University is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AFFILIATION AGREEMENT AMONG MEMORIAL MEDICAL CENTER,  
ST. JOHN'S HOSPITAL, AND SOUTHERN ILLINOIS UNIVERSITY

Summary

This matter by the Board of Directors of Memorial Medical Center, a not-for-profit corporation of the State of Illinois, located at Springfield, Illinois, St. John's Hospital of the Hospital Sisters of the Third Order of St. Francis, a not-for-profit corporation of the State of Illinois, located at Springfield, Illinois, and the Board of Trustees of Southern Illinois University, a body politic and corporate of the State of Illinois, located at Carbondale, Illinois, states that each wishes to celebrate, reaffirm, deepen and extend their affiliation to enhance the ability of each to achieve their stated missions and their ability together to demonstrate regional leadership and prominence in medical education as an academic medical center.

Rationale for Adoption

Southern Illinois University, Memorial Medical Center, and St. John's Hospital, through more than twenty years of activity in an affiliation for medical education, have demonstrated the value of such an affiliation for enhancing the quality and sophistication of medical care in Springfield and Central and Southern Illinois, for assuring a supply of well-trained physicians for the region and the State, and for improving access to quality health services for residents of rural and underserved areas and the medically indigent of the region. The governing bodies of these affiliates, as well as the Springfield community, have clearly accepted that development and operation of strong medical education programs are important and desirable elements in assuring the availability of physician resources in the future as well as continuing improvement in the levels of quality of health care to the people of Springfield and Central and Southern Illinois.

The University, Memorial Medical Center, and St. John's Hospital seek to expand educational opportunities for other health professions needed by health delivery institutions in the region and agree that planning for such expansion is best undertaken in the context of their educational affiliation.

Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The proposed affiliation agreement has been presented to and endorsed by the Southern Illinois University School of Medicine Clinical Chairmen's Committee and by the Executive Committee of the School of Medicine. The Boards of Directors of Memorial Medical Center and St. John's Hospital have both reviewed and approved the proposed Affiliation Agreement.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The governing boards of Southern Illinois University, Memorial Medical Center, and St. John's Hospital recognize the importance of developing and maintaining strong programs of medical education in the Springfield area that are fully in accord with the requirements established for accreditation of undergraduate medical education programs by the Liaison Committee for Medical Education and the Essentials for Accreditation of residencies established by the Accreditation Committee for Graduate Medical Education and the various specialty boards, have declared their intent to enter into an agreement formalizing certain relationships among the institutions essential for the implementation of such programs.
- (2) There exists a community of understanding among these parties that the purpose of the School of Medicine established in the University is the preparation of physicians for practice and that the responsibility of the University and its School of Medicine continues substantially beyond granting degrees and on to the preparation of physicians for practice and their continuing education, and that the Southern Illinois University School of Medicine, as well as Memorial Medical Center and St. John's Hospital have a responsibility for exerting major leadership in the development and operation of residency programs, and a service responsibility for utilizing its resources wherever feasible to influence and enhance the health care delivery system.
- (3) The Board of Trustees hereby approves the Affiliation Agreement among Memorial Medical Center, St. John's Hospital, and Southern Illinois University, attached hereto as Exhibit A.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF UTILITY EASEMENT AND CONSENT TO ANNEXATION  
BY THE CITY OF EDWARDSVILLE, SIUE

Summary

This matter would grant a utility easement to the City of Edwardsville that is necessary for the installation of sanitary sewer service to the Olympic Festival facility. It would also consent to the City's request to annex University land in the Olympic Festival facility area and along the University's western property boundary.

Rationale for Adoption

At its December 10, 1992 meeting, the Board approved the ground lease with the City of Edwardsville to permit construction of the Olympic Festival facility in the area where SIUE's soccer and track and field facilities are located. The December matter, as well as reports that have been provided to the Chancellor on August 11 and October 15, 1992, on February 4 and April 13, 1993, and at the November 1992 meeting of the Architecture and Design Committee, noted that a utility easement for the sewer line and related annexation by the City were parts of the proposal for development of the Festival facility.

The easement proposed would provide the City with a permanent 25-foot wide utility easement from the University's western boundary to the Festival facility. During construction of the sewer line, the City would also be provided a temporary construction easement along the permanent easement.

The City's request to annex University land includes the property from the northern side of the Festival facility site area west to the University's property boundary and thence a 300-foot wide strip along the western boundary to Poag Road; south to the existing City boundary which lies within University property; and bounded by Bluff Road on the east. (With the Board's consent in May, 1980, the City previously annexed the strip of land along the southernmost part of the campus west of Bluff Road.)

Copies of the proposed utility easement and the request for annexation have been submitted for filing with the Office of the Board of Trustees and for review by the Chancellor. Each proposal includes a surveyed plat and legal description of the property involved. Attached for information is a map showing the proposed easement and annexation area.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A utility easement to the City of Edwardsville, Illinois, for installation of the sanitary sewer service to the Olympic Festival facility be and is hereby granted. This easement shall be consistent with the diagram shown in Exhibit A.
- (2) The Board consents to the City of Edwardsville's request to annex University land in the southwestern portion and along the western boundary of the SIUE campus as shown in Exhibit A. Board consent will be final upon the Chancellor of Southern Illinois University signing an annexation agreement in substantially the form hereto attached as Exhibit B, or with such necessary changes as shall be approved by the Chancellor.
- (3) The utility easement given to the City, and the University land to be annexed by the City, shall be as described in documents on file in the Office of the Board of Trustees in accordance with I Bylaws 9.
- (4) The Chancellor of Southern Illinois University be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.






Olympic Festival Facility Site Area and  
Proposed Annexation and Utility Easement  
Southern Illinois University at Edwardsville

EXHIBIT A

TOWER

LEGEND

-  University property previously annexed by the City of Edwardsville
-  Area of proposed annexation
-  Sewer line utility easement (approximate location shown from Olympic Festival Facility to western property boundary)

NORTH



Sewer line  
not on  
University  
property

Olympic Festival  
Facility site area

## ANNEXATION AGREEMENT

THIS AGREEMENT made and entered into this \_\_\_\_\_ day of \_\_\_\_\_, 1993, between the Board of Trustees of Southern Illinois University, hereinafter referred to as "SIU," and the City of Edwardsville, Illinois, Madison County, hereinafter referred to as the "City."

WHEREAS, Chancellor James M. Brown represents SIU as the owner of record of the real property described in Exhibit "A";

WHEREAS, SIU has agreed to allow the City to annex the property described in Exhibit "A";

WHEREAS, It is understood that City sanitary sewer service will be installed and connected to the Olympic Festival Facility as part of the construction costs of the overall project not to be borne by SIU;

WHEREAS, It is agreed that the City sanitary sewer service that will be constructed and installed, in part on land owned by SIU and in part on land owned by others, will be of sufficient capacity to serve the Olympic Festival Facility and the existing capacity of the current SIUE sanitary sewer facilities;

WHEREAS, SIU and the City have agreed to execute this Annexation Agreement and commit themselves to the terms and provisions hereof;

WHEREAS, An accurate map of the above-described territory together with all included and adjacent highways is attached hereto, marked Exhibit "B" and made a part hereof;

WHEREAS, Annexed territory will be zoned \_\_\_\_\_;

WHEREAS, Notice of this Agreement has been properly given to the persons and entities as required by State Statutes;

WHEREAS, The City Council of the City of Edwardsville did on the \_\_\_\_\_ day of \_\_\_\_\_, 1993, hold and conduct a public hearing pursuant to notice and statute at which time any proponents or opponents to the terms of this Annexation Agreement were heard in such public hearing; and

WHEREAS, At its meeting on the \_\_\_\_\_ day of \_\_\_\_\_, 1993, the City Council of the City of Edwardsville, Illinois, did vote \_\_\_\_\_ to \_\_\_\_\_ to authorize its appropriate officials to execute this Annexation Agreement on behalf of the City.

\_\_\_\_\_  
James M. Brown, Chancellor,  
for the Board of Trustees of  
Southern Illinois University

ATTEST:

\_\_\_\_\_  
Nina Baird, City Clerk

\_\_\_\_\_  
Mayor, City of Edwardsville, Illinois

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, April, 1993, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll, SIUC; and the approval of the Minutes of the Meetings held May 12 and 13, 1993; Temporary Financial Arrangements for Fiscal Year 1994; Project Approval and Selection of Architect: FY 1993 Capital Project, SIUC (Carpet Replacement, Faner Hall); Approval of Plans and Specifications and Authority for Award of Contracts: Student Residence Hall, SIUE; Revised Project Approval, Approval of Plans and Specifications, and Award of Contracts: Renovations to Parking Lots and Drives, SIUC; Modifications in the Bachelor of Science Degree Program, Major in Business Administration, School of Business, SIUE; Modification of the Family Practice Residency in Dentistry Certificate Program to be the Advanced Education in General Dentistry Certificate Program, School of Dental Medicine, SIUE; Reorganization of the School of Dental Medicine, SIUE; Relocation of the Civil Engineering Technology Faculty from the Department of Technology to the Department of Civil Engineering and Mechanics, College of Engineering, SIUC; Abolition of the Forest Science Specialization, Bachelor of Science in Forestry, College of Agriculture, SIUC; Abolition of the Bachelor of Arts and Bachelor of Science in the Special Major, College of Liberal Arts, SIUC; Abolition of the Bachelor of Science in Classics, College of Education, SIUC; Project Approval and Selection of Architectural/Engineering Firm: Art and Design Building Equipment Installation, SIUE; Affiliation Agreement Among Memorial Medical Center, St. John's Hospital, and Southern Illinois University; and Approval of Utility Easement and Consent to Annexation by the City of Edwardsville, SIUE. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chairman asked the Board to consider a current and pending matter, Resolution in Recognition of Richard H. Moy. Mr. Rowe moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chairman declared that the motion to consider had passed unanimously.

The following matter was presented:

## RECOGNITION OF RICHARD H. MOY

### Resolution

Whereas, in accord with new state policy, Southern Illinois University duly established its School of Medicine in April 1969 and initiated a search for a dean;

Whereas, in its wisdom and with the luck of the Irish, the SIU Board of Trustees hired Dr. Richard H. Moy as professor of medicine and founding dean of the School of Medicine on January 1, 1970;

Whereas, despite his comparative youth--his 39th birthday was still a month away at the time of his appointment--Dr. Moy quickly demonstrated the inspiration, vision, energy, and leadership needed to transmute an abstract state policy into a fully operational School of Medicine;

Whereas, in 1974, Dr. Moy's performance as Dean and Professor justified the assignment of additional responsibilities calling for the title of Provost;

Whereas, over the past 23 years Dr. Moy, with articulate grace and thoughtful enterprise, has led the SIU School of Medicine to a position of high acceptance and great respect among the medical schools of Illinois and the nation;

Whereas, Dr. Moy has persevered in his innovative and stable leadership of the SIU School of Medicine, so that he is now the senior ranking dean among the 126 medical schools in the nation;

Whereas, Dr. Moy has served, beyond his primary responsibilities as Dean and Provost of the SIU School of Medicine, in numerous public service organizations--notably as chair of the Governor's Task Force on Earthquake Preparedness--and he has kept us from having any earthquakes--and has been honored by various medical and scientific agencies; and

Whereas, Dr. Moy has announced his intention to retire within a few months, thus formally completing a proud and distinguished career in medical education which has served the University and the State with great benefits for all;



June 10, 1993

Now, Therefore, Be It Resolved, That the Southern Illinois University Board of Trustees, as a body and individually, extends to Dr. Richard H. Moy its most sincere and unreserved thanks for a job superbly done, for his contributions to the health and welfare of the citizens of the State of Illinois, and for his dedication to the cause of the University and the School of Medicine.


Furthermore, Be It Resolved, That the Trustees wish Dr. Moy and his family many years of well-deserved happiness and contentment in his retirement.

Mr. Rowe moved approval of the resolution. The motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, Corey Bradford; nay, none. The motion carried by the following recorded vote: Aye, John Brewster, Molly D'Esposito, William R. Norwood, Harris Rowe, A. D. VanMeter, Jr., George T. Wilkins, Jr.; nay, none.

The Chairman stated that a news conference would be held in Room 2266 immediately following this meeting.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chairman declared the motion to have passed unanimously.

The meeting adjourned at 12:00 noon.

  
\_\_\_\_\_  
Sharon Holmes, Executive Secretary



## INDEX

## INDEX

Academic Matters Committee,  
members appointed to, 203  
report of, 7, 50, 96-97,  
118-19, 159-60, 205, 268,  
322-23, 392, 437

Academic Programs, SIUC:

Abolitions:

Technology Commercialization  
Center in the Graduate  
School, 134-35

Learning Resources Tenure Unit  
within Library Affairs, 135-  
37

Degree Program and Department:  
Bachelor of Arts, Major in  
Religious Studies, College  
of Liberal Arts, 137-41

College of Engineering and  
Technology Applied Research  
Center, College of English,  
178-79

Academic Administration and  
Fiscal Affairs Administration  
Concentrations in Higher Edu-  
cation, College of Education,  
179-81

Bachelor of Science in Physics,  
College of Education, 181-83

Bachelor of Science in Language  
Arts (English and Reading),  
College of Education, 183-85

Kindergarten through Grade 3  
Specialization in Early Child-  
hood Major, College of Edu-  
cation, 185-87

Concentrations in the M.S. in  
Applied Linguistics and Changing  
the M.A. in English as a  
Foreign Language Degree Title  
to the M.A. in Teaching English  
to Speakers of Other Languages  
in the College of Liberal Arts,  
217-19

Adult Education Concentration in  
the M.S. in Education Degree  
Program, College of Education,  
279-80

Bachelor of Arts in Computer  
Science, 281-83

Academic Programs, SIUC (cont'd.):  
Specialist Degree Major in Curricu-  
lum and Instruction, Department  
of Curriculum and Instruction,  
College of Education, 283-85  
Concentrations in the Physical  
Education Major, M.S. in Edu-  
cation, College of Education,  
405-07

Educational Administration and  
Instructional Supervision Con-  
centrations in the Master's  
Degree in Educational Adminis-  
tration, College of Education,  
418-20

Forest Science Specialization,  
Bachelor of Science in Forestry,  
College of Agriculture, 512

Bachelor of Arts and Bachelor of  
Science in the Special Major,  
College of Liberal Arts, 519-21  
Bachelor of Science in Classics,  
College of Education, 522-23

Addition:

Computer Engineering Specialization  
in the B.S. in Electrical Engi-  
neering, 416-18

Change:

Department and Program Titles and  
Restructuring of Curricula,  
Department of Vocational Edu-  
cation Studies, College of Edu-  
cation, 409-15

Conversion:

M.S. and B.S. Degrees in Adminis-  
tration of Justice to M.A. and  
B.S. Degrees, College of  
Liberal Arts, 285-88

Mergers:

Department of Health Education and  
the Department of Special Education  
into One Academic Department; and  
the Elimination of the Specialist  
in Educational Psychology, College  
of Education, 288-91



# Academic Programs, SIUC (cont'd.):

## Mergers:

Department of Health Education and the Department of Recreation into One Department; the Elimination of Concentrations at the Master's Degree Level; and the Elimination of the Minor in Recreation, College of Education, 333-36

## Relocation:

Civil Engineering Technology Faculty from the Department of Technology to the Department of Civil Engineering and Mechanics, College of Engineering, 512

# Academic Programs, SIUE:

## Modifications:

Bachelor of Science Degree Program, Major in Business Administration, School of Business, 448-467

Family Practice Residency in Dentistry Certificate Program to be the Advanced Education in General Dentistry Certificate Program, School of Dental Medicine, 468-73

## Termination:

Specialization in Musical Theater in the Bachelor of Arts/Bachelor of Science Degree Program, Major in Theater, School of Fine Arts and Communications, 407-09

Affiliation Agreement, Memorial Medical Center, St. John's Hospital, and Southern Illinois University, 525-26

Alumni Association Dinner, 5-6

Alumni, Former Students and Friends of Southern Illinois University, Incorporated, Association of, SIUC, member and alternate appointed, 204; report of meeting, 117-18

Appeals, John Giacomino, SIUC, 163-64  
Johnny B. Patterson, Jr., SIUC, 395-96

Vincent Boyd, SIUC, 439

Archangel, Rosemarie, SIUE, retirement announced, 438-39

Architecture and Design Committee, members appointed to, 203; report of, 7, 50, 119, 159, 205, 267, 322, 392, 437

Art and Design Building, SIUE, equipment installation, project approval and selection of architectural/engineering firm, 523-25

Aviation, Department, SIUC, presented with Spirit of Flight award, 386-87; open house, 387

Baptist Student Center, approval to acquire, 254-58

Birger, B. Barnard, appointed to Architecture and Design Committee, 203; appointed to Board of Directors, Southern Illinois University at Edwardsville Foundation, 203

Board of Higher Education, Illinois, meetings, report of, 6, 48, 51, 158-59, 204, 266, 389-90; member and alternate appointed to, 204; summary of IBHE operating budget recommendations for FY-94, 206-12

Board of Trustees, Academic Matters Committee, members appointed to, 203; report of, 7, 60, 96-97, 118-19, 159-60, 205, 268, 322-23, 392, 437

Alumni Association Dinner, 5-6

Alumni, Former Students and Friends of Southern Illinois University, Incorporated, Association of, SIUC, member and alternate appointed, 204; report of meeting, 117-18

Architecture and Design Committee, members appointed to, 203; report of, 6, 48, 51, 158-59, 204, 266, 389-90; summary of IBHE operating budget recommendations for FY-94, 206-12

Chancellor Search Committee, report of, 7, 50, 160-61

Commencement, report of, SIUC, 435; SIUE, 8

Committees of the Board, members appointed to, 203

Election of Officers, 202

Executive Committee, members elected to, 202; report of, 48-49; 390-91

Finance Committee, members appointed to, 203; report of, 6, 49-50, 96, 118, 159, 204-05, 267, 322, 391-92, 436-37

- Board of Trustees (cont'd.),  
 Homecoming, SIUC, report on, 118  
 Joint Trustees Committee for  
 Springfield Medical Education  
 Programs, member and alternate  
 appointed to, 203  
 Kimmel, Carol, Leadership Awards  
 Banquet, SIUE, 268, 323  
 Meetings: approval of schedule  
 for 1993, 13-15; special, 3, 46,  
 385, 433  
 Officers, elected, 202  
 Southern Illinois University at  
 Edwardsville Foundation, Board  
 of Directors, member and  
 alternate appointed to, 203;  
 report of, 116-17, 265  
 Southern Illinois University  
 Foundation, SIUC, Board of  
 Directors, member and alternate  
 appointed to, 203; report of,  
 117, 264, 387-88  
 State Universities Civil Service  
 System Merit Board, member  
 elected to, 203; report of, 96,  
 264, 435-36  
 State Universities Retirement  
 System, Board of Trustees of,  
 member elected to, 203; report  
 of, 95-96, 263-64, 321, 436
- Bonds,  
 authorization for the sale of:  
 Student Residence Facilities, SIUE,  
 Child Care Facility, Baptist  
 Student Center, and Glendale  
 Elementary School, 258-60;  
 Housing and Auxiliary Facilities  
 System Revenue Bonds, Series 1993A,  
 428-30
- Bradford, Corey, SIUE,  
 Student Trustee, introduced, 4;  
 appointed to Academic Matters Com-  
 mittee, 4, 203
- Brewster, John,  
 appointed to Finance Committee,  
 203; appointed to Board of  
 Directors, SIU Foundation, 203;  
 alternate to Board of Directors,  
 Association of Alumni, Former  
 Students and Friends of Southern  
 Illinois University, Incorporated,  
 204; elected member of State  
 Universities Civil Service System  
 Merit Board, 203
- Bryson, Seymour, SIUC,  
 recognition of, 118
- Budget,  
 FY-93: annual internal budget for  
 operations, 60-67  
 FY-94: RAMP planning documents:  
 executive summary, 32-33; planning  
 statements, program reviews,  
 program and institutional support  
 budget requests, SIUC, including  
 School of Medicine, 37-42;  
 planning statement, program  
 reviews, new program request,  
 program and institutional support  
 budget requests, SIUE, 33-36;  
 capital budget priorities, 73-79;  
 operating budget request, 68-72;  
 operating RAMP guidelines, 28-31;  
 summary of IBHE operating budget  
 recommendations, 206-12
- Burris, Shirley, SIUE,  
 President, University Staff Senate,  
 comments by, 394
- Capital Improvements, SIUC,  
 Buildings:  
 Child Care Facility,  
 project approval and selection of  
 architect, 191-93; approval of  
 plans and specifications and award  
 of contract, 224-29  
 Faner Hall, carpet replacement,  
 project approval and selection of  
 architect, 442-43  
 FY 1990, 1991, 1992 Capital Projects,  
 project approvals and selection of  
 architects and engineers, 82-84  
 Grinnell Hall roof replacement,  
 project approval and selection of  
 architect, 189-90; approval of  
 plans and specifications and award  
 of contract, 351-54  
 Morris Library, renovations to  
 elevator controls, project  
 approval and selection of engineer,  
 222-23  
 Neely Hall, replacement of heating  
 and cooling piping, project  
 approval and selection of archi-  
 tect, 223-24; approval of plans  
 and award of contract, 420-22  
 Student Center, roof replacement,  
 approval of plans and

## Capital Improvements, SIUC,

## Buildings (cont'd.):

specifications and award of contract, 19-20

Student Recreation Center,  
roof replacement, approval of plans and specifications and award of contract, 79-81;  
project approval and selection of architect, exterior painting, Phase I, 423

Trueblood Hall, renovations,  
project approval and selection of architect, 190-91

Wham Education Building, renovations to Computing Center,  
project approval and selection of architect, 230-31

## Other:

fire alarm system renovations, University Housing, Phase I,  
project approval and selection of engineer, 142-43; approval of plans and specifications and award of contract, 355-56

## Capital Improvements, SIUE:

## Buildings:

East St. Louis Center, safety renovations, recommendation of architects, 424-25

Student Residence Hall,  
approval of plans and specifications and authority for award of contracts, 442-44

## Other:

exterior lighting improvements,  
approval of plans and specifications and authority for award of contracts, 292-93

Vadalabene Center, roof replacement, project approval, approval of plans and specifications, and authority for award of contracts, 425-26

## Chancellor,

appointment of, 161; remarks of, 163; report of Search Committee, 7, 50, 160-61

## Cole, Brad, SIUC,

President, Undergraduate Student Government, comments by, 393

## Commencement,

SIUC, 435; SIUE, 8

## Constituency Heads,

recognized, 5, 95, 267, 393-94, 435

## Cooperative Fisheries Research

Laboratory, SIUC,

approval of plans and specifications and award of contract: construction of ponds and site work, Phase II, 25-27

## Dental Medicine, SIUE,

reorganization of the School of, 474-511

## D'Esposito, Molly,

appointed Chair of Finance Committee, 203; alternate on Board of Directors, SIU Foundation, 203; alternate on IBHE, 204; elected Vice-Chair, 202

## Distinguished Service Award:

## SIUC:

Lewis E. Hahn, 344-45

Marvin D. Kleinau, 345-47

## SIUE:

Helen S. Delicate, 338-40

Louis E. Tiemann, 340-42

Dougherty, Clarence "Doc," SIUC,  
retirement announced, 7-8

## Easements,

## SIUC:

utility, 25, 221; to City of Carbondale, 219-20; utility to CIPS, 348-50

## SIUE:

utility, 293-99, 527-30

## Elliott, Ivan A., Jr.,

presentation of Lindell W. Sturgis Memorial Public Service Award, 379-82

English, Department of, SIUC,  
recognition of faculty, 323

## Evaluations,

of chief executive officers, 5, 47

## Executive Committee,

members elected to, 202; report of, 48-49, 390-91

Exterior Lighting Improvements, SIUE,  
award of contract, Executive Committee Report, 390-91

## Facilities Planning Area, SIUE,

approval of change in, 375-79

## Fees,

Residence Hall Rates and Apartment Rentals, SIUC, notice of proposed



- Fees (cont'd.),  
 increase, 233-42; increase in,  
 308-17
- Student Activity Fee, SIUC,  
 notice of proposed fee increase,  
 152-54; increase in, 167-72
- Student Fee and Charge Installment  
 Payment Program, SIUE, authori-  
 zation for, 231-32
- Student Fitness Center Fee, SIUE,  
 notice of proposed increase,  
 148-51; increase in, 176-78
- Student Medical Benefit Fee, SIUC,  
 notice of proposed increase in,  
 302-05; increase in, 367-75
- University Housing Rental Rates,  
 SIUE, notice of proposed  
 increase, 243-47; increase in,  
 306-08
- Finance Committee,  
 members appointed to, 203; report  
 of, 6, 49-50, 96, 118, 159, 204-05,  
 267, 322, 391-92, 436-37
- Financial Arrangements,  
 temporary, for FY 1994, 442
- Flight Training Charges, SIUC,  
 notice of proposed increase, 358-66;  
 increase in, 402-04
- Glendale Elementary School,  
 approval to acquire, 251-54
- Governance,  
 Higher Education Committee on,  
 report on, 9
- Greenberg, Barry,  
 auditor, introduced, 98
- Gresley, Ruth, SIUE,  
 President, Faculty Senate,  
 comments by, 394
- Hall, Susan, SIUC,  
 President, Graduate and  
 Professional Student Council,  
 comments by, 437-38
- Hazardous Waste Sites, SIUC,  
 closure of, approval of plans  
 and specifications and award of  
 contract, executive committee  
 report, 48-49
- Homecoming, SIUC,  
 report on, 118
- Honorary degrees,  
 SIUC: Murray Gell-Mann, Doctor of  
 Science, 342-44  
 SIUE: William Julius Wilson,  
 Doctor of Humane Letters, 336-38
- Illinois Coalition,  
 report on, by Mr. Birger, 116, 204,  
 266, 321
- Joint Trustees Committee for Spring-  
 field Medical Education Programs,  
 member and alternate appointed to,  
 203
- Kimmel, Carol, Leadership Awards  
 Banquet, SIUE, 268, 323
- Kraft, Steven, SIUC,  
 President, Graduate Council,  
 comments by, 326-29
- Lazerson, Earl, SIUE,  
 resignation announced, 205
- Legislation of the Board of Trustees,  
 amendments to:  
 Flight Training Charges, SIUC,  
 notice of proposed increase,  
 358-66; increase in, 401-04  
 Refund Policy, change in, 111-13  
 Residence Hall Rates and Apartment  
 Rentals, SIUC, notice of proposed  
 increase, 233-42; increase in,  
 308-17
- Revised tuition payment schedule for  
 SIU School of Medicine, 347-49
- Semester calendar conversion of  
 tuition and fee policies, SIUE,  
 16-18
- Student Activity Fee, SIUC, notice  
 of proposed fee increase, 152-54;  
 increase in, 169-72
- Student fee and charge installment  
 payment program, SIUE, 231-32
- Student Fitness Center Fee, SIUE,  
 notice of proposed increase,  
 148-51; increase in, 176-78
- Student Medical Benefit Fee, SIUC,  
 notice of proposed increase,  
 302-05; increase in, 367-75
- University Housing Rental Rates,  
 SIUE, notice of proposed increase,  
 243-47; increase in, 306-08



Legislative activity,  
report on, 8-10, 98, 128-29, 212,  
268-69, 325, 396-97

Medicine, School of, SIUC,  
recognition of, 395; report on,  
50-51, 97, 324; revised budget  
approval, Rutledge Manor Complex  
Renovations, Springfield Medical  
Campus, 144-45; revised tuition  
payment schedule, 347-49

Meetings, Board of Trustees,  
approval of schedule for 1993,  
13-15; special, 3, 46, 385, 434  
Morris, Dorothy Mayo,  
resolution in recognition of,  
165-67

Moy, Richard H.,  
resolution in recognition of,  
532-33

Norwood, William R.,  
appointed Chair of Academic  
Matters Committee, 203; appointed  
to Association of Alumni, Former  
Students and Friends of Southern  
Illinois University, Incorporated,  
SIUC, 204; re-elected to Board of  
Trustees of State Universities  
Retirement System, 203

Olympic Festival Facility, SIUE,  
approval of ground lease, 193-96

Parking Lots and drives, SIUC,  
approval of plans and specifi-  
cations and award of contract,  
renovations to, 21-23; project  
approval and selection of engi-  
neer, renovations to, 300-01;  
revised project approval,  
approval of plans and specifi-  
cations and award of contracts,  
445-47

Physical Component,  
naming of, SIUC, 350-51

PQP (Priority, Quality, and  
Productivity),  
report on, 158-59, 164-65

President, SIUE,  
search for, report on, 269-70,  
324-25, 396, 439

Property, SIUC:

approval to acquire: Glendale  
Elementary School, 251-54; Baptist  
Student Center, 254-58

Public Act 87-673, Architect-Engineer  
selection, 119-28

Pulley, Charles M.,  
memorial resolution, 98-99

Purchase Orders and Contracts,  
report of, 10, 51-52, 100, 130,  
172, 212, 271, 329, 397, 440

Pyramids Fire,  
report on, 162-63

Refund Policy,  
change in, 111-13

Residence hall and apartment rentals,  
SIUC: notice of proposed increase,  
233-42; increase in, 308-17

Rowe, Harris,  
appointed to Finance Committee, 203;  
alternate to Joint Trustees Committee  
for Springfield Medical Education  
Programs, 203; elected to Executive  
Committee, 202

Salary Increase Plans,  
for FY 1993, 84-90; SIUE, 129;  
Phase II, 248-50

Semester Calendar Conversion of  
Tuition and Fee Policies, SIUE,  
16-18

Southern Illinois University at  
Edwardsville Foundation, Board of  
Directors, member and alternate  
appointed to, 203; report of, 116-  
17, 265

Southern Illinois University  
Foundation, SIUC, member and  
alternate appointed to, 203; report  
of meetings, 117, 264, 387-88

Spirit of Flight Award, SIUC,  
accepted by William R. Norwood,  
386-87

State Universities Civil Service  
System Merit Board, member elected  
to, 203, meetings, 96, 264, 435-36

State Universities Retirement System,  
Board of Trustees of, member  
elected to, 203; report of, 95-96,  
263-64, 321, 436

- Stone University House,  
change of name, 291-92
- Student Center, SIUC,  
approval of plans and  
specifications and award  
of contract, roof  
replacement, 19-20
- Student Fitness Center, SIUE,  
notice of proposed fee  
increase, 148-51; increase  
in, 176-78; opening of,  
268, 323
- Student Housing, SIUE,  
development, deferred, 43;  
current and pending matter,  
90-91; project approval,  
145-47; recommendation on  
architects, 187-89
- Student Medical Benefit Fee,  
SIUC, notice of proposed  
increase, 302-05; increase  
in, 367-75
- Student Recreation Center, SIUC,  
roof replacement, approval of  
plans and specifications and  
award of contract, 79-81
- Student Residence Facilities,  
SIUE,  
approval of plans and specifi-  
cations and award of contracts,  
443-44
- Sturgis, Lindell W., Memorial  
Public Service Award, SIUC,  
presentation of 14th award to  
Gordon White, 379-82
- Svach, Tony, SIUC,  
Student Trustee, introduced,  
4; appointed to Architecture  
and Design Committee, 4, 203
- Temporary financial arrangements,  
for FY 1994, 442
- Technical Careers, SIUC,  
College of,  
reorganization, 107-110
- Tuition,  
tuition and fee policies, SIUE,  
semester calendar conversion  
of, 16-18; revised tuition  
payment schedule, School of  
Medicine, 347-49
- Tweedy, James, SIUC,  
Vice-President for Administration,  
introduced, 50
- Undergraduate Student Government, SIUC,  
remarks from President of, 91
- Underwood, Jervis, SIUC,  
President, Faculty Senate, comments  
by, 326
- University Housing Rental Rates, SIUE,  
notice of proposed increase, 243-47;  
increase in, 306-08
- University Park, SIUE,  
approval of governing structure,  
104-07
- VanMeter, A. D., Jr.,  
elected Chairman, Board of Trustees,  
202; appointed to Academic Matters  
Committee, 203; appointed to  
Illinois Board of Higher Education,  
204; member of Executive Committee,  
202
- Vice-President for Administration,  
position created, 50; newly-  
appointed Vice-President, intro-  
duced, 50
- White, Gordon, SIUC,  
presented with 14th Lindell W.  
Sturgis Memorial Public Service  
Award, 379-82
- Wilkins, George T., Jr.,  
elected Secretary, Board of  
Trustees, 202; reappointed Chairman  
of the Architecture and Design  
Committee, 203; appointed to Joint  
Trustees Committee for Springfield  
Medical Education Programs, 203;  
appointed alternate to Board of  
Directors, SIU at Edwardsville  
Foundation, 203; re-elected member  
of Executive Committee, 202

## PERSONNEL LISTING

- Abraham, Ronald D., 400  
 Abrahamson, Roy E., 272  
 Adams, Jane, 330  
 Akhavan-Majid, Roya, 330  
 Alander, Dirk H., 441  
 Alonso, Renee, 274  
 Appleby, Bruce C., 272  
 Aubertin, Gerald M., 272  
  
 Bailey, Robert E., 173  
 Balasubramanian, S., 55  
 Barry, Richard E., 399  
 Bates, Paul E., 272  
 Behm, Kathlyn, 213  
 Bennett, Paul B., 330  
 Benz, Karen S., 55  
 Berman, Deborah, 214  
 Bhattacharya, Sunand, 330  
 Biggerstaff, Donald, 215  
 Black, Andrew G., 55  
 Black-Clay, Patricia, 55  
 Blinde, Elaine, 272  
 Blumenberg, Richard, 272  
 Bock, Douglas B., 400  
 Bordieri, James, 272  
 Brady, Donald P., 441  
 Brewer, Michael, 57  
 Brower, Jeffrey, 57  
 Brown, Robin W., 400  
 Broyer, John A., 275  
 Brummer, Michael, 57  
 Brutten, Sheila R., 272  
 Buescher, Lucinda, 215  
 Burchard, Luke, 57  
 Bush, Richard D., 400  
 Bussing, Robert, 102  
  
 Cao, Changyong, 103  
 Capie, William S., 173, 272  
 Chaves, John, 275  
 Chow, Hau-Cheung, 275  
 Chu, Jiang-Hsing, 55  
 Clark, Lane, 330  
 Clarke, David S., Jr., 272  
 Clemens, Charles, 11  
 Collette, Larry, 101  
 Colliver, Jerry, 399  
 Constance, Erik, 57  
 Cook, Echol E., 272  
 Cook, Margaret K., 272  
 Covell, Michael D., 272  
 Crabtree, James, 57  
 Crandall-Stotler, B., 272  
 Cross, W. Bradford, 133  
 Croston, Robert B., 55  
  
 Das, Braja M., 55  
 Davis, Harry O., 330  
 Davis, Joe M., 330  
 Davis, Phillip, 215  
 Davis, Susan Lee, 214  
 Dawson-Saunders, E., 131, 132  
 Deller, Harris, 272  
 DiLalla, Lisabeth, 101  
 Distlehorst, Linda, 57  
 Dittus, Kim L., 272  
 Donley, Tony S., 55  
 Dossett, Brian, 57  
 Dotson, Sue Ellen, 173  
 Drickamer, Lee C., 272  
 Dugan, Elizabeth A., 55  
 Duggan, James E., 330  
 Dziegielewski, B., 272  
  
 Espitia, Angel, 55  
 Ewing, Norma J., 272  
  
 Faber, Martin, 57  
 Fanning, Char, 215  
 Fenner, Michael, 174  
 Ferraro, Robert, 57  
 Ferraro, William M., 214  
 Finkelstein, Marvin, 275  
 Fisher, Kerry, 57  
 Fix, Douglas F., 330  
 Fleming, Thomas, 57  
  
 Gale, Denise, 274  
 Gibson, David J., 55  
 Gilbert, Brenda O., 272  
 Gilbert, David G., 272  
 Girard, Teddy C., 272  
 Glenn, Phillip J., 330  
 Glidden, Cynthia E., 101  
 Godhwani, Arjun, 276  
 Goldfarb, Jonathan, 215  
 Good, Larry A., 272  
 Grabowski, Richard, 273  
 Grassini, Norma C., 55  
 Greenberg, Barry A., 54  
 Griffith, Cydney, A., 101  
 Gupta, Lalit, 273  
 Gupta, Ramesh, 174  
  
 Hall, Tracy, 215  
 Hammond, Charles, 273, 330  
 Hand, Karen, 214  
 Hart, Charles F., 273  
 Haruf, Kent, 330  
 Hatziadoniu, C., 330  
 Hawkinson, James M., 398



Haydon, Rick G., 400  
 Heard, Cheryl, 103  
 Hees, Alice, 273  
 Henneberger, Walter, 273  
 Hendey, William G., 175  
 Henry, Carol A., 101  
 Henry, Paul H., 101  
 Herrera, Juan F., 55  
 Heyaratnam, S., 273  
 Hippo, Edwin, 273  
 Hoge, Debra R., 276  
 Holden, Lyman S., 276  
 Honaker, Ricky, 101  
 Howie, John, 273  
 Hull, Sharon K., 272

Imburgia, Dominic, 57

Jackson, Leslie, 274  
 Jaehnig, Walter, 273  
 James, Gaylord J., Jr., 175, 276  
 Janikowski, Timothy, 330  
 Jaspers, Joseph G., 101  
 Johnson, Kenneth W., 273  
 Jones, Dan R., 273  
 Jordan, Samuel L., 214  
 Jostes, Lori, 215

Karacal, S. Cem, 332  
 Keim, Dana G., 101  
 Khardori, Nancy, 399  
 Khardori, Romesh, 399  
 Khazaeli, Sadegh, 276  
 Kimball, Stanley B., 276  
 Klein, Tammie, 274  
 Klostermann, Brenda, 11  
 Kniesly, Julia A., 441  
 Knod, Patricia, 174  
 Kohfeld, David L., 276  
 Kolb, Gary P., 273  
 Krchniak, Stefan, 276  
 Kruge, Michael, 273  
 Kupferer, Thomas, 131

Langenwalter, Eric M., 400  
 Larson, Lars L., 273  
 LeBlang, Theodore, 215  
 Legan, Greg, 441  
 Leskovec, Willaims, 174  
 Livingston, Marilyn, 276  
 Lorinskas, Robert, 273  
 Loschen, Earl, 216

Majumdar, Amitava, 101  
 Malkin, Marjorie, J., 330  
 Mansuri, Mohammed, 57  
 Maring, Joel M., 273  
 Mathua, Iqbal, 173  
 Matta, Michael S., 277  
 Matthewson, Charles, 400  
 McFadden, Judith, 55  
 McManus, Dennis, 58  
 Melasky, Stan, 55  
 Meliska, Janice A., 55  
 Melone, Albert P., 273  
 Merideth, Sarah, 55  
 Meyer, Arnold, 331  
 Modali, Yasoda, 131  
 Morales, Augusto, 399  
 Morey, Ann J., 273  
 Morse, Helen P., 273  
 Moss, Colleen A., 55  
 Most, Michael, 330  
 Muhlach, William L., 330  
 Mundschenk, Nancy, 55  
 Munshaw, Joseph, 277  
 Murphy, Michael, 58

Nadler, Daniel P., 330  
 Nappe-Hartom, Jeanine, 101  
 Naritoku, Dean, 399  
 Nathan, Geoffrey S., 273  
 Naversen, Ronald A., 330  
 Navin, John C., 175  
 Nelson, Wayne A., 400

Odonnell, James P., 273  
 O'Gorman, Gerald, 277

Parr, Margaret B., 55  
 Pearson, Stanley, 330  
 Pencek, Terrence, 399  
 Person, Leland Jr., 273  
 Phillips, Nicholas, 55, 56  
 Platt, Stephen, 58  
 Pogatschnik, Gerald, 400  
 Portwood, Shirley, 277  
 Putman, William, 174

Quisenberry, Nancy, 273  
 Qureshi, Ghayur, 58

Ramkumar, Vickram, 131  
 Ramanaiah, Nerella, 273  
 Rangan, Nanda, 11, 56

- Ravat, Dhananjay N., 398  
 Redmond, Audrey F., 400  
 Resch, David, 58  
 Ricca, Glen, 274  
 Richardson, John, 277  
 Robey, Randall R., 133  
 Ruder, Charlotte C., 101  
 Ruff, Nancy K., 400  
  
 Sanjabi, Maryam, 55  
 Sarvela, Paul D., 273  
 Saunders, Ann C., 11  
 Saunders, Ann S., 273  
 Sawicki, Robert, 58  
 Schablowsky, Richard, 441  
 Schmeck, Ronald R., 273  
 Schmoller, Gail K., 173  
 Sedwick, Jackson, 213  
 Segal, Madhav, 277  
 Sefton, Lori A., 55  
 Shanahan, Constance, 55  
 Sheridan, David, 58  
 Shriver, John, 174  
 Singh-Gupta, Vidya, 56  
 Skoblow, Jeffrey D., 400  
 Smith, F. Marian, 277  
 Smithson, Marian G., 275  
 Snyder, Gerald, 274  
 Starkweather, Lee, 398  
 Starratt, Joseph A., 330  
 Stein, James R., 277  
 Stitt, Beverly A., 330  
 Stotler, Raymond, 273  
 Summey, John H., 273  
 Sumner, David S., 59  
 Sundberg, Walter, 273  
 Swindell, Kathy B., 56  
  
 Taub, Diane E., 273, 330  
 Taylor, Darrell, 56  
 Thiesse, James L., 273  
 Tragoudas, Spyros, 398  
  
 Varney, Andrew, 58  
 Verduin, John R., 273  
 Visnesky, Patricia, 174  
 Voller, John G., 400  
  
 Wade, David, 216  
 Waltz, Kevin, 58  
 Ward, Troy, 101  
 Weber, Bruce, 58  
 Weber, Joseph A., 278  
 Welch, Martha J., 175  
 Wetstein, Julia A., 272  
 Whiston, Jo Lynn, 398  
 White, David J., 56  
 Whitehill, David, 331  
 Whitson, Jess, 58  
 Williams, Lorraine D., 53  
 Williamson, Ramon, 278  
 Wilson, Donna, 331  
 Wilt, Robert, 11  
 Winer, Lise, 11  
 Winters, Margaret, 273  
 Wolf, Robert G., 278  
 Woodard, James P., 278  
 Workman, Jane E., 331  
 Wright, Mareena M., 56  
  
 Yarbrow, John, 274  
 Yau, William, 132  
 Yockey, Kayla K., 398  
 Youngblood, Michael, 273  
 Younkin, Casey, 174  
 Yucas, Joseph L., 273  
  
 Zaytzeff, Veronique, 278  
 Zeman, Marvin, 273  
 Zoski, Therese M., 278









